The original documents are located in Box 298, folder "Appointments and Meetings with Non-Media Groups (5)" of the Ron Nessen Papers at the Gerald R. Ford Presidential Library.

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W.H. FELLOWS July 28, 1976

PRESIDENT'S COMMISSION ON WHITE HOUSE FELLOWSHIPS THE WHITE HOUSE

KHV

July 28, 1976

Dear Ron:

Many thanks for arranging for the 1975-76 White House Fellows to attend this morning's press briefing. All of us found it a fascinating experience and we all enjoyed having an opportunity to see the members of the press interact with each other, as well as with you as Press Secretary.

We also very much appreciate the time you took from what we know is a busy schedule to meet with us to discuss some of your areas of responsibility, the functions and organization of the Office of Communications, and your perspectives on the members of the press in general.

Thank you again for a most educational session.

Sincerely,

Bruce H. Hasenkamp

Director

The Honorable Ronald Nessen Press Secretary The White House Washington, D. C. 20500



EXECUTIVE PROTECTIVE SERVICE

To: Officer-in-charge Appointments Center Room 060, OEOB

Please admit the following appointments onW	Vednesday - July 28 , 1976
for Press Office briefing, and Ron Ne	

BLAIR, Dennis C.
CARTER, Marshall N.
CLARK, Wesley K.
CONNELLY, James P.
DAVIS, Patricia A.
HARDY, R ndall W.
HOUSE, Arthur H.
JISCHKE, Martin C.
KLINE, Thomas J.
OBLAK, John M.
OVERMAN, Dean L.
ROE, David H.
THOMPSON, W. Scott
WALTER, Judith A.

COLSON, Janet HASENKAMP, Bruce



MEETING LOCATION

Building_	West Wing	Requested by	•
Room No	Press Room Roosevelt Roo	11:30 - 12:15 cm 12:15 - 1 pRoom No	
Time of M	leeting	Date of request	

Additions and/or changes made by telephone should be limited to three (3) names or less.

DO NOT DUPLICATE THIS FORM.

APPOINTMENTS CENTER: SIG/OEOB - 395-6046 or WHITE HOUSL - 456-6742

THE WHITE HOUSE WASHINGTON

NOTE FOR: Connie G.

FROM : RON NESSEN

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PRESIDENT'S

COMMISSION ON WHITE HOUSE FELLOWSHIPS THE WHITE HOUSE

July 14, 1976

Dear Ron:

The White House Fellows are delighted to learn you will be able to meet with them on Wednesday, July 28, 1976.

We plan to meet with you in the Roosevelt Room for a question and answer session immediately following the 11:30 a.m. press briefing.

In order that the Fellows might be properly prepared for their meeting with you, we would ask your office to send us biographical and any other materials you think would be helpful.

We look forward to seeing you on the twenty-eighth.

Sincerely,

Bruce H. Hasenkamp

Director

The Honorable Ronald Nessen Press Secretary The White House Washington, D.C. 20500



PRESIDENT'S COMMISSION ON WHITE HOUSE FELLOWSHIPS THE WHITE HOUSE

July 27, 1976

Dear Connie:

Enclosed are some talking points on the White House Fellows for Mr. Nessen, along with a copy of our brochure. If you have any questions or if he would like any additional information, please don't hesitate to contact me.

We are all looking forward to tomorrow's press briefing.

Cordially

Janet Colson

Associate Director

Ms. Connie Gerard
Staff Assistant
Office of the Press Secretary
The West Wing
The White House
Washington, D.C. 20500

Enclosures



1975-76 White House Fellows Meeting with Ronald Nessen, Press Secretary Wednesday, August 28, 11:30 a.m.

1. The 1975-76 White House Fellows are here at the press briefing. Those in attendance are:

DENNIS C. BLAIR

Special Assistant to the Secretary of
Housing and Urban Development

MARSHALL N. CARTER

Special Assistant to the Administrator
of the Agency for International Development

WESLEY K. CLARK

Special Assistant to the Director of the
Office of Management and Budget

JAMES P. CONNELLY

Special Assistant to the Secretary of the Treasury

PATRICIA A. DAVIS

Special Assistant to the Secretary of Labor

RANDALL W. HARDY

Special Assistant to the Administrator of the Federal Energy Administration

ARTHUR H. HOUSE

Special Projects Officer, National Security

Council

MARTIN C. JISCHKE (Jis - key)

Special Assistant to the Secretary of

Transportation

THOMAS J. KLINE (Kline)

Special Assistant to the Secretary of
Agriculture

JOHN M. OBLAK (O - block)

Office of the Secretary of Commerce

DEAN L. OVERMAN

Assistant to the Vice President

W. SCOTT THOMPSON

Office of the Secretary of Defense

JUDITH A. WALTER

Special Assistant to the Under Secretary of State for Political Affairs

- 2. The White House Fellowship program was established on October 3, 1964 by the late President Johnson. This is the eleventh class of White House Fellows, who were selected from 2,307 applicants. They began their Fellowship year in Washington on September 1, 1975, and will conclude their year as Fellows on August 31, 1976.
- 3. The purpose of the White House Fellowship program is to provide gifted and highly motivated young Americans with some firsthand experience in the process of governing the nation and a sense of personal involvement in the leadership of the society.

Each Fellow is assigned to the Vice President, a member of the Cabinet, the head of an independent Executive Branch agency, or to a member of the President's staff, such as the Director of the Office of Management and Budget. In addition to their educational assignment, the Fellows participate as a class in an intensive seminar program which supplements their assignments and broadens

their exposure. The seminar program consists of off-the-record discussions with prominent representatives from both the public and private sectors and are usually held two or three times a week.

- 4. You will recall we distributed an announcement of the seventeen newly-selected Fellows on March 24. They will arrive in Washington on September 1 to start their Fellowship year.
- 5. Director Bruce H. Hasenkamp is here. After the press briefing he will be glad to answer any questions pertaining to the program.



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THE WHITE HOUSE

Ron will do this



PRESIDENT'S COMMISSION ON WHITE HOUSE FELLOWSHIPS

THE WHITE HOUSE

September 8, 1975

Dear Ron:

The fourteen members of the 1975-76 class of White House Fellows, who began their assignments here on the second of September, were chosen from among 2,307 applicants to serve as special assistants to members of the Cabinet and the President's principal staff. In addition to these full-time responsibilities, the Fellows, as you know, pursue an intensive education program designed to provide them with an enlarged awareness of the operations and policy problems of government and to expose them to a wide range of current issues and points of view.

As a significant part of their education program, we would be delighted if you could meet with them sometime during the month of October to discuss the operations and policies of the White House Press Office and your responsibilities as Press Secretary to the President.

All meetings with the Fellows are off-the-record to encourage the fullest sort of discussion. Usually they would ask you to make some initial comments and then open the meeting for questions and a free exchange of ideas and views. A luncheon or dinner meeting hosted by the Fellows is often, we find, most convenient, but a session at another hour can also be arranged.

For your information, I am enclosing our brochure, highlighting the Fellows' biographies, and a list of their job assignments, as well as a copy of my biography.

I hope it will be possible for you to meet with the 1975-76 White House Fellows, and will look forward to hearing from you.

Sincerely yours,

Bruce H. Hasenkamp

Director

The Honorable Ronald Nessen Press Secretary The White House Washington, D.C. 20500

Carried Street

Enclosures

PRESIDENT'S COMMISSION ON WHITE HOUSE FELLOWSHIPS

THE WHITE HOUSE

1975-76 WHITE HOUSE FELLOWS' ASSIGNMENTS

Urban Development	
Marshall N. Carter	Agency for International Development
Wesley K. Clark	Office of Management and Budget
James P. Connelly	Department of the Treasury
Patricia A. Davis	Department of Labor
Randall W. Hardy	Federal Energy Administration
Arthur H. House	National Security Council
Martin C. Jischke	Department of Transportation
Thomas J. Kline	Department of Agriculture
John M. Oblak	Department of Commerce

W. Scott Thompson

Dean L. Overman

David H. Roe

Dennis C. Blair

Judith A. Walter

Department of Defense

Office of the Vice President

Department of Health, Education

Department of Housing and

Department of State

and Welfare







BRUCE H. HASENKAMP
Director
President's Commission on
White House Fellowships

Bruce Hasenkamp was born in Brooklyn, New York, on May 12, 1938, and grew up in Hillsdale, New Jersey.

As a high school senior, he was selected as the outstanding high school journalist in that state. Mr. Hasenkamp continued his interest in journalism at Dartmouth College, where he was executive editor of the daily newspaper; he was also active in undergraduate student government and served as president of his fraternity. He received his A.B. degree, cum laude and with distinction in history, in 1960. He then studied law at Stanford, where he received his J.D. degree in 1963. During law school summers he worked on the Washington staff of Congressman William B. Widnall.

A member of the Bars of California and New York, Mr. Hasenkamp was associated with the New York law firm of Simpson Thacher & Bartlett from 1963-68. As an Army first lieutenant, he served two years as a company commander, battalion adjutant, and legal officer in Korea.

In 1968 Mr. Hasenkamp was named Assistant Dean of the Stanford Law School. During the next five years he successively administered student affairs, design of the new \$9 million Stanford legal center, and alumni and development efforts. In the latter capacity he oversaw a 250% growth in funding for the Law School and a 600% increase in annual gifts.

Immediately prior to his September 3, 1974, appointment by President Ford as Director of the White House Fellowships program, Mr. Hasenkamp was in private practice as a consultant in educational management.

In the San Francisco Bay Area, Mr. Hasenkamp served as director or officer of the Constitutional Rights Foundation, the Suicide Prevention Center, the Boy Scouts of America, and other organizations. He is a member of Rotary International, the Commonwealth Club of California, and the World Affairs Council.

While a lawyer in New York, he was a member of the Stanford Law School Board of Visitors and founded the Stanford Law Society. He presently serves on the National Board of Directors of the Sigma Phi Epsilon Fraternity, and is a former member of the Conference of Delegates of the State Bar of California. He and his wife, Inta, have traveled extensively in Asia, Western and Eastern Europe, the Soviet Union, and Canada. They reside in Arlington, Virginia.



THE WHITE HOUSE FELLOWSHIPS





The White House Fellowships

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The White House Fellowship Education Program	page	13
The 1975-76 White House Fellows	page	19
Former White House Fellows	page	26

Correspondence should be addressed to the President's Commission on White House Fellowships Washington, D.C. 20415

The President's Commission on White House Fellowships

Chairman

MILES W. KIRKPATRICK
Partner, Morgan, Lewis & Bockius
Former Chairman, Federal Trade Commission

Members of the Commission

ROBERT ABPLANALP
President
Precision Valve Corporation

HARRY HOOD BASSETT Chairman of the Board Southeast Banking Corporation

MERCEDES A. BATES Vice President General Mills

KENNETH R. COLE, JR. Vice President Union Camp Corporation

JAMES E. CONNOR Secretary to the Cabinet The White House

Walter G. Davis Director, Education Department AFL-CIO

ROBERT H. FINCH
Partner, Strook & Strook & Lavan
Former Secretary of Health,
Education and Welfare

NEAL B. FREEMAN Vice President King Features Syndicate

ROBERT E. HAMPTON Chairman U. S. Civil Service Commission

PATRICIA R. HITT
Former Assistant Secretary
of Health, Education and Welfare

Levi A. Jackson Manager, Urban Affairs Ford Motor Company

THOMAS J. JOHNSTON President Heidrick & Struggles

ELIZABETH A. KOVACHEVICH
Judge
Judicial Circuit Court of Florida

PETER F. KROGH
Dean, School of Foreign Service
Georgetown University

ALAN PIFER
President
Carnegie Corporation

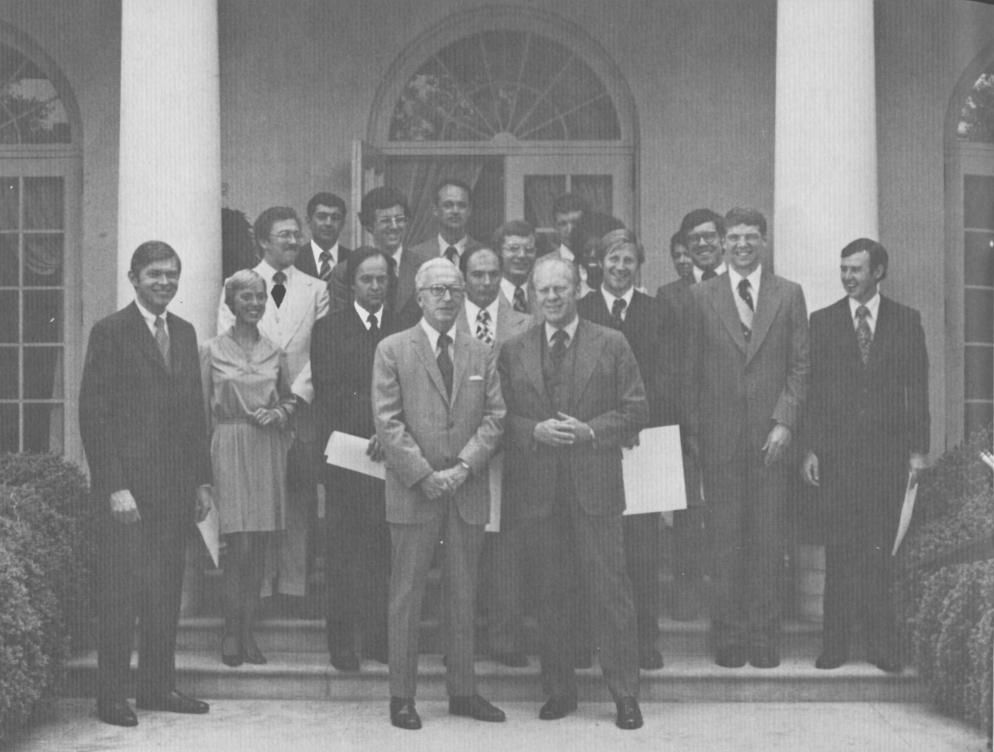
WILLIAM W. SCRANTON Chairman of the Board Northeastern Bank of Pennsylvania Former Governor of Pennsylvania

HENRY SELF Managing Partner Self & Company

HERBERT STORING Professor of Political Science University of Chicago

David Truman President Mt. Holyoke College

George Weyerhaeuser President and Chief Executive Officer Weyerhaeuser Company



Statement of Purpose

The purpose of the White House Fellowship program is to provide gifted and highly motivated young Americans with some firsthand experience in the process of governing the Nation and a sense of personal involvement in the leadership of the society.

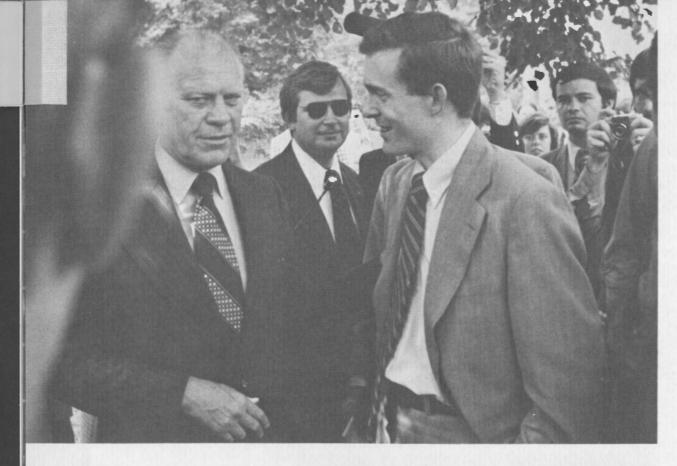
The program seeks to draw exceptionally promising young people from all sectors of our national life—the professions, business, government, the arts, and the academic world. It is essential to the healthy functioning of our system that we have in the nongovernmental sector a generous supply of leaders who have an understanding—gained at firsthand—of the problems of national government. In a day when the individual feels increasingly remote from the centers of power and decision-making, such leaders can help their fellow citizens comprehend the process by which the Nation is governed.

In this country today, we produce great numbers of skilled professionals; but too few of this intellectual elite provide the society with statesmanlike leadership and guidance in public affairs. If the sparsely settled American colonies of the late 18th Century could produce Washington, Jefferson, Adams, Monroe, Madison, Hamilton, Franklin, and others of superlative talent, breadth, and statesmanship, should we not be able to produce, in this generation, ten times that number? We are not doing so.

Surely the raw material is still there; and just as surely more must be done in the development of our ablest young people to inspire and facilitate the emergence of such leaders and statesmen. Their horizons and experience must be broadened to give them a sense of personal involvement in the leadership of the society, a vision of greatness for the society, and a sense of responsibility for bringing that greatness to reality.

The White House Fellowship program is designed to give superbly qualified young Americans precisely those experiences.

-Adopted by the President's Commission on White House Fellowships, 1965





The President chats with 1974-75 Fellow Roger B. Porter, who worked on economic policy at the White House.

Health, Education and Welfare Secretary Caspar W. Weinberger talks with Adam W. Herbert, Jr., his 1974-75 White House Fellow, after his morning staff meeting.

The Program in Action

A White House Fellowship consists of an individual work assignment supplemented by participation in a wide-ranging, broadening education program.

Assignment

Each White House Fellow is assigned—typically as a Special Assistant—to the Vice President, a member of the Cabinet, the head of an independent Executive Branch agency, or to a principal member of the President's staff, such as the Director of the Office of Management and Budget.

This work assignment is the heart of the White House Fellowship program, for it enables the Fellow to come away with a sense of active participation in the governmental process and actual contribution to the business of government.

The actual nature of one's assignment varies with the particular talents and interests of the Fellow, and depends greatly on what needs to be done. Fellows may respond to specific assignments, or they may initiate projects. Naturally, the role of an individual depends in some degree on the personal relationship he or she forms with a specific Cabinet-level officer.

In most cases, by the end of the year, the typical

Fellow will have written speeches, attended conferences, supervised staff work, reviewed or helped draft proposed legislation, answered congressional inquiries, chaired meetings, drafted reports, conducted briefings, and spearheaded one or more projects. Some Fellows will have dealt with the whole range of policy matters faced by their respective officials, while others will have become deeply involved in just a few select issues. Throughout the year emphasis is placed on linking theory and practice, analysis and action.

Though they operate on a high level, the work done by the Fellows is not always glamorous. Sometimes it is frustrating, and there are times when it becomes routine. But the spirit of the program has always been one of public service—if there is a job to be done, the White House Fellows will try to do it.

The following are illustrative of the wide variety of activities in which the 1974-75 White House Fellows were involved:

—While working as Special Assistant to the Secretary of Defense, the Fellow undertook evaluation of the support systems for the Defense Security Assistance Agency. The project was subsequently expanded into a comprehensive review of the

structure and management of foreign military sales operations.

—The Fellow who worked for the Federal Energy Administrator managed policy development and review for the Energy Resources Council and assisted the Administrator with his work on the Economic Policy Board and with a broad range of agency management and legislative affairs matters.

—Another Fellow, who spent his year as Special Assistant to the Secretary of Housing and Urban Development, conducted studies for the Secretary on management, including department organization. He prepared option papers on such program issues as urban homesteading and subsidy funding of public housing authorities. In addition, he participated in the President's Economic Conferences, assisted a new Secretary during the transition period, and, through personal visits to Indian reservations, helped plan the National Indian Housing Conference; he subsequently provided ideas and coordinating action to improve the production of housing for native Americans.

Although it is difficult to generalize about the assignments given to White House Fellows, one can say that the tasks demand flexibility, a willingness to work hard, and the capacity to learn quickly. Usually these are the very qualities that made the Fellows promising leaders who were already recognized in their own private careers.

White House Fellows should not expect to continue what they had been doing before entering

the program. Frequently the Fellow with an education background finds himself or herself working on a public health project; the engineer spends a major part of the year setting up a job-training program; and the architect does more writing than designing. Rather than fit the Fellows to their pre-Fellowship specialities, the program aims to tap their resources and to develop their abilities in their broadest sense. Since White House Fellows constantly meet new challenges and experiences, they must be flexible and readily adaptable individuals.

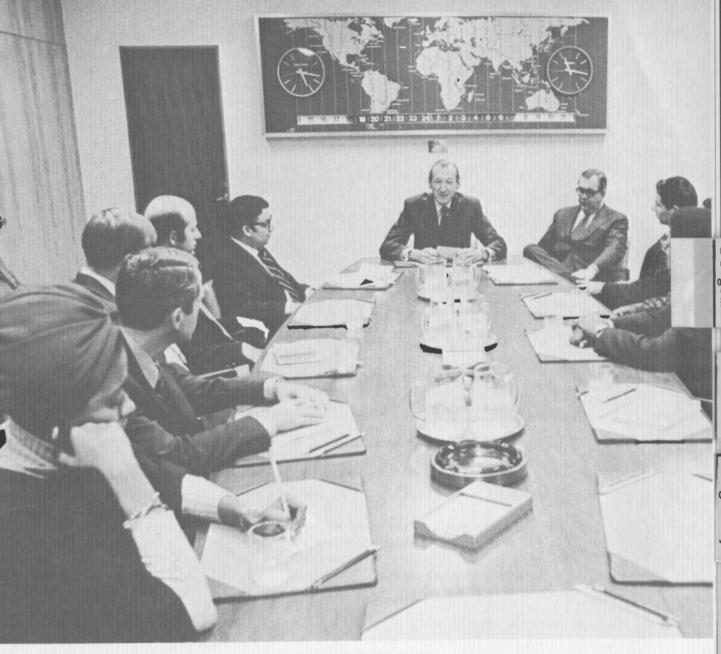
Education Program

A distinguishing feature of the Fellowship experience is the education program, in which the Fellows participate as a class.

The education program supplements the learning process inherent in the Fellows' assignments and broadens their exposure. It consists of a series of seminar meetings, usually held two or three times a week throughout the Fellowship year. These off-the-record discussions with prominent representatives from both the public and private sectors are complemented with occasional travel to experience, observe, and examine at firsthand major issues confronting our society.

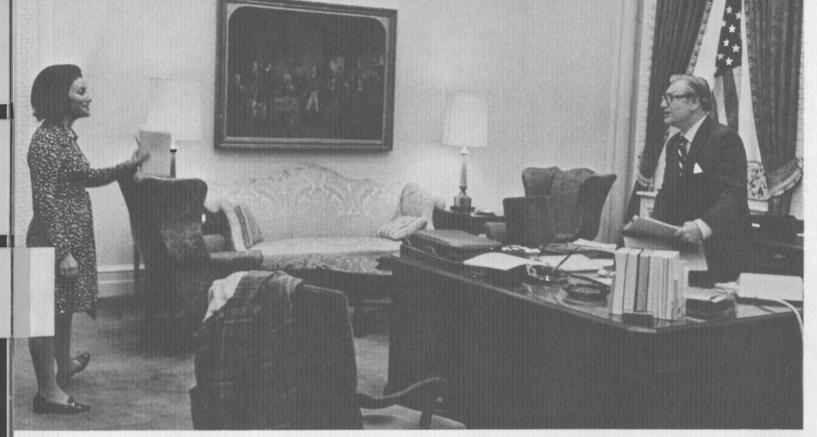
In 1974-75 these discussions included meetings with current and former Cabinet Secretaries and senior White House staff members, Senators and





Democratic National Chairman Robert S. Strauss responds to a Fellow's question about campaign finance reform.

Secretary General Kurt Waldheim discusses U. N. peacekeeping missions with the White House Fellows.



Vice President Rockefeller and his 1974-75 White House Fellow, Susan B. Schiffer, discuss a project on which she is working.



Housing and Urban Development Secretary Carla A. Hills reviews a HUD policy matter with her 1974-75 White House Fellow, George S. Robinson, Jr.

Congressmen, Justices of the Supreme Court, the Secretary General of the United Nations, Ambassadors, major media figures like Walter Cronkite and the editorial leadership of The New York Times and The Washington Post, labor leaders such as George Meany, the chief executive officers of major corporations, leading scholars, and the heads of citizen, professional, and industrial organizations, and of the Democratic and Republican Parties. A list of many of these individuals appears on page 13.

During the past ten years Fellows have walked the streets in big city ghettos; talked with members of the White Mountain Apache Tribe while visiting their reservation to study their economic development program; met with leaders of New York's financial community; flown along the oil pipeline route in Alaska, stopping at construction camps to talk with workers; scrambled through coal mines studying our energy resources; and visited the classrooms of an Eskimo community high above the Arctic Circle.

In addition to this domestic focus, Fellows have occasionally examined international affairs and U.S. foreign policy, and developed understanding for the philosophies and points of view of other governments, through overseas travel.

The education program and portions of the selection process are supported by private funds. Since 1964, support has come from such sources as the Carnegie Corporation, the Ford Foundation,

the Rockefeller Brothers Fund, the Richardson Foundation, and the Cincinnati Enquirer Foundation. Additional contributions have come from David Rockefeller, U. S. Steel, General Foods, International Business Machines, Olin, North American Rockwell, General Electric, Cargill, the Henry J. Kaiser Foundation, Continental Oil Company, Westinghouse Corporation, Pittsburgh Plate Glass Industries Foundation, Burlington Industries, the Jesse Philips Foundation, and numerous individuals who share a common commitment to the worth of the program's objectives and an appreciation for its success during its first decade.

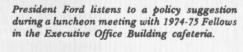
In conjunction with the Nation's Bicentennial, the spirit of which the program so clearly exemplifies, the White House Fellows Association, of which all former and current Fellows are members, through its Foundation, is raising a permanent fund to endow the education program and selection process. The Association's objective is to guarantee in perpetuity the program's quality, independence, and nonpartisan nature.

Program Results

What has been the impact of this unique experience of serving as a White House Fellow on those who have participated?

Perhaps the most distinguishing mark of former Fellows is increased service to their country. In







Federal Reserve Board Chairman Arthur F. Burns explains an aspect of monetary policy at breakfast with the 1974-75 White House Fellows.

some cases this has been manifested by their pursuit of a career in public service; more likely it has led former Fellows to return to government for an additional period in appointive or elective office. Former Fellows are now Secretary to the Cabinet, Appointments Secretary to the President, Assistant Administrator of the Environmental Protection Agency, Deputy Assistant Secretary of Agriculture, Congressman from Colorado's Second District, and the Director of the Defense Advanced Research Projects Agency. Others have served on school and museum boards, governors' task forces and commissions, as Attorney General of Alaska, and as Deputy Speaker of the New Hampshire House of Representatives.

Former Fellows have also consistently distinguished themselves in their private sector careers. Within the group can be found the second woman Vice President in I.B.M.'s history, the Dean of Georgetown University's School of Foreign Service, the Publisher of The Dallas Times Herald, the President of the National Commercial Credit Corporation, and the President of the Dartmouth-Hitchcock Medical Center, to name just a few.

Since its inception in 1964, the White House Fellowship program has had 182 participants. Among the group have been sociologists, city planners, medical doctors, college professors, a policeman, engineers, attorneys, and others. They have come from 41 states and the District of Columbia, and from various political, economic, and educa-

tional backgrounds. They shared in common a personal commitment to excellence, exceptional ability and achievement demonstrated early in their careers, strong leadership qualities, and devotion to the quality of life in America.



Agriculture Secretary Earl L. Butz confers with his 1974-75 White House Fellow, Garrey E. Carruthers.



The late President Lyndon B. Johnson, who created the Fellowship program in 1964, visits with three White House Fellows in the Oval Office.

General Information

History

Believing that "a genuinely free society cannot be a spectator society," the late President Lyndon B. Johnson announced the establishment of the White House Fellowship program in the East Room of the White House on October 3, 1964.

Prompted by a suggestion from former Secretary of Health, Education and Welfare John W. Gardner, then President of the Carnegie Corporation, the program sought to draw bright, young people to Washington, without the impetus of crisis, for a close look at the process of government.

Each year since 1964, a group of not more than 19 exceptionally promising young citizens, drawn from all sectors of national life, have been chosen to serve as White House Fellows. For one year they are assigned as Special Assistants to the Vice President, Cabinet officers, principal members of the President's staff, or other officials in the Executive Branch of the Federal Government. In addition to their daily tasks, they participate in educational activities revolving around all parts of governmental life and all aspects of leadership in the private sector. In this way they learn, at firsthand, the major issues faced by their govern-

ment and the challenges of finding and implementing solutions.

The White House Fellowship program has achieved results far beyond those originally expected. At the time it was developed 11 years ago, it was generally thought that those who would be selected as Fellows from around the country would have an opportunity to broaden their perspectives. Presidents, including President Ford, and Cabinet Secretaries since that time have found that the presence of the White House Fellows in the departments has broadened their perspectives as well.

Eligibility

Under the terms of President Johnson's Executive Order establishing the program, applications will be accepted from persons of all occupations who will have attained the age of 23 but not the age of 36 by September 1, 1976. Applicants must be citizens of the United States. No employees of the Executive Branch of the Federal Government are eligible for the program, with the exception of career military personnel of the Armed Services. Applications will be accepted from candidates

overseas, provided they can return to the United States for regional interviews at their own expense.

Requests for applications for the 1976-77 Fellowship year must be postmarked not later than November 10, 1975.

Remuneration

White House Fellows receive a government salary of up to \$31,806 for the year. The precise salary of a Fellow is set commensurate with previous education, experience, and earnings. Adjustments for cost of living differences are not, however, taken into consideration.

Selection Process

The selection process is nonpartisan and designed to identify young men and women who give promise of providing the kind of leadership that will influence the shape of our society for many years to come. Fellows will normally have completed their educations and begun their careers, and each will have demonstrated exceptional ability, marked leadership qualities, unusual promise of future development, high moral character, and tangible expression of concern about the problems facing our society and the quality of life in America.

The Commission on White House Fellowships is appointed by the President to monitor the selection of Fellows and the implementation of the

program. Chairmen of the Commission since its establishment in 1964 have been David Rockefeller, Chairman of the Board of the Chase Manhattan Bank; C. Douglas Dillon, Chairman of the U.S. and Foreign Securities Corporation and former Secretary of the Treasury; William H. Hastie, Senior Circuit Judge of the U.S. Court of Appeals; Arthur S. Flemming, Commissioner on Aging and Chairman of the U.S. Civil Rights Commission; Charles B. Thornton, Chairman of the Board of Litton Industries, Inc.; Francis L. Dale, U.S. Ambassador to International Organizations and former president and publisher of the Cincinnati Enquirer; and presently Miles W. Kirkpatrick, partner in the law firm of Morgan, Lewis & Bockius, and former Chairman of the Federal Trade Commission.

The steps in the selection process are:

- 1. Announcement—The White House announces commencement of the application period in . late summer.
- 2. Application—Candidates must complete applications and submit them directly to the President's Commission on White House Fellowships, Washington, D.C. 20415. Only official application forms will be accepted.
- Initial Screening—All applications and supporting papers are first reviewed under supervision of the Commission Office by members of a panel of judges in Washington, D.C. Primary consideration is given to such factors

as professional achievement; intellectual ability; evidence of leadership; special talents; and demonstrated interest in the affairs of the community, state, and Nation. Applicants selected in this initial screening are designated as Regional Semifinalists. Their application files are forwarded to one of the Commission's Regional Selection Panels located in 11 geographic regions in the United States.

- 4. Regional Screening—Members of the Regional Panels review the application files forwarded to them and select those to be interviewed personally by the panel. These candidates are then designated as Regional Finalists.
- 5. Regional Interviews and Recommendations—
 Following its interviews of the Regional Finalists, each panel submits its comments on each Regional Finalist to the Commission on White House Fellowships, and recommends those it feels should be interviewed by the Commission.
- 6. Final Selection Meeting—The Commission on White House Fellowships, after receiving the advice of the Regional Panels, designates approximately 30 candidates as National Finalists and invites them to Washington, D.C., for a final selection meeting with the Commission. After additional interviews and reviews of all pertinent information, the Commission makes its recommendations to the President, who then appoints the new group of White House Fellows.



7. Interview Period and Placement—New White House Fellows are interviewed by various agencies within the Executive Branch shortly after their selection. Announcement of job assignments is made by the Commission Office prior to September 1, when the Fellowship year begins.

1974-75 Fellows share an informal moment with AFL-CIO President George Meany before their luncheon meeting with him.

The 1974-75 White House Fellows enjoy a humorous moment during their meeting with Treasury Secretary William E. Simon.



Biographies of 1975-7 White House Fellows

The White House Fellowship Education Program

Listed below are some of the people with whom the 1974-75 White House Fellows met, as part of their education program. Titles indicated are those held at the time of the meeting.

The President

The Vice President

The Cabinet

Peter J. Brennan, Secretary of Labor Claude S. Brinegar, Secretary of Transportation Earl L. Butz, Secretary of Agriculture William T. Coleman, Ir., Secretary of Transportation Frederick B. Dent, Secretary of Commerce John T. Dunlop, Secretary of Labor Carla A. Hills, Secretary of Housing and Urban Development Henry A. Kissinger, Secretary of State Edward H. Levi, Attorney General Rogers C. B. Morton, Secretary of Commerce James R. Schlesinger, Secretary of Defense William E. Simon, Secretary of the Treasury Caspar W. Weinberger, Secretary of Health, Education and Welfare

White House Officials

Anne L. Armstrong, Counsellor to the President Roy L. Ash, Director, Office of Management and Budget William J. Baroody, Jr., Assistant to the President Robert DuPont, Director, White House Special Action Office for Drug Abuse Prevention William D. Eberle, Executive Director, Council on International Economic Policy, and the President's Special Trade Representative Alan Greenspan, Chairman, Council of Economic Advisers Robert T. Hartmann, Counsellor to the President James T. Lynn, Director, Office of Management and Budget John O. Marsh, Jr., Counsellor to the President Ronald H. Nessen, Press Secretary to the President Donald H. Rumsfeld, Assistant to the President L. William Seidman, Assistant to the President for Economic Affairs William N. Walker, Director, Presidential Per-

Executive Branch and Other Federal Officials

sonnel Office

Arthur Burns, Chairman of the Board of Governors, Federal Reserve System

Alexander P. Butterfield, Administrator, Federal Aviation Administration

Howard Callaway, Secretary of the Army

Norman A. Carlson, Director, U. S. Bureau of Prisons

William J. Casey, President and Chairman, Export-Import Bank

William E. Colby, Director, Central Intelligence Agency

James C. Fletcher, Administrator, National Aeronautics and Space Administration

Roderick M. Hills, Counsel to the President James L. Holloway, Chief of Naval Operations Clarence M. Kelley, Director, Federal Bureau of Investigation

S. Dillon Ripley, Secretary, Smithsonian Institution

John Sawhill, Administrator, Federal Energy Administration

Russell E. Train, Administrator, Environmental Protection Agency

John Warner, Administrator, American Revolution Bicentennial Administration

George M. White, Architect of the Capitol Frank G. Zarb, Administrator, Federal Energy Administration

Senators and Members of Congress

George D. Aiken, U.S.S., R-Vermont
Philip Burton, M.C., D-California, Chairman,
House Democratic Caucus
Shirley Chisholm, M.C., D-New York
Barry Goldwater, U.S.S., R-Arizona
Hubert H. Humphrey, U.S.S., D-Minnesota
Jacob K. Javits, U.S.S., R-New York
Edward M. Kennedy, U.S.S., D-Massachusetts

Paul N. McCloskey, M.C., R-California
George McGovern, U.S.S., D-South Dakota
Thomas O'Neill, Jr., M.C., D-Massachusetts,
Majority Leader
Jennings Randolph, U.S.S., D-West Virginia
Charles B. Rangel, M.C., D-New York, Chairman, Congressional Black Caucus
Hugh Scott, U.S.S., R-Pennsylvania, Minority Leader
Ted Stevens, U.S.S., R-Alaska
Morris K. Udall, M.C., D-Arizona
Timothy E. Wirth, M.C., D-Colorado
Andrew Young, M.C., D-Georgia

Justices of the Supreme Court

Chief Justice Warren Burger Associate Justice Potter Stewart

Heads of State, Ambassadors and Officials of Other Governments

Jamshid Amouzegar, Minister of the Interior and Natural Resources and OPEC Representative of Iran

Marcel Cadieux, Canadian Ambassador to the United States

Alexander Chikwanda, Minister of Planning and Finance of Zambia

John M. Garba, Nigerian Ambassador to the United States

Hans Dietrich Genscher, Foreign Minister, Federal Republic of Germany

Abdel-Ghani El-Ghamasi, Deputy Prime Minister, Minister of War of Egypt



Hafez Ghanem, Deputy Prime Minister, Minister of Higher Education of Egypt
Richard Helms, U. S. Ambassador to Iran
Amir Abbas Hoveyda, Prime Minister of Iran
Jacques Kosciusko-Morizet, French Ambassador
to the United States
Elliott Richardson, I. S. Ambassador to the

Elliott Richardson, U. S. Ambassador to the Court of St. James

Mansur Rouhani, Minister of Agriculture and Natural Resources of Iran

Shaikh Sabah al-Ahmad al-Sabah, Foreign Minister of Kuwait

Mamdoul Salem, Prime Minister of Egypt John Scali, U. S. Ambassador to the United Nations

Walter Scheel, President, Federal Republic of Germany

Berndt von Staden, German Ambassador to the United States

William A. Stolzfus, U. S. Ambassador to Kuwait

Kurt Waldheim, Secretary General of the United Nations

Jean M. Wilkowski, U. S. Ambassador to Zambia

Ardeshir Zahedi, Iranian Ambassador to the United States

State and Local Government Officials

Abraham Beame, Mayor of New York City Julian Bond, Georgia State Senator George D. Busbee, Governor of Georgia Wyche Fowler, President, Atlanta City Council Howard Gillam, Mayor of Fairbanks
Jackson Graham, General Manager, Washington
Metropolitan Area Transit Authority
Jay S. Hammond, Governor of Alaska
Gilles Lamontagne, Mayor of Quebec City
Gerard Levesque, Deputy Premier and Minister
of International Affairs, Province of Quebec
Arch A. Moore, Jr., Governor of West Virginia

Leaders from Labor and Industry

Paul Austin, Chairman of the Board and Chief Executive Officer, Coca-Cola Company Frank T. Cary, Chairman of the Board, IBM Manoutchehr Eghbal, Chairman and General Managing Director, National Iranian Oil Company, and former Prime Minister of Iran Ahmad Jaffar, General Manager, Kuwait Oil Company

David J. Jones, Vice President, Finance, EXXON

Sol Linowitz, Senior Partner, Coudert Brothers, former Chairman of the Board, Xerox Corporation

George Meany, President, AFL-CIO

Peter Peterson, Chairman of the Board, Lehman Brothers, and former Secretary of Commerce

David Rockefeller, Chairman of the Board, Chase Manhattan Bank

Albert Shanker, President, United Federation of Teachers

Edgar B. Speer, Chairman and Chief Executive Officer, United States Steel Corporation Reid Thompson, President, Potomac Electric Power Company

Jack Valenti, President, Motion Picture Associa-

Members of the Washington Industrial Round Table

Leonard Woodcock, President, United Automobile Workers

Journalists and Authors

Joseph Alsop, newspaper columnist and author Jack Anderson, columnist

Benjamin Bradlee, Executive Editor, The Washington Post

David Broder, political columnist, The Washington Post

Art Buchwald, newspaper columnist and author Rey C. Cave, Executive Editor, Sports Illustrated

Tim Creery, Editorial Page Editor, Montreal Gazette

Walter Cronkite, CBS News

Hedley Donovan, Editor-in-Chief, TIME Magazine

Katharine Graham, Chairman of the Board, The Washington Post Company

Henry A. Grunwald, Managing Editor, TIME Magazine

Louis Harris, pollster

James Houston, Arctic expert and author

Marvin Kalb, CBS News diplomatic correspondent



1974-75 White House Fellows meet with The New York Times editorial board.

Ihsan Abdel Koddous, Chairman of the Board, Al-Ahram

John B. Oakes, Editor of the Editorial Page, The New York Times

Claude Ryan, Editor, Le Devoir, Montreal Daniel Seligman, Executive Editor, Fortune

Magazine

Hugh Sidey, Washington Bureau Chief, TIME Magazine

Frederick Taylor, Managing Editor, The Wall Street Journal

Ben Wattenberg, political analyst and demographer

Theodore White, author

Robert Woodward, staff writer, The Washington Post

Scholars and Educators

Zbigniew Brzezinski, Director, Research Institute on International Change, Columbia University Milton Friedman, Professor of Economics, University of Chicago

Kermit Gordon, President, The Brookings Institution

Herman Kahn, Director, The Hudson Institute Evelyn Stefansson Nef, Arctic scholar and author Barbara Sizemore, Superintendent, Washington, D.C., School System

Others

Ralph David Abernathy, President, Southern Christian Leadership Conference

McGeorge Bundy, President, The Ford Foundation

William Egan, former Governor of Alaska

Alistar Fraser, Clerk of the Canadian House of Commons

Betty Friedan, American feminist leader

John Gardner, Chairman of Common Cause

Averell Harriman, former Governor of New York

Walter Hickel, former Governor of Alaska and former Secretary of the Interior

Thomas Hoving, Director, Metropolitan Museum of Art

Vernon Jordan, Executive Director, National Urban League

Roger Laing, President, Alaska Federation of Natives John Lindsay, former Mayor of New York City Robert McNamara, President of the World Bank

Lester Maddox, former Governor of Georgia

Bishop Abel Muzorewa, Chairman, Zimbabwe (Rhodesia) African National Council

Joseph Papp, founder, New York Shakespeare Festival and the New York Public Theatre

John Portman, architect

William Ruckelshaus, former Deputy Attorney General and former Administrator, Environmental Protection Agency

Dean Rusk, former Secretary of State and Professor of International Law, University of Georgia

C. R. Smith, former Secretary of Commerce and former President of American Airlines

Mary Louise Smith, Chairman, Republican National Committee

R. L. Stanfield, Leader of the Canadian Opposition

Roger Stevens, Chairman of the Board, John F. Kennedy Center for the Performing Arts

Robert Strauss, Chairman, Democratic National Committee

Malcolm Todd, President, American Medical Association

Charls E. Walker, President, Charls E. Walker Associates, Inc., and former Deputy Secretary of the Treasury

White House Fellows

The 1975-76 White House Fellows



Dennis C. Blair, 28, Lieutenant Commander, United States Navy, Systems Analysis Division, staff of the Chief of Naval Operations, Washington, D.C. Born in Kittery, Maine, he received a B.S. degree from the U.S. Naval Academy in 1968 graduating first in his class academically. As a Rhodes Scholar at Oxford University, he completed an M.A. degree in Russian Language and Literature and Modern European History. From 1971 to 1973 he served on a guided missile destroyer in the Atlantic Fleet, deploying to the Mediterranean and Northern Europe. During his assignment on the Staff of the Chief of Naval Operations, he worked in the areas of long-range planning and comparative military strategies of the Soviet Union and the United States.

Marshall N. Carter, 35, Major, United States Marine Corps and an operations analyst at Headquarters Marine Corps, Washington, D.C. Born in Newport News, Virginia, he graduated from the United States Military Academy in 1962. He served in infantry leadership positions prior to going to Vietnam in 1966 where he was awarded the Nation's second highest award, the Navy Cross, for extraordinary heroism on the battlefield as the commanding officer of an infantry company. After receiving an M.S. degree in operations research from the Naval Postgraduate School in 1970, he returned to Vietnam as an advisor to the Vietnamese Marines. He has authored numerous professional articles, served on the Editorial Board of the Marine Corps Gazette, appeared in the Outstanding Young Men of America, and recently completed course work for an M.A. degree in Science Technology and Public Policy at George Washington University. Prior to his assignment in Washington he performed operations analyses on research, development, test and evaluation projects for the Marine Corps at Quantico, Virginia. In addition to the Navy Cross, Major Carter has been awarded the Bronze Star, Navy Commendation Medal, Navy Achievement Medal, Purple Heart, and three awards from the Government of South Vietnam.





Wesley K. Clark, 30, Major in the United States Army, Born in Chicago, Illinois, he received a B.S. degree in 1966 from the United States Military Academy, graduating first in his class. From 1966-68 he attended Oxford University as a Rhodes Scholar completing an M.A. degree in Philosophy, Politics, and Economics. He commanded a combat infantry company in Vietnam and served as a plans officer for the 1st Infantry Division there. In 1971 he helped plan the Army's transition to the All-Volunteer Force and later served as a consultant to the Army Staff on the defense implications of the energy crisis. From 1971 to 1974 Major Clark served as an Assistant Professor in the Department of Social Sciences at West Point, where he directed a major study of the development of responsibility among cadets. He completed studies at the Army's Command and General Staff College in 1975. He is a member of the Council on Foreign Relations and has published several articles on national security affairs. His military awards include the Silver Star, Bronze Star, Commendation Medal, and Purple Heart.

James P. Connelly, 28, attorney with the law firm of Foley & Lardner, Milwaukee, Wisconsin, Born in Hartford, Wisconsin, he received a B.A. degree in History and Political Science from Marquette University in 1969, and a J.D. degree from Georgetown University Law Center in 1972. While in law school. Mr. Connelly served as Editor-in-Chief of the Georgetown Law Journal and as an officer of several student organizations. Mr. Connelly is co-founder and a board member of Epi-Hab Milwaukee, Inc., a corporation created exclusively to train and employ epileptics, and of Great Lakes Hemophilia Foundation, Inc., an entity which has devised and implemented an "in-the-home" therapy program for the care and treatment of hemophiliacs. He is the President of Masitran Corporation, which is involved in mass transportation problems, and is an officer and director of two other business corporations. Mr. Connelly presently serves as legal counsel to two environmentally concerned community groups, and is an active participant in a number of other civic and professional activities.

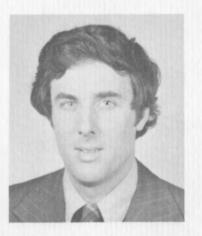




Patricia A. Davis, 30, management consultant for Booz, Allen & Hamilton, San Francisco, California. Born in Washington, D.C., she received a B.S. degree with a major in mathematics and statistics from Howard University in 1966 where she graduated cum laude. Mrs. Davis was awarded a Council of Graduate Management Education fellowship, and in 1973 received an M.B.A. degree from the Stanford Graduate School of Business. She was elected Academic Chairman and was recently appointed a member of the Board of Directors of the Stanford Business School Alumni Association. Mrs. Davis has participated as a guest speaker at regional seminars for the Association for the Integration of Management, New York. In addition, Mrs. Davis has worked extensively as a volunteer with youth in Washington, D.C.

Randall W. Hardy, 30, Lieutenant Commander, United States Navy, is Assistant NATO Plans Officer for the Chief of Naval Operations. Born in Lake City, Florida, he received a B.S. degree from the United States Naval Academy in 1966. He earned an M.P.A. degree with a specialty in Sino-Japanese relations from the University of Washington in 1972, receiving personal commendation from the Dean of the Graduate School of Public Affairs. He served as Missile Officer aboard a guided missile frigate, as Weapons and Operations Officer aboard a destroyer, as Commanding Officer of a patrol gunboat, as Commander of a three-ship patrol squadron, and, most recently, as the Navy's Assistant Middle East Plans Officer. His professional honors include the Meritorious Unit Commendation (two awards), the Vietnamese Cross of Gallantry, and the Armed Forces Expeditionary Medal. Commander Hardy is a member of the International Visitors Service Council and Common Cause and has worked extensively as a volunteer in senior citizen programs.





Arthur H. House, 33, economist on the policy planning staff of the World Bank in Washington, D.C. Born in Manchester, Connecticut, he received a B.A. degree in political science from Tufts College in 1964, and subsequently received a Ph.D. degree in international relations from the Fletcher School of Law and Diplomacy, Tufts University. Dr. House was Assistant Dean of the Fletcher School, then a Research Associate in Political Development. He spent a semester as a visiting faculty member at the National University of Zaire in Kinshasa, Zaire. Joining the World Bank as a member of the Young Professional Program, he worked as an economist and program officer, and traveled extensively in Asia and Africa prior to his assignment on the policy planning staff. He has written articles for several newspapers and journals, was guest editor of a newspaper in Connecticut, and worked as a commentator for public television in Boston.

Martin C. Jischke, 33, Associate Professor of Aerospace, Mechanical, and Nuclear Engineering, University of Oklahoma. Born in Chicago, Illinois, he received a B.S. degree with honors from the Illinois Institute of Technology in 1963, and S.M. and Ph.D. degrees in Aeronautics and Astronautics from M.I.T. in 1964 and 1968, respectively. Dr. Jischke is currently Chairman of the General Faculty and the Faculty Senate at the University of Oklahoma and has served as chapter President of the American Association of University Professors. He also serves as a member of the Oklahoma State Regents for Higher Education study group to plan Oklahoma higher education for 1975-85. Dr. Jischke is the author of over 30 publications in the areas of engineering education, fluid dynamics, geophysics, and energy, and has been the principal investigator of several sponsored research projects. He serves as an aviation consultant and is a contributing author to World Book Encyclopedia. Dr. Jischke is listed in Who's Who in Oklahoma, American Men and Women of Science, Who's Who in the South and Southwest, and Outstanding Educators of America.





Thomas J. Kline, 30, Pfizer Pharmaceuticals, Inc., Washington, D.C. Born in White Plains. New York, he received a B.S. degree from the University of Tennessee at Chattanooga in 1967, where he was President of the Student Government Association and was recipient of the Alumni Achievement Award. Mr. Kline received a research assistantship to the University of Missouri where he participated in biomedical research and obtained an M.S. degree in Industrial Engineering, During 1969 he served as a Lieutenant with the United States Army Corps of Engineers in Vietnam. His military awards include the Bronze Star, three Army Commendation Medals and the Vietnamese Civil Works Medal. Mr. Kline is active in community affairs and, as a member of the New York City Jaycees, helped found a Jaycee extension chapter at the Riker's Island Prison. He joined Pfizer Pharmaceuticals in 1970 and, in 1972, was assigned to their manufacturing complex located in Barceloneta, Puerto Rico, where he was instrumental in implementing a Pfizer community action program to provide health and welfare services to the Barceloneta community.

John M. Oblak, 34, Senior Research Associate, Materials Engineering and Research Laboratory, Pratt and Whitney Aircraft, Middletown, Connecticut. Born in Akron, Ohio, he received a B.S. degree in 1962, an M.S. in 1964, and a Ph.D. in 1966 from Case Institute of Technology. In 1974, Dr. Oblak received an M.B.A. degree from the University of Connecticut's Hartford Program where he was recipient of the Wall Street Journal Achievement Award. He is the author or co-author of over forty technical publications and holds two patents on gas turbine materials. In 1970, he was recipient of the Henry Marion Howe Medal of the American Society for Metals, and, in 1971, the New England Regional Conference Award of the Metallurgical Society of AIME. He participates in committee activities in these two professional societies and serves on the Metallurgical Transactions Board of Review. He is listed in American Men and Women of Science.





Dean L. Overman, 31, partner in the Chicago law firm of D'Ancona, Pflaum, Wyatt, & Riskind, Born in Chicago, Illinois, he received an A.B. degree from Hope College and a I.D. degree from Boalt Hall School of Law, University of California. He served as a poverty lawyer in Chicago under a Reginald Heber Smith Fellowship, started a street academy for high school dropouts in Bedford-Stuvvesant, New York, and has participated in many activities on behalf of poverty organizations in New York. California and Illinois. He authored chapters in four law books and law review articles on securities, corporate, tax, commercial and banking law. He has lectured to attorneys as a faculty member of the Illinois Institute for Continuing Legal Education, and has served as the Editor of the Illinois Bar's Commercial, Banking and Bankruptcy Newsletter. Mr. Overman has also served as a member of the Chicago Bar's Uniform Commercial Code Committee and was an organizer and a member of the Advisory Council of the Chicago Postal Street Academy. He appears in Outstanding Young Men of America.

David H. Roe, 34, Major in the United States Air Force and a Research Assistant to the Department of Defense Committee on Excellence in Education. Born in Denver, Colorado, he was a distinguished graduate of the United States Air Force Academy in 1962 where he was the Cadet Wing Commander. He attended Oxford University on a Rhodes Scholarship and later was awarded the Commandant's Trophy as the outstanding graduate from the Air Force's Squadron Officer School. He received M.S. and Ph.D. degrees from the University of Illinois. Major Roe has served at the Air Force Flight Test Center as a Bioastronautics Project Officer on test aircraft and as officerin-charge of the Pararescue Team for XB-70 and X-15 operations. He was an Associate Professor of Life Sciences on the faculty of the Air Force Academy. He is listed in Outstanding Young Men of America and is a member of Sigma Xi and a past President of the Association of Graduates of the U.S. Air Force Academy.





W. Scott Thompson, 33, Associate Professor of International Politics, the Fletcher School of Law and Diplomacy, Medford, Massachusetts. Born in Providence, Rhode Island, he received a B.A. degree from Stanford in 1963, where he was president of the Institute of International Relations and was elected to Phi Beta Kappa. He was awarded a Rhodes Scholarship and studied at Balliol College, Oxford, completing a D.Phil. there on a Danforth Fellowship. Dr. Thompson is the author of several books and numerous articles in the area of foreign policy problems of new states, in addition to being a member of the Editorial Board of ORBIS. He was awarded a SEATO Fellowship in 1971 for research in Southeast Asia, and in 1975 was a recipient of a Rockefeller Foundation grant to study conflict patterns in developing countries. Dr. Thompson is a member of the International Institute of Strategic Studies and has lectured widely on foreign policy problems. He is active in civic affairs in the Boston area and is a certified tree farmer in New Hampshire.

Judith A. Walter, 34, Assistant Vice President, International Division, Wells Fargo Bank, San Francisco, California, Born in Ames, Iowa, she received a B.A. degree in English and French from the University of Wisconsin in 1964. Following a period of employment as an intelligence analyst at the National Security Agency, she enrolled at the University of California in Berkeley where she received an M.A. degree in Asian Studies. In her present position she has responsibility for administration, marketing strategy, and business development for Wells Fargo Bank's activities in five Southeast Asian countries and the Indian Subcontinent. A member of the Board of Directors of the Pacific-Indonesian Chamber of Commerce and a volunteer tutor at the Chinatown Resources Development Center, she is also an evening student at the University of California, Berkeley, where she is completing requirements for an M.B.A. degree.



Former White House Fellows

William S. Abbott, Massachusetts 1966-67 Department of Agriculture

Paul F. Anderson, Illinois 1968-69 Office of Economic Opportunity

Michael H. Armacost, California 1969-70 Department of State

Walter S. Baer, Illinois 1966-67 The Vice President

Richard E. Balzhiser, Michigan 1967-68 Department of Defense

William E. Barry, Georgia 1973-74 National Aeronautics and Space Administration

John Walden Bassett, Jr., New Mexico 1966-67 Department of Justice

Douglas Clifford Bauer, Pennsylvania 1972-73 Department of Transportation

Ronald O. Baukol, Minnesota 1970-71 The White House

Robert H. Baxter, Nevada 1972-73 The White House

Barbara Currier Bell, New York 1967-68 The Vice President Frederick S. Benson III, Virginia 1973-74 The White House

James H. Bockhaus, New York 1968-69 Post Office Department

John L. Borling, Illinois 1974-75 The White House

James Edward Bostic, Jr., South Carolina 1972-73 Department of Agriculture

J. Melissa Brown, Wyoming 1974-75 Department of State

Pastora San Juan Cafferty, Cuba 1969-70 Department of Transportation

Jane P. Cahill, Washington, D.C. 1966-67 Department of Housing and Urban Development

Joseph Carroll, Paris 1972-73 Department of the Treasury

Garrey E. Carruthers, New Mexico 1974-75 Department of Agriculture

Henry G. Cisneros, Texas 1971-72 Department of Health, Education, and Welfare L. Edwin Coate, Oregon 1970-71 Council on Environmental Quality

Rodney A. Coleman, Pennsylvania 1970-71 Department of the Interior

Kent W. Colton, Massachusetts 1974-75 Department of the Treasury

James E. Connor, New York 1968-69 Bureau of the Budget/Office of Economic Opportunity

Peter W. Cook, Illinois 1971-72 Department of Defense

Richard D. Copaken, Missouri 1966-67 The White House/Department of Transportation

Melvyn R. Copen, Texas 1970-71 Department of Agriculture

William Reckling Cotter, Michigan 1965-66 Department of Commerce

J. Keith Crisco, North Carolina 1970-71 Department of Commerce

Thomas E. Cronin, Massachusetts 1966-67 The White House Peter M. Dawkins, Virginia 1973-74 Department of Defense

John A. DeLuca, California 1965-66 The White House

Leslie G. Denend, California 1974-75 The White House

Richard L. de Neufville, Massachusetts 1965-66 Department of Defense

Arthur E. Dewey, Pennsylvania 1968-69 Department of State/AID

Robert A. Dey, California 1971-72 Environmental Protection Agency

Judge A. Dickson, Alabama 1969-70 Department of Defense

C. Nelson Dorny, Pennsylvania 1969-70 Department of Agriculture

Hudson B. Drake, California 1968-69 The Vice President

Jan T. Dykman, Indiana 1967-68 Department of Commerce

Leon A. Edney, Massachusetts 1970-71 Department of Transportation

Barnes H. Ellis, Oregon 1967-68 Department of Justice

Ursula Farrell, New York 1973-74 Department of the Treasury Edwin Brown Firmage, Utah 1965-66 The Vice President

James A. Fletcher, Massachusetts 1973-74 Office of Management and Budget

Joseph Freitas, Jr., California

Department of Housing and Urban Development

John Clifford Fryer, Jr., Virginia 1972-73 Department of Justice

W. Antoinette Ford, Washington, D.C. 1971-72

Department of the Treasury

Donald A. Furtado, North Carolina 1967-68

The White House

Stephen J. Gage, Texas 1971-72

Office of Science and Technology

Franklin R. Gannon, New York 1971-72

The White House

Gerald Garbacz, Indiana 1968-69 Department of Defense

R. Charles Gentry, New Mexico 1970-71 Department of Justice

William P. Graham, New York 1966-67 The White House

Sanford D. Greenberg, New York 1966-67 Office of Science and Technology

John S. Grinalds, Georgia 1971-72

The White House

James Howard Gross, Ohio 1972-73

Department of Housing and Urban Development

Robert D. Haas, California

Department of Housing and Urban Development

William F. Hamilton, Pennsylvania

Department of Transportation

Barbara W. Hancock, Pennsylvania 1973-74

Department of Labor

John Nils Hanson, Pennsylvania 1970-71

Department of Labor

John E. Havelock, Alaska 1967-68 Department of Agriculture

George H. Heilmeier, Pennsylvania 1970-71

Department of Defense

Bruce B. Henry, Massachusetts 1973-74

Department of Housing and Urban Development

Adam W. Herbert, Jr., California 1974-75

Department of Health, Education, and Welfare

Samuel H. Howard, Oklahoma 1966-67 The United Nations

Robert P. Huefner, Utah 1967-68 Department of the Treasury

Walter J. Humann, Texas 1966-67 Post Office Department

David L. Jackson, Maryland 1973-74

Environmental Protection Agency

Edward R. Jayne II, Missouri 1973-74 The White House

Richard T. Johnson, California 1968-69 Department of Labor

W. Thomas Johnson, Jr., Georgia 1965-66 The White House

W. Landis Jones, Pennsylvania 1969-70 The Vice President

Thomas O. Jones, Pennsylvania 1966-67 Department of Health, Education, and Welfare

Robert L. Joss, Washington 1968-69 Department of the Treasury

Edgar F. Kaiser, Jr., California 1968-69 The White House/Department of the Interior

Doris Kearns, Massachusetts 1967-68 Department of Labor/The White House

Glen R. Kendall, Colorado 1971-72 Department of the Interior

Barbara G. Kilberg, New York 1969-70 The White House

William J. Kilberg, New York 1969-70 Department of Labor

Richard L. Klass, Colorado 1970-71 The White House

Peter F. Krogh, Massachusetts 1967-68 Department of State Van Emerson Langley, New York 1970-71 Department of State

Charles R. Larson, South Dakota 1968-69 Department of the Interior

Robert R. Lee, Idaho 1965-66 Bureau of the Budget

Ronald B. Lee, Massachusetts 1965-66 Post Office Department

David K. Lelewer, California 1968-69 Department of Health, Education, and Welfare

Michael A. Levett, California 1969-70 Department of the Interior

Betsy Levin, Maryland 1967-68 The United Nations

F. Pierce Linaweaver, Maryland 1966-67 Department of the Interior

Bernardo Loeffke, Colombia 1970-71 National Security Council

Caro E. Luhrs, New Jersey 1968-69 Department of Agriculture

Charles M. McArthur, Florida 1969-70 Post Office Department

Terence D. McCann, New York 1971-72 Department of Justice

John W. McCarter, Jr., Illinois 1966-67 Bureau of the Budget Stephen George McConahey, Virginia 1972-73 The White House

Betty L. McCormick, Iowa 1974-75 Office of Management and Budget

Robert C. McFarlane, Texas 1971-72 The White House

J. Timothy McGinley, Indiana 1966-67 Department of Labor

John M. McGinty, Texas 1967-68 Department of Interior

William Earl McGlashan, California 1972-73 The White House

Charles M. Maguire, New York 1965-66 The White House

James P. Maloney, Jr., Pennsylvania 1966-67 Department of Commerce

Melvin M. M. Masuda, Hawaii 1970-71 Department of the Treasury

John Morey Maurice, Colorado 1971-72 Department of Agriculture

Dana G. Mead, Massachusetts 1970-71 The White House

Doris M. Meissner, Maryland 1973-74 Department of Justice

Delano Meriwether, Massachusetts 1973-74 Department of Health, Education, and Welfare David C. Miller, Jr., Ohio 1968-69
Department of Justice

Lawrence E. Mock, Jr., Georgia 1974-75 Environmental Protection Agency

John H. Moellering, Virginia 1973-74 The White House

Laurence I. Moss, New York 1968-69 Department of Transportation

David C. Mulford, Illinois 1965-66 Department of the Treasury

John Becker Mumford, Florida 1972-73 Department of Labor

Ronald J. Naples, New Jersey 1974-75 The White House/Federal Energy Administration

Howard N. Nemerovski, Illinois 1965-66 Department of Health, Education, and Welfare

Howard N. Newman, New York 1967-68 Bureau of the Budget

Luis Guerrero Nogales, California 1972-73 Department of the Interior

Michael S. Noling, Wisconsin 1971-72 Office of Management and Budget

Lee Roy Nunn, Jr., Colorado 1972-73 The White House Thomas O'Brien, Massachusetts 1970-71 Department of Housing and Urban Development

Gilbert S. Omenn, Washington 1973-74 Atomic Energy Commission

Robert E. Patricelli, Connecticut 1965-66 Department of State

Percy A. Pierre, Louisiana 1969-70 Urban Affairs Council/Office of Economic Opportunity

Roger B. Porter, Utah 1974-75 The White House

Colin Luther Powell, Virginia 1972-73 Office of Management and Budget

John S. Pustay, New Jersey 1966-67 Department of State

Richard J. Ramsden, Connecticut 1969-70 Office of Economic Opportunity

Ann Sutherland Ramsay, Maine 1972-73 Office of Drug Abuse Prevention

Charles D. Ravenel, South Carolina 1966-67 Department of the Treasury

Ronald E. Ray, Georgia 1974-75 Department of Commerce

Harold Richman, Illinois 1965-66 Department of Labor Geri M. Riegger, New York 1974-75 Department of Defense

George S. Robinson, Jr., Florida 1974-75 Department of Housing and Urban Development

Warren Rustand, Arizona 1973-74 Department of Commerce/The Vice President

Robert L. Sansom, Tennessee 1968-69 National Security Council

Robert Sansone, New Jersey 1969-70 Department of Commerce

Susan B. Schiffer, Pennsylvania 1974-75 National Security Council/Office of the Vice President

David William Schrempf, Ohio 1972-73 Department of Defense

Martin E. Seneca, Jr., New York 1971-72 Department of Housing and Urban Development

Betty Jean Shelton, Minnesota 1973-74 Department of Commerce

Geoffrey C. Shepard, California 1969-70 Department of the Treasury

Harold P. Smith, Jr., Pennsylvania 1966-67 Department of Defense

Woodrow B. Sneed, North Carolina 1969-70 Council on Indian Affairs Gerard L. Snyder, New Jersey 1967-68 Department of Transportation

Victor H. Sparrow, Pennsylvania 1969-70 Office of Economic Opportunity

Michael J. Spector, Wisconsin 1973-74 Department of Justice

Richard E. Stephenson, Texas 1971-72 Department of Transportation

Donald Joseph Stukel, Ohio 1972-73 National Security Council

Brandon W. Sweitzer, Ohio 1971-72

The White House/Department of Commerce

Deanell R. Tacha, Kansas 1971-72 Department of Labor

Julia V. Taft, Colorado 1970-71

Department of State/The Vice President

Wilson K. Talley, California 1969-70

Department of Health, Education, and Welfare

Stuart A. Taylor, Rhode Island 1969-70

Department of Housing and Urban Development

Preston Townley, Minnesota 1967-68 Post Office Department

Marshall C. Turner, Jr., California 1970-71 Department of Health, Education, and Welfare Thomas C. Veblen, Minnesota 1965-66 Department of the Interior

Michael H. Walsh, Oregon 1965-66 Department of Agriculture

George Byron Weathersby, California 1972-73 National Commission on the Financing of Post Secondary Education

Glen E. Wegner, Idaho 1968-69 The Surgeon General

Thomas R. Williams, Oregon 1968-69 Department of Commerce

George S. Wills, Maryland 1969-70

Bureau of the Budget/Council on Environmental Quality

Timothy E. Wirth, New Mexico 1967-68

Department of Health, Education, and Welfare

John H. Woodmansee, Jr., Tennessee 1968-69 Department of State

John Bernard Yasinsky, Pennsylvania 1972-73 Department of Commerce

Kimon S. Zachos, New Hampshire 1965-66 Department of Justice

Albert C. Zapanta, California 1973-74 Department of Transportation



Paul Austin, Chairman of the Board of Coca-Cola, discusses international trade issues with 1974-75 White House Fellows.

Martin (. Jischler Julia a. Staleer THE PARTY OF THE P Cy 150 MAGNANIMITATION Arthur H. House est. 1964 Wesley K Clark CLASS OF 1975-76 Mr. J. Kling. Bruceststasankany. John M. Oblak