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THE WHITE HOUSE

WASHINGTON

November 11, 1975

MEMORANDUM FOR THE PRESIDENT

FROM: L. WILLIAM SEIDMAN

SUBJECT: Meeting on New York City

A summary of a three-year financial plan for New York City, New York State Agencies, and New York State, prepared by representatives of Big MAC and the Governor's Office is attached as is an outline of a possible Administration position on New York in light of these developments.

These documents will form the basis for our discussion of New York today at 2:45 p.m.



MEMORANDUM FOR THE PRESIDENT SUBJECT: New York Plan

Governor Carey, Felix Rohatyn, Chairman of MAC, Stanley Steingent, Speaker of the State Assembly, Warren Anderson, Majority Leader of the State Senate, and others presented the outlines of a plan designed to meet the financial needs of New York City, New York State and the New York State agencies.

1. <u>Summary Plan</u>. The plan involves new state legislation to:

 a. force a restructuring of New York City's short term debt;

 b. generate \$200 million of new City tax revenues;

c. reduce City pension contributuions by \$85 million.

d. generate sufficient State tax revenues (approximately \$600-700 million) to balance the State's budget; and

e. provide funding for the Housing Finance Agency to strengthen the financial condition of that agency.

These provisions, and the commitments of the Unions and the Banks are discussed in detail below. 2. <u>Proposed Federal Role</u>. We have been asked to provide seasonal financing on a short term, self-liquidating, basis. For FY 76, approximately \$1.3 billion would be required during the period December 1975-March 1976, such amount to be repaid by June 30, 1976. For FY 77 and FY 78, the July-March need would peak at \$2.3 billion in March, and the entire amount would be repaid by June 30 of each of these fiscal years.

Discussion of Plan

A. New York City

The key elements of the plan are a restructuring of the short term debt and substantial commitments of new cash from the union pension funds. The debt restructuring is in two parts. First, the banks and other institutional investors have agreed to exchange their short term New York City notes for ten year City bonds carrying an interest rate of 6 percent. They have also agreed to refinance their holdings of MAC bonds to reduce the cash flow drain on the City. These understandings are contained in letters to MAC from the major New York banks (TAB).

Individual short term City noteholders (who hold \$1.6 billion) will be offered a long term (10-15 year) MAC bond, carrying an 8- β percent interest rate. Holders who do not accept the exchange will be subject, pursuant to new legislation the Governor is introducing, to a 3 year moratorium on their right to enforce the terms of notes: that is, their

- 2 -

ability to collect principal and interest at maturity. This moratorium approach is modeled on the anti-mortgage foreclosure legislation used by New York and other States during the depression.

City employee pension funds have agreed to contribute \$2.5 billion of additional funds through FY 1978. This commitment, as well as the commitment to restructure existing holdings, is reflected in a letter to MAC signed by the heads of the Teachers, Municipal Employee, and Sanitationmen's unions. While these leaders cannot force the pension funds to act, their influence is evidenced by Shanker's delivery of the Teachers' fund to avoid default on October 17.

There are two additional aspects of the City portion of the plan. The Governor's legislation will include new City taxes of \$200 million and changes in certain pension fund arrangements relieving the City of an \$85 million contribution obligation.

B. New York State

The key aspect of the State plan is new state taxes to eliminate the \$700 million deficit estimated for the fiscal year ending March 31, 1976. At our meeting, Governor Carey was not specific as to what types of tax measurers might be taken. Moreover -- and perhaps more importantly -- Senate Majority Leader Anderson refused to accept the \$700 million and was extremely vague as to whether he would support new taxes as opposed to expenditure

- 3 -

cuts. The problem with the expenditure cut approach over the short term is that it easily lends itself to gimmickry such as merely deferring certain outlays into the following fiscal year.

The Governor also indicated that he will seek to achieve reductions in the welfare and social services area. He was vague as to whether these reductions would come through legislation, administrative actions or both.

The State has no concrete plans for meeting the \$4 billion seasonal borrowing requirement it faces in April-June 1976. However, if the overall plan were put in place, it would appear likely that the State would have access to market to meet this need. And as a fallback, the \$11-plus billion in State employee pension plans could be tapped.

C. State Agencies

Two major steps are being taken with respect to the agencies. First, no new projects will be undertaken. Second, the Governor is proposing legislation of the type requested by the banking community to bolster the finances of the Housing Finance Agency. Even if the legislation is adopted, however, the banks have not agreed to meet the agencies' financing needs, which amount to approximately \$2.5 billion over the next two years. The State has tentatively identified sources (pension funds, etc.) for approximately \$1.8 billion; it hopes to persuade the banks to take the rest.

- 4 -

Evaluation of Plan

With respect to the City portion, the plan is basically the Administration's bankruptcy proposal by another name. Like our proposal, short term noteholders will not be paid in cash, but will get long term bonds (or the equivalent) instead. As would have been the case under our plan, the Emergency Financial Control Board will run the City.

Whether the plan succeeds largely depends on two factors. First, if any element of the legislation is whittled back by the Legislature -- <u>e.g.</u> fudging on the amount of the State's deficit or the amount of new taxes -- the existing commitments may not be kept and, more importantly, the market -- essential for the State in April -- may not be persuaded that the State has in fact done what is necessary.

Equally important is the public's perception -- over the next six months -- of how the State and City are being managed. If reforms continue at their current pace, the problem may be solved. If not, the problem may be as great by April or May as fears return that the State will have to commit more of its credit toward helping the City.

Timetable

We were asked for an answer by Monday. The view was expressed that the Legislature will not act unless it has a clear signal from Washington. As a practical matter, this is probably not correct. If we indicate that we cannot make a decision until we see the Legislation in its final

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However, as a practical matter time is of the essence: (1) The U.S. Congress, which must act on this matter is planning to recess November 21.

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(2) The restructuring of the short-term debt must be accomplished by December 10. Because of the complexity of the restructuring arrangement, at least two weeks will be required for this to take place.

Options

- Option 1. To turn down the requests for predefault federal assistance and recommend that federal actions be taken at the state or local level.
- Option 2. Agree to support legislation authorizing federal assistance to meet seasonal borrowing needs on the following conditions: (a) That it is limited to \$1.5 billion and with broad authority to revoke assistance if state and city action is not adequate,
 - (b) That the Governor of New York provides us with written assurance that no further requests for assistance for the City, State, or for any of its agencies will be forthcoming, and
 - (c) That the substance of such a letter be embodied in a resolution of the state legislature.

These are the two basic options available to you. It is, of course, a matter of timing which provides you with several

additional alternatives:

- (a) Indicate that you will consider federal assistance as described above only after the State Legislature has acted,
- (b) That you are notconsidering any form of assistance until the Legislature has acted, and
- (c) If Legislature acts in a manner described in the plan, you will provide assistance as described above.

GOVERNOR CAREY LETTER ON AID FOR N.Y. AGENCIES

E71-6-75 N/C

- Q. Will you support Governor Carey's request to the Federal Reserve for a 90 day, \$576 million loan for four agencies of New York State?
- A. I have received a letter from Governor Carey advising me of his request to the Federal Reserve but, as you know, the Federal Reserve Board is an independent body and the Administration does not participate in or direct its decisions. I have no control over whatever action the Federal Reserve might take.

Background

For over a month, Governor Carey has had a detailed and carefully thought-out plan presented to him by the financial community in New York to strengthen the credit of the New York State Housing Finance Agency which would receive the great bulk of the loan the Governor has requested. The plan is specifically designed to put the Housing Finance Agency in the kind of fiscal condition necessary to restore market access. Press reports of the Governor's request to the Fed indicate that he does not intend to ask the Legislature to act on the plan until <u>after</u> the State receives a loan from the Fed.

The financial community plan consists of the following:

- Creation by State appropriation of an insurance fund in an amount equal to 20% of annual debt service -- cost: approximately \$60 million.
- 2. Provide funding, by general fund appropriation, of the smaller programs of the Agency -- \$39 million.
- 3. Fund the \$30 million shortage in the operating and maintenance reserves of the component projects.
- 4. Finance the deficit in the Co-op City Project's debt service -- \$12.5 million.
- Agree to fund deficits in o ther projects as a line item in
 the state budget.
- 6. Effect improvements in accounting methods and management controls.

There is, of course, no assurance that adoption of this program would enable HFA to re-enter the market. As a practical matter, however, the financial community could well be locked in: having had their proposal adopted, they could not argue that financial factors precluded their underwriting HFA securities.

> Porter November 6, 1975



NEW YORK CITY

Q. Why is Chancellor Schmidt so concerned about New York City?

A. Chancellor Schmidt is the most appropriate and able person to comment on his views. I might say that in a general sense many concerns abroad regarding New York City are based on psychological fears about a general disruption in financial markets that could occur. As you know, I have proposed legislation in the event of a New York City default, which we all surely hope will not occur, that would provide for an orderly procedure to handle the situation. Under this legislation there need not be any major disruptions in the financial markets in New York or anywhere else. Moreover, there are strong indications that the markets have already made adjustments and discounted for the possibility of a New York City default. In short, the situation is manageable.

> Porter November 7, 1975

November 7, 1975

MEMORANDUM FOR:

JACK MARSH

FROM:

MAX FRIEDERSDORF

With regard to the Mansfield request for a meeting next week with the President on New York City, this has been approved for 8:30 A.M. on Monday, November 10.

In addition to Mansfield, the invitees will include Senators Muskie, Proximire, Robert Byrd, and Stevenson,

I have asked Bill Seidman and Alan Greenspan to attend and Bill will do the President's briefing paper.

The New York City thing is rapidly building to a climax. We have a bill reported by the House Banking and Currency Committee; by the House Judiciary Subcommittee; Joe Waggonner wants to see the President next week on New York City, and a Presidential letter from Lud Ashley was received here last night.

cc: Bill Seidman Alan Greenspan

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per many Kennedy C 12:10 p.M. 11-7-75

have accepted



THE WHITE HOUSE

WASHINGTON

November 7, 1975

Dear Governor Carey:

The President has asked me to thank you for your thoughtful letter of November 4 and for personally advising him of the request for consideration of a 90-day extension of credit to the President of the Federal Reserve Bank of New York.

As you know, the Federal Reserve Board is an independent body and the Administration does not participate in or direct its decisions.

I will continue to keep in contact with you regarding developments and appreciate your thoughtfulness in keeping us fully advised.

Sincerely,

L. William Seidman Assistant to the President for Economic Affairs

Honorable Hugh L. Carey Governor of New York Albany, New York 12224



STATE OF NEW YORK EXECUTIVE CHAMBER ALBANY 12224

HUGH L. CAREY

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November 4, 1975

Dear Mr. President:

I have today sent the attached letter and supporting materials to the President of the Federal Reserve Bank of New York. On behalf of the people of the State of New York, I am requesting that the Federal Reserve consider emergency credit assistance for four agencies of the state that face imminent default on their obligations. I wish to stress to you that these agencies have nothing to do with the fiscal crisis facing New York City. Each of them has an enviable record of financial soundness and prudent management. Each of them for years have been relied upon by the citizens of New York to provide housing, health and environmental facilities essential to the state's well being. Yet these agencies, the models for similar agencies in over 30 other states, now find themselves precluded from the investment market --- a condition that has only been severely aggravated since your recent speech calling for the bankruptcy of New York City.

Should these agencies default, which certainly will occur in the absence of Federal assistance, hundreds of projects involving \$2.5 billion in construction funds will be stopped prior to completion and thousands of workers will be thrown into the unemployment rolls. These projects include hospitals and other health facilities, schools, and housing.

The general credit of the State will not only be placed in jeopardy but, in my opinion, could be critically impaired for many years to come.

Again, all of this does not have to occur. While these agencies have no direct relationship with the New York City problem, unfortunately the investment community views the problem as one and the same. This will continue as long as the Administration remains passive in the face of the New York City crisis. - 2 -

In effect, the contagion of New York City has now spread to agencies of New York State.

In addition, your many statements on this subject continue to assert that the State of New York has sufficient resources to meet the collapse of the city. I would only remind you once more of what your own financial experts know -- the State of New York has its own budget deficit of \$700 million, and is in no position to sustain the city's needs or meet the borrowing needs of these state agencies.

I sense, Mr. President, as do many others across the country that we are at an economic crossroads unparallelled since those final moments in the darkest Depression. Whatever points you thought necessary to make about the past mistakes of New York City have been made. For our part, we have labored long and hard over the past ten months of my administration to right those wrongs. Now, despite all those efforts, we see the rapid spread of financial confusion and distrust from the city to the State, and potentially to other states as well.

It is not inappropriate, indeed it is in the tradition of our nation for us now to look for and expect positive leadership from a President and his administration.

Sincevely, Hugh L. Carey

Governor

The Honorable Gerald R. Ford President of the United States The White House Washington, D.C.



STATE OF NEW YORK EXECUTIVE CHAMBER ALBANY 12224

HUGH L. CAREY

November 4, 1975

Dear Mr. Volcker:

Pursuant to my responsibilities as Governor of the State of New York, I herewith submit a preliminary application and request for consideration of a 90-day extension of credit, with the option of renewal for an additional 90 days, in the amount of \$576 million pursuant to Section 13 of the Federal Reserve Act (12USC 343). The proceeds of this loan would be applied to meet the immediate needs of the following public benefit corporations which are authorized by statute to operate within New York State:

- -- Housing Finance Agency
- -- Medical Care Facilities Financing Agency
- -- Dormitory Authority
- -- Environmental Facilities Corporation

Events in recent months and weeks have disrupted the capital markets, closing them to the issues of several agencies which have traditionally enjoyed high ratings and a reputation for prudent and conservative management. New York State and the Federal government, to the extent of their capacity, have an obligation to help contain this crisis and to insure that agencies with sound credit are not destroyed.

The President indicated in his address to the nation last Wednesday that discerning investors would distinguish between sound credits and weak ones, and that the market had already largely discounted the potential insolvency of New York City. Yet, as of this moment, the capital markets are closed to four New York State authorities. Indeed, the prospects of securing financing for these seasoned agencies are considerably dimmer, not wrighter, following the President's speech. Now more than at any other time, I believe, since creation of the Federal Reserve System, the essentials of one of its crucial national purposes are sharply defined by the demands of the current crisis: to provide credit on an emergency basis to sound agencies which find traditional sources of investment temporarily closed to them.

In support of this application, enclosed is a series of analyses prepared by my office which explain the circumstances giving rise to this preliminary application.

I have discussed this request with the Lieutenant Governor, the State Comptroller, the Speaker and Minority Leader of the State Assembly, and the Majority and Minority Leaders of the State Senate, and can report they endorse the course of action proposed in this letter.

I have asked the legislative leaders to stand in readiness to convene a legislative session the week of November 10th. As you know, staff representatives of my office and the legislative leaders have been meeting with financial institutions to discuss steps that have been proposed to strengthen the viability of the State agencies; the legislative session would provide a timely opportunity for State action in support of the State agencies in connection with any definitive action regarding an extension of credit. It is my hope that this letter can lead to early discussion with you of the alternatives open to us and agreement on a common framework for action.

For a complete analysis and explanation of the public purpose to be financed under the proposed loan, and to supply further information, State Budget Director Peter C. Goldmark, Jr. and the directors of the four public authorities involved are prepared to answer any request you may have.

Sincerely,

/s/ Hugh L. Carey

Mr. Paul Volcker President, Federal Reserve Bank of New York 33 Liberty Street New York, New York

Enclosure

IN THE HOUSE OF REPRESENTATIVES

H.R.

NOVEMBER , 1975

Mr. RODINO (for himself, Mr. EDWARDS of California, Mr. SEIBERLING, Mr. DRINAN, Mr. BADILLO, and Mr. DODD) introduced the following bill; which was referred to the Committee on ______

A BILL

To revise chapter IX of the Bankruptcy Act.

Be it enacted by the Senate and House of Representa tives of the United States of America in Congress assembled,
 That chapter IX of the Bankruptcy Act is amended to read
 as follows:

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94m CONGRESS

1st Session

"CHAPTER IX

6 "ADJUSTMENT OF DEBTS OF POLITICAL SUBDIVISIONS AND

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PUBLIC AGENCIES AND INSTRUMENTALITIES

8 "SEC. 81. CHAPTER IX DEFINITIONS.—As used in 9 this chapter the term—

"(1) 'claim' includes all claims of whatever character against the petitioner or the property of the peti-J. 61-172---1 tioner, whether or not such claims are provable under section 63 of this Act and whether secured or unsecured, liquidated or unliquidated, fixed or contingent;

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"(2) 'court' means court of bankruptcy in which the case is pending, or a judge of such court;

6 "(3) 'creditor' means holder (including the United 7 States, a State, or subdivision of a State) of a claim 8 against the petitioner;

9 "(4) 'claim affected by the plan' means claim as 10 to which the rights of its holder are proposed to be 11 materially and adversely adjusted or modified by the 12 plan;

13 "(5) 'debt' means claim allowable under section
14 88 (a);

15 "(6) 'petitioner' means agency, instrumentality,
16 or subdivision which has filed a petition under this
17 chapter;

"(7) 'plan' means plan filed under section 90;
"(8) 'special tax payer' means record owner or
holder of title, legal or equitable, to real estate against
which has been levied a special assessment or special
tax the proceeds of which are the sole source of payment for obligations issued by the petitioner to defray
the costs of local improvements; and

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"(9) 'special tax payer affected by the plan' means

a special tax payer with respect to whose real estate the plan proposes to increase the proportion of special assessments or special taxes referred to in paragraph (8) of this section assessed against that real estate.

5 "SEC. 82. JURISDICTION AND POWERS OF COURT.— 6 "(a) JURISDICTION.—The court in which a petition is 7 filed under this chapter shall exercise exclusive original ju-8 risdiction for the adjustment of the petitioner's debts, and for 9 the purposes of this chapter, shall have exclusive jurisdiction 10 of the petitioner and its property, wherever located.

11 "(b) POWERS.—After the filing of a petition under this
12 chapter the court may—

"(1) permit the petitioner to reject executory con-13 14 J tracts and unexpired leases of the petitioner, after hearing 15 on notice to the parties to such contracts and to such 16 other parties in interest as the court may designate; "(2) during the pendency of a case under this 17 chapter, or after the confirmation of the plan if the 18 court has retained jurisdiction under section 96 (e), after 19 hearing on such notice as the court may prescribe and for 20 21 cause shown, permit the issuance of certificates of in-22 debtedness for such consideration as is approved by the court, upon such terms and conditions, and with such 23 24 security and priority in payment over existing obliga-

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tions, secured or unsecured, as in the particular case may
 be equitable; and

3 "(3) exercise such other powers as are not incon4 sistent with the provisions of this chapter.

5 "(c) LIMITATION.—Unless the petitioner consents or 6 the plan so provides, the court shall not, by any order or de-7 cree, in the case or otherwise, interfere with—

8 "(1) any of the political or governmental powers 9 of the petitioner;

10 "(2) any of the property or revenues of the peti-11 tioner; or

12 "(3) any income-producing property.

"SEC. 83. RESERVATION OF STATE POWER TO CON-13 TROL GOVERNMENTAL FUNCTIONS OF POLITICAL SUB-14 15 DIVISIONS.-Nothing contained in this chapter shall be construed to limit or impair the power of any State to control, 16 by legislation or otherwise, any municipality or any politi-17 cal subdivision of or in such State in the exercise of its politi-18 cal or governmental powers, including expenditures therefor: 19 Provided, however, That no State law prescribing a method 20 of composition of indebtedness of such agencies shall be bind-21 ing upon any creditor who does not consent to such composi-22 tion, and no judgment shall be entered under such State law 23 which would bind a creditor to such composition without his 24 consent. 25

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"SEC. 84. ELIGIBILITY FOR RELIEF.—Any State's
 political subdivision or public agency or instrumentality
 which is not prohibited by State law from filing a petition
 under this chapter is eligible for relief under this chapter
 if it is insolvent or unable to meet its debts as they mature,
 and desires to effect a plan to adjust its debts.

7 "SEC. 85. PETITION AND PROCEEDINGS RELATING 8 TO PETITION.-

"(a) PETITION.—An entity eligible under section 84 9 may file a petition for relief under this chapter. In the case 10 of an unincorporated tax or special assessment district having 11 no officials of its own, the petition may be filed by its govern-12 ing authority or the board or body having authority to levy 13 14 taxes or assessments to meet the obligations of the district. Any party in interest may file a complaint with the court, 15 16 not later than 15 days after the mailing of notice required by subsection (d) is completed, objecting to the filing of 17 the petition. The court shall, [ot] the extent practicable, hear 18 19 and determine all such complaints in a single proceeding. "(b) LIST.—The petitioner shall file with the court a 20list of the petitioner's creditors, insofar as practicable. If an 21 Identification of any of the petitioner's creditors is imprao-22 23 ticable, the petitioner shall state in the petition the reasons such identification is impracticable. If the list is not filed with 24the petition, the petitioner shall file the list at such later, 25

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time as the court, upon its own motion or upon application
 of the petitioner, prescribes.

3 "(c) VENUE AND FEES.—The petition and any accom-4 panying papers, together with a filing fee of \$100, shall be 5 filed with a court in a district in which the petitioner is 6 located.

"(d) NOTICE.—The court shall give notice of the filing 7 or dismissal of the petition to the State in which the peti-8 tioner is located, to the Securities and Exchange Commission, 9 and to creditors. The notice shall also state that a creditor 10 who files with the court a request, setting forth that creditor's 11 name and address and the nature and amount of that credi-12 tor's claim, shall be given notice of any other matter in which. 13 that creditor has a direct and substantial interest. The notice 14 required by the first sentence of this subsection shall be pub-15 lished at least once a week for three successive weeks in at 16 least one newspaper of general circulation published within 17 the jurisdiction of the court, and in such other papers having 18 a general circulation among bond dealers and bondholders 19 as may be designated by the court. The court may require 20 that it be published in such other publication as the court may 21 deem proper. The court shall require that a copy of the 22 notice required by the first sentence of this subsection be 23 24 mailed, postage prepaid, to each creditor named in the list 25 required by subsection (b) at the address of such creditor

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given in the list, or, if no address is given in the list for any 1 creditor and the address of such creditor cannot with reasonable diligence be ascertained, then a copy of the notice may, if the court so determines, be mailed, postage prepaid, to 4 such creditor addressed as the court may prescribe. 5 All expense of giving notice required by this subsection 6 shall be paid by the petitioner, unless the court for good 7 cause determines that the cost of notice in a particular in-8 stance should be borne by another party. The notice shall be .9 first published, and the mailing of copies of the notice shall be 10 completed, as soon as practicable after the filing of the 11 list required by subsection (b). 12

13 "(e) STAY OF ENFORCEMENT OF CLAIMS AGAINST 14 PETITIONER.—

"(1) EFFECT OF FILING A PETITION.—A petition 15 filed under this chapter shall operate as a stay of the 16 commencement or the continuation of a judicial or 17 other proceeding against the petitioner, its property, or 18 an officer or inhabitant of the petitioner, which seeks 19 to enforce any claim against the petitioner, or of an act 20 21 or the commencement or continuation of a judicial or 22 other proceeding which seeks to enforce a lien upon 23 the property of the petitioner, and shall operate as a stav of the enforcement of any set-off or counterclaim relating 24to a contract, debt, or obligation of the petitioner.

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1 "(2) DURATION OF AUTOMATIC STAY.—Except 2 as it may be terminated, annulled, modified, or condi-3 tioned by the court under the terms of this section, the 3 m This Sufferment 4 stay provided for herein shall continue until the case 5 is closed or dismissed, or the property subject to the lien 6 is, with the approval of the court, abandoned or trans-7 ferred.

8 "(3) RELIEF FROM AUTOMATIC STAX.—Upon the 9 filing of a complaint seeking relief from a stay provided 10 for by this section, the court may, for cause shown, ter-11 minate, annul, modify, or condition such stay.

12 "(4) OTHER STAYS.—The commencement or con-13 tinuation of any other act or proceeding may be stayed, 14 restrained, or enjoined by the court, upon notice to each 15 person and entity against whom such order would apply, 16 and for cause shown. The petitioner shall not be required 17 to give security as a condition to an order under this 18 paragraph.

19 "(f) UNENFORCEABILITY OF CERTAIN CONTRACTUAL 20 PROVISIONS.—A provision in a contract or lease, or in any 21 law applicable to such a contract or lease, which terminates 22 or modifies, or permits a party other than the petitioner to 23 terminate or modify, the contract or lease because of the 24 insolvency of the petitioner or the commencement of a case 25 under this Act is not enforceable if any defaults in prior per-



formance of the petitioner are cured and adequate assurance
 of future performance is provided.

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"Sec. 86. Representation of Creditors .---

"(a) REPRESENTATION AND DISCLOSURE.—Any credi-4 tor may act in person or by an attorney or a duly authorized 5 agent or committee. Every person representing more than one creditor shall file with the court a list of the cred-7 itors represented by such person, giving the name and ad-S dress of each such creditor, together with a statement of the amount, class, and character of the claim held by that 10 creditor, and shall attach to the list a copy of the instrument 11 signed by the holder of such claim showing such person's 12 authority, and shall file with the list a copy of the contract 13 14 or agreement entered into between such person and the 15 creditors represented by that person. Such person shall disclose all compensation to be received, directly or indirectly, 16 by that person. That compensation shall be subject to mod-17 ification and approval by the court. 18

19 "(b) MULTIPLE COMPENSATION.—The court shall 20 examine all of the contracts, proposals, acceptances, deposit 21 agreements, and all other papers relating to the plan, specifi-22 cally for the purpose of ascertaining if any person promoting 23 the plan, or doing anything of such a nature, has been or is 24 to be compensated, directly or indirectly, by both the peti-

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tioner and any of its creditors, and shall take evidence under 1 oath to determine whether any such compensation has 2 occurred or is to occur. After such examination the court shall make an adjudication of this issue, and if it be found 4 that any such compensation has occurred or is to occur, the 5 court shall dismiss the petition and tax all of the costs against 6 the person promoting the plan or doing anything of such a 7 nature and receiving such multiple compensation, or against S the petitioner, unless such plan is modified, within the time 0 to be allowed by the court, so as to eliminate the possibility 10 of such compensation, in which event the court may proceed 11 to further consideration of the confirmation of the plan. 12

"Sec. 87. Reference and Joint Administration.-13 "(a) REFERENCE.—The court may refer any special 14 issue of fact to a referee in bankruptcy for consideration, the 15 taking of testimony, and a report upon such special issue 16 of fact, if the court finds that the condition of its docket is 17 such that it cannot take such testimony without unduly de-18 laying the dispatch of other business pending in the court, 19 and if it appears that such special issue is necessary to the 20 determination of the case. A reference to a referee in bank-21 ruptcy shall be the exception and not the rule. The court 99 shall not make a general reference of the case, but may 23 only request findings of specific facts. 24

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"(b) EXPENSES, OF REFERENCE. The court may allow

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reasonable compensation for the actual and necessary ex-1 penses incurred in connection with the case, including compensation for services rendered and expenses incurred in 4 obtaining the deposit of securities and the preparation of the plan, whether such work has been done by the petitioner or by a representative of creditors, and may allow reasonable 6 compensation for an attorney or agent of any of them. No 7 fee, compensation, reimbursement, or other allowances for an 8 attorney, agent, or representative of creditors shall be as-9 sessed against the petitioner or paid from any revenues, 10 property, or funds of the petitioner except in the manner 11 and in such sums, if any, as may be provided for in the plan. 12 "(c) JOINT ADMINISTRATION.—If more than one peti-13 14 tion by related entities are pending in the same court, the court may order a joint administration of the cases. 15

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"SEC. 88. CLAIMS.-

"(a) ALLOWANCE OF CLAIMS.-In the absence 17 of an objection by a party in interest, or of a filing of a 18 proof of claim, the claim of a creditor that is not disputed, 19 contingent, or unliquidated, and appears in the list filed 20 by the petitioner under section 85(b) shall be deemed al-21 lowed. The court may set a date by which proofs of other claims shall be filed. If the court does not set a date, 23 such proofs of other claims shall be filed before the 24entry of an order confirming the plan. Within thirty days 25

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after the filing by the petitioner of the list under section 1 85 (b), the court shall give written notice to each person 2 and entity whose claim is listed as disputed, contingent, or 3 unliquidated, informing each such person or entity that a 4 proof of claim must be filed with the court within the time 5 fixed under this subsection. If there is no objection to such 6 claim, the claim shall be deemed allowed. If there is an 7 objection, the court shall hear and determine the objection. 8 "(b) CLASSIFICATION OF CREDITORS.—The court shall 9 designate classes of creditors whose claims are of substantially 10 similar character and the members of which enjoy sub-11 stantially similar rights, consistent with the provisions of 12 section 89, except that the court may create a separate class 13 of creditors having unsecured claims of less than \$100 for 14 reasons of administrative convenience. 15

"(c) DAMAGES UPON REJECTION OF EXECUTORY CON-16 TRACTS.-If an executory contract or an unexpired lease 17 is rejected under a plan or under section 82 (b), any per-1.8 son injured by such rejection may assert a claim against the 19 petitioner. The rejection of an executory contract or unex-20 pired lease constitutes a breach of the contract or lease as 21 of the date of the commencement of the case under this 22 chapter. The claim of a landlord for injury resulting from the rejection of an unexpired lease of real estate or for 24 damages or indemnity under a covenant contained in such 25

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lease shall be allowed, but shall be limited to an amount not
to exceed the rent, without acceleration, reserved by such
lease for the year next succeeding the date of the surrender of the premises to the landlord or the date of reentry
of the landlord, whichever first occurs, whether before or
after the filing of the petition, plus unpaid accrued rent, without acceleration, up to the date of such surrender or reentry.
The court shall scrutinize the circumstances of an assignment of a future rent claim and the amount of the consideration paid for such assignment in determining the amount of

12 "SEC. 89. PRIORITIES.—The following shall be paid 13 in full in advance of the payment of any distribution to 14 creditors under a plan, in the following order:

"(1) The costs and expenses of administration
which are incurred subsequent to the filing of a petition
under this chapter.

"(2) Debts or consideration owed for services or
materials actually provided within four months before
the date of the filing of the petition under this chapter.
"(3) Debts owing to any person or entity, which
by the laws of the United States (other than this Act)
are entitled to priority.

24 "Sec. 90. Filing and Transmission of Plan and 25 Modifications.— S- EORO

1 "(a) FILING.—The petitioner shall file a plan for the 2 adjustment of the petitioner's debts. If such plan is not filed 3 with the petition, the petitioner shall file the plan at such 4 later time as the court, upon its own motion or upon applica-5 tion of the petitioner, prescribes. At any time prior to the 6 confirmation of a plan, the petitioner may file a modification 7 of the plan.

"(b) TRANSMISSION OF PLAN AND MODIFICATIONS.-8 As soon as practicable after the plan or any modification of 9 the plan has been filed, the court shall fix a time within 10 which creditors may accept or reject the plan and any 11 modification of the plan, and shall transmit by mail a copy 12of such plan or modification, or a summary and any analysis 13of such plan or modification, a notice of the time or times 14 within which the plan or modification may be accepted or 15 rejected, and a notice of the right to receive a copy, if it 16has not been sent, of such plan or modification, to each of 17 the creditors, to each of the special tax payers affected by 18the plan, and to each such other party in interest as the 19 court may designate. Upon request by a recipient of such 20summary and notice, the court shall transmit by mail a copy 21of the plan or modification to that recipient. $\mathbf{4}22$

23 "SEC. 91. PROVISIONS OF PLAN.—A petitioner's plan 24 may include provisions modifying or altering the rights of 25 creditors generally, or of any class of them, secured or un-

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secured, either through issuance of new securities of any
 character, or otherwise, and may contain such other provi sions and agreements not inconsistent with this chapter as
 the parties may desire, including provisions for the rejection
 of any executory contract or unexpired lease.

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"Sec. 92. Acceptance.-

"(a) WHO MAY ACCEPT OR REJECT .-- Unless a claim 7 has been disallowed or is not materially and adversely 8 affected, any creditor included on the list filed under sec-9 tion 85 (b) or who files a proof of claim and whose claim is 10not then disputed, contingent, or unliquidated as to amount, 11 and any security holder of record as of the date of the trans-12mittal of information under section 90(b), may accept or 13reject the plan and any modification of the plan within the 14 15time fixed by the court. Notwithstanding an objection to a 16claim, the court may temporarily allow such claim in such amount as the court deems proper for the purpose of accept-17 18ance or rejection under this section.

19 "(b) GENERAL RULE.—Except as otherwise provided 20 in this section, the plan may be confirmed only if it has 21 been accepted in writing by or on behalf of creditors hold-22 ing at least two-thirds in amount of the claims of each class. 23 "(c) COMPUTING ACCEPTANCE.—The two-thirds ma-24 jority required by subsection (b) is two-thirds in amount 25 of the claims of creditors who file an acceptance or rejection within the time fixed by the court, but not including claims
 held, or controlled by the petitioner, or claims of creditors
 specified in subsection (d).

4 "(d) EXCEPTION.—It is not requisite to the confirma5 tion of the plan that there be such acceptance by any creditor
6 or class of creditors—

"(1) whose claims are not affected by the plan;
"(2) if the plan makes provision for the payment
of their claims in cash in full; or

"(3) if provision is made in the plan for the protection of the interests, claims, or lien of such creditor
or class of creditors.

"(e) ACCEPTANCE OF MODIFICATION.-If the court 13 finds that a proposed modification does not materially and 14 adversely affect the interest of a creditor, the modification 15 shall be deemed accepted by that creditor if that creditor 16 has previously accepted the plan. If the court determines that 17 a modification does materially and adversely affect the inter-18 est of a creditor, that creditor, if entitled to accept or reject 19 the plan, shall be given notice of the proposed modification 20 and the time allowed for its acceptance or rejection. The 21 number of acceptances of the plan as modified required by -22 subsection (b) shall be obtained. The plan as modified shall 23 be deemed to have been accepted by any creditor who 24 accepted the plan and who fails to file a written rejection of 25

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the modification with the court within such reasonable time
 as shall be allowed in the notice to that creditor of the pro posed modification.

"SEC. 93. OBJECTION TO PLAN.—A creditor affected by 4 the plan or a special tax payer affected by the plan may file a 5 complaint with the court objecting to the confirmation of the 6 plan. The Securities and Exchange Commission may also file 7 a complaint with the court objecting to the confirmation of 8 the plan, but in the case of a complaint filed under this sec-9 tion, the Securities and Exchange Commission may not 10 appeal or file any petition for appeal. A complaint objecting 11 to the confirmation of the plan may be filed with the court 12 any time prior to ten days before the hearing on the con-13 14 firmation of the plan, or within such other time as prescribed 15 by the court.

16 "Sec. 94. Confirmation-

17 "(a) HEABING ON CONFIRMATION.-Within a reason-18 able time after the expiration of the time set by the court within which a plan and any modifications of the plan may 19 be accepted or rejected, the court shall hold a hearing on the 20 21 confirmation of the plan and any modifications of the plan. The court shall give notice of the hearing and of the time 22 23 allowed for filing objections to all parties entitled to object under section 93. 24

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1 "(b) CONDITIONS FOR CONFIRMATION.—The court 2 shall confirm the plan if satisfied that—

3 "(1) the plan is fair and equitable and feasible
4 and does not discriminate unfairly in favor of any
5 creditor or class of creditors;

6 "(2) the plan complies with the provisions of this 7 chapter;

8 "(3) all amounts to be paid by the petitioner 9 or by any person for services and expenses in the case 10 or incident to the plan have been fully disclosed and 11 are reasonable;

12 "(4) the offer of the plan and its acceptance are
13 in good faith; and

"(5) the petitioner is not prohibited by law from
taking any action necessary to be taken by it to carry
out the plan.

17 "SEC. 95. EFFECT OF CONFIRMATION.

"(a) PROVISIONS OF PLAN BINDING.—The provisions
of a confirmed plan shall be binding on the petitioner and
on all creditors who had timely notice or actual knowledge
of the petition or plan, whether or not their claims have been
allowed under section 88, and whether or not they have
accepted the plan.

"(b) DISCHARGE.-

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"(1) The petitioner is discharged from all claims against

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1	it provided for in the plan except as provided in paragraph
2	(2) of this subsection as of the time when—
3	"(A) the plan has been confirmed;
4	"(B) the petitioner has deposited the consideration
5	to be distributed under the plan with a disbursing agent
6	appointed by the court; and
7	"(C) the court has determined-
8	"(i) that any security so deposited will con-
9	stitute upon distribution a valid legal obligation of
10	the petitioner; and
11	"(ii) that any provision made to pay or secure
12	payment of such obligation is valid.
13	"(2) The petitioner is not discharged under paragraph
14	(1) of this subsection from any claim-
15	"(A) excepted from discharge by the plan or order
16	confirming the plan; or
17	"(B) whose holder, prior to confirmation, had
18	neither timely notice nor actual knowledge of the peti-
19	tion or plan.
20	"Sec. 96. Postconfirmation Matters
21	"(a) TIME ALLOWED FOR DEPOSIT UNDER THE PLAN
22	Prior to or promptly after confirmation of the plan, the court
23	shall fix a time within which the petitioner shall deposit with
24	the disbursing agent appointed by the court any consideration
25	to be distributed under the plan.

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1 "(b) DUTIES OF PETITIONER.—The petitioner shall 2 comply with the plan and the orders of the court relative to 3 the plan, and shall take all actions necessary to carry out the 4 plan.

"(c) DISTRIBUTION.—Distribution shall be made in
accordance with the provisions of the plan to creditors whose
claims have been allowed under section 88. Distribution
may be made at the date the order confirming the plan becomes final to holders of securities of record whose claims
have not been disallowed.

"(d) COMPLIANCE DATE.—When a plan requires pre-11 sentment or surrender of securities or the performance of 12 any other action as a condition to participation under the 13 plan, such action shall be taken not later than five years after 14 the entry of the order of confirmation. A person who has 15 16 not within such time presented or surrendered that person's securities or taken such other action required by the plan 17 shall not participate in any distribution under the plan, and 18 the consideration deposited with the disbursing agent for 19 distribution to such person shall become the property of the 20 petitioner. 21

22 "(e) CONTINUING JURISDICTION.—The court may re-23 tain jurisdiction over the case for such period of time as the 24 court determines is necessary for the successful execution of 25 the plan.

"(f) ORDER OR DECREE AS EVIDENCE AND NOTICE.--

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A certified copy of any order or decree entered by the court in a case under this chapter shall be evidence of the jurisdiction of the court, the regularity of the proceedings, and the fact that the order was made. A certified copy of an order providing for the transfer of any property dealt with by the plan shall be evidence of the transfer of title accordingly, and, if recorded as conveyances are recorded, shall impart the same notice that a deed, if recorded, would impart.

"Sec. 97. Effect of Exchange of Debt Securities 9 BEFORE DATE OF THE PETITION .- The exchange of new 10 debt securities under the plan for claims covered by the plan, 11 whether the exchange occurred before or after the date of the 12 petition, does not limit or impair the effectiveness of the 13 plan or of any provision of this chapter. The written consents 14 of the holders of any securities outstanding as the result of 15 any such exchange under the plan shall be included as 16 acceptances of such plan in computing the acceptance re-17 quired under section 92.". 18

19 "SEC. 98. DISMISSAL.—The court may dismiss the 20 case after hearing on notice—

21 "(1) for want of prosecution;

23 "(2) if no plan is proposed within the time fixed
23 or extended by the court;

24 "(3) if no proposed plan is accepted within the
25 time fixed or extended by the court;



1	"(4) if confirmation is refused and no further time
2	is granted for the proposal of other plans; or
3	"(5) where the court has retained jurisdiction after
4	confirmation of a plan—
5	"(A) if the debtor defaults in any of the terms
6	of the plan; or
7	"(B) if a plan terminates by reason of the
8	happening of a condition specified therein.
9	"SEC. 99. SEPARABILITY If any provision of this
10	chapter or the application thereof to any agency, instrumen-
11	tality, or subdivision is held invalid, the remainder of the
12	chapter, or the application of such provision to any other
13	agency or instrumentality or political subdivision shall not
14	be affected by such holding.".

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94TH CONGRESS 1ST SESSION H. R.

A BILL

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To revise chapter IX of the Bankruptcy Act.

By Mr. Rodino and Mr. Edwards of California

NOVEMBER , 1975

Referred to the Committee on



OFFICE OF MANAGEMENT AND BUDGET

Nov. 8

TO :

Roger Porter

FROM: Calvin J. Collier Associate Director for Economics and Government

> Each week the Administration produces a paper with brief statements of position on legislation scheduled to come before either House of Congress. The statements are made available to House and Senate Republican leadership.

Attached is a proposed position on the House version of the New York City guarantee legislation. Treasury (Gerard) drafted it. Please have it cleared for me.



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Mr. Collier may we have a position on the following bill by COB 11/6/75: The Rules Committee of the House is meeting Friday at 10:30 a.m.

HR 10481 - To authorize emergency guarantee of obligations of states and political subdivisions thereof, to amend the Internal Revenue Code of 54, to provide that increase from certain obligations guaranteed by the US should be subject to taxation, to amend bankruptcy Act and other purposes.

Administration position. The Administration opposes enactment. The Administration does not feel that Federal assistance should be provided to prevent a default by New York City. There appears to be no legitimate reason for American taxpayers to underwrite past deficits of that city. To do so would weaken restraints on government spending at the state and local level. It would also have an adverse effect on all costs of government borrowing.

11/13: LWS concurred and we responded to Cal



The New York Eimes.

NOV 121975

Burns Expresses Concern **Over City's Fiscal State**

By MARTIN TOLCHIN Special to The New York Times

WASHINGTON, Feb. 11-Ar-having difficulty meeting exthur F. Burns, chairman of the penses, they've had to make Federal Reserve Board, ex-sharp reductions and they pressed concern today over might lose businesses and their New York City's fiscal situa-tax base." tion, in contrast to the optimism | Dr. Burns was asked if he expressed last week by Treas- believed that there was merit

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pears that they're not within ness and industry and weaken their financial guidelines, and the city's tax base. people who follow it closely are seriously concerned."

expressed general satisfaction in New York, taxes on business, with the city's finances, said taxes on banks," Dr. Burns with the city's finances, said taxes on banks," Dr. Burns that there was a "reasonable said. prospect" that the city would "I think they have been ter-repay its loan, and added that ribly unwise," Dr. Burns contin-deficiencies alleged in a report ued. If they had instead made by Arthur Anderson & raised the sales tax, this would Company "appear to be based have been very productive," on the erroneous assumption that the three-vear plan is im-be absorbed without driving mutable.

reaction would be of the city will have to lead a life of failed to repay its loans. Repay- austerity." ment is due in June, and is "They've made very substan-required by law before addi- tial cuts," he added, "and they

that of Senator William Prox-mire, Democrat of Wisconsin York tries to do." and chairman of the Senate Banking Committee, who said said, New York City will sur-last week that he was "con-vive. cerned that this would be a "I think there's plenty of

"I wish it were going better," tion that the new taxes im-Dr. Burns said at a luncheon posed by the Legislature may meeting of New York Times reporters and editors. "It ap-cause they could drive out busi-pears that they're not within bears and inductive and weaken

"I think that there's a lot re seriously concerned." Last week, Secretary Simon the kind of legislation written

that the three-year plan is im-mutable. be absorbed without driving out business, without driving Repayment Due in June But Dr. Burns said today that their economy dangerously."

"I don't know if they'll be able to make it." Dr. Burns, when asked what He declined to comment, however, on what the Federal replied that "New York City

tional funds can be extended may have to do more of it. Dr. Burns's concern echoed Look at City University, and

In the long run, Dr. Burns

York City to meet." "Their revenue has declined," Burns said. "I think they'll Senator Proxmire said, "they're work their way out of it."

MEMORANDUM COUNCIL ON INTERNATIONAL ECONOMIC POLICY November 12, 1975 tacks w/ w/sh conversation FOR: J. M. Dunn Samuel M THROUGH: Wilbur Monroe FROM:

SUBJECT: International Considerations of New York City Financial Crisis

I met with Adolphe J. Warner of Becker Securities Corporation. Warner is Director of Research, a senior, well-seasoned analyst, and is highly regarded in the international financial area. In our discussion, the subject of New York City came up and Warner made some points that should be of interest to you. You may wish to draw on some of these points as the occasion arises.

First, the European "man in the street" is somewhat unsophisticated and less familiar with U.S. political-institutional arrangements concerning the budgeting-taxing powers between local, state and federal levels. All of these relations and arrangements are very different from those in Europe. Hence, the present difficulties and the threat of default are seen by the foreign public as casting aspersions on the soundness of New York State and even the Federal Government.

Second, one often thinks of a lack of confidence as being followed by an outflow of funds. It can also be reflected by a reduced inflow. This year, OPEC placements in the U.S. have been absolutely, and also relative to the total available surplus, substantially below 1974 levels. In this regard, Dick Debbs of the New York Fed, who was reported in the press the other day to have spoken out in concern of the New York crisis, is known to have close Arab connections and (he is himself either Arab by birth or of Arab extraction) may have been reflecting Arab unease.

Third, in Warner's view, easing of the dollar against major currencies in recent weeks does not reflect primarily (as many officials have insisted) easing U.S. interest rates. Other motivations such as concern about the New York crisis, may be as important if not more so. (Changes in interest rate differentials have not in fact been so great between the U.S. instruments and those in other key centers.)

Fourth, the 1974 experience with the German Herstatt bank failure, and Franklin National Bank as well, had great impact on foreign exchange markets for months afterward. Comparison of a New York City default to Herstatt may be too low key because of great uncertainty over larger political and financial considerations as to just what a default would entail.

Fifth (and this point is made in the November 12 <u>New York Times</u> article dealing with Paul Volcker's concern on the subject), to superimpose a financial crisis on the U.S. economy at a time when we are emerging from a long recession could abort recovery. Corporate and general liquidity are easing but new investment in plant and equipment and increases in employment naturally lag behind final demand in the recovery phase and are at a very delicate stage. The international ramifications of even a pause in U.S. recovery would be substantial in view of the psychological importance being given to our economic performance.



RESPONSE TO THE MAC PLAN FOR NEW YORK CITY

OPTIONS

Option 1

Reaffirm the position outlined in your National Press Club speech: "I am prepared to veto any bill that has as its purpose a Federal bailout of New York City to prevent a default. I am fundamentally opposed to this so-called solution, and I will tell you why. Basically, it is a mirage. By giving a Federal guarantee we would be reducing rather than increasing the prospects that the City's budget will ever be balanced. New York City's officials have proved in the past that they will not face up to the City's massive network of pressure groups as long as any other alternative is available. If they can scare the whole country into providing that alternative now, why shouldn't they be confident they can scare us again into providing it three years from now? In short, it encourages the continuation of 'politics as usual' in New York -- which is precisely not the way to solve the problem.

Indicate that there will be no pre-default Federal assistance.

Option 2

Indicate that you believe that the plan is on the "right track" and request that the plan be finalized and be signed by all the interested New York parties, without providing any indication of what Federal action, if any, might be taken.

Option 3

Same as Option 2 but indicate that the plan, if implemented, would not involve a Federal bailout and would have the effect of a default in that it would require a restructuring of the City's obligations. Under these circumstances, the Federal government could consider providing short-term assistance for essential services and/or seasonal financing only.

Option 4

Indicate that you believe that the plan is on the "right track" and that the seasonal financing requirements of the plan should be financed through private banks and investigate the possibility of assuring that such private financing will be available.

Option 5

Indicate that you believe that the plan is on the "right track" and that you are requesting Secretary Simon to work with New York State and City officials to assure that the plan is implemented. Secretary Simon's instructions would be to assure that any Federal participation does not constitute a Federal bailout.

Option 6

State that the plan in its present form is inadequate and request that the New York officials make changes to require further commitments of revenue increases or expenditure reductions.

Option 7

Make no public response to the New York plan.





11/12/75

OPTIONS WITH RESPECT TO THE PRESENTATION OF THE MAC PLAN FOR NEW YORK CITY RECEIVED YESTERDAY

Option 1

Reaffirm the position outlined in your National Press Club speech and indicate that under no circumstances will you consider Federal bailout prior to a New York City default. [Get exact language from speech]

Option 2

Request a firm plan, signed by all the interested New York parties, without providing any indication of what Federal action, if any, might be taken.

Option 3

Indicate that the MAC plan, if implemented, would have the effect of a New York City bankruptcy in terms of preventing a bailout and thus the Federal Government would consider providing assistance for: (1) essential services and (2) seasonal financing.

Option 4

Indicate that the seasonal financial requirements of the MAC plan should be financed through private banks and investigate the possibility of assuring that such private financing will be available.

Option 5

Indicate that you believe the MAC plan is on the right track and that you are requesting Secretary Simon to work with New York State and City officials to assure that the plan is implemented in such a way that it does not constitute a Federal bailout.

Option 6

Make no response.

Option 7

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Request that the New York officials impose further additional taxes in order to remove the need for outside assistance to meet seasonal financing problems.



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I am encouraged by reports that after many months of effort the officials of New York State and New York City, bankers and union representatives appear to have finally arrived at a realistic solution to the financial problems of the City of New York. The tentative plan involves major concessions and sacrifices on the part of all interested parties who have come to recognize that the solution to New York City's problems requires the marshaling of the vast financial resources of the City and State of New York -- and that they could not count on a bailout by the American taxpayer. Basically the program provides for:

- (1) New taxes to be enacted on a bipartisan basis.
- (2) Deferral of payment on debts and a reduction of interest payments.
- (3) Amendments to union contracts requiring pension contributions and fundamental changes in the pension systems.
- (4) A reduction in city operating expenditures.
- (5) Additional credit financed through the City pension funds.

Should this program be implemented, it would accomplish all of the difficult long-term adjustments which ordinarily can be accomplished only through bankruptcy proceedings.

They are on the right track. I encourage them to firm up their plans

and I instruct _____, and

of my staff to work with them.