

THE WHITE HOUSE
WASHINGTON

August 12, 1974.



Dear Fred:

It is with deepest regret that I accept your resignation as Deputy Director of the Office of Management and Budget, as you requested, effective upon a date to be determined.

The knowledge that you have been planning for sometime to return to private business in no way diminishes the fact that your talents and energies will be greatly missed. You can justly be proud of the exceptional record of dedication and achievement you have established over the past five years. The many contributions you have made in making our Government run better will continue to be to your credit long after you depart. The outstanding men and women whom you helped to bring into this Administration will continue to work in a variety of ways for the well-being of the Nation. Further, in establishing the Office of Management and Budget, you and Roy Ash have built an organization and set of operating principles which not only have been invaluable to this Administration, but also, I am confident, will serve the Nation and succeeding Presidents equally well in the future.

Now that you are returning to private life, I want to express my personal appreciation for your offer to devote part of your time in the future to public service. You may be certain we will take advantage of your generosity. Mrs. Ford joins me in extending to your family and you our very best wishes for every success and happiness in the years ahead.

Sincerely,

/s/ GERALD R. FORD

The Honorable Fred Malek
Deputy Director
Office of Management and Budget
Washington, D.C. 20503

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

August 12, 1974

Dear Mr. President:

Since early 1969, I have had the honor of serving my country as Deputy Under Secretary of Health, Education, and Welfare; Special Assistant to the President for Personnel; Deputy Director of the Presidential campaign; and most recently as Deputy Director of the Office of Management and Budget. These opportunities have clearly been the most challenging and rewarding experiences of my life. No man could have asked for more.

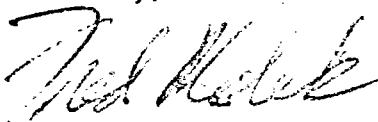
As I mentioned to President Nixon last Spring and to you last week, the time was approaching for me to return to private life. In this regard a uniquely exciting opportunity has been presented to me by Mr. D. K. Ludwig to assist him in directing his worldwide operations. Therefore, I submit my resignation as Deputy Director of the Office of Management and Budget to become effective at your convenience.

I am immensely proud of having played a part in President Nixon's great accomplishments for our country. The country can be thankful it has a man such as you to carry forward with many of these initiatives and to provide it with leadership during this challenging period.

It is difficult to leave the stimulating life of the Executive Office, but I depart with the knowledge that our country has many fine men and women currently in its service to assist you with your Presidency. As you assume this responsibility, my family joins all Americans in praying for your success.

If at any time there is any way I can be of further service to you in my private capacity, I would be pleased to do so.

Sincerely,



Frederic V. Malek
Deputy Director

The President
The White House
Washington, D. C.