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THE WHITE HOUSE  
WASHINGTON

April 9, 1975

MEMORANDUM FOR:

DONALD RUMSFELD

FROM:

JERRY JONES

Someone passed this letter from Walter Judd to the President in a meeting and he asked us to look into it (Tab A). In the attached memo (Tab B) Mike Duval comments negatively on the President becoming involved in the land use topic at this time.

Mike also states that he does not know of this group nor do others who work in the area. As you will see from the brochure enclosed with the letter, it is a recently formed group. While I do not know of the group specifically, I know of many of the members on its Board of Directors and Advisory Board. It would appear that conservative members of the scientific community (committed to a strong defense posture and untrusting of the Soviets) have formed an organization to counter the liberal scientific types centered at Harvard and MIT. It is my view that such a group is needed to politically balance the generally liberal scientific community. Therefore, while it may not be wise to send the President out there to speak in May on land use, we should try to send a suitable representative who can assist them.

Attachments

THE WHITE HOUSE  
WASHINGTON

April 1, 1975

MEMORANDUM FOR JERRY JONES  
FROM: MIKE DUVAL **D**  
SUBJECT: LETTER FROM WALTER JUDD

I have checked several sources, and no one has heard of the Denver group referred to by Walter Judd.

It does not appear to me to be an appropriate forum for the President. In any event, this is certainly not the time for the President to get ~~framed~~ meshed in a land use debate. His decision not to go forward with legislation on the grounds it constitutes a new spending program will continue to be controversial. The opposition in Congress will increase as the Democrats (Udall, et al.) bill moves forward. We will be going back to the President shortly with a memorandum on some of the substantive land use issues which we will undoubtedly have to address in testimony over the upcoming months.

If the Denver event is considered to be important, I suggest that Secretary Morton be asked to attend. This would make sense from the point of view of his long involvement with land use and especially in his new position at Commerce. This will underscore the need to balance environmental and growth objectives.

THE WHITE HOUSE

WASHINGTON

March 28, 1975

MEMORANDUM FOR: MIKE DUVAL

FROM: JERRY H. JONES 

Would you please look at the attached letter and  
give me your recommendations on the substance  
by cob, Tuesday, April 1, 1975.

Thank you.



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THE WHITE HOUSE

WASHINGTON

3/22/75

HERRY JONES

Get some views and get back to me.

DR

*Javal*  
*Re c sub*

THE WHITE HOUSE  
WASHINGTON

Date 3/19/75

TO: DON RUMSFELD  
FROM: JERRY H. *[Signature]* JONES

For your information.

*Jerry -  
Get some views  
I get back to me -*

*Received  
3-21-75  
P.M.*

Don R)

This was hand  
delivered to me by some one  
on staff this A.M.

Walter Judd personally  
requested that I received  
it.

Reaction?

WALTER H. JUDD  
3083 ORDWAY STREET, N.W.  
WASHINGTON, D. C. 20008

THE PRESIDENT HAS SEEN... *dg*

March 14, 1975

The Honorable Gerald R. Ford  
President  
The White House  
Washington, D. C. 20500

Dear Mr. President:

On behalf of the Board of Directors of the Center for Science, Technology and Political Thought of which I am a member, I am happy to extend to you our invitation to be the keynote speaker at a CONFERENCE ON LAND USE which the Center is holding on Monday and Tuesday, May 19th and 20th, in Denver at the Marriott Hotel.

We expect about 600 prominent individuals from all over the country to attend the Conference on this important and "hot" topic which has become a target for both sincere idealists and some others who are anxious to establish control over private property.

The Conference will hear the various positions discussed by their respective advocates -- mostly persons in real estate, business corporations, and government (both federal and state), plus conservationists and environmental protectionists, and the media.

Among those who have already accepted an invitation to participate are Richard Lamm, Governor of Colorado; Tom McCall, former Governor of Oregon; Robert Long, Assistant Secretary of Agriculture for Conservation, Research and Development; Senator Gale McGee of Wyoming; Hollis Dole, former Assistant Secretary of the Interior for Mineral Resources; O. C. Linde, president of Southern Pacific Land Company; Raymond Watson, president of Irvine Company in California; retired General Bernard Schriever (who is a member of the Advisory Council of the Center); the president of the Sierra Club; E. Douglas Kenner, president of NAM; Robert Draine, vice-president of Coldwell Banker and Company of San Francisco.

Enclosed is a brochure outlining the purpose and objectives of the Center -- a non-partisan, educational and research institution. It was established with the specific purpose of reversing the anti-technological trend, especially among young people, and to strengthen the forces of freedom which are under attack. Its Board of Directors and our Advisory Council consist of distinguished men and women from various parts of the country. I will

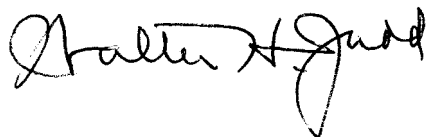
The Honorable Gerald R. Ford  
March 14, 1975  
Page Two

be happy to answer any questions you may have.

If you can fly out for this address, Mr. President, probably the most convenient time for you would be at 11:00 a.m. or the noon luncheon on Monday, May 19th. But any time that day, or the evening banquet; or any time on Tuesday, May 20th before 4:00 p.m. would be fine for us.

I hope most earnestly, Mr. President, you can honor us with your presence. Only the President of the United States himself can present the really fundamental issues involved in this subject at a level that can command the attention and clarify the thinking of our confused people on how we should use our single most basic resource -- OUR LAND.

Respectfully yours,



Enclosure

*U.S. Governor Rockefeller was keynote speaker for our Conference on Energy Systems last year.*

The governing board has established a category of Associates of the Center. The title will be bestowed upon those individuals who contribute substantially to the programs which the Center will present.

## FINANCES

The Center for Science, Technology and Political Thought is a non-profit, educational institution of advanced studies incorporated under the laws of the State of Colorado and located at Boulder, Colorado.

By ruling of the United States Internal Revenue Service, the Center has been accorded exemption from Federal Income Tax under Section 501 (C) (3) of the Code; further, the Center is classified as a publicly supported organization as described in Sections 170 (b) (A) (vi) and 509 (a) (1), and not as a private foundation, under date of February 19, 1974. All contributions are tax-deductible.

It is planned that the Center, which is non-tax supported, will be financed for its capital improvements and operation by contributions from corporations, foundations and individual donors.

The Advisory Council will advise and assist in raising substantial funds for the Center, including scholarship funds.

At the June 19, 1974 joint meeting of the Board of Directors and the Advisory Council, a national organizational plan for funding was approved. Certain members of the Board of Directors and Advisory Council agreed to serve on the funding committee of the Council. The plan spells out the functions, on both the national and regional bases, to raise the estimated minimum funds for the initial ten years—to acquire land, to construct facilities, to purchase research and other equipment and to cover operating costs—totaling about \$15 million. An additional \$15 million will be sought.

## ACTIVITIES TO DATE

Preliminary work undertaken successfully by the Center includes the Tri-State Fossil Fuels Energy Conference (Colorado, Wyoming and Utah) held January 31 to February 1, 1974. More than 600 leading executives and scientists attended the conference to hear outstanding specialists, educators, politicians, environmentalists and others analyze the problems of the energy crisis and attack problems of vital importance to the security of our country. Many of those attending have stated it was the most effective conference they ever attended.

The Center organized the three-week Symposium on Energy from June 17 to July 5, 1974. Participants in the symposium were limited to professors of physics, engineering and related disciplines. In addition, the Center organized the two-day Conference on Advanced Energy Systems, which was held in Denver on June 20 and 21, 1974.

## The Center has sponsored many distinguished lecturers:

**CLASSIC** — Prof. John H. D'Arms, Chmn., Classical Studies Department, Univ. of Michigan; **ECONOMICS** — Prof. Milton Friedman, Univ. of Chicago; Prof. Ronald Max Hartwell, Oxford University; Prof. Wassily Leontief, Nobel Laureate in Economics, Harvard University; **PSYCHOLOGY** — Dr. Bruno Bettelheim, Stella M. Rowley Distinguished Service Professor, Univ. of Chicago; **PHYSICS** — Prof. Luis Alvarez, Nobel Laureate in Physics, Univ. of California; Prof. Paul Dirac, Nobel Laureate in Physics, Cambridge University; Dr. Charles A. Fenstermacher, a leading expert on lasers, Los Alamos Scientific Laboratory; Prof. Aden B. Meinel and Prof. Marjorie Meinel, Univ. of Arizona Optical Sciences Center; Dr. Edward Teller, Professor of Physics, Lawrence Livermore Laboratory; Prof. Eugene P. Wigner, Nobel Laureate in Physics, Princeton University; Prof. of Physics Richard Wilson, Harvard University; **POLITICAL SCIENCE** — Prof. John Cropsey, Univ. of Chicago; Prof. Algirdas Landsbergis, Research Associate, Columbia University Seminar on Soviet Nationality Problems; Caspar W. Weinberger, Secretary of Health, Education and Welfare.

## Conference Speakers:

**GOVERNORS** — Stanley K. Hathaway, State of Wyoming; John D. Vanderhoof, State of Colorado; Calvin Rampton, State of Utah;

**FORMER GOVERNORS** — Nelson A. Rockefeller, State of New York; John A. Love, State of Colorado.

Senator Peter H. Dominick, State of Colorado; Congressman Morris K. Udall, State of Arizona; Frank Shakespeare, Former Director of the United States Information Agency.

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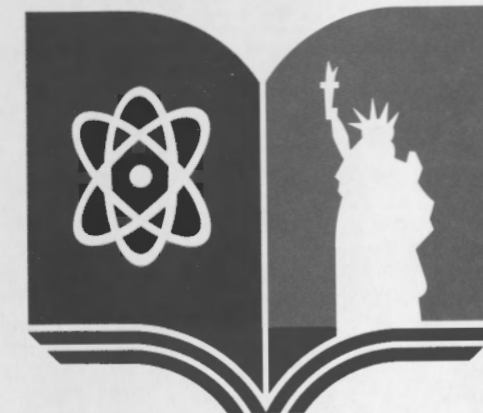
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Princeton University  
Princeton, New Jersey

# The Center For Science, Technology And Political Thought

Dedicated  
To  
The Preservation Of  
Freedom Through Knowledge



Boulder, Colorado



## CONCEPT

The Center is dedicated to contributing to the preservation of freedom through knowledge by utilizing the resources of men's minds as exemplified by the great teachers and investigators in the fields of Arts and Sciences.

The concept of the Center was formulated as an antidote to the negative influences encroaching on our traditional American values.

The governing boards of the Center believe that the strengthening of science and technology in coordination with political thought can help develop and maintain a sound economy and a strong nation. The Center's establishment is particularly timely because of the anti-technological and anti-scientific movement among our young people. This trend calls into question the traditional values and liberties of the United States. These values and liberties should be preserved for future generations by insuring this nation's scientific and technological strength among the nations of the world.

## DEFINITION

The Center for Science, Technology and Political Thought is a non-profit tax-exempt, educational and research institution of advanced studies incorporated under the laws of the State of Colorado in 1973 and located in Boulder, Colorado. All contributions are tax-deductible.

## LOCALE

The Center for Science, Technology and Political Thought is located in close proximity to the University of Colorado at Boulder, 25 miles from Denver, at the foot of the picturesque and unspoiled Rocky Mountains. Convenient to the entire country, the area abounds in natural resources and has been described as particularly appropriate to the purpose and program of the Center. The magnificent mountains provide a setting of grandeur and remoteness from the noise and haste of populous areas and should constitute an ideal locale for the intellectual undertaking of the center.

### Address:

Park West  
250 Arapahoe Avenue  
Post Office Box 4654  
Boulder, Colorado 80302

## PURPOSE

To pursue studies and increase citizen awareness of the interaction between science, technology and politics and to find means of maximizing man's control of physical forces unleashed by science and technology. The Center will engage in any or all of the following activities:

### In the field of science and technology the Center:

Will engage in pure and applied research in any or all of the scientific disciplines having a bearing on, among others, energy, food and natural resources.

Will conduct a teaching program in science, technology and related subjects.

Will design and promote educational programs to advance scientific knowledge and make such knowledge available to the public.

Will sponsor educational conferences, forums, lectures and other activities designed to interest students, teachers and citizens generally in the pursuit of science and technology in the solution of problems of modern society and specifically as a method of preserving our freedom—politically, socially and economically.

Will design and sponsor scientific studies of a nature likely to attract interest and dedication of talented students.

### In the field of political thought the Center:

Will conduct study and research in the field of political thought, namely, the science of government, distribution of power and protection of human rights.

Will engage in comparative analysis of national states, concepts of national interest, goals of foreign policy and conduct of diplomacy and will study the impact of modern weapons on the problems of maintaining world peace.

Will study the role of powers and regions of the world in international politics.

Will engage in scholarly analysis of the contrast between contemporary totalitarianism and liberty under law and provide thorough knowledge of both totalitarian and democratic systems of thought and practice for the purpose of enabling free men to act rationally and effectively in preserving their way of life.

Will study methods of revitalizing values of democratic institutions, including emphasis on intelligence, moral strength and determination to protect freely chosen values.

May work with foreign institutions of similar character for mutual benefit.

Will refrain from participation in partisan politics.

## PROGRAM

The program of the Center for Science, Technology and Political Thought to advance the stated purpose is as follows:

### A. The Function of Resident Scientists and Scholars

A group of outstanding scientists and scholars of international reputation will be recruited to join

the Center. It is anticipated the optimum number may be twelve to fourteen. Several individuals from various disciplines have already engaged in discussions leading to their possible association with the Center. Several will of course bring substantial research funds with them.

These resident scholars and scientists will pursue their chosen disciplines in research and teaching in the curriculum of the Center and participate with others in studying the problems of our nation and their resolution. In most cases these scientists and scholars will participate in departmental programs, thus enriching the University of Colorado educational effort.

Scholars and scientists will participate in two other important areas.

First, programs designed to attract the interest of able high school seniors from both public and private schools and college students who will attend conferences and seminars on science, technology and political thought during summer vacations and between semesters.

Second, conferences, seminars and symposia for top leaders in science, industry and business.

A flow of communication of the ideas thus stimulated will be established through scholarly publications.

### B. Selection, Motivation and Assistance for Outstanding Students

A program is being undertaken to discover, enlist and help outstanding students who appear responsive to the demands of careers in science, technology and political thought. It is hoped that a new generation of highly motivated and intellectually able students may produce a new generation of scientists.

The program will include personnel to work directly with public and private high school counselors and college advisors and, with substantial financial backing, to assure needed scholarships for students to attend institutions of their choice.

### C. Open Meetings for a Greater Segment of Society

The Center will sponsor conferences, seminars and other meetings in Colorado and other parts of the country to study current problems. These will be open to business, labor, industrial, educational and political leaders and will constitute a rallying point for concerned Americans who wish to merge their mental, moral and ethical strengths in attacking the critical problems of this century.

### D. Distribution of Information

The public will be informed well in advance of all Center programs. The Center may make available to the public at cost significant results of conferences and seminars.

## POLICY

- The Center will not be involved in partisan politics.
- In pursuing its goals, the Center is dedicated to the highest moral and ethical standards.
- Although independent of the University of Colorado, the Center works in conjunction with the University in accordance with a contractual agreement designed to benefit both parties.
- The Center, in cooperation with various departments of the University, may enroll students of the University in its academic programs without charging additional tuition, and students may earn University credits for approved Center courses. Qualified students from other schools, colleges or universities may receive credit for courses taken at the Center by prior arrangement with the University of Colorado.
- By contractual agreement, the Center uses space at the University at cost.

## ORGANIZATION

Initially organized in 1973 as the Edward Teller Center, the name was changed in 1974 when Dr. Teller, unable to devote the time to the Center he felt it deserved, reluctantly withdrew.

The Center is governed by an unpaid Board of Directors assisted by a volunteer Advisory Council. Members of both groups have wide experience and come from various parts of the country. The Center is administered by its President and Executive Director, Professor Edward J. Rozek, a member of the Board of Directors.

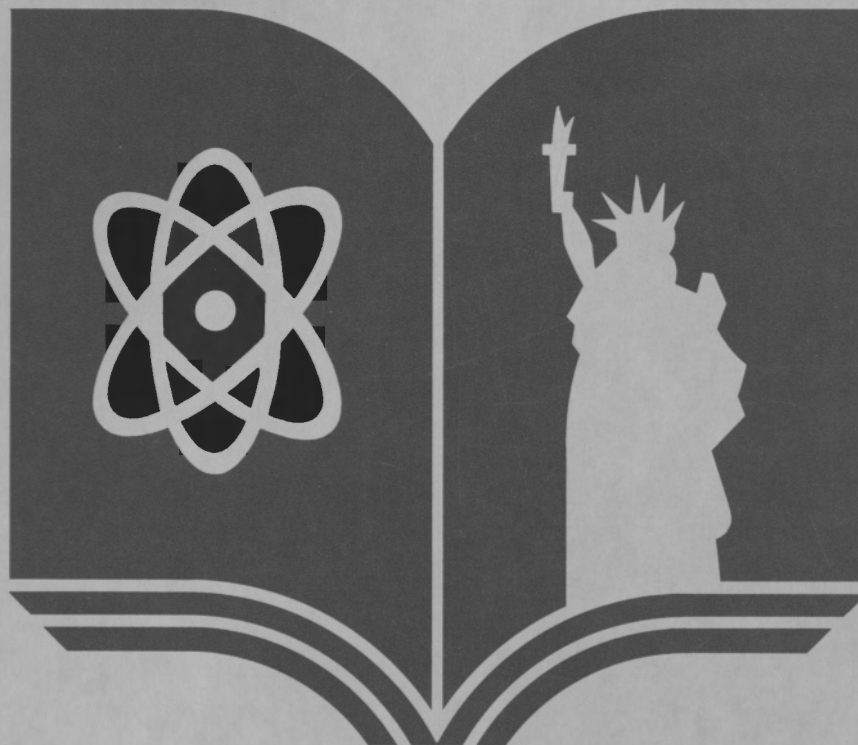
The Advisory Council was established by a resolution of the Board of Directors and is to be kept fully informed on policy matters; members are asked to review, make comments and offer suggestion to the end that the best thinking of both groups will be available to the Center.

Mr. James Q. Brett, former President of the Mechanics Institute of San Francisco and former Regent of the University of California, is Chairman of the Board of Directors.

The President and Executive Director, at present, is assisted by a small staff, including consultants—Mr. Norman G. Booth, counselor on fund raising, and Leo A. Hoegh, Esq., former Governor of Iowa and legal counsel for the Center. Haskins & Sells are auditors.

The permanent teaching faculty has not yet been assembled. However, the Center has received applications from more than a dozen outstanding scientists expressing a desire to work for the Center. Significantly, Professor Paul Dirac, a Nobel laureate in physics, spent August and September, 1974 as the first scientist-in-residence.

THE CENTER FOR SCIENCE, TECHNOLOGY  
AND POLITICAL THOUGHT





A question has been raised as to why we should adopt the name The Center for Science, Technology and Political Thought. What relationship do science and technology have with political thought? It is the situation facing the United States today, both domestically and in foreign policy, that led to the formation of this Center. Science and technology are increasing the power of man beyond anything the world has ever dreamed. Science and technology are neutral in themselves; the atom can be used to heal or to kill. How the power made available by scientific and technological developments is to be used, however, depends on government and the kind of government we have depends on political thought and action. The processes by which free people determine the kind of government and society they are to have depend on how the American people think and act in the political field. It is necessary to take into account the totally different situations we face at home and abroad arising from scientific and technological developments. In order for our country to survive in this new world, we must develop a national realization of the inescapable interrelationship between science and technology on one hand and political thought and action on the other. This Center was created because its founders saw no other organized effort to do

creative exploration and thinking in these interdependent fields. They believe that it is imperative that our people, whether scholars, scientists, politicians, industrialists or labor leaders, be challenged to examine this new situation in order to develop public awareness and sound conclusions. By and large, the American people have not realized that developments in science and technology have had a tremendous effect on the totalitarian forms of government which threaten political freedom and have brought to an end the relative isolation, security and self-sufficiency the American people have always known heretofore. The first two centuries of the United States are over. It has been pointed out that 1976 will go down in history as Year I of the second era of the American nation. What is to happen in the new era depends overwhelmingly on how clearly we understand the nature of this new period and how intelligently and successfully we are able to deal with problems in science, technology and politics. This Center can play a vital role in determining what direction we take in our thought and action. It will play this role if it has the support that its mission needs and deserves.

Walter H. Judd, M. D.  
Former medical missionary  
to China and former  
Congressman from Minnesota

The purpose of Life is to  
spend it for something that  
outlives you.

William James



James Q. Brett is the Chairman of the Board of Directors. After graduating from the United States Military Academy and spending several years in the army, he embarked upon a business career. He was Senior Vice President and Director of Coldwell, Banker and Company, Realtors and is presently the Principal of Brett and Company, Real Estate Investments of San Francisco.

In addition to his interests in business, Mr. Brett has served numerous organizations. He was President of the Mechanics Institute of San Francisco in 1968-1969 and is currently a Trustee of that institution. At the same time he was an ex-officio Regent of the University of California. From 1970 to 1973 Mr. Brett served as President of the Independent Colleges of Northern California, Inc., of which he is now a Director.

Mr. Brett is a Director of Newhall Land and Farming, a Trustee of the U.S. Leasing Real Estate Investors and President of Careers for Retired Military in San Francisco. He was a Trustee of the Association of Graduates of the United States Military Academy at West Point. In addition, he is the past Director and Officer of the San Francisco Real Estate Board and the national Society of Industrial Realtors. He has also been a Director of the San Francisco Chamber of Commerce and was a member of the Real Estate Trade Commission to Europe which was sponsored by the U.S. Department of Commerce.

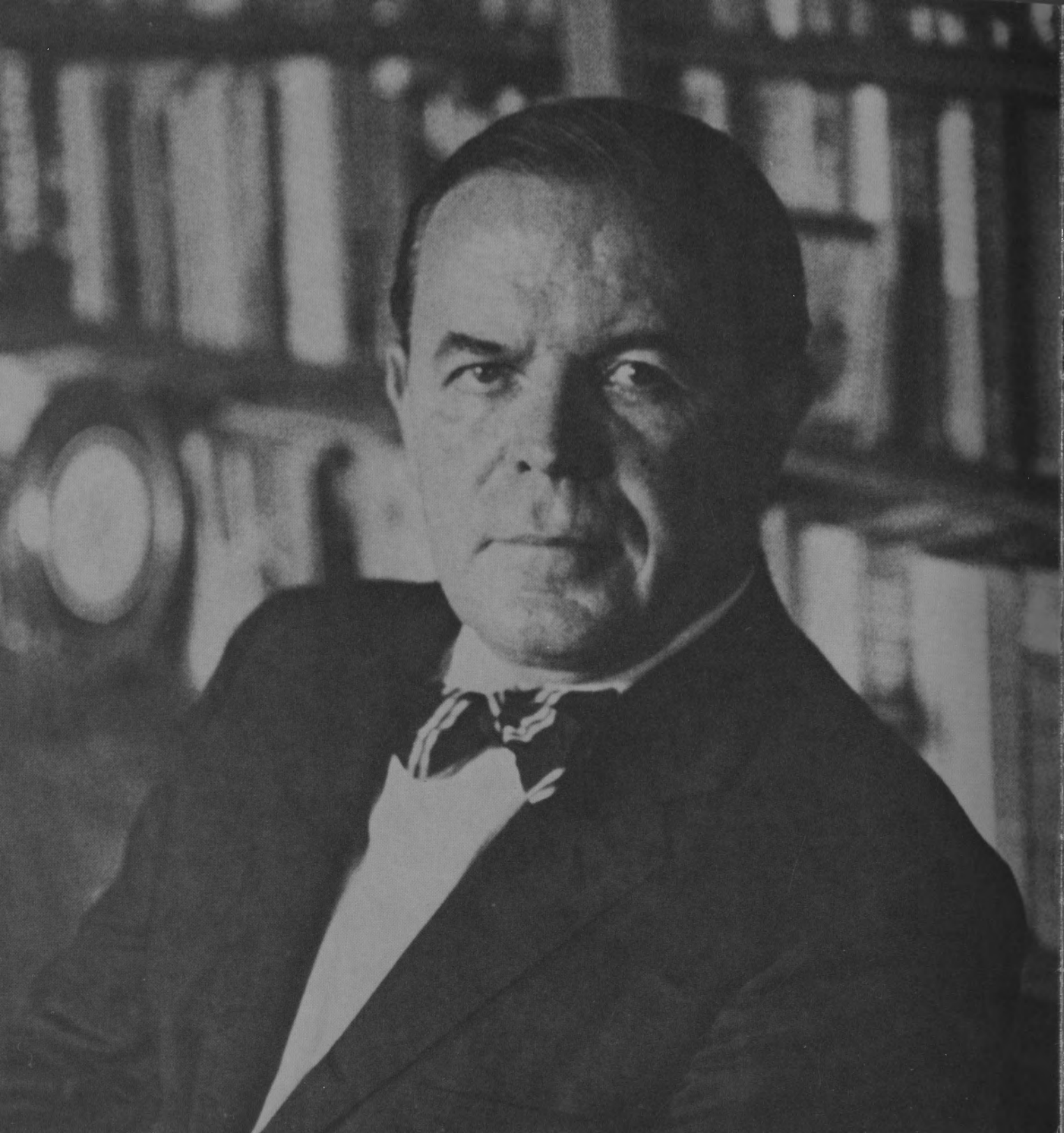




Mrs. Dorothy Owen Knop (Mrs. Herman) is a home maker, a teacher, a philanthropist and a traveler. She is a member of the Board of Directors, a member of the Executive Committee and treasurer of the Center for Science, Technology and Political Thought. Mrs. Knop was born in Decatur, Illinois. She graduated from Northwestern University in Evanston, Illinois, where she majored in Spanish and English. After receiving her M. A. in education, she took additional courses in Illinois and at the University of Colorado. She taught in secondary schools in Florida and was active in numerous social organizations. She is deeply concerned about America and the future of freedom and is disturbed by the problems which America is facing. She belongs to the American Association of University Women, the Rotaryans and the Women's Organization of Freedoms Foundation.

Mrs. Knop and her husband, Herman, who make their home in Colorado Springs, Colorado, have traveled widely in Europe, Asia, the Middle East and Central and South America. They are active participants in supporting socially worthy causes. They extend a helping hand to those who are in abnormal conditions beyond their control and they are also anxious to support any constructive cause which would secure freedom and prolong the existence of the United States of America as a free society.

Mr. and Mrs. Knop are the parents of two sons and a daughter, two of whom graduated from the University of Colorado. Their younger son, David, now a captain in the Marines, served three tours of duty in Vietnam.



*Edward J. Rozek* originated the concept of The Center as an antidote to the negative influences encroaching on our democratic way of life. The idea of employing intellectual forces in the defense of American liberty is the product of Professor Rozek's past which has been rich with experiences concerning freedom and lack of freedom – a qualification far beyond book learning!

Professor Rozek has taught political science at the University of Colorado since 1956. Born in Poland, he fought during World War II as a tank officer from Normandy to Germany, was wounded several times, and received the Cross of Valor three times. A member of Phi Beta Kappa, he was graduated magna cum laude in 1951 from Harvard, where he also took his M.A. and Ph.D. Professor of Philosophy Sidney Hook, in his book, *Academic Freedom and Academic Anarchy*, (1970)

made the following dedication: "To Edward J. Rozek – embattled fighter for free men, free society, and the free university against fascism, communism, and totalitarian liberalism." Professor Rozek is the director of the Institute for the Study of Comparative Politics and Ideologies, which for ten years has provided teachers, students, clergymen, newspapermen and news commentators with an understanding of the differences between democracy and contemporary totalitarianism.

As President and Executive Director of The Center, Professor Rozek's enthusiasm and dedication to the purposes of The Center have been highly successful in stimulating support, both in participation and financial backing. The roster of outstanding scientists and scholars who wish to teach, counsel and work with The Center is constantly growing.





Mr. Palmer Hoyt is Chairman of the Advisory Council and Vice Chairman of the Board of Directors.

Mr. Hoyt was Editor-in-Chief and Publisher of The Denver Post for 24 years. He came to the Post from Portland, Oregon, where he was editor and publisher of The Oregonian. He also served as domestic director of the Office of War Information for six months during World War II.

Born in 1897, Mr. Hoyt served for 18 months in France during World War I. After the war, he entered the School of Journalism of the University of Oregon and upon graduation he worked for various Oregon newspapers before becoming a copy reader for the Portland Oregonian of which he later became editor and publisher.

Mr. Hoyt is past national president of Sigma Delta Chi, professional journalism fraternity, and past president of the Oregon Newspaper Publishers Association. He served on President Truman's Air Policy

Commission and also was appointed by President Johnson to the United States Advisory Commission on Information. Mr. Hoyt was the first recipient of the annual John Peter Zenger Freedom of the Press Award, given by the University of Arizona, and numerous other awards for his distinguished service to the nation.

During World War II Mr. Hoyt was regional chairman of the War Bond Committee and chairman of the Red Cross War Fund. He is a former president of the Denver Area Community Chest Drives and a member of the National Citizens Committee for United Community Campaigns of America. Mr. Hoyt has been Colorado Chairman of the United States Savings Bond Drive and was a founding member of Radio Free Europe.

Mr. Hoyt has written more than 50 short stories and is at present working on several books.



Dr. Walter H. Judd is a member of the Board of Directors and the Executive Committee of the Center.

Dr. Judd worked his way through the University of Nebraska and its medical school. He enlisted as a private in the United States Army during World War I and was discharged a lieutenant in field artillery. In 1925, under the Foreign Mission Board of the Congregational Church, Dr. Judd went as a medical missionary to bandit- and malaria-infested South China. Repeated attacks of malaria during the six years he was there nearly killed him and eventually forced his return to the United States. He received a fellowship in surgery in 1932 at the Mayo Clinic in Rochester, Minnesota. In 1934 he returned to Asia, this time to North China, for four years. He and his staff brought a 125-bed hospital through Communist revolution and Japanese

invasion. When Japan's armies captured the area, he was under their control for five months. In January, 1941, he resumed medical practice in Minneapolis. After Pearl Harbor, many individuals and groups representing all segments of the community urged Dr. Judd to become a candidate for Congress. He was elected in 1942 and served in the House of Representatives for 20 years as representative from the Fifth Minnesota District. More than 20 universities and colleges have conferred honorary doctorate degrees on Dr. Judd. In a Congressional poll in 1962, he was voted by his colleagues in the House as one of its five most influential members, the only one so named from the Republican party. He was selected by his Republican colleagues as the Congressman they "most admired." The *New York Times* has said, "Among his greatest assets is a reputation for absolute integrity."





Mr. Frank Emerson Harris is a member of the Board of Directors and the Executive Committee, and is the Chairman of the Budget and Finance Committee.

Mr. Harris of Denver, Colorado, was born and reared in western Pennsylvania. After devoting several years to his church following World War II, he entered into a full-time business career and later founded the national company he heads today, Homemakers Guild of America Corporation.

Mr. Harris assisted in the publication and distribution of Dr. Russell V. DeLong's best seller, "What We Can Do About Communism." He accompanied Dr. Frank A. Court on a special trip to visit Dr. Albert Schweitzer's famous Jungle Hospital, Lamberene, Africa. Currently, Mr. Harris is closely associated with Dr. Kenneth McFarland in the publication and distribution of Dr. McFarland's popular booklets, entitled "What You Can Do," "Bow Not to Baal," and "On Causes of Riots." This work has been performed with Dr. McFarland as a public service to fellow Americans.

Mr. Harris is a former college regent and holds membership in the President's Council of the American Institute of Management.

Through the sponsorship of his corporation, he speaks on college campuses to service organizations and Christian layman groups.

Frank Emerson Harris believes that "Success is Service" and has maintained the philosophy of the Golden Rule in business. He states: "What you share with others you keep, and what you selfishly keep for yourself you must one day leave it all." "You never help someone else without automatically finding life richer and fuller for having shared your own 'heart-beat' with others." Mr. Harris further affirms: "Individuals do not fail; they just stop trying." "You cannot win today's game on yesterday's score." Professor Rozek is convinced that Mr. Harris is a true, practicing Christian and Colorado's Albert Schweitzer.

Mr. Harris received the George Washington award from the Freedoms Foundation at Valley Forge in 1967 for an address entitled, "History's Greatest Man Made Miracle That Failed." In 1974, a more current award, the American Exemplar Medal Award from The Freedoms Foundation at Valley Forge, was made to Mr. Harris.

To regain prominence in the fields of science and technology, our nation will need many new scientists. A major portion of The Center's efforts will be directed toward attracting youth to careers in these fields.

A program will be established for finding the most promising high school seniors and college freshmen throughout our country and bringing them into close contact with our nation's greatest minds at conferences or seminars during summer vacations or between semesters or quarters. This age group has been chosen as the one period when all too many creative and inquisitive students have traditionally been lost by the fields of science and technology. How many potential Einsteins may have been permanently discouraged or disinterested in classrooms of mediocre teachers or graduate assistants when they might have been inspired to become

brilliant masters? Full scholarships will be offered to the most outstanding participants to permit them to develop their full capabilities at the educational institutions of their choice.

Understanding the magnitude and importance of current problems confronting our nation, The Center will promote their solutions by bringing together America's finest and most dedicated experts from the fields of science, education, philosophy, industry, management, labor and politics, so that they may apply their combined talents to issues which vitally concern every citizen of this great nation. Conferences, seminars, and symposiums may be devoted to:

- Our nation's energy shortage
- Renewing interest in science and technology







- Strengthening moral and ethical standards traditional in the history of America
- The field of political thought as considered by Aristotle — the science of government, distribution of power and the protection of human rights
- The interaction between science, technology and politics — for an understanding essential to maximizing man's control over physical forces unleashed by science and technology
- The role of powers and regions of the world in international politics
- Revitalizing democratic institutions

large university. A contractual working relationship with the University of Colorado has been approved by its Board of Regents and the Board of Directors of The Center. Nestled in the foothills of the Rocky Mountains, the temporary quarters of The Center provide immediate access to inspiring trails and meadows — a refreshing reminder of the value of unrestricted freedom. The permanent location will be a 20 acre site in the mountains west of Boulder, generously donated by Leonard and John Wittemyer. The charming town of Boulder hums with activity — democracy thrives in its city council; and skiers, mountaineers, students and cyclists mingle on its streets and sidewalks in the friendly spirit of America.

Located in Boulder, Colorado, The Center has the advantage of being near a

Dinner meeting—Tri-state Fossil  
Fuels Energy Conference  
The Brown Palace  
Denver, Colorado  
January 31, 1974  
Keynote speaker:  
Nelson Rockefeller

Aerial view of Boulder, Colorado  
Home of Colorado University

The Center for Science,  
Technology and Political  
Thought invites your support  
of this unique and timely  
undertaking. A gift to The  
Center is truly a gift to the  
American people.

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Park West  
250 Arapahoe Avenue  
Boulder, Colorado 80302  
303 447-9740





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The spirit of Munich has by no means retreated into the past. It was not a brief episode. I would even be so bold as to say that the spirit of Munich dominates the twentieth century. The frightened civilized world found nothing better to counterpose to the sudden return of bare-faced barbarism than concessions and smiles. The spirit of Munich is an illness of the will of prosperous people. It is the daily state of those who have given themselves over to a thirst for well-being, no matter what, to material prosperity as the principal goal of life on earth. Such people – and there are a multitude of them in the world of today – choose passivity and retreat, anything so as not to have to cross over into hardship today, while tomorrow, they hope, will take care of itself. But tomorrow never will take care of itself! The retribution for cowardice will only be more cruel. Courage and overcoming arise only when we are willing to accept sacrifices.

Alexandr I. Solzhenitsyn  
Nobel Laureate in Literature

THE WHITE HOUSE

WASHINGTON

April 9, 1975

MEMORANDUM FOR:

DONALD RUMSFELD

FROM:

JERRY JONES

Someone passed this letter from Walter Judd to the President in a meeting and he asked us to look into it (Tab A). In the attached memo (Tab B) Mike Duval comments negatively on the President becoming involved in the land use topic at this time.

Mike also states that he does not know of this group nor do others who work in the area. As you will see from the brochure enclosed with the letter, it is a recently formed group. While I do not know of the group specifically, I know of many of the members on its Board of Directors and Advisory Board. It would appear that conservative members of the scientific community (committed to a strong defense posture and untrusting of the Soviets) have formed an organization to counter the liberal scientific types centered at Harvard and MIT. It is my view that such a group is needed to politically balance the generally liberal scientific community. Therefore, while it may not be wise to send the President out there to speak in May on land use, we should try to send a suitable representative who can assist them.

Attachments

THE WHITE HOUSE

WASHINGTON

April 1, 1975

MEMORANDUM FOR JERRY JONES  
FROM: MIKE DUVAL **D**  
SUBJECT: LETTER FROM WALTER JUDD

I have checked several sources, and no one has heard of the Denver group referred to by Walter Judd.

It does not appear to me to be an appropriate forum for the President. In any event, this is certainly not the time for the President to get ~~in~~meshed in a land use debate. His decision not to go forward with legislation on the grounds it constitutes a new spending program will continue to be controversial. The opposition in Congress will increase as the Democrats (Udall, et al.) bill moves forward. We will be going back to the President shortly with a memorandum on some of the substantive land use issues which we will undoubtedly have to address in testimony over the upcoming months.

If the Denver event is considered to be important, I suggest that Secretary Morton be asked to attend. This would make sense from the point of view of his long involvement with land use and especially in his new position at Commerce. This will underscore the need to balance environmental and growth objectives.

THE WHITE HOUSE  
WASHINGTON

March 28, 1975

MEMORANDUM FOR: MIKE DUVAL  
FROM: JERRY H. JONES



Would you please look at the attached letter and  
give me your recommendations on the substance  
by cob, Tuesday, April 1, 1975.

Thank you. .

Steve J. - Never heard of them  
Glenn - " "  
Dick F. - " "

WALTER H. JUDD  
3083 ORDWAY STREET, N.W.  
WASHINGTON, D. C. 20008

THE PRESIDENT HAS SEEN... 48

March 14, 1975

The Honorable Gerald R. Ford  
President  
The White House  
Washington, D. C. 20500

Dear Mr. President:

On behalf of the Board of Directors of the Center for Science, Technology and Political Thought of which I am a member, I am happy to extend to you our invitation to be the keynote speaker at a CONFERENCE ON LAND USE which the Center is holding on Monday and Tuesday, May 19th and 20th, in Denver at the Marriott Hotel.

We expect about 600 prominent individuals from all over the country to attend the Conference on this important and "hot" topic which has become a target for both sincere idealists and some others who are anxious to establish control over private property.

The Conference will hear the various positions discussed by their respective advocates -- mostly persons in real estate, business corporations, and government (both federal and state), plus conservationists and environmental protectionists, and the media.

Among those who have already accepted an invitation to participate are Richard Lamm, Governor of Colorado; Tom McCall, former Governor of Oregon; Robert Long, Assistant Secretary of Agriculture for Conservation, Research and Development; Senator Gale McGee of Wyoming; Hollis Dole, former Assistant Secretary of the Interior for Mineral Resources; O. C. Linde, president of Southern Pacific Land Company; Raymond Watson, president of Irvine Company in California; retired General Bernard Schriever (who is a member of the Advisory Council of the Center); the president of the Sierra Club; E. Douglas Kenner, president of NAM; Robert Draine, vice-president of Coldwell Banker and Company of San Francisco.

Enclosed is a brochure outlining the purpose and objectives of the Center -- a non-partisan, educational and research institution. It was established with the specific purpose of reversing the anti-technological trend, especially among young people, and to strengthen the forces of freedom which are under attack. Its Board of Directors and our Advisory Council consist of distinguished men and women from various parts of the country. I will



The Honorable Gerald R. Ford  
March 14, 1975  
Page Two

be happy to answer any questions you may have.

If you can fly out for this address, Mr. President, probably the most convenient time for you would be at 11:00 a.m. or the noon luncheon on Monday, May 19th. But any time that day, or the evening banquet; or any time on Tuesday, May 20th before 4:00 p.m. would be fine for us.

I hope most earnestly, Mr. President, you can honor us with your presence. Only the President of the United States himself can present the really fundamental issues involved in this subject at a level that can command the attention and clarify the thinking of our confused people on how we should use our single most basic resource -- OUR LAND.

Respectfully yours,

*Walter H. Ford*

Enclosure

*W. H. Ford, Governor Rockefeller, keynote speaker for the Conference on Energy Systems last year.*

**The Center  
For Science, Technology  
And Political Thought**

**Dedicated  
To  
The Preservation Of  
Freedom Through Knowledge**



**Boulder, Colorado**

## CONCEPT

The Center is dedicated to contributing to the preservation of freedom through knowledge by utilizing the resources of men's minds as exemplified by the great teachers and investigators in the fields of Arts and Sciences.

The concept of the Center was formulated as an antidote to the negative influences encroaching on our traditional American values.

The governing boards of the Center believe that the strengthening of science and technology in coordination with political thought can help develop and maintain a sound economy and a strong nation. The Center's establishment is particularly timely because of the anti-technological and anti-scientific movement among our young people. This trend calls into question the traditional values and liberties of the United States. These values and liberties should be preserved for future generations by insuring this nation's scientific and technological strength among the nations of the world.

## DEFINITION

The Center for Science, Technology and Political Thought is a non-profit tax-exempt, educational and research institution of advanced studies incorporated under the laws of the State of Colorado in 1973 and located in Boulder, Colorado. All contributions are tax-deductible.

## LOCALE

The Center for Science, Technology and Political Thought is located in close proximity to the University of Colorado at Boulder, 25 miles from Denver, at the foot of the picturesque and unspoiled Rocky Mountains. Convenient to the entire country, the area abounds in natural resources and has been described as particularly appropriate to the purpose and program of the Center. The magnificent mountains provide a setting of grandeur and remoteness from the noise and haste of populous areas and should constitute an ideal locale for the intellectual undertaking of the center.

### Address:

Park West  
250 Arapahoe Avenue  
Post Office Box 4654  
Boulder, Colorado 80302

## PURPOSE

To pursue studies and increase citizen awareness of the interaction between science, technology and politics and to find means of maximizing man's control of physical forces unleashed by science and technology. The Center will engage in any or all of the following activities:

**In the field of science and technology the Center:**

Will engage in pure and applied research in any or all of the scientific disciplines having a bearing on, among others, energy, food and natural resources.

Will conduct a teaching program in science, technology and related subjects.

Will design and promote educational programs to advance scientific knowledge and make such knowledge available to the public.

Will sponsor educational conferences, forums, lectures and other activities designed to interest students, teachers and citizens generally in the pursuit of science and technology in the solution of problems of modern society and specifically as a method of preserving our freedom—politically, socially and economically.

Will design and sponsor scientific studies of a nature likely to attract interest and dedication of talented students.

**In the field of political thought the Center:**

Will conduct study and research in the field of political thought, namely, the science of government, distribution of power and protection of human rights.

Will engage in comparative analysis of national states, concepts of national interest, goals of foreign policy and conduct of diplomacy and will study the impact of modern weapons on the problems of maintaining world peace.

Will study the role of powers and regions of the world in international politics.

Will engage in scholarly analysis of the contrast between contemporary totalitarianism and liberty under law and provide thorough knowledge of both totalitarian and democratic systems of thought and practice for the purpose of enabling free men to act rationally and effectively in preserving their way of life.

Will study methods of revitalizing values of democratic institutions, including emphasis on intelligence, moral strength and determination to protect freely chosen values.

May work with foreign institutions of similar character for mutual benefit.

Will refrain from participation in partisan politics.

**PROGRAM**

The program of the Center for Science, Technology and Political Thought to advance the stated purpose is as follows:

**A. The Function of Resident Scientists and Scholars**

A group of outstanding scientists and scholars of international reputation will be recruited to join



the Center. It is anticipated the optimum number may be twelve to fourteen. Several individuals from various disciplines have already engaged in discussions leading to their possible association with the Center. Several will of course bring substantial research funds with them.

These resident scholars and scientists will pursue their chosen disciplines in research and teaching in the curriculum of the Center and participate with others in studying the problems of our nation and their resolution. In most cases these scientists and scholars will participate in departmental programs, thus enriching the University of Colorado educational effort.

Scholars and scientists will participate in two other important areas.

First, programs designed to attract the interest of able high school seniors from both public and private schools and college students who will attend conferences and seminars on science, technology and political thought during summer vacations and between semesters.

Second, conferences, seminars and symposia for top leaders in science, industry and business.

A flow of communication of the ideas thus stimulated will be established through scholarly publications.

**B. Selection, Motivation and Assistance  
for Outstanding Students**

A program is being undertaken to discover, enlist and help outstanding students who appear responsive to the demands of careers in science, technology and political thought. It is hoped that a new generation of highly motivated and intellectually able students may produce a new generation of scientists.

The program will include personnel to work directly with public and private high school counselors and college advisors and, with substantial financial backing, to assure needed scholarships for students to attend institutions of their choice.

**C. Open Meetings for a Greater Segment of Society**

The Center will sponsor conferences, seminars and other meetings in Colorado and other parts of the country to study current problems. These will be open to business, labor, industrial, educational and political leaders and will constitute a rallying point for concerned Americans who wish to merge their mental, moral and ethical strengths in attacking the critical problems of this century.

**D. Distribution of Information**

The public will be informed well in advance of all Center programs. The Center may make available to the public at cost significant results of conferences and seminars.

## POLICY

- The Center will not be involved in partisan politics.
- In pursuing its goals, the Center is dedicated to the highest moral and ethical standards.
- Although independent of the University of Colorado, the Center works in conjunction with the University in accordance with a contractual agreement designed to benefit both parties.
- The Center, in cooperation with various departments of the University, may enroll students of the University in its academic programs without charging additional tuition, and students may earn University credits for approved Center courses. Qualified students from other schools, colleges or universities may receive credit for courses taken at the Center by prior arrangement with the University of Colorado.
- By contractual agreement, the Center uses space at the University at cost.

## ORGANIZATION

Initially organized in 1973 as the Edward Teller Center, the name was changed in 1974 when Dr. Teller, unable to devote the time to the Center he felt it deserved, reluctantly withdrew.

The Center is governed by an unpaid Board of Directors assisted by a volunteer Advisory Council. Members of both groups have wide experience and come from various parts of the country. The Center is administered by its President and Executive Director, Professor Edward J. Rozek, a member of the Board of Directors.

The Advisory Council was established by a resolution of the Board of Directors and is to be kept fully informed on policy matters; members are asked to review, make comments and offer suggestion to the end that the best thinking of both groups will be available to the Center.

Mr. James Q. Brett, former President of the Mechanics Institute of San Francisco and former Regent of the University of California, is Chairman of the Board of Directors.

The President and Executive Director, at present, is assisted by a small staff, including consultants—Mr. Norman G. Booth, counselor on fund raising, and Leo A. Hoegh, Esq., former Governor of Iowa and legal counsel for the Center. Haskins & Sells are auditors.

The permanent teaching faculty has not yet been assembled. However, the Center has received applications from more than a dozen outstanding scientists expressing a desire to work for the Center. Significantly, Professor Paul Dirac, a Nobel laureate in physics, spent August and September, 1974 as the first scientist-in-residence.

The governing board has established a category of Associates of the Center. The title will be bestowed upon those individuals who contribute substantially to the programs which the Center will present.

## FINANCES

The Center for Science, Technology and Political Thought is a non-profit, educational institution of advanced studies incorporated under the laws of the State of Colorado and located at Boulder, Colorado.

By ruling of the United States Internal Revenue Service, the Center has been accorded exemption from Federal Income Tax under Section 501 (C) (3) of the Code; further, the Center is classified as a publicly supported organization as described in Sections 170 (b) (A) (vi) and 509 (a) (1), and not as a private foundation, under date of February 19, 1974. All contributions are tax-deductible.

It is planned that the Center, which is non-tax supported, will be financed for its capital improvements and operation by contributions from corporations, foundations and individual donors.

The Advisory Council will advise and assist in raising substantial funds for the Center, including scholarship funds.

At the June 19, 1974 joint meeting of the Board of Directors and the Advisory Council, a national organizational plan for funding was approved. Certain members of the Board of Directors and Advisory Council agreed to serve on the funding committee of the Council. The plan spells out the functions, on both the national and regional bases, to raise the estimated minimum funds for the initial ten years—to acquire land, to construct facilities, to purchase research and other equipment and to cover operating costs—totaling about \$15 million. An additional \$15 million will be sought.

## ACTIVITIES TO DATE

Preliminary work undertaken successfully by the Center includes the Tri-State Fossil Fuels Energy Conference (Colorado, Wyoming and Utah) held January 31 to February 1, 1974. More than 600 leading executives and scientists attended the conference to hear outstanding specialists, educators, politicians, environmentalists and others analyze the problems of the energy crisis and attack problems of vital importance to the security of our country. Many of those attending have stated it was the most effective conference they ever attended.

The Center organized the three-week Symposium on Energy from June 17 to July 5, 1974. Participants in the symposium were limited to professors of physics, engineering and related disciplines. In addition, the Center organized the two-day Conference on Advanced Energy Systems, which was held in Denver on June 20 and 21, 1974.



**The Center has sponsored many distinguished lecturers:**

**CLASSIC** — Prof. John H. D'Arms, Chmn., Classical Studies Department, Univ. of Michigan; **ECONOMICS** — Prof. Milton Friedman, Univ. of Chicago; Prof. Ronald Max Hartwell, Oxford University; Prof. Wassily Leontief, Nobel Laureate in Economics, Harvard University; **PSYCHOLOGY** — Dr. Bruno Bettelheim, Stella M. Rowley Distinguished Service Professor, Univ. of Chicago; **PHYSICS** — Prof. Luis Alvarez, Nobel Laureate in Physics, Univ. of California; Prof. Paul Dirac, Nobel Laureate in Physics, Cambridge University; Dr. Charles A. Fenstermacher, a leading expert on lasers, Los Alamos Scientific Laboratory; Prof. Aden B. Meinel and Prof. Marjorie Meinel, Univ. of Arizona Optical Sciences Center; Dr. Edward Teller, Professor of Physics, Lawrence Livermore Laboratory; Prof. Eugene P. Wigner, Nobel Laureate in Physics, Princeton University; Prof. of Physics Richard Wilson, Harvard University; **POLITICAL SCIENCE** — Prof. John Cropsey, Univ. of Chicago; Prof. Algirdas Landsbergis, Research Associate, Columbia University Seminar on Soviet Nationality Problems; Caspar W. Weinberger, Secretary of Health, Education and Welfare.

**Conference Speakers:**

**GOVERNORS** — Stanley K. Hathaway, State of Wyoming; John D. Vanderhoof, State of Colorado; Calvin Rampton, State of Utah;

**FORMER GOVERNORS** — Nelson A. Rockefeller, State of New York; John A. Love, State of Colorado.

Senator Peter H. Dominick, State of Colorado; Congressman Morris K. Udall, State of Arizona; Frank Shakespeare, Former Director of the United States Information Agency.

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