MEMORANDUM
THE WHITE HOUSE
WASHINGTON

OMB-NSC RELATIONSHIP

PARTICIPANTS: 
Brent Scowcroft, Deputy Assistant to the President for National Security Affairs
Roy Ash, Director, OMB
Fred Malek, Deputy Director, OMB

DATE AND TIME: 
Friday, March 23, 1973
3:00 p.m.

SUBJECT: 
"Plans for OMB -- Their Management Objectives Program"

Roy Ash: Management emphasis rather than money.

- Policy Development
- Operational Accomplishment

Customers are NSC, Ehrlichman, Shultz, the President.

Fred Malek: Force each agency to set Presidential level objectives for each year. Go over those objectives with us.

Example: What are the ten things which DOD should do which would really make a difference. E.g., base closings.

- Develop a plan to implement those objectives.
  - Milestones, completion dates.
    - Bi-monthly meetings to monitor progress. People working with you.
  - This can also be used to track objectives which are important to us.
  - Key point of contact will be Associate Director of OMB (Dolph Bridgewater for NSC).
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- Associate Director now has both budget and management responsibilities.

- There will be a management team available to work with the Departments and take on special tasks.

Example: If DDR&E should get out of control, we could use these people to assist them get back on track.

- This group will not have day-to-day responsibilities except as above.

Example: Force reductions overseas -- OMB would make sure it would be carried out.

In the process of helping, they might turn up recommendations for Departmental organizational changes to improve management.

OMB objective is to develop better government -- not to do things for the departments, but force them to do it better themselves.

What is expected of NSC?

-- Help to develop objectives for the Departments.

-- Reinforce need to achieve the objectives.

-- Use OMB as an operating deputy.

- The Departments report through the Assistant to the President. OMB will be an operating deputy if we use him as such.
OMB-MISC Relationship

- Policy Review
- Operational Assessment

End - For each program:
  - Objectives to be achieved
  - Goals toward objectives
  - Will we make a difference (Based on)
  - Plan to implement these objectives
  - Time frame, completion data
  - Can monitor input to monitor progress
  - This can also be used to track objectives which are important to us.

Key point of contact will be Asst. Dir. Delph Bridgewater for us.

- Report Del. Conway has both budget + mayor.

They will be a staff team assigned to work w/ the Dept. & City staff +

- Special tasks:
  - Etc. for DORE should get out of control, we could use these
    - People to assist them get back
    - This group will not have day
day responsibilities except control.
Ex: Free neck pain services - DBR would make sense if would be carried out.

In process of helping user may open airy computer let back pain to improve.

ORR objective is to help better part - not deterring to prefer.

But face items to do it better themselves.

What is expected of us?
- Help to close objectives for objects.
- Remove need for achievement objectives.
- Use ORB scan operating elements.
- Dye's target them a bit to fees. ORR will make operating objects if we will.

End this as done.