The original documents are located in Box 4, folder "Conference on Inflation (1974) - Summary (1)" of the Ron Nessen Papers at the Gerald R. Ford Presidential Library.

Copyright Notice

The copyright law of the United States (Title 17, United States Code) governs the making of photocopies or other reproductions of copyrighted material. Ron Nessen donated to the United States of America his copyrights in all of his unpublished writings in National Archives collections. Works prepared by U.S. Government employees as part of their official duties are in the public domain. The copyrights to materials written by other individuals or organizations are presumed to remain with them. If you think any of the information displayed in the PDF is subject to a valid copyright claim, please contact the Gerald R. Ford Presidential Library.

THE WHITE HOUSE

WASHINGTON

Agenda for The Conference on Inflation

Friday, September 27, 1974

- 9:00 Meeting opened by Conference Executive Director L. William Seidman. Seated at Conference table are Senator Mansfield, House Speaker Albert, Presidential economic advisers, members of the Congressional Steering Committee, Mr. Arthur Burns, and the panel from the sector meeting on Banking and Finance.
- 9:05 The President enters; greets delegates and guests, introduces the Chaplain of the House, Dr. Latch.
- 9:07 Invocation
- 9:09 The President: opening remarks
- 9:19 Congressional leaders: opening remarks
- 9:35 BANKING AND FINANCE panel, chaired by Secretary Simon.

(EACH PANEL will be dealt with in 45 minutes, divided into brief presentations by Congressional and private-sector delegates; discussion with the President and the Steering Committee; and comments and questions from delegates in the audience.)

- 10:20 BANKING AND FINANCE panel leaves table.
- 10:25 LABOR panel, chaired by Secretary Brennan.
- 11:05 LABOR panel leaves table.

FOOD AND AGRICULTURE panel, chaired by Secretary Butz. 11:10 -11:45 FOOD AND AGRICULTURE panel leaves table. FEDERAL PANEL: Presentations by Federal Reserve Board, 11:50 Office of Management and Budget, Department of Defense, Science Adviser to the President 12:30 LUNCH Conference reconvened by Mr. Seidman. Seated at Conference 2:00 table are Presidential advisers, Congressional Steering Committee, Mr. Arthur Burns, and panel from Housing and Construction. The President enters. 2:05 2:07 HOUSING AND CONSTRUCTION panel, chaired by Secretary Lynn. HOUSING AND CONSTRUCTION panel leaves table. 2:52 NATURAL RESOURCES AND RECREATION panel, chaired 3:00 by Secretary Morton. NATURAL RESOURCES panel leaves table. 3:45 3:50 HEALTH, EDUCATION AND WELFARE panel, chaired by Secretary Weinberger. HEALTH, EDUCATION AND WELFARE panel leaves table. 4:35 4:45 TRANSPORTATION panel, chaired by Secretary Brinegar.

Adjourn until Saturday morning.

5:30

Saturday, September 28, 1974

- 9:00 Conference reconvened by Mr. Seidman; seated with Presidential advisers, members of Congressional Steering Committee and Mr. Arthur Burns are members of the Business and Manufacturing panel.
- 9:05 The President enters.
- 9:07 BUSINESS AND MANUFACTURING panel, chaired by Secretary Dent.
- 9:52 BUSINESS AND MANUFACTURING panel leaves table.
- 10:00 STATE AND LOCAL GOVERNMENT panel, chaired by Secretary Lynn.
- 10:45 STATE AND LOCAL GOVERNMENT panel leaves table.
- 10:55 ECONOMISTS panel, chaired by Chairman Greenspan.
- 11:40 ECONOMISTS panel leaves table. Open discussion with floor delegates.
- 12:30 Closing remarks by House and Senate spokesmen.
- 12:45 Closing remarks by the President.
- 1:00 Conference adjourns.

TABLE OF CONTENTS

A D	elegates to the Conference on Inflation
	The Economists Conference on Inflation eptember 5, 1974; September 23, 1974
	abor Conference on Inflation eptember 11, 1974
	ousing and Construction Conference on Inflation eptember 12, 1974
	he Agriculture and Food Conference on Inflation eptember 13, 1974
	he Business and Industry Conference on Inflation eptember 16, 1974; September 19, 1974
	atural Resources and Recreation Conference on Inflation eptember 16, 1974
	ne Science and Technology Conference on Inflation ptember 18, 1974
	ealth, Education, Income Security and Social Services onference on Inflation September 19, 1974
	cansportation Industry Conference on Inflation ptember 20, 1974
	nancial Conference on Inflation ptember 20, 1974
	ate and Local Government Conference on Inflation ptember 23, 1974
М	ederal Presentations
N Jo	int Economic Committee Report

Δ

.

DELEGATES

CONFERENCE ON INFLATION

September 27-28, 1974

Washington, D. C.

LEGEND

Code	Presiding	<u>Date</u>	Sector Meeting on Inflation
E	President Ford and Chairman Greenspan	September 5, 1974 September 23, 1974	Economists, The White House New York
L	President Ford and Counsellor Rush	September 11, 1974	Labor Leaders, The White House
H/C	Secretary Lynn	September 12, 1974	Housing and Construction, Atlanta
A	Secretary Butz	September 13, 1974	Agriculture and Food, Chicago
NR/R	Secretary Morton	September 16, 1974	Natural Resources and Recreation, Dallas
B/M	Secretary Dent	September 16, 1974 September 19, 1974	Business and Manufacturing, Pittsburgh Detroit
HEW	Secretary Weinberger	September 19, 1974	Health, Education, Income Security, and Social Services, Washington, D. C.
T	Secretary Brinegar	September 20, 1974	Transportation, Los Angeles
B/F	Secretary Simon	September 20, 1974	Banking and Finance, Washington, D. C.
S/L	Secretary Lynn	September 23, 1974	State and Local Governments, Washington, D. C.

L Mr. I. W. Abel
President
United Steelworkers of America
Five Gateway Center
Pittsburgh, Pennsylvania 15222

HEW Reverend Ralph David Abernathy
President
Southern Christian Leadership
Conference
334 Auburn Avenue, NE.
Atlanta, Georgia 30303

H/C Mr. Albert J. Abrams
HEW President
National Council on the Aging
1828 L Street, NW.
Washington, D.C. 20036

NR/R Mr. John H. Adams
Executive Director
Natural Resource Defense Council, Inc.
15 West 44th Street
New York, New York 10036

A Mr. Clarence Adamy
President
National Association of Food Chains
1725 I Street, NW.
Washington, D.C. 20006

T Mr. Stephen Ailes
President
Association of American Railroads
1920 L Street, NW.
Washington, D.C.

B/F Mr. Edwin G. Alexander
President
First S&L Shares, Inc.
Denver, Colorado 80211

HEW Honorable Joseph L. Alioto
S/L Mayor of San Francisco
(President, US Conf. of Mayors)
City Hall, Room 200
San Francisco, California 94102

S/L Honorable Wendell R. Anderson Governor of Minnesota State Capitol St. Paul, Minnesota 55155

T Mr. George H. Andrews
Director
American Association of State Highway
and Transport Officials
National Press Building
Washington, D.C. 20004

HEW Honorable Cecil Andrus
Governor of Idaho
Chairman
Human Resources Committee
National Governor's Conference
State Capitol
Boise, Idaho 83701

HEW Dr. Will Antell
Chairman
National Advisory Council for
Indian Education
1605 West Pine Street
Stillwater, Minnesota 55082

HEW Dr. Wesley Apker
Executive Secretary
National Association of State
Boards of Education
Suite 215-B
2480 West 26th Avenue
Denver, Colorado 80211

HEW Dr. William Apple
Executive Director
American Pharmaceutical Association
2215 Constitution Avenue, NW.
Washington, D.C. 20037

HEW Mr. William Aramony
National Executive
United Way of America
801 North Fairfax Street
Alexandria, Virginia 22313

A Miss Jane Armstrong
Vice President for Consumer Affairs
Jewel Food Stores
1955 West North Avenue
Melrose Park, Illinois 60160

A Mr. T. Carroll Atkinson, Jr.
Chairman
Federal Farm Credit Board
1102 North Main Street
Marion, South Carolina 29571

B/F Dr. George Leland Bach Professor of Economics and Public Policy Stanford University Stanford, California 94305

NR/R Mr. Brown Badgett.
President
Brown Badgett, Inc.
Post Office Box 382
Greenville, Kentucky 42345

S/L Honorable Kay Bailey
State Legislator
Post Office Box 25260
Houston, Texas 77005

S/T Mr. William O. Baker
President
Bell Telephone Laboratories
Murray Hill, New Jersey 07974

B/M Mr. Malcolm Baldridge
Chairman
Scovill Manufacturing Company
99 Mill Street
Waterbury, Connecticut 06720

B/F Mr. Robert H. B. Baldwin President Morgan Stanley & Company 1251 Avenue of the Americas New York, New York 10020

T Mr. Joseph Ballew
Western Conference of Teamsters
1870 Ogden Drive
Burlingame, California 94011

A Mr. Emmett Barker
Executive Secretary
Farm and Industrial Equipment Institute
850 Wrigley Building, North
410 North Michigan Avenue
Chicago, Illinois 60611

T Mr. James R. Barker
President and Chief Executive Officer
Moore-McCormack Lines, Inc.
2 Broadway
New York, New York 10004

B/M Mr. Robinson F. Barker
Chairman
PPG Industries
One Gateway Center
Pittsburgh, Pennsylvania 15222

NR/R Mr. S. Barker, Jr.
President
Island Creek Coal Co.
465 East High Street
Lexington, Kentucky 40508

NR/R Mr. J. Robert Barkley
President
National Water Resources Association
Post Office Box 679
Loveland, Colorado 80537

H/C Mr. F. John Barlow
President
Mechanical Contractors Association of America
Post Office Box 228
Appleton, Wisconsin 54911

T Mr. Leslie O. Barnes
President
Allegheny Airlines, Inc.
National Airport
Washington, D.C. 20001

T Mr. F. E. Barnett
Chairman
Union Pacific Railroad Company
345 Park Avenue
New York, New York 10022

A Ms. Mercedes Bates
Vice President, Consumer Center
Director Betty Crocker Kitchens
General Mills
Post Office Box 1113
Minneapolis, Minnesota 55440

HEW Dr. James Bax
President
National Association of State
Human Resource Directors
State House
Boise, Idaho 83720

S/L Honorable Abraham D. Beame Mayor of New York City City Hall New York, New York 10007

B/M Mr. S. D. Bechtel
Chairman
Bechtel Group of Companies
50 Beale Street
San Francisco, California 94119

HEW Miss Alice Beeman
General Director
American Association of University Women
2401 Virginia Avenue, NW.
Washington, D.C. 20037

HEW Dr. Berkeley V. Bennett
Executive Vice President
National Council of Health Care Services
407 N Street, SW.
Washington, D.C. 20024

HEW Dr. Charles Benson
Economist
University of California
Berkeley, California 94720

HEW Mr. Monroe Berkowitz
Bureau of Economic Research
Rutgers University
New Brunswick, New Jersey 08903

HEW Dr. Samuels L. Berson
President
Federation of American Hospitals
1101 17th Street, NW.
Washington, D.C. 20036

B/F Mr. Robert H. Bethke
President
Discount Corporation of New York
58 Pine Street
New York, New York 10005

T Mr. Benjamin F. Biaggini
President
Southern Pacific Railway
One Market Street
San Francisco, California 94105

H/C Mr. John Bingham
President
National Association of Minority Contractors
4450 Oakmann Boulevard
Detroit, Michigan 48221

H/C Mr. Kenneth L. Birchby
President
National Association of Mutual Savings Banks
587 Summit Avenue
Jersey City, New Jersey 07306

HEW Miss Charline J. Birkins
President
American Public Welfare Assn.
1155 16th Street, NW.
Washington, D.C. 20036

A Mr. Eli M. Black
Chairman
United Brands Company
200 Park Avenue
New York, New York 10017

A Mr. George G. Blair
American Rice Growers Co-op Association
211 Pioneer Building
Lake Charles, Louisiana 70601

T Mr. Floyd Blaske
President
American Commercial Bargeline Company
Post Office Box 610
Jefferson, Indiana 47130

S/T Mr. Donald J. Blickwede Vice President for Research Bethlehem Steel Corporation Bethlehem, Pennsylvania 18016

H/C Mr. Roger Blough
The Business Roundtable
888 17th Street, NW.
Washington, D.C. 20006

B/F Mr. Archie R. Boe Chairman of the Board Allstate Insurance Company Allstate Plaza Northbrook, Illinois 60062

A Dr. L. L. Boger
Dean of Agriculture
Michigan State University
East Lansing, Michigan 48824

HEW Mrs. Elizabeth Boggs
Chairman
National Advisory Council on
Services and Facilities for the
Developmentally Disabled
Henderson Road
RD 1, Box 303A
Hamton, New Jersey 08827

HEW Mr. Robert J. Bolger
President
National Association of Chain Drug Stores
1911 Jefferson Davis Highway
Arlington, Virginia 22202

S/L Honorable Christopher S. Bond
Governor of Missouri
Executive Office
State Capitol Building
Jefferson City, Missouri 65101

NR/R Mr. John Bonner
President
Pacific Gas & Electric Co.
77 Beale Street
San Francisco, California 94106

S/L Honorable Ben Boo Mayor od Duluth City Hall, Room 403 Duluth, Minnesota 55802

HEW Mr. Arch N. Booth
President, Chamber of Commerce of the
United States of America
1615 H Street, NW.
Washington, D.C. 20006

NR/R Mr. Darrell Booth
Association Kampgrounds of America, Inc.
Post Office Box 1138
Billings, Montana 59103

HEW Dr. Howard R. Bowen
Chancellor
Claremont College
Claremont, California 91711

A Dr. Arlie L. Bowling
Chief Economist
National Cotton Council of America
1918 North Parkway
Memphis, Tennessee 38112

B/M Mr. A. Warne Boyce
President
Microback Labs
4580 McKnight Road
Pittsburgh, Pennsylvania 15237

HEW Honorable Thomas Bradley
S/L Mayor of Los Angeles
President, National League of Cities
City Hall, Room 305
200 North Spring Street
Los Angeles, California 90012

Mr. Thornton F. Bradshaw President Atlantic Richfield Company Post Office Box 2679, Terminal Annex Los Angeles, California 87811

S/T Mr. Lewis M. Branscomb Chief Scientist IBM Corporation Old Orchard Road Armonk, New York 10504

H/C Mr. Ron Bratti
President
American Subcontractors Association
531 South 15th Street
Arlington, Virginia 22202

T Mr. Jesse Brent
President
Brent Towing Co., Inc.
Post Office Drawer 8
Greenville, Mississippi 38701

T Mr. William A. Bresnahan
President
American Trucking Association
1616 P Street, NW.
Washington, D.C. 20036

HEW Dr. Earl Brian
Adjunct Associate Professor
Department of Community Medicine
and Public Health
School of Medicine
University of Southern California
2025 Zonal Avenue
Los Angeles, California 90033

E Professor Andrew Brimmer 111 Fletcher Road Belmont, Massachusetts 02178

A Mr. Norman Brinker
Steak and Ale Restaurants
Post Office Box 22102
Dallas, Texas 75222

A Mr. Parke C. Brinkley
President
National Agricultural Chemicals Association
1155 15th Street, NW.
Washington, D.C. 20005

NR/R Honorable Dolph Briscoe Governor of Texas State Capitol Austin, Texas 78711

A Mr. D. W. Brooks
Chairman of the Board
Goldkist, Inc.
Post Office Box 2210
3348 Peachtree Road, NE.
Atlanta, Georgia 30301

B/M Mr. Paul H. Broyhill
President
Broyhill Industries
Lenoir, North Carolina 28645

HEW Dr. James Buchanan
Economist
Virginia Polytechnic Institute
Blacksburg, Virginia 24060

S/T Mr. Arthur M. Beuche
Vice President, Research and Development
General Electric Company, Post Office Box 8
Schenectady, New York 12301

HEW Dr. Hobart A. Burch
Executive Director
National Assembly of National
Volunteer Health and Social
Welfare Organizations
345 East 46th Street
New York, New York 10017

HEW Dr. Lowell A. Burkett
Executive Director
American Vocational Association
1510 H Street, NW.
Washington, D.C. 20005

S/L Mr. David A. Burkhalter
City Manager
600 East Trade Street
Charlotte, North Carolina 28202

H/C Mr. John G. Burnett
Director
Council of State Housing Agencies
1345 Avenues of America
New York, New York 10009

B/M Mr. Donald C. Burnham
Chairman
Westinghouse Electric Corp.
Six Gateway Center
Pittsburgh, Pennsylvania 15222

B/M Mr. Berkeley Burrell President National Business League 4324 Georgia Avenue, NW. Washington, D.C. 20011

HEW Dr. E. W. Busse
President
American Geriatrics Society
10 Columbus Circle
New York, New York 10019

T Mr. Charles D. Busskohl President United Bus Owners Aerostage Lines Post Office Box 695 Sioux City, Iowa 51102 HEW Mr. William Byler Executive Director

Association on American Indian Affairs

432 Park Avenue, South New York, New York 10016

B/F Dr. Gwen Bymers

Professor and Chairman of the

Department of Consumer Economics

Cornell University

Ithaca, New York 14850

HEW Mr. Tino Calabia
Asian-American Caucus of Greater New York
491 Third Street
Brooklyn, New York 11215

NR/R Mr. William M. Calhoun
President and General Manager
Day Mines, Inc.
Box 114
Silverton, Idaho 83867

H/C Mr. Michael G. Callas
President
Association Builders and Contractors, Inc.
Post Office Box 88
Hagerstown, Maryland 21740

HEW Dr. Rita Ricardo Campbell
Senior Fellow
Hoover Institution on War, Revolution and Peace
Stanford University
Palo Alto, California 948305

Mr. F. Daniel Cantrell
President
National Association of Neighborhood
Health Centers
1145 19th Street, NW.
Washington, D.C. 20036

HEW Mr. Marvin Caplan
Director
Leadership Conference on Civil Rights
2027 Massachusetts Avenue, NW.
Washington, D.C. 20036

A Mr. Charles J. Carey
President
National Canners Association
1133 20th Street, NW.
Washington, D.C. 20036

H/C Mr. Edward J. Carlough
General President
Sheetmetal Workers International Union
United Unions Building
1750 New York Avenue, NW.
Washington, D.C. 20006

T Mr. Edward E. Carlson President United Airlines Post Office Box 66100 Chicago, Illinois 60660

E Professor Harold Carter
Department of Agricultural Economics
University of California at Davis
Davis, California 95616

B/M Mr. Frank T. Cary Chairman International Business Machines Corp. Old Orchard Road Armonk, New York 10504

T Mr. Albert V. Casey
President
American Airlines
633 Third Avenue
New York, New York 10017

Dr. Vernal Cave
Executive Director
National Medical Association
2109 E Street, NW.
Washington, D.C. 20037

H/C Mr. Lewis Cenker
President
National Association of Home Builders
1845 Lenox Road, NE.
Atlanta, Georgia 30306

B/M Mr. W. James Chamberlain
President
Gill Manufacturing Company
2455 Oak Industrial Drive, NE.
Grand Rapids, Michigan 49505

S/T Mr. Carleton B. Chapman Vice President The Commonwealth Fund 1 East 75th Street New York, New York 10021 T Mr. Gale Chapman
President
Upper Mississippi Towing Company
7703 Normandale Road
Minneapolis, Minnesota 55435

NR/R Mr. Robert Charpie
President
Cabot Corporation
125 High Street
Boston, Massachusetts 02110

B/M Mr. Hugh G. Chatham
Chairman
Chatham Manufacturing Co.
Elkin, North Carolina 28621

HEW Dr. Jose Alvarez de Chaudenes Secretary of Health Commonwealth of Puerto Rico Post Office Box 8342 Santurce, Puerto Rico 00908

S/T Mr. Paul F. Chenea
Vice President
General Motors Corporation
Warren, Michigan 48090

L Mr. Al H. Chesser
President
United Transportation Union
14600 Detroit Avenue
Cleveland, Ohio 44107

T Mr. Owen Clarke
Vice President
Chesapeake and Ohio Railway Company
Terminal Tower, Post Office Box 6419
Cleveland, Ohio 44101

NR/R Mr. Marion Clawson
President
Resources for the Future, Inc.
1755 Massachusetts Avenue, NW.
Washington, D.C. 20036

H/C Mr. Glenn A. Clayton
President
Housing Assistance Council
55 East 52nd Street
New York, New York 10022

T Mr. W. Graham Claytor, Jr. President
Southern Railway System
Post Office Box 1808
Washington, D.C. 20013

HEW Miss Ruth C. Clusen
President
League of Women Voters of the U.S.
1730 M Street, NW.
Washington, D.C. 20036

H/C Mr. Clay Cochran
Executive Director
Rural Housing Alliance
1346 Connecticut Avenue, NW.
Washington, D.C. 20036

HEW Dean Wilbur Cohen
School of Education
University of Michigan
Ann Arbor, Michigan 48104

H/C Mr. Robert W. Colgan
President
National Electrical Contractors Association
Drawer C, H/D Station
Toledo, Ohio 43614

H/C Mr. M. C. Colvin
President
National Forest Products Association
Post Office Box 128
Holly Hill, South Carolina 29059

HEW General John C. Condon
President
National Alliance of Businessmen
1730 K Street, NW.
Washington, D.C. 20006

H/C Mr. J. L. Cone, Jr.
President
American Road Builders Association
525 Schoal Street, SW.
Washington, D.C. 20004

- B/M Mr. John T. Connor Chairman Allied Chemical Corp. Box 3000 Columbia Road and Park Avenue Morristown, New Jersey 07960
- A Mr. Daniel B. Conway
 International Union of America
 Bakery and Confectionery Workers
 1828 L Street, NW.
 Washington, D.C. 20036
- B/F Mr. Richard P. Cooley
 President and Chief Executive Officer
 Wells Fargo Bank, National Association
 San Francisco, California 94120
- HEW Dr. John A. Cooper
 Association of American Medical Colleges
 One Dupont Circle
 Washington, D.C. 20036
- E Professor Richard Cooper 37 Hillhouse Avenue New Haven, Connecticut 06520
- B/F Mr. Howard Coughlin
 President
 Office and Professional Employees
 International Union
 265 West 14th Street
 New York, New York 10011
- H/C Mr. J. Curtis Counts
 President
 Contractors Mutual Association
 1620 Eye Street, NW.
 Washington, D.C. 20006
- B/F Mr. MOrris D. Crawford, Jr. Chairman of the Board Bowery Savings Bank 110 East 42nd Street New York, New York 10017
- T Mr. John Creedy
 President
 Water Transport Association
 60 East 42nd Street
 New York, New York 10017

HEW Mr. Wiley Crittenden, Jr.
President
American Nursing Home Association
1200 15th Street, NW.
Washington, D.C. 20005

H/C Mr. Trammel Crow 2001 Bryan Tower Dallas, Texas 75201

HEW Mr. Edward P. Crowell, D.O.
Executive Director
American Osteopathic Association
212 East Ohio Street
Chicago, Illinois 60611

HEW Mr. Nelson H. Cruikshank
President
National Council of Senior Citizens
1511 K Street, NW.
Washington, D.C. 20005

S/L Mr. Richard Custer
Town Manager
28 South Maine Street
West Hartford, Connecticut 06107

S/L Honorable Richard J. Daley
Mayor of Chicago
City Hall, Room 507
121 North LaSalle Street
Chicago, Illinois 60602

T Mr. Edward J. Daly
President
World Airways
Oakland International Airport
Oakland, California 94614

B/M Mr. MOrton H. Darman
President
Top Company
470 Atlantic Avenue
Boston, Massachusetts 02201

S/T Mr. Edward E. David, Jr. Executive Vice President Gould, Inc. Chicago, Illinois 60631

Mr. John D. deButts Chairman American Telephone & Telgraph 195 Broadway New York, New York 10007

A Mr. Tony Dechant
President
National Farmers Union
12025 East 45th Avenue
Denver, Colorado 80239

HEW Ms. Karen DeCrow President National Organization of Women 5 South Wabush Avenue (#1615) Chicago, Illinois 60603

- B/F Dr. Robert G. Dederick Senior Vice President and Economist Northern Trust Company 50 South LaSalle Street Chicago, Illinois 60690
- A Dr. Herrell DeGraff 12 Byrnes Road Brooktondale, New York 14817
- L Mr. C. L. Dellums
 President, Brotherhood of Sleeping Car Porters
 5253 Thrill Place
 Denver, Colorado 80207
- L Mr. C. L. Dennis

 T President, Brotherhood of Railway, Airline and
 Steamship Clerks, Freight Handlers, Express and
 Station Employees
 O'Hare International Transportation Center
 6300 River Road
 Rosemont, Illinois 60018
- A Mr. Derl I. Derr
 Director, Agriculture Banker Division
 and Community Banker Division
 The American Bankers Association
 1120 Connecticut Avenue, NW.
 Washington, D.C. 20036
- T Mr. Charles S. Devoy
 President
 American Association of Port Authorities
 Port of Galveston
 P. O. Box 328
 Galveston, Texas 77550
- B/M Mr. E. Mandell deWindt Chairman, Eaton Corp. 100 Erieview Plaza Cleveland, Ohio 44114

H/C Mr. Warren B. Diederich
Chairman
Highway Division
Associated General Contractors of America
1957 E Street, NW.
Washington, D.C. 20006

B/F Dr. Robert Ray Dockson
President
California Federal Savings and
Loan Association
5670 Wilshire Boulevard
Los Angeles, California 90036

H/C Mr. Joseph B. Doherty
President
National Association of Realtors
21 M Street
Andover, Massachusetts 01810

L Mr. Thomas R. Donahue
Executive Assistant to the President
American Federation of Labor and Congress of
Industrial Organizations
815 Sixteenth Street, NW.
Washington, D.C. 20006

H/C Dr. Anthony Downs
Chairman of the Board
Real Estate Research Corporation
71 West Adams Street
Chicago, Illinois 60603

HEW Dr. Stephen Dresch Yale University New Haven, Connectitut 06520

T Mr. Edward J. Driscoll
President
National Air Carrier Association
1730 M Street, NW., Suite 710
Washington, D.C. 20036

HEW Dr. Joseph Duffey
General Secretary
American Association of University
Professors
One Dupont Circle, Suite 600
Washington, C.C. 20036

H/C Mr. A. Carleton Dukess
President
National Housing Rehabilitation Association
Suite 404
910 16th Street, NW.
Washington, D.C. 20006

S/L Dr. John T. Dunlop
Professor of Economics
Harvard University
Cambridge, Massachusetts 02138

S/L Honorable Winfield Dunn
Governor of Tennessee
Executive Chamber
State Capitol
Knoxville, Tennessee 37219

B/F Dr. Otto Eckstein
E President
Data Resources, Inc.
Professor of Economics
Harvard University
Cambridge, Massachusetts 02138

H/C Mr. John Edmunds
President
American Institute of Steel Construction
1221 Avenue of the Americas
New York, New York 10020

L Mr. Nelson J. Edwards
Vice President
United Auto Workers of America
8000 East Jefferson Avenue
Detroit, Michigan 46414

B/F Mr. Gilbert R. Ellis Chairman Household Finance Corporation 3200 Prudential Plaza Chicago, Illinois 60601

B/F Dr. Grover W. Ensley
Executive Vice President
National Association of Mutual Savings Banks
200 Park Avenue
New York, New York 10017

S/L Honorable Daniel J. Evans
Governor of Washington
Office of the Governor
Legislative Building
Olympia, Washington 98504

T Mr. A. L. Feldman President Frontier Airlines, Inc. 8250 Smith Road Denver, Colorado 80207

A Mr. Francis E. Ferguson
President
Northwestern Mutual Life Insurance Co.
720 East Wisconsin Avenue
Milwaukee, Wisconsin 53202

L Mr. Francis S. Filbey
President
American Postal Workers Union
17 14th Street, NW.
Washington, D.C. 20005

HEW Mr. John A. Flores
National Spanish Speaking Coalition
on Domestic Affairs
Post Office Box 12801
Fresno, California 93779

S/L Mr. Herbert Fineman
Pennsylvania State House of Representatives
Main Capitol Building, Room 327
Harrisburg, Pennsylvania 17120

HEW Mr. D. Francis Finn
Executive Vice President
National Association of College and
University Business Officials
One Dupont Circle, Suite 510
Washington, D.C. 20036

HEW Mr. Murray Finley
L President
Amalgamated Clothing Workers of America
15 Union Square
New York, New York

B/M Mr. Herbert Fisher
President
Jamesway Stores, Inc.
40 Hartz Way
Secancus, New Jersey 07094

NR/R Mr. Max M. Fisher
Chairman of the Board
News Center Company, Inc.
2210 Fisher Building
Detroit, Michigan 48202

B/M Mr. Shelton Fisher
Chairman and Chief Executive Officer
McGraw-Hill, Inc.
1221 Avenue of the Americas
New York, New York 10020

T Mr. J. P. Fishwick
President
Norfolk & Western Railway Company
8 North Jefferson Street
Roanoke, Virginia 24011

A Mr. Harold E. Ford
Executive Director
Southeastern Poultry and Egg Association
1456 Church Street
Decatur, Georgia 30030

NR/R Mrs. Carol Foreman
Executive Director
Consumer Federation of America
1012 14th Street, NW.
Washington, D.C. 20005

B/M Mr. Henry Ford II Chairman Ford Motor Company Dearborn, Michigan 48121

T Mr. Robert J. Franco President

23

B/F Dr. Otto Eckstein
E President
Data Resources, Inc.
Professor of Economics
Harvard University
Cambridge, Massachusetts 02138

- H/C Mr. John Edmunds
 President
 American Institute of Steel Construction
 1221 Avenue of the Americas
 New York, New York 10020
- L Mr. Nelson J. Edwards
 Vice President
 United Auto Workers of America
 8000 East Jefferson Avenue
 Detroit, Michigan 46414
- B/F Mr. Gilbert R. Ellis Chairman Household Finance Corporation 3200 Prudential Plaza Chicago, Illinois 60601
- B/F Dr. Grover W. Ensley
 Executive Vice President
 National Association of Mutual Savings Banks
 200 Park Avenue
 New York, New York 10017
- S/L Honorable Daniel J. Evans
 Governor of Washington
 Office of the Governor
 Legislative Building
 Olympia, Washington 98504

B/F Mr. Gaylord Freeman
Chairman of the Board
The First National Bank of Chicago
One First National Plaza
Chicago, Illinois 60607

NR/R Miss Betty Furness Consumers Union 400 East 56th Street New York, New York 10022

HEW Mr. Thorold S. Funk
President
Council of State Administrators
of Vocational Rehabilitation
2019 Washington Street, East
Charleston, West Virginia 25305

- B/F Dr. Tilford C. Gaines Senior Vice President and Economist Manufacturers Hanover Trust Company 350 Park Avenue New York, New York 10022
- E Professor J. Kenneth Galbraith
 Department of Economics
 Harvard University
 Cambridge, Massachusetts 02138
- T Mr. Richard Gallegher
 Executive Director
 International Taxicab Association
 222 Wisconsin Avenue
 Lake Forest, Illinois 60045
- A Mr. Ernest Gallo
 President
 Ernest & Julio Gallo
 Post Office Box 1130
 Modesto, California 95353
- B/M Mr. David C. Garfield
 Vice Chairman
 Ingersoll-Rand Co.
 200 Chesnut Ridge Road
 Woodcliff Lake, New Jersey 07675
- A Mr. E. Thomas Garman
 President
 American Council of Consumer Interest
 c/o Senator Percy's Office
 Russell Senate Office Building
 Washington, D.C. 20510
- S/L Honorable E. J. Garn
 Mayor of Salt Lake City
 City and County Building, Room 114
 Salt Lake City, Utah 84111
- A Mr. Marvin Garner
 Executive Vice President
 National Pork Producers Council
 4715 Grand Avenue
 Des Moines, Iowa 50312

T Mr. David C. Garrett, Jr.
President
Delta Airlines
Atlanta Airport
Atlanta, Georgia 30320

H/C Mr. Jack Gates
President
Western Forest Industries Association
1500 Southwest Taylor Street
Portland, Oregon 97205

T Mr. Stanely H. Gates, Jr.
President
American Public Transit Association
Room 210
1212 Main Street
Houston, Texas 77002

B/M Mr. Donald Gaudion
Chairman
Sybron Corporation
1100 Midtown Towers
Rochester, New York 14604

B/M Mr. Philip O. Geier, Jr. Chairman Cincinnati Milacron, Inc. 4701 Marburg Avenue Cincinnati, Ohio 45209

H/C Mr. Robert A. Georgine
President
Building and Construction Trades Department
American Federation of Labor - Congress
of Industrial Organizations
815 16th Street, NW.
Washington, D.C. 20006

B/M Mr. Carl Gerstacker Chairman Dow Chemical Company Midland, Michigan 48640

B/M Mr. Richard Gerstenberg Chairman General Motors Corp. 3044 West Grand Boulevard Detroit, Michigan 48202 HEW Mr. Robert M. Gettings
Executive Director
National Association of Coordinators of
State Programs for the Mentally Retarded
2001 Jefferson Davis Highway
Arlington, Virginia 22202

S/L Honorable Kenneth A. Gibson Mayor of Newark 920 Broad Street Newark, New Jersey 07102

B/F Mr. Richard G. Gilbert
President
Citizens Savings Association
100 South Central Plaza
Canton, Ohio 44702

B/M Mr. John T. Gilbride
President
Todd Shipyards
One State Street Plaza
New York, New York 10004

H/C Mr. Kent Gill
President
Sierra Club, Room 1050
220 Bush Street
San Francisco, California 94100

S/L Honorable John J. Gilligan Governor of Ohio State House Columbus, Ohio 43215

T Mr. Jack R. Gilstrap
General Manager
Southern California Rapid Transit District
1060 South Broadway
Los Angeles, California 90015

HEW Mr. Mitchell Ginsberg
Dean
School of Social Work
Columbia University
6222 West 113th Street
New York, New York 10025

HEW Mr. Melvin Glasser
President
National Conference of Social Welfare
225 Park Avenue, South, Room 618
New York, New York 10003

L Mr. Thomas W. Gleason
T President
International Longshoremen's Association
17 Battery Place
New York, New York 10004

T Mr. H. L. Glisan
President
Continental Trailways
1500 Jackson
Dallas, Texas 75215

E Mr. Nat Goldfinger
Director
Department of Research
American Federation of Labor - Congress of
Industrial Organizations
16th Street, NW., Room 504
Washington, D.C. 20006

HEW Mr. E. H. Golembieski
Director
National Veterans Affairs and Rehabilitation Commission
American Legion
700 North Pennsylvania Street
Indianapolis, Indiana 46206

E Dr. Kermit Gordon
President
The Brookings Institution
1775 Massacusetts Avenue, NW.
Washington, D.C. 20036

A Mr. Patrick E. Gorman
Secretary-Treasurer
Meat Cutters & Butchers Workmen
of North America, Amalgamated
2800 North Sheridan Road
Chicago, Illinois 60657

HEW Mr. Edward Gramlich
Senior Fellow
Brookings Institution
1775 Massachusetts Avenue, NW.
Washington, D.C. 20036

HEW Mr. Seymour Graubard
National Chairman
Anti-Defamation League of B'nai B'rith
315 Lexington Avenue
New York, New York 10016

H/C Mr. Jesse Gray
National Tenants Organization
425 13th Street
Washington, D.C. 20004

E Dr. C. Jackson Grayson
NR/R Dean
School of Business Administration
Southern Methodist University
Dallas, Texas 75222

L Mr. Max Greenburg
President
Retail, Wholesale, and Department
Store Clerks Union
101 West 31st Street
New York, New York 10001

B/M Mr. W. L. Hadley Griffin Chairman Brown Group 8400 Maryland Avenue St. Louis, Missouri 63105

H/C Mr. Fred Grills
Chairman
Council of American Building Officials
225 West Center Street
Kingsport, Tennessee 37660

L Mr. A. F. Grospiron
President
Oil, Chemical and Atomic Workers
International Union
1636 Champa Street
Denver, Colorado 80201

E Dr. David L. Grove
IBM Corporation
Old Orchard Road
Armonk, New York 10016

T Mr. Matthew Guinan President Transport Workers Union of America 190 Broadway New York, New York 10023 A Miss Ellen Haas
President
Maryland Citizens Consumer Council, Inc.
5900 Rossmore Drive
Bethesda, Maryland 20014

B/M Mr. Walter Haas, Jr.
Chairman
Levi Strauss & Company
2 Embarcadero Center
San Francisco, California 94106

S/T Dr. Norman Hackerman President Rice University Houston, Texas 77001

S/L Mr. Kenneth Hahn
Chairman
Los Angeles County Board of Supervisors
500 West Temple Street
Los Angeles, California 90012

L Mr. Paul Hall
T President
Seafarers' International Union of North America
675 Fourth Avenue
Brooklyn, New York 11215

S/L Mr. Edward K. Hamilton
President
Griffenhagen-Kroeger, Inc.
351 California Street
Suite 620
San Francisco, California 94104

A Mr. Edward T. Hanley
General President
Hotel and Restaurant Employees and
Bartenders International Union
120 East Fourth Street
Cincinnati, Ohio 45202

HEW Dr. Byron Hansford
Executive Secretary
Council of Chief State School Officers
1201 Sixteenth Street, NW.
Washington, D.C. 20036

HEW Mr. Jon S. Hanson National Association of Insurance Commissioners 633 West Wisconsin Avenue, Suite 1015 Milwaukee, Wisconsin 53204

HEW Mr. George Hardy
L President
S/L Service Employees International Union
American Federation of Labor and
Congress of Industrial Organizations
900 17th Street, NW., Suite 708
Washington, D.C. 20006

HEW Mr. Sol Harge
Executive Director
Consumer Protection Association
118 St. Clair Avenue
Cleveland, Ohio 44114

B/F Mr. David R. Harper
President
First Independence National Bank
234 State Street
Detroit, Michigan 48226

B/M Mr. John D. Harper
Chairman
Aluminum Company of America
Alcoa Building, Room 1501
Pittsburgh, Pennsylvania 15219

S/L Honorable Kevin B. Harrington President of the Senate State of Massachusetts State House, Room 330 Boston, Massachusetts 02133

HEW Mr. James Harris
President
National Education Association
1201 16th Street, NW.
Washington, D.C. 20036

HEW Mrs. LaDonna Harris
President
Americans for Indian Opportunity
1816 Jefferson Place, NW.
Washington, D.C. 20036

HEW Mr. Robert Harris
Vice President
Urban Institute
2100 M Street, NW.
Washington, D.C. 20037

NR/R Mr. Fred Hartley
President
Union Oil of California
Union Oil Center
Los Angeles, California 90017

T Mr. Anthony Haswell
Chairman
National Association of Railroad Passengers
417 New Jersey Avenue, NW.
Washington, D.C. 20003

B/F Dr. Gabriel Hauge Chairman Manufacturers Hanover Trust Co. 350 Park Avenue New York, New York 10022

HEW Mr. Robert Haveman
Director
Institute for Research on Poverty
University of Wisconsin
Madison, Wisconsin 53706

B/F Mr. Milton J. Hays
Chairman
Government Fiscal Policy Committee
Independent Bankers Association of America
Consultant
American National Bank of Chicago
33 North LaSalle Street, Room 1619
Chicago, Illinois 60602

A Mr. Patrick B. Healy
Secretary
National Milk Producers Federation
30 F Street, NW.
Washington, D.C. 20001

HEW Miss Dorothy I. Height
National President
National Council of Negro Women
1346 Connecticut Avenue, NW.
Washington, D.C. 20036

E Professor Walter Heller
Department of Economics
University of Minnesota
Minneapolis, Minnesota 55455

B/F Mr. M. R. Hellie President Credit Union National Association, Inc. 1730 Rhode Island Avenue, NW., Suite 810 Washington, D.C. 20036

HEW Mr. Leslie P. Hemry
President
Health Insurance Association of America
1701 K Street, NW.
Washington, D.C. 20006

HEW Dr. Vivian Henderson President Clark College Atlanta, Georgia 30314

H/C Mr. Rene A. Henry
Executive Secretary
Council of Housing Producers
Suite 312, 9301 Wilshire Boulevard
Beverly Hills, California 90210

NR/R Mr. Milton Herbert
President
Northwest Timber Association
Herbert Lumber Company
Riddle, Oregon 97469

HEW Mrs. Lillie Herndon
President
National Congress of Parents and Teachers
700 North Rush Street
Chicago, Illinois 60611

HEW Dr. Roger W. Heyns

President

American Council on Education One Dupont Circle, Suite 801 Washington, D.C. 20036

A Dr. R. J. Hildreth Manager-Director Farm Foundation 600 South Mighigan

600 South Mighigan Avenue Chicago, Illinois 60605

B/F Mr. Richard D. Hill
Chairman of the Board
First National Bank of Boston
100 Federal Street
Boston, Massachusetts 02110

B/F Mr. J. Henning Hilliard Chairman J.J.B. Hilliard, W. L. Lyons, Inc. 545 South Third Street Louisville, Kentucky 40402

HEW Sister Grace Marie Hiltz
Chairman, Board of Trustees
Catholic Hospital Association
Good Samaritan Hospital
Cincinnati, Ohio 45220

Mr. Walter Hoadley
Executive Vice President and Chief Economist
Bank of America, N.T. & S.A.
300 Montgomery Street
San Francisco, California 94120

HEW Mr. C. D. Hobbs
Economic Consultant
1107 9th Street, Suite 629
Sacramento, California 95814

Dr. Richard S. Hodes
Chairman
Human Resources Committee
National Legislative Conference
Florida House of Representatives
238 Davis Building, Suite H
Tampa, Florida 33606

T Mr. Earl Hoekenga
President and Chairman
Ryder Truck Lines
Post Office Box 2408
Jacksonville, Florida 33003

B/F Mr. Frank J. Hoenemeyer
Executive Vice President
Prudential Insurance Company of America
Prudential Plaza
Newark, New Jersey 07101

T Mr. Millard Holden
President
Independent Produce Haulers of America
Pharr, Texas

H/C Mr. M. Carl Holman

HEW President
National Urban Coalition
2100 M Street, NW.
Washington, D.C. 20037

S/L Honorable James E. Holshouser, Jr. Governor of North Carolina Administration Building, 1st Floor 116 West Jones Street Raleigh, North Carolina 27611

S/L Mr. Gedale B. Horowitz
General Partner
Salomon Brothers
1 New York Plaza
New York, New York 10004

H/C Mr. Saul Horowitz, Jr.

President
Association General Contractors of America
515 Madison Avenue
New York, New York 10022

B/M Mr. James R. Houghton Vice Chairman Corning Glass Works Corning, New York 14830

A Mr. James T. Housewright
President
Retail Clerks International Assoc.
1775 K Street, NW.
Washington, D.C. 20006

HEW Dr. Ernest D. Howard
Executive Vice President
American Medical Association
535 North Dearborn Street
Chicago, Illinois 60610

H/C Mr. Paul N. Howard
Chairman
Municipal Utilities Division
Associated General Contractors of America
1957 E Street, NW.
Washington, D.C. 20006

HEW Mr. Harold Howe, II

Vice President

Division of Education and Research

Ford Foundation

320 East 43rd Street

New York, New York 10017

H/C Mr. Carl Huebner
Chairman
Mortgage Committee
American Life Insurance Association
c/o Metropolitan Life Insurance Company
l Madison Avenue
New York, New York 10010

HEW Dr. Ralph Huitt
Executive Director
National Association of State Universities
and Land-Grant Colleges
One Dupont Circle
Washington, D.C. 20036

T Mr. Roland R. Hummel, Jr.
President
National Customs Brokers and Forwarders
Association of America
Suite 1109
One World Trade Center
New York, New York 10048

HEW Mr. Lem Ignacio

Asian/Pacific Coalition

150 Eighth Street

San Francisco, California 94103

T Mr. Paul R. Ignatius

President

Air Transport Association 1709 New York Avenue, NW. Washington, D. C. 20006

A Mr. Bernard J. Imming

Executive Vice President

United Fresh Fruit and Vegetable

Association

1019 19th Street, NW.

Washington, D. C. 20036

HEW. Ms. Rosa Inclan

Acting Chairman

National Advisory Council for

Bilingual Education
Dade City Public Schools

1410 Northeast Second Avenue

Miami, Florida 33132

HEW Mr. Hobart Jackson
Chairman, National Caucus on the
Black Aged
4400 West Girard Avenue
Philadelphia, Pennsylvania 19131

S/L Honorable Maynard H. Jackson Mayor of Atlanta 68 Mitchell Street, SW. Atlanta, Georgia 30303

HEW Mr. Fred Jaffee
Vice President
Planned Parenthood-World Population
515 Madison Avenue
New York, New York 10022

B/M Mr. Frederick G. Jaicks Chairman Inland Steel Company 30 West Monroe Street Chicago, Illinois 60603

HEW Dr. Robert Jamplis
President
American Association of Medical Clinics
Post Office Box 949
20 South Quaker Lane
Alexandria, Virginia 22313

S/L Honorable Tom L. Jensen
Minority Leader, House of Representatives
War Memorial Building
Nashville, Tennessee 37219

A Dr. D. Gale Johnson
Chairman, Department of Economics
University of Chicago
1126 East 59th
Chicago, Illinois 60637

B/M Mr. John H. Johnson
Publisher
EBONY Magazine
820 South Michigan Avenue
Chicago, Illinois 60605

H/C Mr. Robert E. Johnson
Chairman
National Rural Housing Coalition
1346 Connecticut Avenue, NW.
Washington, D. C. 20036

B/M Mr. Samuel C. Johnson Chairman S. C. Johnson & Son, Inc. 1525 Howe Street Racine, Wisconsin 53403

B/M Mr. Wilson Johnson
President
National Federation of
Independent Business
1525 Howe Street
San Mateo, California 53403

B/M Mr. Horace Jones Chairman Burlington Industries, Inc. 1345 Avenue of the Americas New York, New York 10019

B/M Mr. Jerry T. Jones
Chairman
National Association of
Black Manufacturers
8437 South Burley Avenue
Chicago, Illinois 60617

NR/R Mr. Lawrence M. Jones
President
Coleman Company
250 North Street
Wichita, Kansas 76201

S/L Mr. Nathaniel Jones
General Counsel
National Association for the Advancement
of Colored People
1790 Broadway
New York, New York 10019

B/M Mr. Reginald Jones
Chairman
General Electric Company
570 Lexington Avenue
New York, New York 10022

HEW Mr. Vernon E. Jordan, Jr.

Executive Director

National Urban League, Inc.

55 East 52nd Street

New York, New York 10022

B/F Mr. Paul R. Judy

Chairman and President

A. G. Becker & Company, Inc.

2 First National Plaza Chicago, Illinois 60670 H/C Dr. John F. Kain
Professor of Economics
Harvard University
Littaner Center, Room 235
Cambridge, Massachusetts 02138

B/M Mr. Edgar Kaiser
Chairman
Kaiser Industries Corporation
300 Lakeside Drive
Oakland, California 94666

A Mr. William J. Kane
Chairman
The Great Atlantic and Pacific Tea Company
2 Paragon Drive
Montvale, New Jersey 07645

NR/R Mr. John A. Kaneb
President
Northeast Petroleum
295 Eastern Avenue
Chelsea, Massachusetts 02150

B/F Mr. Harvey E. Kapnick, Jr.
Chairman and Chief Executive Officer
Arthur Anderson and Company
69 West Washington Street
Chicago, Illinois 60602

H/C Mr. Max H. Karl
President
Mortgage Insurance Companies of America
600 Marine Plaza
Milwaukee, Wisconsin 53201

HEW Ms. Rhoda H. Karpatkin
Executive Director
Consumers Union of the United States
256 Washington Street
Mount Vernon, New York 10550

B/M Mr. Eugene Kelley
Dean of the School of Business Administration
Business Administration Building
Pennsylvania State University
University Park, Pennsylvania 16802

B/F Mr. Louis Kelso
General Counsel
Bangert & Company, Inc.
111 Pivie Street
San Francisco, California 94111

NR/R Mr. John L. Kemmerer, Jr.
President
The Kemmerer Coal Company
120 Broadway
New York, New York 10005

B/M Mr. Donald Kendall
Chairman
Pepsico Company, Inc.
Purchase, New York 10571

HEW Mr. Douglas Kenna
President
National Association of Manufacturers
1776 F Street, NW.
Washington, D. C. 20006

B/F Mr. W. J. Kennedy III
President
North Carolina Mutual Life Insurance Company
Post Office Box 201
Durham, North Carolina 27702

B/M Mr. William F. Kerby
Chairman
Dow Jones and Company
22 Courtland Street
New York, New York 10007

T Mr. J. L. Kerrigan
President
Greyhound Lines
Greyhound Tower
Phoenix, Arizona 85077

S/L Mr. Edward Kiernan
President
International Conference of Police Associations
1239 Pennsylvania Avenue, SE.
Washington, D. C. 20003

L Mr. Lane Kirkland
Secretary-Treasurer
American Federation of Labor - Congress of
Industrial Organizations
815 Sixteenth Street, NW.
Washington, D. C. 20006

S/L Honorable Kathryn Kirschbaum Mayor of Davenport City Hall 226 West Fourth Street Davenport, Iowa 52801

HEW Mr. James Knebel
Executive Vice President
National Association of Blue Shield Plans
211 East Chicago Avenue
Chicago, Illinois 60611

A Mr. George W. Koch
President
Grocery Manufacturers of American, Inc.
1425 K Street, NW.
Washington, D. C. 20006

T Mr. Paul Kole
General Finance Manager
Chicago Transit Authority
734 Merchandise Mart
Chicago, Illinois 60654

L Ms. Odessa Komer
Vice President
United Auto Workers of America
8000 East Jefferson Avenue
Detroit, Michigan 46414

B/M Dr. George Kozmetsky
Dean
School of Business
University of Texas
Austin, Texas 78712

A Mr. William Kuhfuss
President
American Farm Bureau Federation
225 West Touhy Avenue
Park Ridge, Illinois 60068

H/C Mr. William Kuhne
Chairman
Building Division
Associated General Contractors of America
1957 E Street, NW.
Washington, D. C. 20006

S/L Honorable Charles F. Kurfess
Minority Leader
Ohio State House of Representatives
State House
Columbus, Ohio 43215

- HEW Dr. Robert L. Lamborn
 Executive Director
 Council for American Private Education
 1625 Eye Street, NW., Suite 1010
 Washington, D. C. 20006
- S/L Honorable Moon Landrieu
 Mayor of New Orleans
 City Hall
 1300 Perdido Street
 New Orleans, Louisiana 70112
- S/T Mr. Hans L. Landsberg
 Director, Energy and Minerals
 Resources for the Future, Inc.
 1755 Massachusetts Avenue, NW.
 Washington, D. C. 20036
- A Dr. Sylvia Lane
 Department of Agricultural Economics
 University of California
 Davis, California 95616
- S/L Honorable William J. Lanting
 Speaker of the House
 Route 1
 Twin Falls, Idaho 83301
- T Mr. Harding L. Lawrence
 Chairman and Chief Executive Officer
 Braniff International
 Braniff Tower, Post Office Box 35001
 Exchange Park
 Dallas, Texas 75235
- B/M Mrs. Mary Wells Lawrence Chairman Wells, Rich, Greene, Inc. 767 Fifth Avenue New York, New York 10022

H/C Mrs. Louise Q. Lawson
President
American Savings and Loan League
4619 South Martin Luther King Drive
Chicago, Illinois 60653

B/M Mr. Ralph Lazarus
Chairman
Federated Department Stores
222 West Seventh Street
Cincinnati, Ohio 45202

B/M Dr. William Lazer
Professor of Marketing
Michigan State University
East Lansing, Michigan 48823

B/F Mr. Ralph F. Leach
Chairman of the Executive Committee
Morgan Guaranty Trust Company
23 Wall Street
New York, New York 10015

T Mr. George Lechner
Senior Vice President
United Transport Union
2110 East First Street
Santa Ana, California 92705

B/M Mr. Manford O. Lee Chairman V. F. Corporation 1047 North Park Road Reading, Pennsylvania 19610

NR/R Mr. E. D. Leisenring, Jr.
President
Westmoreland Coal Company
2500 Fidelity Building
Philadelphia, Pennsylvania 19109

T Mr. A. E. Leitherer
President
National Industrial Traffic League
425 13th Street, NW.
Washington, D. C.

T Mr. Nils A. Lennartson
President
Railway Progress Institute
801 North Fairfax Street
Alexandria, Virginia 22314

HEW Mr. Don Leonard
Former Chairman
National Commission on the Financing of
Post Secondary Education
Nelson, Harding, Marchetti, Leonard & Tate
300 NSEA Building
Post Office Box 82028
Lincoln, Nebraska 68501

NR/R Mr. Richard L. Lesher
President
National Center for Resource Recovery, Inc.
1211 Connecticut Avenue, NW.
Washington, D. C. 20036

B/F Mr. Gustave L. Levy
Goldman, Sachs and Company
55 Broad Street
New York, New York 10015

E Mr. Walter J. Levy
Independent Petroleum Consultant
30 Rockefeller Plaza
New York, New York 10020

B/M Mr. David S. Lewis
Chairman
General Dynamics Corporation
Pierce Laclede Center
St. Louis, Missouri 63105

HEW Honorable Robert Lewis
National Tribal Chairman's Association
1701 Pennsylvania Avenue, NW., Suite 406
Washington, D. C. 20006

A Mr. Robert C. Liebenow
President
Corn Refiners Association
1001 Connecticut Avenue, NW.
Washington, D. C. 20036

NR/R Mr. E. W. Littlefield
Chairman
Utah International, Inc.
550 California Street
San Francisco, California 94104

B/M Mr. Lee Loevinger
Hogan and Hartson
815 Connecticut Avenue, NW.
Washington, D. C. 20006

NR/R Mr. Charles Luce
Chairman
Consolidated Edison
4 Irving Place
New York, New York 10003

S/L Honorable Richard G. Lugar
Mayor of Indianapolis
City County Building, Room 2501
Indianapolis, Indiana 46204

T Mr. Joseph T. Lykes, Jr.
Chairman and Chief Administrative Officer
Lykes Brothers Steamship Company, Inc.
300 Poydras
New Orleans, Louisiana

S/L Mr. Daniel C. Lynch
Commissioner
Douglas County Court House, Room 301
17th and Farnam Street
Omaha, Nebraska 68102

A Mr. Richard Lyng
President
American Meat Institute
Post Office Box 3556
Washington, D. C. 20027

L Mr. John H. Lyons
President
International Association of Bridge and Structural
Iron Workers
1750 New York Avenue, NW., Suite 400
Washington, D. C. 20006

NR/R Mr. Paul MacAvoy
Massachusetts Institute of Technology
Cambridge, Massachusetts 02139

NR/R Mr. Ian MacGregor Chairman AMAX, Inc. 1270 Avenue of the Americas New York, New York 10020

B/F Mr. Bruce K. MacLaury
President
Federal Reserve Bank of Minneapolis
250 Marquette Avenue
Minneapolis, Minnesota 55480

H/C Mr. Robert D. MacLean President Portaind Cement Association 5420 Old Orchard Road Skokie, Illinois 60076

HEW Mr. William H. McBeath
Executive Director
American Public Health Association
1015 18th Street, NW.
Washington, D.C. 20036

S/L Mr. Douglas J. McClellan
President
National Tax Association
c/o Organization of American States
Post Office Box 1231
Port-of-Spain, Trinidad

S/L Mr. W. Howard McClennan
President
International Association of
Firefighters, AFL-CIO
3rd Floor
1750 New York Avenue, NW.
Washington, D.C. 20006

NR/R Mr. Michael McCloskey
Executive Director
Sierra Club
1015 Mills Tower
San Francisco, California 94104

E Professor Paul W. McCracken
Graduate School of Business Administration
University of Michigan
Ann Arbor, Michigan 48104

HEW Mr. Alfred Z. McElroy
Chairman
National Advisory Council for
Disadvantaged
Suite 1012
425 13th Street, NW.
Washington, D.C. 20004

B/M Mr. James McFarland
Chairman
General Mills, Inc.
9200 Wayzata Boulevard
Minneapolis, Minnesota 55440

H/C Mr. Donald H. McGannon President National Urban League 90 Park Avenue New York, New York 10016

H/C Mr. William I. McKay
President
National Constructors Association
c/o Fluor Engineers and Constructors
2500 South Atlantic Boulevard
Los Angeles, California 90022

HEW Dr. John Alexander McMahon President American Hospital Association 840 North Lake Shore Drive Chicago, Illinois 60611

A Mr. William McMillan American National Cattlemen's Association 1015 National Press Building Washington, D.C. 20045

HEW Mr. Walter J. McNerney
President
Blue Cross Association
840 North Lake Shore Boulevard
Chicago, Illinois 60611

B/M Mr. J. W. McSwiney Chairman Mead Corporation 118 West First Street Dayton, Ohio 45402

E Mr. Carl Madden
Chief Economist
U. S. Chamber of Commerce
1615 H Street, NW.
Washington, D.C. 20006

H/C Mr. Otis Mader
Construction Action Council
Executive Committee
U. S. Chamber of Commerce
2 Allegheny Center
Pittsburgh, Pennsylvania 14212

H/C Professor Sherman Maisel Graduate School of Business University of California 350 Barrows Hall Berkeley, California 94720

A Mr. Don F. Magdanz
Executive Vice President
National Livestock Feeders Association
309 Livestock Exchange Building
Stockyards
Omaha, Nebraska 68107

S/L Honorable Stanley Makowski
Mayor of Buffalo
City Hall
Buffalo, New York 14201

H/C Dr. Maurice Mann
President
Federal Home Loan Bank of
San Francisco
Post Office Box 7948
San Francisco, California 94120

B/M Mr. Felix N. Mansager Chairman Hoover Company 101 East Maple Street North Canton, Ohio 44720 B/M Mr. H. E. Markley
President
Timken Company
1835 Dueber Avenue, SW.
Canton, Ohio 44706

B/M Mr. J. Willard Marriott Chairman Marriott Corporation 5161 River Road Washington, D.C. 20016

B/M Mr. Richard Marshall
President
Marshall Maintenance
529 South Clinton Avenue
Trenton, New Jersey

HEW Mr. John Martin
Consultant
National Retired Teachers Association
1909 K Street, NW.
Washington, D.C. 20036

H/C Mr. John M. Martin
President
Mobile Home Manufacturers Association
Post Office Box 201
Chantilly, Virginia 22021

A Mr. Augustine R. Marusi
Chairman of the Board and
Chief Executive Officer
Borden, Inc.
277 Park Avenue
New York, New York 10017

HEW Mrs. Eleanor Marvin
President
National Council of Jewish Women
One West 47th Street
New York, New York 10036

E Mr. A. G. Matamoros Armstrong Cork Company Lancaster, Pennsylvania 17604 A Mr. G. Mark Mayfield
President
Future Farmers of America
Rural Route 1
Caney, Kansas 67333

L Mr. George Meany
President
American Federation of Labor and Congress of
Industrial Organizations
815 Sixteenth Street, NW.
Washington, D.C. 20006

B/M Mr. David A. Meeker Chairman Wobart Manufacturing Co. World Headquarters Avenue Troy, Ohio 45373

T Mr. Lou Menk
President
Burlington Northern
176 East Fifth Street
St. Paul, Minnesota 55101

HEW Dr. Edward Metzen
Executive Secretary
American Council on Consumer Interests
238 Stanley Hall
University of Missouri
Columbia, Missouri 65201

H/C Mr. Malcolm R. Meurer
President
Consulting Engineers Council
Meurer, Serafini and Meurer, Inc.
2901 West 19th Avenue
Denver, Colorado 80204

B/M Mr. Buck Mickel
President
Daniel International Corporation
Daniel Building
Greenville, South Carolina 29602

HEW Mr. Arnold R. Mickelson
President and Executive Director
Lutheran Council in the USA
422 South Fifth Street
Minneapolis, Minnesota 55415

NR/R Miss Margaret Mickey Concern, Inc. 2233 Wisconsin Avenue, NW. Washington, D.C. 20007

HEW Dr. Richard M. Millard
Director
Higher Education Services
Education Commission of the
States
1860 Lincoln Street
Denver, Colorado 80203

L Mr. Arnold Miller
President
United Mine Workers of America
900 Fifteenth Street, NW.
Washington, D.C. 20005

B/M Mr. J. Irwin Miller
Chairman
Cummins Engine Company, Inc.
1000 Fifth Street
Columbus, Indiana 47201

L Mr. Murray W. Miller
Secretary-Treasurer
International Brotherhood of Teamsters,
Chauffeurs, Warehousemen and Helpers
of America
25 Louisiana Avenue, NW.
Washington, D.C. 20001

T Mr. Thomas S. Miles
President
National Air Transportation Conference
1156 15th Street, NW.
Washington, D.C. 20005

S/L Mr. Louis V. Mills
Orange County Executive
Orange County Government Center
Goshen, New York 10924

NR/R Mr. Edward Mitchell University of Michigan Ann Arbor, Michigan 48104

- S/L Mr. Lennox L. Moak
 Director of Finance
 University of Pennsylvania
 Room 1420
 Municipal Services Building
 Philadelphia, Pennsylvania 19107
- T Mr. G. R. Moir
 Chairman, President and Chief
 Executive Officer
 711 Third Avenue
 New York, New York 10017
- S/L Honorable Tom Moody
 Mayor of Columbus
 City Hall
 90 West Broad Street
 Columbus, Ohio 43215
- S/L Honorable Arch A. Moore, Jr.
 Governor of West Virginia
 Office of the Governor
 State Capitol Building
 Charleston, West Virginia 25305
- E Professor Thomas Moore
 311 Oxford Road
 East Lansing, Michigan 48823
- B/M Mr. Howard Morgens
 Chairman of Executive Committee
 Procter and Gamble Company
 Box 599
 Cincinnati, Ohio 45201
- H/C Mr. William Morris
 Director
 Housing Division
 National Association for the Advancement
 of Colored People
 1790 Broadway
 New York, New York 10019
- B/F Mr. Rex J. Morthland
 President
 American Bankers Association
 The Peoples Bank and Trust Company
 Post Office Box 799
 Selma, Alabama 36701