The original documents are located in Box 6, folder "States Program Committee, 1973 (2)" of the American Citizens Concerned for Life, Inc., Records at the Gerald R. Ford Presidential Library.

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I. INTRODUCTION AND BACKGROUND

This initial report of the state programs committee of NRLC assumes that our highest general priority is to assist in the development of strong, active and politically effective right to life groups at the state level. Our national goals cannot and will not be met until we have strong and determined state level grass roots strenghts. We cannot accomplish the huge task before us -- we cannot win against the odds we face -unless we are able to put together a massive participatory organization which draws its vitality from a firmly established state level movement.

At various times during the past several months, the NRLC executive committee has approved a blueprint for creation of such a broad based, grass roots organization. This concern -- this priority -- is implied in our original charge ("This committee, etc....). Subsequently, this charge was interpreted to include more specific responsibility for development of state and local organizations. Although building state action programs has been, and will continue to be, our priority concern, we have come to recognize (as has the NRLC executive committee) that political effectiveness assumes and requires strong state organizations. The two areas cannot be separated; hence, we must participate in and/or direct the simultaneous development of both areas.

Our committee consists of myself and eight members as follows: Mary Beliveau, Maine;

Etc., Etc.

To date, we have held one conference call (August) and held one meeting (in Washington in September). The minutes of this meeting, together with a list of our projected goals and activities, are included as part of this report. The minutes reflect that, individual committee members have already undertaken a large number of projects. It is also noteworthy that Mr. Irvin Foster has been hired by NRLC as a researcher. He is currently building a "profile" of each state; a profile which includes data on the various right to life organizations and an analysis of the political complexion of each state. A sample of these profile is attached to this report.

11. RESEARCH AND PLANNING RECOMMENDATIONS

Such as profiles of our present position in each state (organizationally and politically) is vital if we are to formulate effective plans for the future. This process has begun and must be continued. The range that the research encompasses must be expanded, and the speed with which this crucial information is being gathered must be increased.

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A fairly accurate count of likely congressional votes on a human life amendment and peripheral bills is also vital. An assessment of the liklihood of the various state legislatures in ratifying an amendment or passing other pro-life legislation is necessary. Extensive knowledge about each congressman, what and who influences him or her, and his past record on proOlife issues, will help each state or local right to life group do the job necessary to deliver the votes. I would suggest an additional staff person in this area as soon as possible. In addition, the formation of a committee of volunteer, committee pro-lifers who have tenure and experience on the hill as aides, lobbyist, etc. is possible and would be valuable to help provide the store of information necessary to effectively lobby congressmen and plan strategy. State directors and local right to life members providing essential requested information can greatly assist the building of a data bank.

The next step, after the necessary information is accumulated, is careful analysis of such information to identify strengths and weaknesses in the various state organizations. We must identify key congressmen who must be influenced if we are to get hearings and to pass the amendment (or to pass other needed bills). We must also identify key states that must be organized or made more powerful. A staff person with political expertise and members of the present staff who have the movement organizational background together should be able to analyze which levers need to be pulled or just what the picture really is in relation to the goals. I would see the addition of another staff person with political analysis and strategy background of a rather sophisticaled degree as an asset in carrying out this and the next step as well. The analysis process can and should be augmented by volunteers to the greatest extent possible.

Finally, our research and analysis, if it is to be worthwhile, must become the basis for a detailed, but flexible, plan of action to build those key state organizations, influence and lobby key congressmen and make attainment of our goals possible.

The executive committee is a necessary element in deciding where to allocate our resources, but must be assisted in setting its priorities, by skilled staff and volunteers. We feel that our committee can, and must, provide such a base for executive committee planning and policy setting.

III. SPECIFIC PROJECT RECOMMENDATIONS

Although research, analysis and policy planning are basic prerequisites to the success of our undertakings, there are some undertakings which we feel must be considered for immediate implementation. These involve projects which we feel can be taken currently with any research and planning activities contemplated in the above section. These projects are intended to complement and supplement our research and planning and, at the same time, move us closer to our goal of developing, maintaining and improving grass roots political organizations in every state. Listed in priority order, they are:

Project"A" - National or regional symposic designed to train state Kight to Life leaders in the techniques of political action and organization. A single symposium could be held in Washington, D. C., or, alternatively, regional symposican could be held at 4-6 locations throughout the country. A single symposium in Washington (or at some other central location) would permit greater Uniformity and commonality in the training. However, it could probalby be attended by only one or two persons from each state. The regional meetings, conversely, could be attended by more people but would probably involve some loosening of control over the content of the training offered. Cost of this project is estimated at about \$50,000.00. This amount could be paid in full by NRLC or, alternatively, expenses could be shared by NRLC and state groups sending persons to the symposium (i.e.) Under the latter alternative, the NRLC cost could be as low as \$15,000.00 to \$20,000.00.

Project "B" - Memorialzation of Congress.

We must assist state groups in pushing as many Human Life memorialization as possible through state legislatures. Benefits of this project are two-fold: 1) provide congress with an indication of grass roots pro-life sentiment; and 2) improve the political effectiveness of state Right to Life groups (by making them familiar with state legislative processes and procedures). The cost of this project is impossible to estimate; however, cost to NRLC would probably be minimal.

Project "C" - Political Effectiveness Manuals.

This project entails the development, printing, and distribution of two manuals: one for state Right to Life leaders and one for Right to Life members and local leaders. Like Project "A", these manuals would be designed to enhance the political understanding and effectiveness of state leaders and rank and file Right to Life members.

Cost of the first manual would be about \$1500.00 (for printing and mailing of about 1,000 copies). Preparation of the manual itself would be done by volunteers.

Cost of the second manual cannot be determined until such time as the executive committee makes a policy decision as to its distribution: Is the manual to go to all members? Or is it to be a more limited document for selected local Right to Life leaders? These basic questions must be answered before we can proceed.

Project "D" - State Organization Manual.

This project calls for the development, printing, and distribution of a state organization manual. Purpose of this document would be to help state and local leaders in building

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strong, effective and participating Right to Life organizations.

Because of the pressing need for a manual of this type, we recommend that it be prepared by a paid writer. This would entail a cost of about \$4,000.00 (\$2,500.00 for the writer and about \$1,500.00 for printing and mailing of about 1000 copies).

Project "E" - Pro-Life Political Information Clearinghouse.

Purpose of this project is to provide a regularized two-way sharing of congressional information (national to state and state to national). The clearinghouse would provide state leaders with information relative to actions in Congress, Congressional votes, and debates, and "behind the scenes" developments on Capitol Hill. State leaders, in turn, could provide NRLC with information concerning "back home" statement made by Senators and Congressmen, local political developments and Right to Life activities in various congressional districts.

Cost of setting up this clearinghouse and operating it during the first year would probably be in the \$2,000.00 to \$3,000.00 range.

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SPECIFIC PROJECT RECOMMENDATIONS

Although research, analysis and policy planning are basic prerequisites to the success of our undertakings, there are some undertakings which we feel must be considered *Can begin concurrently* for immediate implementation. These involve projects which we feel can be taken currently with any research and planning activities contemplated in the above section. These projects are intended to complement and supplement our research and planning and, at the same time, move us closer to our goal of developing, maintaining and improving grass roots political organizations in every state. Listed in <u>priority</u> order, they are:

Project"A" - National or regional symposic designed to train state Right to Life leaders in the techniques of political action and organization. A single symposium could be held in Washington, D. C. or, alternatively, regional symposite could be held at four to in the four to in the country. A single symposium in Washington (or at some other central location) would permit greater informity and commonality in the training. However, it could probably be attended by only one or two persons from each state. The regional meetings, conversely, could be attended by more people but would probably involve some loosening of control over the content of the training offered. Cost of this project is estimated at about \$50,000.00. This amount could be paid in full by NRLC or, alternatively, expenses could be shared by NRLC and state groups sending persons to the symposium. (i.e.) Under the latter alternative, the NRLC cost could be as low as \$15,000.00 to \$20,000.00.

ALTERNATE PROVECT "A" -

Project "B" - Memorialization of Congress.

We must assist state groups in pushing as many Human Life memorializations as possible through state legislatures. Benefits of this project are two-fold: 1) provide Congress with an indication of grass roots pro-life sentiment; and 2) improve the political effectiveness of state Right to Life groups by making them familiar with state legislative processes and procedures. The cost of this project is impossible to estimate; however, the estimated cost to NRLC would probably be minimal. \$1000 per state for travel, telephoning and proparation of special materials.

Project "C" - Political Effectiveness Manuals.

This project entails the development, printing, and distribution of two manuals: one for state Right to Life leaders and one for Kight to Life members and local leaders. Like Project "A", these manuals would be designed to enhance the political understanding and effectiveness of state leaders and rank and file Right to Life members.

Cost of the first manual would be about \$1500.00 for printing and mailing of about 1,000 copies. Preparation of the manual itself would be done by volunteers. a draft of a major section of such a manual follows this report (MOBILIZING PRO-LIFE FORCES).

Overall cost of the second manual cannot be determined until such time as the Executive Committee makes a policy decision as to its distribution: Is the manual to go to all members? Or is it to be a more limited document for selected local kight to life leaders? These basic questions must be answered before we can proceed. If the quantity printed were 50,000 or more the cast could likely be held under \$1.00 per copy.

Project "D" - State Organization Manual.

This project calls for the development, printing, and distribution of a state organization manual. Purpose of this document would be to help state and local leaders in building

: strong, effective and participating Right to Life organizations.

Because of the pressing need for a manual of this type, we recommend that it be prepared by a paid writer. This would entail a cost of about \$4,000.00 (\$2,500.00 for in consultation with pro-life leaders who have built the writer and about \$1,500.00 for printing and mailing of about 1000 copies).

Project "E" - Pro-Life Political Information Clearinghouse. Purpose of this project is to provide a regularized two-way sharing of congressional information (national to state and state to national). The clearinghouse would provide state leaders with information relative to actions in Congress, Congressional votes, and debates, and "behind the scenes" developments on Capitol Hill. State leaders, in turn, could provide NRLC with information concerning "back home" statement made by Senators and Congressmen, local political developments and Right to Life activities in various congressional districts.

Cost of setting up this clearinghouse and operating it during the first year would probably be in the \$2,000.00 to \$3,000.00 range.

Maine Right to Life Committee 91 COLLEGE STREET – LEWISTON. MAINE 04240 207-782-7379 Report of States Program-I. Present activities of the States Program Committee the first man purpose of this committee was to determine the current level of organizational and political development in each state in order to identify those states which need specific help; and then in turn to offer help through manuals, workshops, serving as resource people in surrounding states working and co-ordinating with staffs provide distributeors political information for the Street preparing for langressianal Meanings, and preparing a manual and materials for "When you come to Washington". 1. Development of States Organization Questionnaice the purpose of the States arganization Questionnaise was to determine the effent, number, structure, activities and effectiveness of the organizations existing in the various states and from this to determine the states that need arganizational help. the questionmaire was sent to

and leaders arganizations in the unious states so that the structure of each could be individually determined. fat as of December 10, 1973 35 state have returned the questionaire to the national office where they are in the process of being analyzed. fle) the staff researcher is now in the pracess of developing part falio's an each state to develop a detailed picture of the arganyational structure and activities of each state. [He is also establishing the basic data base for the arganization to include pertinent biels and their status, information on basic legislative systems which the organization is invalued with and basic statistical data on the U.S (the way congressional districts are braken down - race, economic, percent of noting participation party affiliation, etc Serve same states are well organized and co-procented and others have fragmented graups and still athers are not formally organized at all It is the recommendation of this committee to here in the staff a person who waved be able to co-ordinate and help in the arganization of the states who need help getting started and co-ordinated also, we recommend that a staff road person be hered who could actually travel to the key states and help arganize state and lacal graups, state conventions etc - To kelp where the need unfuld epist.

members cauld wark with the staff reganization man in proveding manuals, warkspeps and materialdar give any other supportive help that 2. States appraisal Questimail questionnaire was to determine the development of the local and state structures able to affect congress. after of the state, e.g., I'll they are able to initiate of the state, e.g., I'll they are able to initiate a letter writing chompaign, able to activate 2% of the constituents in a Congressional Destrict etc.) those key states needing help will be able to receive necessary matination and support. have returned the states appraisal questionneise of their state concerning the Congressional level of action Ab/ Lucille Buffalino has compiled the returns and charted them to give us a picture of what states need kelp and in what area they need the help, and which states are already effective. The purpose of the chart is to immediately be able to determine the number of states that have similar needs and thase states which have individual needs. Further appraisal of the findings of this questionaire final appraisat is needed to determine the specific action needed in each state. The staff researcher will be able to add further information to assist the states for an appraisal of their (c) Further appraisal of the state. It would be recommendated by this committed that a political co-ordinator be fired an the staff who cauld co-ordefalt the results of these

(4) findings and warf with the knowledge of with tates Progressianal hoppenings, with States Program committee members, researcher (staff), and others who fould in turn help develop effectiveness in these states nuding help. This the road person in charge of organization cauld help by getting a state going that is a key Scont. not In the meantime, Lucelle Buffalino of the States Program Committee has been factoring up in the questioneire with variant contact people in the states byttphane letter and offering the help of the committee where the states need it. 3. Manualoon Palitical Effectiveness the purpose of the manuals in provide the states with a basic guide so that they can develop political effectiveness in order to leading to the plassage of a "Human Life amendment" initial by for sections of the manualy to the detailed. an the manual) after the completion of the manual the proper distribution of the manual will be needed to the key people in each state (which can be done by the the used by individuals and in workshops.

5 4. Warkshaps mill be to develop the specific needed help in providing tools and personnel to each state needing help in developing political effectiveness. Several members of the States Program Committee are developing such as : (a) Nouve a bill is passed Details bent by will be pite (b) How to you get to the november elections from the cancuses (C) Preparation of skits to be used in the lunachshaps Waich (d) Volunteer lot bying. Several members of the States program committee have provided their services for conducting Penneyhave workshops in various states, e.g, Penneyhave and Kansas. # At is the recommendation of this committee that the States Programs Committee the expanded and that teams of experienced usluntures would be on at call in different sections of the country to give workshops and help the arganization staff field Eigenskie. They chuld be specialized in giving warkshops in the various needed areas of organization and political effectiveners such as state legislature labbying, and elections, etc. these efforts shared be co-ordinated in the priority of need determined by the staff palitical to-ordinatae and also the states asking forhelp.

6 15,1 Questionaire: Legislatars for a Human Life amendment, # Journais for a Human Life amendment, # Legislators to Testefy, Others to Firstify The purpose of this questionaire unas: (a) Vo get a long list of the authorized the signatures of legislators from the varians states to be listed under the letterhead "Legislatars for a Auman Life amendment" in arder to be used at the hearings in the Spring. If the states have a long list of supportive state legistators, this would be effective in influencing the congressional Deligations from the various states, (b) to get the authorized signature of the governors in favor of a "Auman Life Amendment" to be listed under the letterhead "Yournois for a Human Life amendment" upo mand testify at the hearings. (d) to get a list of a thus in the state who would be effective to testify at the hearings. as of December 10, 1943, 15 states have returned their questionnaires. as a result, many valuable names have been turned in that cauld he used to testify at the hearings. The questionagres are returned

[7] to the national office where they all received by the staff-state finisony et person (Pat Mc namara), who in turn sendent the names to Congressional aides of the spansars of the Ruman Life amendments to be considered for the hearings ! She is also in weekly contact with each state to determine the progress they are making in getting the authorization from their legislatures and contacting states with no respanse. She also keeps records of all questionsites and immediate action requiring derect contact with states." It is recommendated that states with no response be aided (if needed) in the technique of contacting their legeslators and seeking support. This could be memorilization to Cangress fara Human Life amendment. those states only turning in 2 or 3 legestatars to be listed under the letterhead "Legislatas for a Duman Life amendment"- tref at least to get 10 ar even more if meeting. The more names we have, the more effective it well be. One state turned in the names of 54 legislatary while athers only turned in 2.

(8) the legislature shauld know that by signing this authorization slip, they are not committing themselves to a specific amendment but to support the pasitive solutions of our social problems and the general concept of a Duman Life amendment" 6. When you come to Washington The purpose of this manual webbe to privide thase coming to Washington Jana with some concrete quides and materials they that use in their labbying efforts. as a result, those who see their Congressional delegation can analyze the effectiveness of various materials and techniques and report them to the Washington office. Pat Kelly will be sending you the mandal in this my)

INTRODUCTION AND BACKGROUND

This initial report of the States Program Committee of NRLC assumes that our highest priority is to assist in the development of strong, active and politically effective right to life groups at the state level. We cannot accomplish the huge task before us -- we cannot win against the odds we face -- unless we are able to put together a massive participatory organization which draws its vitally from a firmly established state level movement. Both the organizing and strengthening of state and local groups, and assistance in their program development, are the responsibility of this committee. Left to the Organization Committee's responsibility for the whole concept of relationship between state organizations and the National Right to Life Committee, Inc. The degree of affiliation or integration, and the result in terms of corporate structure, by laws, memberships, and dues, will play an important role in the future of the organization.

STATES PROGRAM COMMITTEE

To date, the States Program Committee has held one conference call in August and one meeting in Washington in September. The minutes of this meeting, together with a list of our projected goals and activities, are included as part of this report. The minutes reflect that individual committee members have already undertaken a large number of projects.

Because the committee did not subsequently meet opinions expressed are those of the authors and do not represent a committee vote. CINBRA,

T. ACTIVITIES PROJECTS- OF THE STATES PROGRAM COMMITTEE

The first priority of the committee was to determine the current level of organizational and political development in each state in order to identify those states which need specific help; and then in turn to offer help through manuals, workshops, serving as resource people in surrounding states, working and coordinating with staff to provide political information for distribution, preparing for Congressional hearings, and preparing a manual and materials for "When You Come to Washington".

1. States Organization Questionnaire

The purpose of the States Organization Questionnaire was to determine the extent, number, structure, activities and effectiveness of the organizations existing in the various states and from this to determine the states that need organizational help. It was a project of the late project of the states in Committee, a parton of whose charge was transferred The questionnaire was sent to organizations and leaders in

the various states so that the structure of each could be individually determined.

As of December 10, 1973, 35 states have returned the questionnaire to the national office where they are in the process of being analyzed.

2. States Appraisal Questionnaire

The purpose of the states appraisal questionnaire was to determine the ability of the local and state structures to affect Congress. After determining the political effectiveness of the state, e.g., if they are able to initiate a letter-writing campaign, able to activate 2% of the constituents in a Congressional district, etc.), those key states needing help will be able to receive necessary motivation and support.

(a) As of December 10, 1973, 16 States have returned the States appraisal questionnaire.

(b) Lucille Buffalino has compiled the returns and charted them to give us a picture of what states need help and in what area they need the help and which states are already effective. The purpose of the chart is to immediately be able to determine the number of states that have similar needs and those states which have individual needs.

(c) Further appraisal of the results of this questionnaire is needed to determine the specific action needed in each state. In the meantime, Lucille Buffalino of the States Program Committee has been following up on the questionnaire with various contact people in the states by telephone, letter and offering the help of the committee where the states need it.

3. Manuals on Political Effectiveness

The purpose of the manuals on political effectiveness is to provide the states with a basic quide so that they can develop political effectiveness leading to passage of a Human Life Amendment. Initial drafts of some sections of the manuals have been completed.

After the completion of the manuals, proper distribution will be needed to the key people in each state (which can be done by the national office). The manuals can then be used by individuals and in workshops.

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4. Workshops

and provide

The purpose of the workshops will be to develop the specific needed help in providing tools and personnel to each state needing help in developing political effectiveness.

Several members of the States Program Committee are developing outlines for the various workshops, such as: (a) How a bill is passed

- (b) How you get to the November elections from the caucuses
- (c) Preparation of skits to be used in the workshops
- (d) Volunteer lobbying.

Several members of the States Program Committee have provided their services for conducting workshops in various states, e.g., Pennsylvania, and Kansas and California.

The States Program Committee could be expanded so that teams of experienced volunteers would be on call in different sections of the country to give workshops and help the NRLC staff field organizer. They could be specialized in giving workshops in the various needed areas of organization and political effectiveness, such as state legislature, lobbying, elections, etc. These efforts should be co-ordinated according to the priority of need determined by the staff political co-ordinator and also the states asking for help.

5. Questionnaire: Legislators for a Human Life Amendment, Governors for a Human Life Amendment, Legislators to testify, Others to Testify

The purpose of this questionnaire was: (a) To get a long list of the authorized signatures of legislators from the various states to be listed under the letterhead "Legislators for a Human Life Amendment" in order to be used at the hearings in the Spring. If the states have a long list of supportive state legislators, this would be effective in influencing the Congressional Delegations from the various states. (b) To get the authorized signature of the governors in favor of a "Human Life Amendment" to be listed under the letterhead "Governors for a Human Life Amendment". (c) To get a list of state legislators who would testify at the hearings. (d) To get a list of others in the state who would be effective at the hearings. Λ

As of December 10, 1973, 15 states have returned their questionnaires.

6. "When You Come to Washington"

The purpose of this manual will be to provide those coming to Washington with some concrete quides and materials which they can use in their lobbying efforts.

As a result, those who see their Congressional delegation can analyze the effectiveness of various materials and techniques and report them to the Washington office.

ITT. RESEARCH AND PLANNING

The NRLC and each state RTL and each local RTL has to become knowledgeable about politics - become politically activated and have on hand for easy reference as much political data as will be useful in the battles and campaigns that lie ahead. The accumulation of this data has been began by the staff.

We need to continue to build in Washington a repository of this political data in the simplest, most retrievable form that is possible. We must work toward the development of state political profiles geared to human life issues.

The profile will include at least the following:

- A) Members of the state board of directors.
- B) State RTL Organizations.
- C) Local RTL Organizations.
- D) Opposing forces Organizations which espouse the "quality of life ethic" that we have all come to despise.
- E) A summary of the state laws on human life issues.
- F) A summary on state government Executive, Legislative and Judicial as they have operated in human life issues.
- G) A good work-up on each of the state legislators: Committees, Voting record, Letters, Speeches, Election results, etc.
- H) A good work-up on each of the U.S. Representatives and their districts All of the usual things, plus the hard gut political intelligence that is needed to be effective: Sources of campaign funds, Close advisors, Former business or professional associates, Family friends, Business interests, etc.

The next step, after the necessary information is accumulated, is careful analysis of such information to identify strengths and weaknesses in the various state organizations. We must identify key congressmen who must be influenced if we are to get hearings and to pass the amendment (or to pass other needed bills). We must also identify key states that must be organized or made more powerful.

Finally, our research and analysis, if it is to be worthwhile, must become the basis for a detailed, but flexible, plan of action to build those key state organizations, influence and lobby key congressmen and make attainment of our goals possible.

The Executive Committee is a necessary element in deciding where to allocate our resources, but must be assisted in setting its priorities by skilled staff and volunteers. We feel that our committee should provide such a base for Executive Committee planning and policy setting.

II. SPECIFIC PROJECT RECOMMENDATIONS

Although research, analysis and policy planning are basic prerequisites to success, there are some undertakings which we feel must be considered for immediate implementation. These involve projects which can begin concurrently with any research and planning activities comtemplated in the above section. These projects are intended to complement and supplement our research and planning and, at the same time, move us closer to our goal of developing, maintaining and improving grass roots political organizations in every state. Listed in priority order, they are:

Project "A" - National or regional symposia designed to train state right to life leaders in the techniques of political action and organization. A single symposium could be held in Washington, D. C. or, alternatively, regional symposia could be held at four to six locations throughout the country. A single symposium in Washington (or at some other central location) would permit greater uniformity and commonality in the training. However, it would probably be attended by only one or two persons from each state. The regional meetings, conversely, could be attended by more people but would probably involve some loosening of control over the content of the training offered.

The cost of this project is estimated at \$50,000.00. This amount could be paid in full by NRLC or, alternatively, expenses could be shared by NRLC and state groups sending persons to the symposium. Under the latter alternative, the NRLC cost could be as low as \$15,000.00 to \$20,000.00.

ALTERNATE PROJECT "A" - State Development.

Another approach to training right to life leaders is to take the program to them in their own states. This state development program would entail setting up an intensive and extensive schedule of leadership, organization and political effectiveness workshops, seminars and semi-public meetings throughout the nation for the next year. These would be cooperatively scheduled by NRLC staff in Washington or elsewhere, state right to life contacts and one (or more) persons who might variously be described as "evangelists", advance men or field organizers for NRLC. In addition, many experienced right to life volunteers would be utilized to lead these sessions as trainers. Cost of this program would equal or exceed that of Project "A", but it would be a distributed, rather than one time, expenditure. As for Project "A", cooperative funding by the states could be arranged.

Project "B" - Memorialization of Congress.

We must assist state groups in pushing as many additional Human Life memorializations as possible through state legislatures. Benefits of this project are two-fold: 1) provide Congress with an indication of grass roots pro-life sentiment; and 2) improve the political effectiveness of state right to life groups by making them familiar with state legislative processes and procedures. The cost of this project is difficult to determine; however, the estimated cost to NRLC would be \$1000 per state for travel, telephoning and preparation of special materials.

Project"C" - Political Effectiveness Manuals.

This project entails the development, printing, and distribution of two manuals: one for state right to life leaders and one for right to life members and local leaders. Like Project "A", these manuals would be designed to enhance the political understanding and effectiveness of state leaders and rank and file right to life members.

Cost of the first manual would be about \$1500.00 for printing and mailing of about 1,000 copies. Preparation of the manual itself would be done by volunteers. A Drafts of -a-major sections of such a manual follows this report (MOBILIZING PRO-LIFE FORCES).

Overall cost of the second manual cannot be determined until such time as the Executive Committee makes a policy decision as to its distribution: Is the manual to go to all members? Or is it to be a more limited document for selected local right to life leaders? These basic questions must be answered before we can proceed. If the quantity printed were 50,000 or more the cost could likely be held under \$1.00 per copy.

Project "D" - State Organization Manual.

This project calls for the development, printing, and distribution of a state organization manual. Purpose of this document would be to help state and local leaders

in building strong, effective and participating right to life organizations.

Because of the pressing need for a manual of this type, we recommend that it be prepared by a paid writer in consultation with pro-life leaders who have built effective organizations. This would entail an estimated cost of \$4,000.00 (2,500.00 for the writer and about \$1,500.00 for printing and mailing of about 1,000 copies).

3) THE THIRD PART OF MY CURRENT PROGRAM AS EXECUTIVE DIRECTOR -ANOTHER PERSONAL GOAL - IS TO BUILD IN WASHINGTON AND IN EACH STATE A POLITICAL MECHANISM. I HATE TO SAY MACHINE BECAUSE "POLITICAL MACHINE" HAS SOME BAD

HISTORICAL CONNOTATIONS.

THE NRLC AND EACH STATE RTL AND EACH LOCAL RTL HAS TO BECOME KNOWLEDGEABLE ABOUT POLITICS - BECOME POLITICALLY ACTIVATED AND HAVE ON HAND FOR EASY REFERENCE AS MUCH POLITICAL DATA AS WILL BE USEFUL IN THE BATTLES AND CAMPAIGNS THAT LIE ANEAD. The accumulation of This data has been before by the Staff. We well to continue HWART TO BUILD IN WASHINGTON A REPOSITORY OF THIS POLITICAL DATA IN THE WE WELL TO BUILD IN WASHINGTON A REPOSITORY OF THIS POLITICAL DATA IN THE BURGET SIMPLEST, MOST RETRIEVABLE FORM THAT IS POSSIBLE. HAR WORKER TOWARD THE DEVELOPMENT OF STATE POLITICAL PROFILES GEARED TO HUMAN LIFE ISSUES. THE FORMAT, OF THESE PROFILES HAS NOT COMPLETELY EMERGED, BUT IF YOU WOULD IMAGINE OR VISUALIZE WITH ME A WHOLE SHELF OF THREE-RING BINDERS - THE BIG ONES WITH RINGS THIS BIG - ONE

BINDER FOR EACH STATE --The profile will include at least The following: LET'S REACH UP ON THAT SHELF AND PULL DOWN THE ONE LABELED "MINNESOTA". OPEN

IT UP AND SEE NOW IT IS DIVIDED INTO SEVERAL SECTIONS:

A) Members of the state A) STATE HEMBER OF BOARD OF DIRECTORS.

- C) LOCAL RTL ORGANIZATIONS.
- D) OPPOSING FORCES ORGANIZATIONS WHICH ESPOUSE THE "QUALITY

OF LIFE ETHIC" THAT WE HAVE ALL COME TO DESPISE.

E) A SUMMARY OF THE STATE LAWS ON HUMAN LIFE ISSUES.

F) A SUMMARY ON STATE GOVERNMENT - EXECUTIVE, LEGISLATIVE

AND JUDICIAL AS THEY HAVE OPERATED IN HUMAN LIFE ISSUES. of the state legislators: G) A GOOD WORK-UP ON EACH OF YOUR SENATORS - MONDALE AND

HUMPHREY COMMITTEES, & VOTING RECORD, & LETTERS, & SPEECHES, X ELECTION RESULTS, X ETC.

H) A GOOD WORK-UP ON EACH OF YOUR U. S. REPRESENTATIVES AND A SOURCES OF CAMPAIGN FUNDS, PLUS THE HARD GUT POLITICAL INTELLIGENCE THAT IS NEEDED TO BE EFFECTIVE -SOURCES OF CAMPAIGN FUNDS, CLOSE ADVISORS, FORMER BUSINESS OR PROFESSIONAL ASSOCIATES, K FAMILY, K FRIENDS, BUSINESS INTERESTS, ETC. VOTER PROFILES -ELECTION RESULTS:

State Organization - Laurena Baten Rauge QJZ Congressional Contact Joe D. Haggonner Jr. Mary Beliveous Recieved 2 Names to testily 1. Rep. Mike. Thompson 2. Jomes. Fitgmorris

State Evaluation State Louisiana Director : formerly; Bedfield Bryan Jelephone Contact : Martinez erald Martiney presently; Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Organization Gentucky

Mary Deliveau Ser Clyde Middleton Ro. Moton Oliver Dr. George Jones Dr Angelia Siebert Rev. Robert Joch Dr Donald Ware Mrs Edith Schwab Walter S. Reichert

State Evaluation .. GERA State Tentucky. Director : Robert Greene Jelephone Contact : Marg Montgomery Questionnaires States Appraisal Congressional Contact Mary Beliozan
State Organization Fonsas B.J.L. Friends of the Unborn " Telephone Contal : same

Shot ()roomaalio-1 State Evaluation State Jansas hector: Pat Goodson. Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliozan

State Organization MARY Beliveou Recieved 5 Names to testify 1. Cliffon C. Lamborn 2. James F. Schaben 3 John S. Nystrom Indor : Cambun Manner 4. JAMes Wells 5. Russel De Jong

asing ater State Evaluation Jowa State Director: Carolyn Thompson Jelephone Contact : some Questionnaires States Appraisal Congressional Contact Mary Beliozan

State Organization Indiana R. 92 Lake County MARY Beliveou Recieved wames to testing John F. Shawley 2. Joan M. Gubbins 3. Jerome R Keanus 4. Patrick Bauer 5. Jerome 5. Reppa

State Evaluation

State Indiana. ohe F. Showley Director : Mary Hunt san M. Gubbins Jelephone Contact : some Kearaus. SECONE 5. Questionnaires States Appraisal Congressional Contact Mary Beliozan

State Organization - Illinois JCCL - Chicago altan County Mc Lean County SCCL Decatur Congressional Contact Paul I indley Mary BEliveau Recieved 6 Nomesto testiky OK for Letter head Bruer Smather \$ Sohn C. Hinschfield 1. HENRY J. HYDE Philip J. Rock 2. Lais Novota Richard F. Kellysr. 3. Somes Twymon 5. Robert J. Walters 4. Victor Rosen blum 6. Brian B. Duff 5. E.N. Zinschlag 7. Harry D. Leinenweber 6. Joan Soltysik 8. Henry S. HydE. 9. Beorge Ray Hudson

State Evaluation State Illinois Pat Belley Director: Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

Zatien State Organization Idaho RJZ Hypnizatio

State Evaluation Idaho Shate Director: Dr. Roy L. Peterson Jelephone Contact : Questionnaires States Organization States Appraisal Congressional Contact Mary Belicean

State Evaluation State Hawaii Director: Dr Pearson Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliveau

Conglessional Contact Ronald Dinn Charles Holm

State Evaluation State Jeorgia Director: Jay Bowman Jelephone Contact: same Questionnaires States Organization States Appraisal Congressional Contact Mary Belicean 1

State Organization Mary Belineau Recieved 8 names To-Jesting Ilorila RJL 1. MARY Singlaton 2. Lew BrAntley mairland S. Ander Grenshaw 4. Tobiassen, Tom - Broward County. Collier County 5. Philip Lewis 6. Kenneth Plante 7. Charles Weber Right to Life Crusade amentead 8. Bruce Smothers Pinellos QJX anglesional Contact Lehman Heing Sikes D. Glocker Rogero Don Juqua Burke Bennett Pepper (happell Fascell Frey D. Junter Sibbons Bapalo Haley

1 ada in S herenes look State Evaluation STABLE WY State Florida Director: Dr Richard Applebaum Jelephone Contact: Beverly Martin Questionnaires States Appraisal Congressional Contact Mary Beliveau

State Evaluation Pistrict of Columbia State Director: Nellic Gray Jelephone Contact: Same Questionnaires States Appraisal Congressional Contact Mary Belicean

State Organization Delaware RJZ

State Evaluation. State Delaware Director: Bill Fleming Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Evaluation State Colorado Director : Mary Rita Urbish Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliozan

Connecticut State Organization -Putrom County north ford March Belineau Received 3 names to testify James . J. Kennelly 2 Joseph 9. Jaulisa 3TM A. Andrew O' Keeke

aning ater 1) holming State Evaluation Connecticut State Director : Judy O'Frete Jelephone Contact : Mary Pat Baxter Questionnaires States Organization States Appraisal Congressional Contact Mary Beliveau

State Organization California Kern County SDEA Confressional Contact Mike Graham (Maillard) Bob Filson Roanne Shamsky

State Evaluation State California Director: Bob Sassone Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Belicean

State Evaluation State Adransas Telephone Contact: same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Organization arizona RIL Douglas Conglessional Contact Barry Holdwater Mary Beliveau Recieved 15 names to testify Otiflis muselman 12. Lall Baker 1 Jim Skelly 13. Mimi Frinters 2. Boh M. Strother 14. Rt. Rev. Joseph Harte. 3. Srudy Campings 15. Stallace mesthuter 4. mannuel (Lito) Pena gr. 5. Leon Shompoon 1. Bot Hunderford. 7. ann Howard Coursional Contrat 8. Rocemary meyer 9. Rev. Carey Wamble 10. Carolyn Gerster

State Magainstran State Evaluation. State Arijona Director: Dr. Carolyn Gerster Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliozan

State Organization

alaska RJL

the same

Congressional Contact Mike Granel.

Mary Belineau Received 3 names to testify 1. Falter Hickle 2. CR Lewis 3. Keitt Miller

State Evaluation Alaska State Director: Maureen Christensen Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Belicean

State Evaluation 11 State Alabama Irector : Marie Gentle Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Belieran

State Organization

New met reo RJZ Congress ional Contact Harold Runnels Manuel Lugan, Gr. Pete V. Domenici Joseph m. manteija

Questionnaires

_Congressional Contas

State Evaluation State New Mexico Director: William Molaney Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliozan
State Organization Den Jersey RJL Congressional Contact Peter A. Godino, Jr.

State Evaluation State New Jersey Jun Freney Director: Jelephone Contact : Same Questionnaires States Appraisal Congressional Contact Mary Beliozan

MANY Beliveau Recieved 1 Names to testity I.Emile D. Beaulieu

State Evaluation_ Emile D. Browl State New Hampshire Director : Joseph Acorace Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Belicean

State Evaluation Nevada State Director: Mrs Pat glenn Jelephone Contact : Same Questionnaires States Appraisal Congressional Contact Mary Beliceau

State Organization Martheast Meliraska Ret Z MANY Beliveou Recieved 1 Names to testity 1. Gary L. Gaderson

the angenition State Evaluation. Nebraska State Director: Dorothy Shald Jelephone Contact: same Questionnaires States Appraisal Congressional Contact Mary Belicean

State Organization Mentana RSL

State Evaluation State Montana Director : Frances Jung Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliveau

State Evaluation State Missouri Director : formerly; Frances Frech presently; no one appointed Jelephone Contact : no telephone contact Questionnaires States Appraisal Congressional Contact Mary Belicean

State Evaluation State Mississippi Director: (no director yet) Jelephone Contact: (no telephone contact) Questionnaires States Appraisal Congressional Contact Mary Beliveau

State Organzation - M Jennesota North Dakata County Mr. S.3h aCSA Collegenille. Congressional Contact Quentin n. Burdack Bill Frenzel Incher Melsen The contraction of the second of the second second the second second second second second second second second

State Evaluation State Minesota Director: Marg Mecklenburg Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Organization. Michigan Northern Michigan RIL Festern Michigan C Jor L. Kalamajao R.I.L. Arashtenaw County Life Span nerth Kent Citizens for Life Congressional Contact Darry Brewn MARY Belivery Recieved 4 Names to testify 1. Rep. William Ryon 2. Rep. Rosetta Fergusoiu 3. Rep. Sres Damman 4. Lt. Gov. Sames Brickley

State Evaluation_ PERAL State Michigan Director: Gloria Ifleier Jelephone Contact: same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliveau

State Organization Massachusette Diccese of Francester RZZ

Kater on the State Evaluation Massachusetts State Director: Mildred Jefferson. Jelephone Contact: same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Evaluation State Utah. Director: Dennis Cook Jelephone Contact : Same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

- Jeras State Organization Heyston 232 Corpus Chuti 252

State Evaluation State . Tovas Director: Prof. Witherspoon Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Belicean

State Evaluation State Jennessee Director: Gerald Corden Jelephone Contact: same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan 8

State Organization South Dakota 212. Brookings alla R.S. Ingressional Centert Frank. Denholm

State Evaluation State South Dakota Director : Ruth Korin Jelephone Contact : Same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Evaluation State South Corolina Director : no director yet Jelephone Contact: no telephone contact Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Evaluation State - Bhode Island Director : Bob Bergeron Jelephone Contact : Same Questionnaires States Appraisal Congressional Contact Mary Belicean

State Organization - Olmayluaaia Capital Region Pennsylvamia for H. . <u>Congressional Contact</u> Idwin D. Schleman Q.D. Stanton Q.D. Stanton Q. Lowrence Coughlin

i nave State Evaluation State Pennsylvania Director: Judy Fink Jelephone Contact: Same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

State Organization Oregon RSL MARY Beliveau. Recieved 3 Names to testify 1. Victor atiyet 2. Russell Sacco Bernard Bud Byers 3. Com Mc Coy 7. Bob Elliott 8. Bernard "Bud" Byers. OK for Letter head anthony Meeker 2. Thomas Mahoney s. Fred Heard 4. Uictor atiyet 5. Glenn Otto 6. William McCoy

State Evaluation State Oregon Director: Dr. Donald Manion Jelephone Contact : Same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan
State Organization Ok lahoma Q. J. Lawton QJL MARY Beliveau Recieved 4 Names to festify 1. Robert Wisz 2. David Riggs 3. Norman Lamb Richard Stansberry # Frank Keating

State Evaluation State Oklahoma, Director: Paulete Standerfer Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliceau

State Organizatio Dayton QSZ Inledo Heunstown emenest for Tife Greater Dayton QIX Society Jelly Cragon

State Evaluation State Ohio Director : Dr. John Willke Jelephone Contact : Mrs. Willke Questionnaires States Organization States Appraisal Congressional Contact Mary Belicean ..

State Organization North Delevia QJL.

State Evaluation North Dakota. State Director : Dr. Al Jortman Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Beliveau

State Evaluation. State North Corolina Director: Emma O'Steen Jelephone Contact : same Questionnaires States Organization States Appraisal Congressional Contact Mary Belicean

John Barry Jamilton Fish gr. State Organization New Yerk n. y. State R. 12 Inc. N.y. State QJZ Broome County Cheming County Commenter Jour Auman Life Families for Life . Human Life Committee N. 4. State Catholic Committee Office of family Size Reusselace Caunty Rechester area QJZ Theatchester QJL Congressional Contact Don Stilliam Frank

Cars. State Evaluation State New york Ed Golden Director : Jelephone Contact : Pita Burke Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

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State Evaluation

State Wisconsin Director: Mini Bruce Jelephone Contact : some Questionnaires States Appraisal Congressional Contact Mary Beliozan

Agingition - Flat Virginia Stato

State Evaluation State West Dirginia Director : James Mauch Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliveau ..

State Evaluation State Washington Director: Fen Dan Derhoet Jelephone Contact : Same Questionnaires States Appraisal Congressional Contact Mary Beliceau

State Organization Virginia Va. Society for Aluman Size Bittrito No. Va engresional Contact Eline B. Fulliams Myrs. alexander H. gr.

State Evaluation State Dirginia Director : June Morrey Jelephone Contact : same Questionnaires States Appraisal Congressional Contact Mary Beliozan

State Organization - Ulement Daice of the Unton

State Evaluation State T)ermont Director: formerly; Cyrus Brewster presently; Kitty Morrissey Jelephone Contact: Morrissey Questionnaires States Organization States Appraisal Congressional Contact Mary Beliozan

Stato Orginization yoning Caunty alhary

State Evaluation. LIBRA State Wyoming TVNJO Director: no director yet Jelephone Contact: no telephone contact Questionnaires States Organization States Appraisal Congressional Contact Mary Belicean

State Organization Maine RJZ PL LA Congressional Contact Jilliam D. Hathaway Mary Beliveau Recieved 5 Names to testify 1. Cyril Joly Legislators Others Dr. Ronald Carroll (Detailed slides on Diva Rev Bernard Stonehouse Orthodox Presp. Dr. Hughes (Pediatrician) speaks 2. Robert Clifford 3. JAmes Dun Leavy 4. Louis Jolbert 5. Georgette Berube continued Governor Kenneth Curtis OK for Letter head 11. Armand Forther 6. Gerand Conley 1. Linwood Graffam 12. Stephen Perkins 7. Robert Clifford 2. Cyril Joly 3. Edward P. Cox 13. Thomas (g Pointe 8. Joseph Brennan 9. arnold Peabody 14. Robert Canter 15. Lowell Henley 4. Elden Shute 5. Walter Hickens 10. Waline Janous 16. Sacob Immonen

State Evaluation å State Maino Jackie Pelerin presently Director : formerly; Mary Beliveau Jelephone Contact ! Beliveau Questionnaires States Appraisal Congressional Contact Mary Beliozan

State Organization Maryland QIZ COLS Congressional Cantact Q. Dlenn Beall, Gr.

1BR 040 State Evaluation Maryland State Director: Dr. Colliton Jelephone Contact : some Questionnaires States Appraisal Congressional Contact Mary Beliozan

OK. For. Letter_head 17. Anne M. Boudreau 18. Louis Salbert 19. Emile Jacques 20 Georgette Berube 21 Frank Drigotas 22. Louis F. Finemore 23. James M: MAhow 34 Myron Wood 35 Sames Dudley 36. Albert Theriault 37. Mildred Wheeler 28. Maurice Deshaies 29. Bertrand La Charite. 30. Emile Fraser 31. Thomas. Albert 32 Sames Dunleavy 33 Joseph Din Nette 34. Edward Kelleher 35. Frank Murray 36. Donald Carter

37. arthur Genest 38. Francis BB. Brawn 39. Jane Kilray 40. Walter Birt 41. albert Cote 42. John Martin 43. Raymon J. Curran 44. Thomas Mulkern 45 George Ricker 46 Donald Webber 47. Edward M& Henry 48. Patrick Mc Teague 49. Armand Fecteau 50 Watter Cameron 51 Sidney Maxwell 52 Peter S. Kelley 53 Bertrand Powtbriand 54 Carl Sheltra

STATES PROGRAMMESCOMMITTEE POLITICAL EFFECTIVENESS QUESTIONIERRE

PROPOSED

Name of Group:

Name of Person responding:

Address:

Phone:

Postion in Group:

- I.ORGANIZATIONAL INFORMATION.
 - I. Is your group a statewide political orginization?

Describe other activities your group engage in and its aproximate size.

- 2. Do you have a newsletter?
- 3. Briefly describe the structure of your orginization

2. ORGINIZATIONS WITH PRO-LIFE ASSOCIZTION.

- I. Are there any politically orientated gruops within yourst statethat while not solely pro-life per se take a firm pro-life stand? (i.e. NACPA, Catholic Conference, John Birch Society, etc..)
- 2. Do they have people appointed to lobby regularly in your capitol
- 3. Have any leaders of labour unions allied themselves, either formally or privately with pro-life groups?

3.LOBBYING

- I. Does your organization have representation by Congressional Districts?
- 2. Does your state organization employ a pro-life lobbyist?

Name? Do you have volunteer lobbying teams? Name of Committee Chairman?

- 3. Do you have training sessions for your lobbyists?
- 4. Do you maintain a dossier on each legislator?
- 5. Have you had a delagation visit every legislator in you state.
- 6. What is the image of state Catholic Conference as a lobbying f force? (highly visible, subtly powerful, feared, respected, etc.)
- 7 Is your state's Council of Churches branch an effective lobbying force? If so, what demonination or group of people dominate it?
- 8. Are any other religious groups a lobbying force?
- 9. Frequently we have to act in a hurry with a particular piece of legislation. A good measure of political effectiveness is how fast we can get overcase to the politicians. How fast can you get someone in to see each legislator in your state?

4. MEDIA AND PRESS.

- I. What is your relationship with the media?
- 2. List any stations with significent contact on the staff.

List any significent entertainment personalities that are pro-life.

2. Who is the public relations/media expert in your state?

Volunteer or professional?

3. What is your relationship with the press in your state?

Have any newspapers taken a pro-life stand editorially? Anti-life stand?

4. Do you run politically educational ads in the public press?

5. EDUCATIONAL EFFORTS

- 1. Do you run workshops to educate your members?
- 2. Do you have a state Politicians Education Committee other than lobbyists that meet regularly with politicians to educate them individually and personally (take them out to lunch etc.)

3. What types of educational materials do you usually present to legislators?

6. LEGISLATION.

I. Has your state introduced a Memorialization?

What is its current status?

22 If not do you plan to introduce one?

2. Is there pro-life legislation in the hopper.

Will you please furnish us with copies of all pro/anti-life legislation with your comments an their present status and other data?

7. POLITICAL CLIMATE.

- I. What is your legislative system unicameral, bi-cameral
- 2. How often does your legislatizemeet?
- 3. List % of registered Democrat, Republicans, etc.
- 4. Give brief profiles of:

Mayor of largest city. Govenor Attorney General Other significent officials

- 5. Where is your pro-life power base in respect to political parties?
- 6. What party is in power in your state?
- 7. Has your state/county welfare board funded abortions?
- 8. Could your state ratify an amendment now?

8.MINORITIES.

- I. Howsyour state recieved support from the Black or Latin Community?
- 2. List names of strong minority spokesmen
- 3. Does your group have any leader or spokesman who is from a minority group?

STATES PROGRAMMESCOMMITTEE POLITICAL EFFECTIVENESS QUESTIONIERRE

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Name of Person responding:

Address:

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- 2. List names of strong minority spokesmen:
- 3. Does your group have any leader or spokesman who is from a minority group?
are Copies of these There extra many LOBBYING THE STATE LEGISLATURE. Darla St. Martin, Volunteer Lobbyist, Minnesota Citizens Concerned for Life. he office - Include them in the packet I. Organize and educate volunteer lobbyists. A. Set up a central system of direction and coordination. workshop 1. One chief lobbyist can coordinate the pro-life legislative efforts. 2. A clear division and delegation of responsibility and authority can avoid overwork, duplication and confusion. a. Experienced volunteer lobbyists are generally happier if they are given as much authority as possible in their own area of von willb. A weekly lobby group meeting (perhaps for lunch at the Capitol) responsibility within general policy guidelines and direction. trobably can aid coordination and communication. B. Choose volunteer lobbyists carefully. 1. Lobbyists must be willing and able to spend 1 - 4 days per week at have some one. the Capitol. R. FOP The ability to get along well with others is important. 3. Lobbyists must be able to think and speak intelligently. remove 4. It is an asset to be a woman of child-bearing age. 5. Lobbyists should be willing to dress and behave moderately. MCCL a. It's important not to offend certain legislators unnecessarily by extreme fashions. in the handout b. Kissing, crying or shouting can create a negative attitude towards your group. It is ideal to have lobbyists of a variety of religious and political affiliations. thes. middle of allead packet. ISc. Educate your lobbyists. been used successfully in you decide to¹. Provide background information on legislators. Workshops a. A lobby book with each legislator's none and other shops a. A lobby book with each legislator's name and extensive information on his district, family, groups he belongs to, etc. is ideal. use it, make b. A working list of legislators with a photograph (can usually be Severe obtained during the session at the Capitol) and minimal inthe change formation such as his name, party, room number, record on States "three- fourthe". If possible, assign new lobbyists to understudy a more experience lobbyist. on all the 3. Have a workshop for lobbyists before each session. (Experienced lobbyists - pro-life or professional - and legislators, and give sos A. The phone numbers of key pro-life people in each district should be updating dill readily available to the chief lobbyist. B. Pro-life membership lists with names and addresses should be organized into districts, and a Legislative Action Committee standing ready to Aids-but that made pro-calls or send post cards whenever constitutent pressure is needed. you thought Group or individual visits of pro-life constitutents to their legislators should be encouraged, especially before critical votes or decisions. D. Rallies or marches can be used selectively when you wish to impress the they would like whole legislature - or the governor. (Keep people polite and orderly though.) see the. A list of sympathetic groups and churches in each district should be prepared and the Legislative Action Committee can contact these groups Sist drasts, for publicity at meetings and in bulletins or newsletters when a particular legislator needs to receive letters or calls. Othe writing is not as good as I would like to make it and there are other things I would like to add.

III. Plan strategy carefully.

A. Seek the best advice you can get.

- 1. Ask, ask, ask that's the way you learn!
- 2. Make sure you get advice from legislators in all parties and factions.
- 3. Friendly lobbyists, or other politically-astute persons can be helpful.oos bas aold ser la
- B. Group strategy sessions are good for mapping out goals, setting priorities and long-range plans.
 - 1. Only the most trusted legislator's advisors and top lobbyists should be present.
 - 2. The whole group can analyse enemy activity and plan general reactions.
- 3. Such a group could also deal with in-group differences of opinion or (losinged and particularly difficult strategy problems.
 - C. Many strategy decisions must be made immediately.
 - 1. Make sure someone has the authority to deal with emergency decisions.
 - 2. At strategy sessions, try to anticipate various problems and what the best reaction would be.
 - IV. Your most important legislative goal must be the passage of pro-life bills. A. Proposed Legislation must be drafted carefully! (It will be the law of vied state!) be
 - Virtues and lo Get expert help from doctors and lawyers.
- 2. Give your pro-life author your draft of the bill. (He will send it abrand abuild a selden to the revisor's office which may change the wording slightly, but this can be kept to a minimum if you have an attorney do the final draft.) B. Choose your authors carefully.
- 1. Get the most respected onthers you can. (Someti es the highly influential but busy legislators will be willing to be second author.

and villaged data pass the bill. (Legislators will sometimes take bills they want and then not act on them).

3. Brief your author carefully on the bill. He may want to meet with to legal or medical experts.

C. Do intensive lobbying in the subcommittee or committee/which your bill has been assigned.

- 1. Count votes carefully. Don't ever make assumptions. Ask. Check.
- 2. Concentrate on legislators who seem undecided.
 - 3. Ask your supportive groups for letters and calls from the districts of the legislators on this sub-committee.
 - 4. Have a friendly legislator keep you informed about what is going ed bloods delidelb does on in the committee.

D. Have your author (or you can do it too if the author thinks that would beside to be a good idea) press the sub-committee chairman for a hearing.

E. Offer to help your author organize testimony for the hearing.

- 1. Line up the best possible medical, legal and social experts you can.
 - 2. Get lobbyists or representatives of other pro-life groups to testify for your bill.
- 3. Provide written materials as background for legislators, but don't depend upon them reading everything.

F. Work carefully with your author in preparing for the debate and vote by the full Senate or House.

- and a low of the certain that you lobbyists have lobbied every legislator before sucha sand control the final vote. (New lobbrises can be assigned to see the bulk of the legislators - giving them information and answering their questions).
 - 2. Ask your author it he needs any other help proparing for the floor figit.

IV. F. 3. Make plans with your author on how you will react to possible in ments and who else will help him in the debate.

- V. Blocking or emending enemy legislation is also important. BE ALERT!
 - A. A subscription for the chief lobbyist to a legislative service providing summaries of all entering bills is invaluable.

s. 5.

- B. Other legislators or professional lobbyists may also keep you informed about "family planning", welfare, or sex education bills which contain sections which could be interpreted to relate to abortion.
- VI. Have lobbyists practice good lobbying techniques.
 - A. Treat EVERYONE with friendly respect.
 - 1. Appreciate your fellow pro-life lobbyists.
 - 2. Give pro-life legislators praise and appreciation for their help.
 - 3. Be kind to your legislator enemies.
 - a. The time to defeat enemies is at election time.
 - b. Between elections, it is smart politics to neutralize them as much as possible by a respectful relationship. This does not compromise either one of you by insincerity. (Don't give them any strategy information though).
 - B. Stick to the issue.
 - 1. Don't mix your party politics with lobbying.
 - 2. Lobby only pro-life legislation. (There are many worthy causes, but lobbying them all together can cause problems).
 - C. Earn the respect of the legislators.
 - 1. Be certain what you tell them is accurate.
 - 2. Always tell the truth.
 - 3. Don't attach other legislators or officials.
 - 4. Be brief!
 - a. Legislators are very busy.
 - b. Think about what you intend to say. Say it quickly and leave.
 - D. Know your legislature.
 - 1. Know the power structure, both formal and informal.
 - 2. Remember what each key legislator looks like, and know the important background information about him.
 - 3. Know who has influence and legislative ability.
 - 4. Try to determine how far each legislator is willing to go for the pro-life or the pro-abortion cause. (Don't expect either friends or enemies to betray their party).
 - 5. Know the written and unwritten rules under which the legislature operates.
 - E. Reward your friends.
 - Make speeches or reports to pro-life groups in this district praising. (This is best done during or right after a session. It can cause problems at election time if he is running against another pro-life candidate.
 - 2. Encourage pro-life people in his district to help him on his campaign.
- VII. Try to develop a good working relationship with other people at the Capitol.
 - A. Get to know the working press.
 - B. Other lobbyists, both professional and volunteer, can be valuable friends and allies.
 - C. Staff people at the Capitol can be very helpful and are sometimes influential.
 - D. Coordinate and cooperate with other pro-life lobbyists such as the Catholic Conference lobbyist.

If this all sounds too complex, use what you can. MCCL began in 1967 with one lobbyist who consulted her own legislator and asked a lot of questions.

Concerned for Life.

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(Subtly help candidates to realize that informational set

and a base B. Get information from the national office or study the seting record or - cost as baseline receive receives of commercially and like of .

C. Study the political party index figures from each district.

D. Mail a questionnaire to state and congressional candidates as soon as

VI, Inform pro-life voters on the political record. scola czinii date.

Estained E. Get one or more key legislators or party officials from each party to brief group of you on all the political races in the state.

II. Develop a plan.

A. Protect valuable legislative allies if pro-abortionists appear to be attempting to defeat him.

B. Choose target areas which you have a reasonable chance of winning.

- dangerous enemy.
 - C. In selecting target areas then, remember that a powerful pro-abortion committee chairman is a more dangerous enemy than a noisy pro-abortion spokesman with little power.
 - D. Study the political moves of your enemies and take steps to counteract their plans.
 - E. Choose a few priority districts in which you concentrate your efforts and stimulate intense pro-life activity.
 - F. Urge all pro-life supporters throughout the state to carry out basic volitical activity in every district.

IT. Start or anizing early.

- A. Planning and organization should begin at least a year before the election.
- B. Top pro-life speciers can be volunteered for churches and other groups is target districts. Often, the most effective speeches are guest series or lay addresses given in Sympachetic churches.
 - 1. Educate everyone.

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-edita faction 3. Neutralize your enemies, if possible.

- C. A district chapter of the pro-life group should be organized if there isn't already one in the district. (NGCL has been very successful with a system of encouraging individual political participation behalf of pro-life candidates rather than involving itself in the plicated problem of official endorsement of candidates.
- D. Even organization for the precinct caucauses can put special anghasis as target districts, developing strong pro-life support in these areas.
- IV. Get local tro-life recall involved in varties.
 - A. Hot. 1 Ly or diserve as alter 100 altert.c.
 - B. Get pro-life people active in both political parties.
 - C. Have pro-life supporters volunteer to work on the campaigns of pro-life candidates. (The people who have the most influence on politicians are those who have worked on his campaign. If both candidates are pro-life, it is ideal if there are active pro-life people working on both campaigns.)
- V. Educate Candidates.
 - A. A good initial statewide mailing should be sent to every state or congresssional candidate as soon as filings close. (Send a few days before you send the questionnaire).
 - B. Whenever possible, a pro-life local person should visit all candidated first, tell them they will be receiving a mailing and offer to discuss it with them after they have had a chance to read it.

- V. C. Follow-up calls by an experienced lobbyist can be made to those candidates who have not yet returned the questionnaire.
 - D. Have a number of local people contact candidates.
- (Subtly help candidates to realize that it is politically wise to be pro-life.)
- E. Get to prospective candidates as soon as possible. If pro-life people are active in the parties - they can speak with all prospective candidates and give them literature as soon as they hear names mentioned as possible candidates.

VI. Inform pro-life voters on the political record of each candidate.

- A. Poll results and voting records and other relevant facts should be printed by the pro-life organization and the widest possible distribution among pro-life supporters.
 - B. Inform yourself on which groups are pro-life. Arrange for the list to be published in sympathetic church, union or other newspapers.
 - C. In key districts, publish lists of local legislative dandidates and their stands in church bulletins or organization newsletters.

C. In selecting target areas then, remember that a powerful pro-abortion committee chairman is a more dangerous enemy than a noisy pro-abortio

their plans. Choose a few priority districts in which you concentrate your efforts and stimulate intense pro-life activity. . Urge all wo-life supporters throughout the state to carry out basic woltified activity in every district.

A. Planning and organization should begin at least a year before the slove the store.

I would appreciate any additions or suggestions you may have. I would be especially interested in the different problems and political situations in other states.

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MINNESOTA CITIZENS CONCERNED FOR LIFE, INC.

4803 NICOLLET AVENUE MINNEAPOLIS, MINNESOTA 55409 PHONE AC 612 825-3611

The Supreme Court ruling on abortion has removed all the protection of the law from the unborn child. Abortion-on-demand is now available up to 6 months and even until birth because of the mental health provision in the ruling.

The implications of the Court decision are wide-reaching and profound. The decision has destroyed the principle that every human being (no matter what their condition, race, stage of development, etc.) is entitled to the protection of their basic rights by the law. If life can be violated at its beginning, why not at its end - or at any point between, once life becomes burdensome or unwanted?

Protection CAN be restored to unborn children by an amendment to the U.S. Constitution, which would protect all human life from its beginning to its end. The amendment must be passed by Congress and then ratified by two-thirds of the state legislatures. three-fourths

If you respect life and are truly concerned about human rights for al human beings -

NOW HERE'S WHAT YOU CAN DO

I. WRITE LETTERS TO:

A. Congressmen and Senators

- write a sincere letter in your own words expressing your concern over the Supreme Court decision.

- ask them if they will support a Human Life Amendment to the U.S. Constitution.

- keep this issue before your Senator and Congressman. Periodically write to them.

- if you receive a vague reply, immediately write back asking them to further explain their position.

> - write letters thanking them if they have clearly stated their support of a Human Life Amendment.

- limit your letter to the issue. Avoid form letters.

The Honorable (Walter Mondale or Hubert Humphrey) United States Senate Washington, D.C. 20510 Dear Senator

The Honorable (your Congressman's name House of Representatives Washington, D.C. 20515 Dear Congressman

President Nixon B.

- ask him to appeal to Congress for support of a Constitutional amendment protecting all human life

President Richard M. Nixon The White House Washington, D.C. 20500

Dear Mr. President:

- C. The Governor and State Legislators:
 - ask them to support the MCCL sponsored bill regulating abortions, which provides as much protection as now possible for both the mother and the unborn child.
 - ask them to support any other pro-life legislation which comes before the legislature.

If you are unsure of your Congressman or Representatives names, call your local County Court House

D. Newspapers and periodicals

 particularly after news-stories and articles promoting anti-life values.

- E. Stations, networks and advertisers
 when anti-life programs are carried on radio and TV.
- II. OBTAIN THE SUPPORT OF LOCAL PHYSICIANS, NURSES, AND HEALTH FACILITIES.
 - A. Ask local hospitals and physicians to announce they will not perform abortion. Discuss the issue with your doctor. If he is going to perform abortions, inform him that you do not care to be the patient of an anti-life doctor.
 - B. Ask local nurses to announce they will not assist in abortions.
 - C. Ask all medical, paramedical and other personnel and all health facilities to publicize the non-liability law in Minnesota.

Minnesota law protects all people from liability for refusing to perform or assist in the performance of an abortion. MCCL will offer legal assistance, in this regard.

- D. Do not use the services of a hospital which permits abortions.
 - If your doctor wants you to use an 'abortion' hospital politely advise him to use another hospital.
- E. Write to your accident and health insurance carrier if they cover abortion, it should be a special rider to be paid for by the person wishing such coverage - simply, you don't want your premium dollar paying for abortion.
- III. EXPAND PRO-LIFE ORGANIZATIONS. Obtain more members, more funds, more help. Minnesota Citizens Concerned for Life is a Pro-Life organization dedicated to the protection and fostering of the most basic value of our society - life itself. A non-sectarian group, its members are bound together by a dedication to the human rights for all mankind. The monthly newsletter is an excellent source of ideas and information and provides current suggestions for action.

Other Pro-Life groups in Minnesota are SOUL, a youth pro-life movement, HEALTH PERSONNEL CONCERNED FOR LIFE, open to anyone whose profession is in the health field) and MINNESOTA DOCTORS FOR HUMAN LIFE.

- IV. <u>SUPPORT</u> organizations providing ALTERNATIVES to abortion to women with problem pregnancies, such as BIRTHRIGHT.
- V. KEEP INFORMED YOURSELF. Discuss the issue with acquaintances, friends, relatives and neighbors. Stimulate them to action.
- VI. PROMOTE PRO-LIFE OPINIONS AND ACTIVITY within social and civic groups which you are associated with - church groups, business and professional clubs, unions, etc.

CITIZEN LOBBYING

- * 21. What technique 1. Do you see a need for central co-ordination of the pro-life lobby effort at the state capitol?
- 22. What are our responsibilities for the bill? What are your chief 2. What characteristics are valuable in a volunteer lobbyist?
- 3. What kinds of information will a lobbyist need in order to lobby effectively?
- Should pro-life lobbyists also lobby other legislation at the same time? 4. Do you see a need to organize a special pro-life legislative back-up committee which will be ready to alert members and other pro-life allies when a critical vote is coming up and calls and letters could influence a legislator?
 - * 5. What other groups in this state area are likely to be allies of the right to life groups? How can you reach them?
 - 27. If a legislator indicates he is pro-life in answer to a poll or in 6. Who should we go to for advice?
 - 7. Is any politician capable of giving completely non-partisan advice especially if he is a powerful politican with a real stake in his party?
 - 8. How can we balance off partisan political advice?

a legislator to betrav his party or another

- 9. What is the value of marches or rallies at the capitol?
- 10. How should we treat our legislative allies?
- 11. How should we treat our legislative enemies?

12. Is it ever possible to neutralize a powerful enemy? How?

- 13. Is it important to understand the power-structure in the legislature? ovitalet How can this information be useful to you?
- 14. Does every legislator have equal or relatively equal power in your state? How is it distributed? Where are the consentrations of power? How can you affect the power brokers?

35. Do you think lobbyists should bring religion into the discussion or 15. What makes a legislator powerful?

- 16. How can lobbyists find out about pending anti-life legislation or bills containing sections which could be interpreted to relate to abortion?
- 17. What factors should we consider in choosing authors for pro-life bills?
- 18. Briefly, how does a bill become a law?
 - 19. How can a bill be blocked from becoming a law?
 - 20. How should we go about preparing a possible bill?

CITIZEN LOBBYING

- * 21. What technique can we use to get a bill reported favorably out of a sub-committee or committee?
 - 22. What are our responsibilities for the bill? What are your chief author's responsibilities?
- * 23. How should we organize and choose speakers to testify at a hearing?
- * 24. Should pro-life lobbyists also lobby other legislation at the same time?
 - 25. Is a reputation for honesty, accuracy and a willingness to stand by your political deals worth the effort?
 - 26. How can you keep abreast of what is going on informally among committee members or legislators?
 - 27. If a legislator indicates he is pro-life in answer to a poll or in private conversation with lobbyists, does this mean that you can always count on his vote for pro-life legislation?
- * 28. Where can we find background information and photographs of state legislators, and the legislative process?
 - 29. Can you ever expect a legislator to betray his party or another legislator of his party?
 - * 30. How can pro-life lobbyists get good press?
 - 31. How should we treat reporters? I allow the stand of bloods well. II
 - 32. Should we seek advice or help from sympathic professional lobbyists at the capitol?
 - 33. What kind of a relationship should we try to develop with legislative staff people?
 - * 14. Does every legislator have equal or relatively equal power in your
 - 34. What arguments are most effective with legislators?
 - 35. Do you think lobbyists should bring religion into the discussion or concentrate primarily on the human rights aspects of the issue?
- 36. What is the most important thing for a lobbyist to remember?
- 37. What should the pro-life lobbyist try to create for herself and her organization?

18. Briefly, how does a bill become a law?

19 New cap a bill be blocked from becoming a law?

20. How should we go about preparing a possible bill?

POLITICAL CAMPAIGNS & ELECTIONS

- * 1. Do you think our group can use the political questionaire as a tool during political campaigns?
- * 2. Where and how should the results be published to be of the greatest advantage to us?
 - 3. What kinds of people do you think we can turn to for accurate political advice and information about campaigns and elections?
- 4. Should we make it a point to get advice from both political parties? Why?
 - 5. How can we help our legislative allies at election time?
- 6. What criteria do you think we should use in selecting enemy targets who we will attempt to defeat at election time? (Chance of success, political power of the enemy, the degree to which the enemy has angered us)
 - 7. Should our targets be public or private?
 - 8. How would you suggest that we promote pro-life political activity in a target district?
 - 9. When is the best time to influence candidates?
- *

10. Which people have the most influence on a politician?

- A. Influential people in his community
- B. Any people who live in his district
- C. Contributors to his campaign
- D. People who have worked on his campaign
- E. His own political party leaders or legislative leaders
- F. Special interest groups such as labor or business
- G. His mother, wife, children or friends

- 11. Who should speak to a candidate about the pro-life point of view? A. Only official lobbyist or group representatives
 - B. Every pro-life person who get a chance
 - C. People from his own district primarily
 - D. Others
- 12. What is the best way to educate candidates?
 - A. Person to person contact
 - B. Mailings
 - C. Resolutions
 - D. Good Media coverage
 - E. A combination of the above
- 13. What kinds of mailings are most likely to influence candidates, and when should they be sent?
- 14. Should mailings be sent to:
 - A. Friendly candidates?
 - B. Enemy candidates?
 - C. Unknown candidates?
 - D. Undecided candidates?
 - E. All candidates?
- 15. What if your funds are limited?
- 16. Do we have an obligation to help friendly candidates articulate their position well?

POLITICAL PARTIES

- Do you think the right to life movement would be most effective if it:
 A. Formed a third party?
 - B. Allied itself with one of the major political parties?
 - C. Remained non-partisan, supporting pro-life candidates whatever their party?
- 2. What is the most realistic aim for the pro-life movement?
 - A. To vote all pro-abortionists out of office
 - B. To be able to organize a block of purely pro-life votes which could swing the election in two-party districts.
 - C. To run our own pro-life candidates
 - 3. Would you recommend that pro-life people become active in political parties? Why?
 - 4. What could a citizen do within the party to promote the pro-life cause?
 - 5. Do you think that party workers have more influence on politicians than ordinary citizens? Why?
 - 6. How do you become influential in a party? How do you get active in a party?

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Congressional Contact Report		Name of Senator or Congressman		
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		Place Contacte	d: DWashington, D.C. DHome office/dist	
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TYES NO	UNDECIDED
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	he Chairman of the Judiciary Committee held immediately on a constitutional child?
TYES NO	UNDECIDED
If yes or no, how firm is positi	ion? If undecided, why?
er a Bunan Life Amendment? (If elrest	Venild the Number Latreduce or co-sponse
Would the Member sign Congressman Law	wrence Hogan's discharge petition?
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Chairman of the Judiciary Counittees id immediately on a constitutional that	Novile the Member write a latter to the miging that public hearings be be
	C) 223
Name of person reporting	What is your evaluation of the Member
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Name of person reporting Organization Street	What is your evaluation of the Member's position?
Name of person reporting Organization Street City State Zip	What is your evaluation of the Member

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