National Security Study Memorandum 228

TO: The Secretary of the Treasury
    The Secretary of Defense
    The Secretary of the Interior
    The Secretary of Commerce
    The Director of the Office of Management
    and Budget
    The Deputy Secretary of State
    The Administrator, General Services Administration

SUBJECT: Strategic and Critical Stockpile Planning Guidance

The President has directed a reassessment of the current Strategic and Critical Stockpile Planning Guidance (NSDM 203) in light of the strategic stockpile problem areas identified in response to NSSM 197/CIEPSM 33 (Critical Imported Commodities), and Congressional criticism that current objectives are inadequate. The study should develop alternatives to the current planning guidance which take account of the problem areas and the Congressional criticism. The study should analyze:

- the impact on the US budget and on commodity markets of changes in sales, acquisition, and inventory maintenance which would result from each alternative;

- the adequacy and accuracy of the models employed to compute objectives;

- the effects of factors such as austerity, substitution, and production expansion in establishing the stockpile objectives for specific materials;

- shipping losses and reliability of suppliers;

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-- whether to hold stockpile materials in raw or upgraded forms;

-- whether specific materials should be added to or deleted from the present list of stockpile materials.

The study should be prepared by representatives of the addressees and of the Assistant to the President for National Security Affairs and chaired by the representative of the Administrator of General Services. The study should be forwarded not later than September 4, 1975 for consideration by the President.

Henry A. Kissinger

cc: Chairman, Joint Chiefs of Staff
     The Director of Central Intelligence
     The Acting Director, Council on International Economic Policy