

The original documents are located in Box 33, “5/22/76 - Remarks at Meeting of World Affairs Council of Oregon, Portland, OR” of the President’s Speeches and Statements: Reading Copies at the Gerald R. Ford Presidential Library.

Copyright Notice

The copyright law of the United States (Title 17, United States Code) governs the making of photocopies or other reproductions of copyrighted material. Gerald Ford donated to the United States of America his copyrights in all of his unpublished writings in National Archives collections. Works prepared by U.S. Government employees as part of their official duties are in the public domain. The copyrights to materials written by other individuals or organizations are presumed to remain with them. If you think any of the information displayed in the PDF is subject to a valid copyright claim, please contact the Gerald R. Ford Presidential Library.

THE PRESIDENT HAS SEEN. . . .

PORTLAND WORLD AFFAIRS COUNCIL

PORTLAND, OREGON

SATURDAY, MAY 22, 1976

ACKNOWLEDGEMENTS

WORLD AFFAIRS COUNCIL OF OREGON

THANK YOU VERY MUCH, EDITH (Edith Green introduces you.)

MRS. STOEL (President, World Affairs Council)

PRESIDENT HOWARD (Lewis and Clark College)
MR. PAMPLIN CHAIRMAN-BD. OF TRUSTEES, L.C.C.

LISA MORRISON (President, Student Body)

MEMBERS AND GUESTS OF THE WORLD AFFAIRS COUNCIL

NOT SURPRISINGLY, I'D LIKE TO TAKE THIS

~~NON-PARTISAN~~ OCCASION TO TALK SERIOUSLY ABOUT OUR

FOREIGN POLICY / NOT THE TRUMAN OR EISENHOWER OR

FORD POLICY / NOR THE ACHESON OR DULLES OR KISSINGER POLICY --

BUT THE OVERALL FOREIGN POLICY OF THESE UNITED STATES OF

AMERICA.

THAT IS ONE OF THE THINGS WE WROTE THE

CONSTITUTION TO BETTER MANAGE, AND I AM ENTRUSTED ^{at} FOR

this THE TIME ~~BEING~~ WITH THE CONDUCT OF OUR RELATIONS WITH

OTHER COUNTRIES.

WE CANNOT HAVE 535 ELECTED OFFICIALS, AND AS MANY MORE

CANDIDATES, MAKING THE CRITICAL FOREIGN POLICY DECISIONS

THAT ARISE DAILY AND SOMETIMES HOURLY, THOUGH THERE IS

NO LAW AGAINST ANYBODY CRITICIZING THEM, AS I HAVE

DISCOVERED ALONG WITH MY PREDECESSORS.

DOMESTIC POLITICAL TIDES EBB AND FLOW, BUT

FOREIGN POLICY IS A CONTINUOUS STREAM. ITS COURSE

IS AFFECTED BY CHANGES IN ELECTIVE OFFICIALS BUT IT IS MAINLY

FORMED FROM OUR GEOGRAPHY, OUR ANCESTRAL TIES, OUR

NATURAL RESOURCES AND ECONOMIC NEEDS, AND ABOVE ALL,

THE COMMON PRINCIPLES AND BELIEFS ON WHICH OUR NATION

WAS FOUNDED 200 YEARS AGO.

HARD-NOSED YANKEE TRADERS AND PERSUASIVE

SOUTHERN PLANTERS WE WERE THEN, BUT OUR FOREIGN POLICY

WAS NEVER THE CYNICAL, COLD-BLOODED CALCULATION OF OUR

RIVALS, PAST OR PRESENT. AMERICANS HAVE ALWAYS LOOKED

OUTWARD, AS AT HOME, WITH A GENEROUS MEASURE OF

IDEALISM.

AMERICAN FOREIGN POLICY HAS BEEN SHAPED NOT

ONLY BY THE REALITIES OF AN IMPERFECT WORLD ORDER, AND

BY EVENTS WE CANNOT CONTROL, BUT ALSO BY CERTAIN TRUTHS

WE BELIEVE - UNALIENABLE RIGHTS SUCH AS FREEDOM AND

JUSTICE, SELF-DETERMINATION AND THE DUTY OF THE STRONG

TOWARDS THE WEAK AND THE PROSPEROUS TOWARDS THE POOR.

AS WE HAVE MATURED AND GROWN MORE MIGHTY,

WE HAVE LEARNED SOME HARD LESSONS IN WORLD AFFAIRS.

THAT WE CANNOT FORCE FREEDOM ON THE UNWILLING.

THAT WE CANNOT POLICE EVERY DISTANT CORNER

OR FILL EVERY EMPTY BOWL.

WE HAVE MADE MISTAKES, WE HAVE BEEN

DISILLUSIONED, BUT WE HAVE NEVER WHOLLY ABANDONED

JEFFERSON'S DECENT RESPECT FOR THE OPINIONS OF MANKIND,

OR LINCOLN'S FAITH THAT RIGHT DOES MAKE MIGHT, OR

EISENHOWER'S THAT FREEDOM IS TODAY INDIVISIBLE•

THUS OUR FOREIGN POLICY TODAY IS A MIXTURE

OF THE PRINCIPLES THAT UNITE US AND MAKE US THE HOPE

OF FREEDOM FOR OTHERS, AND THE PRACTICAL COUNSEL OF

GEORGE WASHINGTON THAT THE BEST WAY TO PRESERVE PEACE IS TO

BE PREPARED FOR WAR. PEACE THROUGH STRENGTH IS NEITHER

A NEW POLICY NOR A BAD ONE.

INSTEAD OF TAKING YOU AROUND THE WORLD TONIGHT
AND TELLING YOU HOW MANY COUNTRIES I'VE SEEN AND STATESMEN
I'VE MET, / OR HOW MANY HOURS I'VE SPENT WITH THE NATIONAL
SECURITY COUNCIL BEFORE MAKING THE TOUGH DECISIONS OF THE
PAST 22 MONTHS, LET ME TELL YOU HOW I ARRIVED AT
THE CONVICTIONS I HAVE ABOUT AMERICA'S PLACE IN THE WORLD.

I GRADUATED FROM THE UNIVERSITY OF MICHIGAN

IN 193⁵~~4~~, TORN BETWEEN MY LIFELONG DREAM OF BEING A LAWYER

AND MAKING SOME MONEY PLAYING PRO FOOTBALL.

I DIDN'T THINK MUCH ABOUT FOREIGN AFFAIRS OR GOVERNMENT

OR POLITICS.

MY FIRST LOOK AT THE PACIFIC OCEAN WAS WHEN

I WENT TO SAN FRANCISCO TO PLAY ~~58 MINUTES~~ IN THE EAST-

football
WEST SHRINE NEW YEAR'S GAME.

A FEW MONTHS LATER I GOT

MY FIRST LOOK AT THE ATLANTIC.

DUCKY POND OFFERED ME A

JOB AS ASSISTANT COACH AT YALE AND I HOPED TO STUDY LAW

AT THE SAME TIME.

BUT YALE LAW SCHOOL HAD AN IRONCLAD RULE AGAINST
STUDENTS HOLDING FULLTIME JOBS, AND IT TOOK ME TWO YEARS
BEFORE THEY RELENTED AND LET ME IN. I TOOK ONE SUMMER
OFF IN 1940 TO CAMPAIGN FOR WENDELL WILKIE, MY FIRST
INVOLVEMENT IN OUR POLITICAL PROCESS.

BETWEEN THE LAW LIBRARY AND LOCKER ROOM,

WE KNEW THAT THE WAR CLOUDS OVER EUROPE AND ASIA WERE

DARKENING OUR OWN SKIES, AND THAT WILLKIE WAS RIGHT IN

SAYING AMERICA WAS PART OF ONE WORLD.

WE FELT, IN OUR HEARTS THAT THE UNITED STATES
SHOULD STAND WITH THE FORCES OF FREEDOM AND DECENCY AGAINST
HITLER'S OUTRAGES, BUT WE HAD GROWN UP IN THE WAKE OF
THE FIRST WORLD WAR, AND MAYBE THIS TIME AMERICA OUGHT
TO MIND ITS OWN BUSINESS.

I HAD JUST HUNG UP MY YALE DIPLOMA IN GRAND
RAPIDS WHEN PEARL HARBOR WAS ATTACKED, AND SOON I WAS
BACK TO THE PACIFIC AGAIN. FOR ME AND MILLIONS OF OTHERS,
THAT WAS A TURNING POINT.

WE RETURNED FROM WORLD WAR II DETERMINED
TO BUILD A PEACE THAT WOULD LAST FOR OUR CHILDREN AND THEIR
CHILDREN.

WE WERE CONVINCED THIS COULD ONLY HAPPEN IF

THE UNITED STATES ASSUMED ITS FULL ^{responsibility} BURDEN OF LEADERSHIP

IN THE WORLD. WE CONSIDERED ^{it} ~~THAT~~ A SMALL PRICE COMPARED

TO THE SACRIFICES OUR COMRADES HAD MADE. ~~AND~~ WE WENT

HOME TO CONVINCE OUR FRIENDS AND NEIGHBORS.

WE KNEW THEN AS WE KNOW TODAY THAT ONLY
THROUGH THE STRENGTH AND STAYING POWER AND FIRM PURPOSE
OF AMERICA COULD PEACE BE MAINTAINED AND FREEDOM SECURED.

I RAN FOR CONGRESS IN 1948 ON THAT POLICY
OF STRENGTH, RESPONSIBILITY AND PERSEVERANCE IN THE
FACE OF THE NEW COMMUNIST CHALLENGE AND THAT IS STILL
MY POSITION TODAY.

UNITED STATES FOREIGN POLICY MUST NEVER BE

MADE BY AN ELITE ESTABLISHMENT, \ NOR BENT TO THE FEARS

OF A FRUSTRATED FEW. IT MUST REFLECT THE REAL PURPOSES

OF THE AMERICAN PEOPLE WHEN THEY FOLLOW THEIR FINEST

INSTINCTS.

THERE ARE ISSUES OF TREMENDOUS COMPLEXITY

AND EQUALLY GREAT OPPORTUNITY ON OUR INTERNATIONAL AGENDA

FOR THE NEXT FOUR YEARS.

I CANNOT COVER ALL OF THEM,

BUT WE'LL DISCUSS A FEW.

LET'S TALK FIRST ABOUT OUR RELATIONS WITH THE
SOVIET UNION, WITH WHICH WE ARE NEGOTIATING IN A NUMBER
OF AREAS TO IMPROVE STABILITY BETWEEN THE SUPERPOWERS AND
FURTHER REDUCE THE DANGER OF A RUNAWAY NUCLEAR ARMS RACE
AND THE RISK OF THERMONUCLEAR HOLOCAUST.

TAKE SALT II, THE TALKS ON LIMITING STRATEGIC

NUCLEAR WEAPONS. BOTH SIDES HAVE MORE THAN ENOUGH

OF THESE TERRIBLE WEAPONS TO DETER ANY ATTACK BY THE

OTHER SIDE. BUT IN THE ABSENCE OF ANY AGREEMENT,

THE REQUIREMENT TO AVOID STRATEGIC INFERIORITY HAS

IMPELLED BOTH SIDES TO KEEP ON BUILDING MORE SYSTEMS AT

A TREMENDOUS COST.

WHAT ARE WE TRYING TO AGREE ON? A MAXIMUM

FIGURE FOR STRATEGIC MISSILE LAUNCHERS AND BOMBERS THAT

EITHER SIDE CAN HAVE READY FOR USE AT A GIVEN TIME.

AT VLADIVOSTOK FOR THE FIRST TIME I GOT

GENERAL SECRETARY BREZHNEV TO AGREE TO EQUAL NUMBERS FOR

US AND FOR THEM. FOR YEARS PREVIOUSLY THE SOVIETS

HAD INSISTED THAT THEIR SITUATION REQUIRED THAT THEY HAVE MORE

THAN WE. THE STRATEGIC WEAPONS OF OUR NATO ALLIES WOULDN'T

BE COUNTED AGAINST ^{our} OUR TOTAL.

WHAT'S MORE, THE NUMBERS WE AGREED ON REQUIRE THEM TO

DESTROY SOME EXISTING STRATEGIC SYSTEMS AND ALLOW US TO

FINISH OUR PRESENT PROGRAM. IF THEY WANT TO BUILD NEW

ONES THEY MUST SCRAP THE SAME NUMBER OF OLD ONES.

THAT WAS A GOOD DEAL FOR THE UNITED STATES AND I'M PROUD

OF IT.

SO WHAT ARE WE HUNG UP ON NOW?

THE FUNDAMENTAL REMAINING ISSUE IS HOW TO DEAL WITH

CERTAIN NEW SYSTEMS WHICH ARE CAPABLE OF EITHER STRATEGIC

OR TACTICAL USE•

WE ARE WORKING HARD RIGHT NOW TO RESOLVE THE

PROBLEM IN A WAY WHICH PRESERVES THE INTERESTS OF BOTH

SIDES•

IF WE SUCCEED I WILL PROMPTLY SEND THE NEGOTIATED TREATY
TO THE SENATE FOR FULL PUBLIC SCRUTINY AND DEBATE•

THE SAME IS TRUE OF THE PEACEFUL NUCLEAR EXPLOSION
AGREEMENT WHICH WAS CONCLUDED EARLIER THIS MONTH AFTER
EIGHTEEN MONTHS OF HIGHLY TECHNICAL NEGOTIATIONS•

FOR THE FIRST TIME SINCE THEY EXPLODED AN ATOMIC DEVICE,

THE SOVIETS HAVE AGREED TO ALLOW AMERICANS ON THEIR

TERRITORY TO INSPECT LARGE-SCALE PEACEFUL EXPLOSIONS AND

MAKE SURE THEY ARE NOT SECRET WEAPONS TESTS•

THIS IS AN HISTORIC BREAKTHROUGH FOR MORE CERTAIN

VERIFICATION PROCEDURES TO ENSURE THAT NUCLEAR AGREEMENTS

ARE BEING LIVED UP TO. IT IS A GOOD DEAL FOR THE UNITED

STATES AND I AM PROUD OF IT. I INTEND TO SIGN IT IN

A SIMULTANEOUS CEREMONY IN THE NEAR FUTURE.

FINALLY WE ARE CONTINUING NEGOTIATIONS TO REDUCE

THE NATO AND WARSAW PACT FORCES THAT FACE EACH OTHER

ALL ACROSS CENTRAL EUROPE. THIS IS THE ONLY PLACE

WHERE AMERICAN AND RUSSIAN GROUND FORCES ARE POSITIONED

LITERALLY EYEBALL TO EYEBALL, AND THUS INVOLVES A DANGER

OF TRIGGERING A DIRECT CONFRONTATION.

THE ISSUES ARE COMPLEX IN THESE MUTUAL AND
BALANCED REDUCTION OF FORCES TALKS WHICH INVOLVE OUR
ALLIES IN NATO AND THE MEMBERS OF THE WARSAW PACT•

PROGRESS HAS BEEN SLOW, BUT WE INTEND TO CONTINUE THEM
BECAUSE AGREEMENT WOULD ENHANCE MILITARY STABILITY IN
EUROPE AT LOWER FORCE LEVELS•

THAT WOULD PERMIT US TO BRING SOME OF OUR TROOPS HOME
FROM EUROPE AS WELL AS REDUCE THE LEVEL OF ALLIED FORCES
ON BOTH SIDES.

ANY AGREEMENTS WE REACH IN THE AREAS I HAVE

DISCUSSED WILL REQUIRE SENATE DEBATE AND RATIFICATION•

ANY SUGGESTION THAT WE ARE DOING SOMETHING IN SECRET /

OR NOT TAKING A TOUGH LINE IS SO MUCH NONSENSE•

WE ARE AS TOUGH AS ANYONE CAN BE WITHOUT JUNKING THE

POSSIBILITY OF AGREEMENT•

WHENEVER I CAN GET A GOOD AGREEMENT FOR A SAFER WORLD

YOU CAN BE SURE I WON'T PASS IT UP FOR ANY POLITICAL

ADVANTAGE OR DISADVANTAGE•

TURNING FROM DIRECT ARMS NEGOTIATIONS WITH

THE SOVIETS, LET'S LOOK AT THE MIDDLE EAST•

THERE WE ARE DETERMINED TO MAINTAIN THE MOMENTUM OF THE SINAI

AGREEMENT IN WHICH THE LEADERS OF BOTH EGYPT AND ISRAEL

TRUSTED THE UNITED STATES SUFFICIENTLY TO TAKE AN HISTORIC

FIRST STEP TOWARDS A PEACE SETTLEMENT AFTER DECADES OF

DISTRUST AND FOUR COSTLY WARS•

WE HAVE DEMONSTRATED OUR FRIENDSHIP AND FAIRNESS
TOWARD THE MODERATE ARAB STATES AND AT THE SAME TIME
STRONGLY REAFFIRMED OUR COMMITMENT TO THE SECURITY AND
SURVIVAL OF ISRAEL. ONLY THE UNITED STATES CAN EXERCISE
SUCH INFLUENCE FOR PEACE AND STABILITY IN THIS REGION,
AND I AM PROUD OF OUR PROGRESS THERE.

FINALLY, THERE IS AFRICA. IT CONTAINS A

WEALTH OF RESOURCES AND MANY NEWLY INDEPENDENT NATIONS.

IT COMMANDS THE SEA LANES OF THE SOUTH ATLANTIC AND

THE INDIAN OCEAN - AND THE SOVIETS ARE INTERESTED IN ALL

THESE THINGS.

WHEN WE TRIED BY A RELATIVELY SMALL AMOUNT OF
MILITARY AID, WITHOUT INVOLVING A SINGLE AMERICAN SOLDIER,
TO HELP THE TWO AUTHENTIC ELEMENTS IN ANGOLA AGAINST THE
SOVIET-SPONSORED FACTION, CONGRESS SAID "NO" --
YOU CAN'T SPEND A PENNY TO SAVE ANGOLA. THAT WAS LAST
DECEMBER.

OUR OWN POLITICAL PARALYSIS, THE MILITARY SUCCESS OF
CUBAN MERCENARIES IN ANGOLA, AND INCREASED SOVIET
INVOLVEMENT ACCELERATED THE TREND TOWARD RADICALISM AND
VIOLENCE IN SOUTHERN AFRICA.

SO I SENT SECRETARY KISSINGER ON ANOTHER MISSION, THIS
TIME NOT TO RESTORE PEACE BUT TO TRY TO PREVENT RACE WAR
FROM BREAKING OUT•

THE COOPERATIVE PROGRAMS HE PROPOSED FOR
ECONOMIC AID WERE IMPORTANT, BUT MORE IMPORTANT WAS THE
MESSAGE TO BLACK AFRICANS THAT AMERICA CARES, THAT WE
OPPOSE DOMINATION OF THAT CONTINENT BY ANY OUTSIDE POWER,
AND THAT WE SUPPORT FOR THEIR NEW NATIONS THE SAME PRINCIPLES
WE PROCLAIMED FOR OUR OWN 200 YEARS AGO: SELF-DETERMINATION,
MAJORITY RULE AND FULL PROTECTION OF MINORITY RIGHTS.

IF ANYBODY CAUTIONED ME THAT TAKING PROMPT
DIPLOMATIC COUNTERMEASURES TO CHECK SOVIET INVOLVEMENT AND
CUBAN ADVENTURISM IN SOUTHERN AFRICA WOULD HAVE A POLITICAL
SPINOFF HERE AT HOME, I DIDN'T LISTEN LONG.
WE DID WHAT WAS RIGHT AND NECESSARY AND THERE WAS NO
TIME TO LOSE.

SO FAR IT HAS WORKED OUT WELL, AND SECRETARY KISSINGER
DESERVES CREDIT \ INSTEAD OF CRITICISM, AND THAT'S HOW
I'M SURE MOST AMERICANS FEEL ABOUT IT.

I COULD LIST A LOT OF OTHER FOREIGN POLICY PROBLEMS
AND THE DAILY DECISIONS THEY BRING TO THE OVAL OFFICE.

BUT THE LONG AND SHORT OF IT IS, UNITED STATES FOREIGN

POLICY IS A TOUGH JOB, ONE THAT GOES ON ALL THE TIME AND

CAN'T BE PUT ON THE BACK BURNER. EVERY TIME WE HAVE OUR

FREE ELECTION DEBATES. IT ISN'T A JOB FOR BABES AND IT

ISN'T A JOB FOR BULLIES.

WHEN I FIRST BECAME YOUR PRESIDENT 22

MONTHS AGO, I PLEGGED TO ALL NATIONS, \ FRIEND AND
FOE ALIKE, \ AN UNINTERRUPTED AND SINCERE SEARCH FOR
PEACE. I WILL NEITHER RETREAT \ NOR MARK TIME \ NOR
SHORTEN MY STRIDE IN CONTINUING THAT SEARCH.

I PROMISED THAT AMERICA WOULD REMAIN STRONG
AND UNITED, BUT THAT OUR STRENGTH WOULD REMAIN DEDICATED
TO THE SAFETY AND SANITY OF THE ENTIRE FAMILY OF MAN,
AS WELL AS OUR OWN PRECIOUS FREEDOM•

THE MODERNIZED AND REINFORCED MILITARY FORCES

AND WEAPONS SYSTEMS I HAVE PROPOSED IN MY TWO RECORD

DEFENSE BUDGETS WILL REMAIN DEDICATED TO FREEDOM AND

SANITY AS LONG AS I AM PRESIDENT. I REMEMBER PRESIDENT

EISENHOWER SAYING THAT ONLY THE BRAVE ARE STRONG, AND ONLY

THE STRONG ARE FREE.

AND I ALSO REMEMBER PRESIDENT KENNEDY SAYING WE MUST NEVER
NEGOTIATE FROM FEAR, BUT WE MUST NEVER FEAR TO NEGOTIATE.

WHEN THE UNITED STATES HAS SERIOUS DISAGREEMENTS
WITH OTHER SOVEREIGN NATIONS, WE HAVE REALLY ONLY TWO
CHOICES, TO FIGHT ABOUT IT OR TALK ABOUT IT.

THREATS ARE NOT ONLY RISKY BUT RATHER

OLD-FASHIONED IN TODAY'S WORLD. I WILL NOT HESITATE

TO USE FORCE WHEN IT IS CLEARLY REQUIRED TO PROTECT AMERICAN

LIVES AND AMERICAN INTERESTS, BUT I WILL MAKE NO THREATS

I CANNOT CARRY OUT IN FULL COMPREHENSION OF THE COST.

EVERY PRESIDENT HAS THAT GRAVE RESPONSIBILITY TO THE PEOPLE

HE SERVES.

Leadership

I AM PROUD OF MY STEWARDSHIP OF THE FOREIGN

POLICY OF THE UNITED STATES, ~~AND~~ I INTEND TO GO ON TRYING

TO DO WHAT IS RIGHT FOR AMERICA AND RIGHT FOR ALL MANKIND•

WE ARE AT PEACE; NO AMERICANS ARE DYING ON ANY BATTLEFIELD

TONIGHT; THERE ARE NO INTERNATIONAL WARS, THOUGH THERE ARE

MANY AREAS OF TENSION AND DANGER•

WE HAVE SUFFERED A FEW TRAGIC SETBACKS AND
DISAPPOINTMENTS IN THE COURSE WE HAVE TAKEN SINCE WORLD
WAR II, BUT WE HAVE NOT HAD WORLD WAR III.



WE HAVE BUILT A SOLID ALLIANCE OF FREE PEOPLES
ACROSS THE NORTH ATLANTIC.

WE HAVE MADE FRIENDS AND PARTNERS OF FORMER
FOES IN EUROPE AND ASIA.

WE ARE EXPANDING TRADE AND COOPERATION WITH

THE NATIONS WASHED BY THE PACIFIC.

WE HAVE STRENGTHENED OUR TRADITIONAL TIES WITH

FRANCE, \ CANADA, \ MEXICO, \ CENTRAL AND SOUTH AMERICA.

OVER THE PAST 30 YEARS, SINCE WE CAME HOME
FROM THE PACIFIC AND OTHER THEATERS OF WAR TO MAKE A BETTER
WORLD, WE HAVE NOT BLOWN UP CIVILIZATION AND WE HAVE
PRESERVED OUR FREEDOM.

THERE IS MORE CONTACT AMONG PEOPLES AND MORE COMMUNICATION
AMONG GOVERNMENTS, \ A GREATER SHARING OF IDEAS, \ KNOWLEDGE
AND CULTURAL RICHES THAN EVER BEFORE IN THE HISTORY OF THE
WORLD. THE LEVELS OF HUMAN HEALTH, \ LEARNING \ AND ECONOMIC
WELL-BEING ARE RISING ALMOST EVERYWHERE.

SURELY WE MUST BE DOING SOMETHING RIGHT --

AND I INTEND TO GO ON WORKING FOR A BETTER WORLD.

OUR ADVERSARIES ARE STILL DETERMINED TO DEFEAT
US AND BRING ALL NATIONS INTO CONFORMITY WITH THEIR SYSTEM
IN WHICH ALMOST ANY MEANS ARE JUSTIFIED IF THEY ADVANCE
THAT ULTIMATE VICTORY.

BUT WE HAVE NO REASON TO FEAR THEIR COMPETITION AS

LONG AS WE REMAIN STRONG AND TRUE TO OUR PRINCIPLES,

AND OUR SYSTEM, WHICH HAS ALREADY PROVEN ITS

SUPERIORITY IN EVERY WAY.

-59-

AS WE MUST NEVER LOSE OUR VIGILANCE

NEITHER MUST WE EVER LOSE OUR VISION.

THANK YOU VERY MUCH.

END OF TEXT

AND NOW FOR YOUR QUESTIONS.