MEMORANDUM
THE WHITE HOUSE
WASHINGTON
DECLASSIFIED
E.O. 12958 Sec. 1.6
E.O. 12352 5/29/93
MEMORANDUM OF CONVERSATION

PARTICIPANTS: President Gerald R. Ford
Dr. Henry A. Kissinger, Secretary of State
and Assistant to the President for National
Security Affairs
Lt. General Brent Scowcroft, Deputy Assistant
to the President for National Security Affairs

DATE AND TIME: Monday, November 3, 1975
9:20 a.m. - 10:13 a.m.

PLACE: The Oval Office
The White House

Kissinger: We are flooded with phone calls. I have instructed my
senior staff to make no statement at all. Schlesinger has obviously
been very active.

President: He or Laitin obviously called Jackson, McClellan, Gold-
water, and Thurmond. It confirms the wisdom of my decision. I am
comfortable with the decision and I am going ahead.

Kissinger: I think it important that the thing not be portrayed as a
fight between me and Schlesinger or a victory by me.

President: I haven't written anything out, but I planned to say from
the outset I have been worried about intelligence, and so on.

Kissinger: How about Nelson? Is that happening?

President: He is coming in at 10:30 with a letter stating that he won't
stand for elective office. Elliot I asked to be Finance Chairman. He
asked also to replace Morton eventually. He said no today but would
think about it.
Kissinger: What a patriot. As you know, I have no use for him.

President: I agree, but with this Nelson thing I had to balance it out with something for the Liberals.

But back to the announcement. I will say I have been concerned about intelligence procedures and I wanted my own team in the vital national security area.

Kissinger: I think it is important to stay out of personalities so he [Schlesinger] doesn't look like a knight in shining armor.

President: I have no intention of allowing that. I will emphasize that this was all my decision. It was, as you know, I just couldn't work with Jim any longer.

Kissinger: Here is a paper on the 200-mile fisheries zone. Even if you find it persuasive, you may want to have a meeting of your principal advisors.

President: Let me read it first, though I am inclined to a meeting.

Kissinger: The fishing people don't really understand all of the ramifications. We are making progress on limiting catches -- which would go by the board if we made a unilateral move. My people think we could turn some people around with a determined effort -- like Gravel, who has the same constituency as Stevens.

On Angola, we are doing amazingly well. All the ports but Luanda are surrounded.

On the Spanish Sahara, Algerian pressure has caused the Spanish to renege. Algeria wants an Atlantic port and there are rich phosphate deposits. The Algerians have threatened us on their Middle East position. We sent messages to the Moroccans yesterday. I think we should get out of it. It is another Greek-Turkey problem where we lose either way. We could tell Hassan we would entirely oppose him; that might stop it but it would make us the fall guy. Or we could force Waldheim forward.

President: I think the UN should take on more of these problems. God damn, we shouldn't have to do it all and get a bloody nose.
Kissinger: The UN could do it like West Irian, where they fuzz the "consulting the wishes of the people", and get out of it.

President: Let's use the UN route.

Kissinger: We may have another problem in British Honduras. Callaghan gets emotionally involved in these things. He wants British Honduras independent and he has a resolution in the UN. But the British can only send 200 troops in, and Guatemala can defeat that. I think we should try to get a compromise out of it. I think we can.

President: On coffee, I will go with you, but let's have a meeting tomorrow to hear all sides.

On the South Africa thing, it is a close call, but I think it is time we move just a bit.

Kissinger: As you know, on substance I am uneasy about squeezing South Africa the way we are. It isn't a big thing.

Scowcroft: We don't have to make a big deal of it. I think it is just a matter of our export license.

President: Let's go ahead on that in low key.

Kissinger: On China, I think these changes, which Bush explained to them, may be taken as a slap at Mao, because of Schlesinger. There was a cool tone and they may not be willing to announce the trip tomorrow.

President: Was my trip yesterday [to Jacksonville] worthwhile?

Kissinger: You are in great shape with Sadat. At any other time, what you are doing would be heralded as a great achievement.

President: Sadat said he planned to work very closely with the Saudis.

Kissinger: What you have done is remarkable. Also, Martinique, Vladivostok. All of these things have been dumped on because of domestic politics.
President: Our foreign policy is in great shape.

Kissinger: Plus coming out of a total debacle in Vietnam and six months later we have recovered as a world leader.

I will give a speech in Pittsburgh next week to outline and foreshadow the Economic Summit.

President: Good idea. I notice the Soviets are in worse trouble on grain.

Kissinger: I am worried about them. Their note [on SALT] is a real stonewall and they haven't even answered about a meeting with Gromyko.

President: You notice I subtly cautioned Sadat about the Soviets and Gromyko.

Kissinger: It was very well done.

Sadat would like you to come about the end of March.

President: Let's hold off a bit on that.

Kissinger: You would get a fantastic welcome and you could go places Nixon couldn't, like Algeria and Morocco.

I talked to Hyland. He will do it.

President: Have you checked the record? We have to be very careful.

Scowcroft: He has always been in analysis, never operations.

President: I want him to really pitch in. You [Brent] have been overworked badly and I want Hyland to take some of that burden and get the NSC staff in top shape. I want to rely on the NSC system and I want it to be a top flight operation, with much less burden on you, Brent. At some point, I would also like to meet with the NSC staff. I really know nothing about them. It is a very shadowy organization.

Scowcroft: They work over in the EOB. It would be a great morale booster for them to meet you.
PK 3 July 75

We are finished with phone calls. I have instructed my staff to make no statement at all. This has been communicated to all.

P The substantive meeting called Jordan, McAllister, Collister, and myself to express support of my division. It was agreed to make division announcement.

K I think it was apparent that thing not be pared as a fight but me & Whale as a unit.

P I haven't written anything, but I planned to respond--in context I understand don't want to write.

K How about Whale? Is the shipping?

P He came in at 10:30 with a letter he wrote stand for the missive office. Elliott asked to be present. He said he asked also to replace Whitman. He said no reply but would think about it.

K What a patient. As you know there was no use for him.

P I spoke, but with this Helena thing I had to balance off something for future.

K But back to conversation. I should say I was concerned about vitally, procedures, and what my own tours in this vital need security are.

K I think it important to stay out of procedures not forget we're in hostile country. The strategy is really our own.

K Have no intention of altering that. I will keep...
Can you meet tomorrow morning? What are we going to do in Wajima tomorrow?

Surely that time will not diverge. If it was as you know, I just could not wake up any longer.

In the morning I was to go to a 200 mile distance. Even if I go and follow the route, you want to have a seat of your own seat, whereas I let me think of the same situation.

I see you very well. People don’t really understand other combinations. We are making plans for some departure which would go in bound if we made substantial more. They people think we could turn to people around for a bilateral effort. The work will be done some sort of strength or stress.

Can I argue on doing something well. All parts but honorable important.

On Tuesday, Algerian pressure has caused Spanish Oran. Algerian went on Arthur port and there are with Maghreb Agadir. The Algerian have threatened us on their M.E. position. We sent this

To Maghreb yesterday. It is our demand and we should get rid of it. It is another S-I just what we lose either way. We went to the east and we would actually offer him support and that would make no good. Or we could just do Al Wallahin Samnach.
I think the UN should take on some of that, if not God forsake us, shouldn't have to be all gate holders. And
the UN could do it. We went from when
anything was a "military" or "not justified.
just if it was a war.

Use money, have another gun in the "museum". Understand, quite emotionally involved in these things. We want the black and white and
just a regulation to the UN. Most of it can only end
just troops or a constraint can exist to that.
I think we should try to long term a lot. I think we can.

On coffee, I will pay you don't wish have
anything tomorrow to have all the
On. South Africa thing, it is you call
but I think this time we mean a
just a bit.

On your thing, on the nation is quite
about immediately sort of everyone are. Still
a big thing.

We don't have to make a big deal of it. I think
it is just a matter of fact, however.

We had a blessing that last day.

On China, I think a great change, certainly
Both Afghanistan to China, many do become to a
significant change, because of China. There was
a real time that many went to work.
40 minutes 6:00 pm for Kendal's unit on sound
try to get into pile on corner WR calling only
50-60 am

Plan: a trip tomorrow.
P... a tiny mystery soon after what?
K: I never before except when I never had
... I was once trying to be helpful
... in a few. If so, the... you're doing to be helpful

P: So what... kind of sound would you like?

Sandia
K: What's that sound to be described. Also
... means a flash. All times been stampel
... because ofdemographic pattern:
P: Our... in great range.
K: ... time out of... a total
... on. In 6 more hours... er plane
... would be back

(Outing from... in Reid space)
P: Good idea
I want to stress in... an British... to
K: I want to stress it. Their note is
... in... the wall. They haven't seen
... about... get off...
P: You're until I recently about a... 
Sand in hands
K: I was very... to
... would like you about petty
... hound.
P: But has this... that
K: You would get fantastic... you... could go place. With no cheating...
K: I talked to Highland, she will do it.

P: Have you checked around? We have to hurry tonight.

S: She has a few pieces we can probably, come open.

P: I want him. I directly talked to (name) been here, and I will build it. I will go to Highland to take some of that broken wood and put it in the stuff in Topanga. I want it when to USC. I talked and I went to USC, top floor, so it would have much less damage. I went to USC, and I still don't want to trust with the USC stuff. I really don't want anything without them. It is an easy checking operation.

S: They are open in D2B. I should be at great smell because for them to open again.