# The original documents are located in Box 8, folder "Community Development - Project CHAIM Brooklyn NY (1)" of the John Marsh Files at the Gerald R. Ford Presidential Library.

# **Copyright Notice**

The copyright law of the United States (Title 17, United States Code) governs the making of photocopies or other reproductions of copyrighted material. Gerald R. Ford donated to the United States of America his copyrights in all of his unpublished writings in National Archives collections. Works prepared by U.S. Government employees as part of their official duties are in the public domain. The copyrights to materials written by other individuals or organizations are presumed to remain with them. If you think any of the information displayed in the PDF is subject to a valid copyright claim, please contact the Gerald R. Ford Presidential Library.

# PROPOSAL

Presented to the Director, Office of Economic Opportunity, under Title VII-D, Special Impact Programs, Community Services Act of 1974, for the

BROOKLYN COMMUNITY DEVELOPMENT CORPORATION



December 10, 1975

# BROOKLYN COMMUNITY DEVELOPMENT CORPORATION

PROJECT CHAIM :

Community

Help for

Area

Industry and

Management

# A Special Impact Program

December 10,1975

Sponsor:

B'Nai Torah, Inc., 1705 49th Street Brooklyn, N. Y. 11204

CONTACT: Rabbi Leib Pinte: (212) 871-6000/736-5460

### Summary Memorandum

Project CHAIM is a Special Impact Area program proposal under the sponsorship of B'nai Torah, Incorporated, to serve the poor Orthodox/Chassidic Jewish population which is so heavily concentrated in western Brooklyn.

Because of strong requirements to affirmatively carry out their obligations of parochial schooling, religious learning, charitable efforts and communal traditions, the great majority of the observant Jewish people in the Special Impact Area of Project CHAIM have been greatly pressed by the severe economic decline of New York City in general and their areas of Brooklyn in particular. Virtually no social/economic recovery programs have been developed to serve such needs, until this time.

Because community-focussed living, working and learning are essential to these poor Orthodox/Chassidic Jews, it follows that programs for their assistance must be deeply rooted in and related to these requirements. The proposed Brooklyn Community Development Corporation intends, through Project CHAIM (Community Help to Aid Industry and Management), to explore and develop three specific local-area venture vehicles:

1 - Food analog manufacturing, distribution and sales;

2 - Industrial realty development;

3 - Retail discount chain operation and management.

And, from these ventures, community needs would be met for respectable commercial vehicles which would enhance capital

- 1 -

formation, provide steady, decent-paying employment, and overcome the tide of urban decay in western Brooklyn.

The F.I.R. (Food, Industry, Retailing) Study is already in a partially-developed stage. Extensive community support already exists from those who are intimately aware of the realities of poverty in the Orthodox/Chassidic Jewish community of western Brooklyn. Because of the sweep of economic depression which is facing our City and the S.I.A. of Project CHAIM, a thorough and intensive planning year will be required. It is expected that the attached proposal, in the budgeted amount of \$429,951, will meet this urgent responsibility.

-0-



- 2 -

	<b></b>					
	and the second sec				APPENDIX C,	Page 1
		1. TYPE OF	APPLICATION	Fa	orm Approved	
SUMMARY OF GRANT APP		XNEW	CONTINUATION OF		B No. 116-R0199	
(For Health Demonstration Programs und Research and Pilot Programs under Sec	ction 232, and	2 NAME OF	GRANT NO.		OR DED USE ON	LY E RECEIVED
Special Impact Programs under Sectio Economic Opportunity Act.,			I	NO.		C ACCEIVED
			uis Ramirez		<u>_</u>	, 
SECTION I.	A	PPLICANT IN	FORMATION	nin sayahiri kaling (kr.) membuhata	·	
I. NAME OF APPLICANT AGENCY			4. ADDRESS (No. and stre 875 Avenue			· ·
B'nai Torah, Inc.	к		New York, N			
APPLICANT AGENCY PROGRAM M	ANAGER		6. TELEPHONE NO, OF			
Rabbi Leib Pinter		,	(212) 736-5	460	*	
7. POLITICAL JU	RISDICTIONS I	N WHICH OE	O FUNDED ACTIVITIES	WILL TAKE	PLACE	
A. COUNTIES	B. C		alities of 25,000 or more)		SIONAL DISTRIC	CTS
Kings		New YC	ork City		<b>20</b> 13	
						ĸ
. TYPE OF AREA SERVED BY H	BOJECT		· · · · · · · · · · · · · · · · · · ·		·······	
PROJECT NOT PROVIDING SE		IDENTS IN A D	EFINED AREA		·	
MULTISTATE STATE	MULTICO	ЛТТ СС	OUNTY IXLESS THAN	COUNTY-WID	ECITY	
LESS THAN CITY-WIDE	TRUST TERRIT	ORY . TR	ESERVATION OTHE	R (Identify)		
9. TOTAL POPULATION IN AREA						
CHECK HERE IF PROJECT D				NED AREA (PI	oceed to Item 10.	) · ·
URBAN (Municipalities of 10,	والمراجع والمستعلقة والمراجع والمراجع والمتحد والمتكافية والمتكاف والمتكر	والمتري المالي متدامعه التريك معروفات الكراب معي مسألك بساني را	عة بالإنكانية الإنكانية الربية - الكلية الربية المحتية في الولية الع المتحدين في الربية المتحديثين في ال			
10. TYPE OF AGENCY (Check more il			S COMPLETE ITEMS 10 the			
•	COMMUNITY	-			GENCY (Applicant Action Agency.)	not recog-
STATE ECONOMIC OPPORT	JNITY OFFICE	TRUST T		·		
11. INTERNAL REVENUE SERVICES 11-2314459	EMPLOYER IDE	NTIFICATION	NO. (Assigned by IRS Form	\$\$-4)	19 Concentration of the Annual Society of the Annual Society of the Annual Society of the Annual Society of the	•
12. APPLICANT TYPE		13. APPL	ICANT FUNCTION (Check	most applicable	titem(s))	
PRIVATE PUBLIC			ELEMENTARY/SECONDAR		COOPERAT	IVE
	GOVERNMENT		NSTITUTION OF HIGHER		DEVELOPM	
	TY GOVERNMEN E government		TEALTH AND WELFARE A		CORPORAT	ION
	L COUNCIL	in	RELIGIOUS ORGANIZATION	•	X OTHER (Spe	cify)
مر مر	NAL BODY		EMPLOYMENT/MANPOWER	AGENCY	General	
			NEIGHBORHOOD BASED OF		service	e agenc
SECTION II.		PROJECT	SUMMARY			
14. WILL THE ADMINISTRATION OF	ANY PART OF T	HE WORK PRO	GRAM BE DELEGATED TO	ANOTHER AG	ENCY?	
YES XNO (15 ** eacl	Yes", CAP Form h delegase agency	11, "Assurance". If it has not	e of Compliance with Civil I been previously submitted, i	Rights Act of 19 it should be sub	964," must be file mitted with this a	d for pplication.)
15. FUNDING PERIOD I FUNDS ARE REQ				REQUESTED		
BEGINNING DATE E	NDING DATE		OEO FEDERAL	1	FEDERAL	
	ecember 3		\$386,956		\$42,995	
			C OPPORTUNITY EMPL			
1. Dees any person who was emplo chief executive officer of, or serve of which the applicant will delegate the	yed by OEO with m the governing h	hin the last 12m	e any financial interest in: (	or part-time emp (a) the applican	t agency; (b) an	agency to
a contract fox \$25,000 or more? 2. Dues any such person serve in a agencies?	ny executive ca	pacity, in a p	osition paying more than	\$18,000 per yo	ear, for any of t	he alware -
<ol> <li>agencies?</li> <li>Is any such person expected to v</li> </ol>	vurk on the prog	ram which is	to be supported by the gra	unt?		
<ol> <li>Has any such person participated tions with OEO concerning the re-</li> </ol>	d, or will any sy				lication of in co	mmunica-
	If "Yes"; attach ( and the relations)		names of any OEO employee	a involved, the	ir positions with (	м.ө.

÷

#### APPENDIX C, Page 2

¢	F	r	٣	ł	n	L.	- 61	٧.	
-	-	~		٠	v	14		۰.	

#### CERTIFICATION OF COMPENSATION COMPARABILITY

The salaries and fringe benefits of all employees of this applicant which are supported by OEO funds, or are counted as contribution to the non-Federal share under a grant made by OEO have been reviewed according to OEO instructions and comparability has been established.

Documentation of the methods by which the applicant established comparability is available in applicant's files for review by persons authorized by OEO and personnel of the General Accounting Office.

Any amendment in the future to the OFO approved salary schedule resulting in a general raise in salaries or any change or increase in fringe benefits for all employees shall be based on a current determination of compensation comparability.

#### SECTION V.

#### TITLE VI OF THE CIVIL RIGHTS ACT

The applicant AGREES that it will comply with Title VI of the Civil Rights Act of 1964 (P.L. 88-352) and the Regulations of the Office of Economic Opportunity issued pursuant to that title (45 C.F.R. Part 1010), to the end that no person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity for which the Applicant receives Federal financial assistance either directly or indirectly from the Office of Economic Opportunity; and HEREBY GIVES ASSURANCE THAT it will immediately, in all phases and levels of programs and activities, install an affirmative action program to achieve equal opportunities for participation, with provisions for effective periodic self-evaluation.

In the case where the Federal financial assistance is to provide or improve or is in the form of personal property, or real property or interest therein or structures thereon, this assurance shall obligate the Applicant, or, in the case of a subsequent transfer, the transferee, for the period during which the property is used for a purpose for which the Federal financial assistance is extended or for another purpose involving the provision of similar services and benefits, or for as long as the Applicant retains ownership or possession of the property, whichever is longer. In all other cases, this assurance shall obligate the Applicant for the period during which the Federal financial assistance is extended to it.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining either directly or indirectly any and all Federal grants, loans, contracts, property, or discounts, the referral or assignment of VISTA volunteers, or other Federal financial assistance extended after the date hereof to the Applicant by the Office of Economic Opportunity, including installment payments after ' such date on account of applications for Federal financial assistance which were approved before such date. The Applicant recognizes and agrees that such Federal financial assistance will be extended in reliance on the representations and agreements made in this assurance, and that the United States shall have the right to seek judicial enforcement of this assurance. This assurance is binding on the Applicant, it successors, transferees, and assignees, and the person of persons whose signatures appear below are authorized to sign this assurance on behalf of the Applicant.

SECTION VI.	MAINTENANCE OF EFFORT	
(Applicable to g	nts made under Section 222 of the Economic Opportunity Act of 1964.)	

Funds or other resources devoted to programs or activities designed to meet the needs of the poor within the community will not be diminished in order to provide non-Federal share contributions for the Grantee.

With respect to each program account in this funding request:

- (1) The amounts claimed as non-Federal share represent a net increase over expenditures from non-Federal sources made for similar activities during the twelve months prior to initial application to OEO for the program account.
- (2) The program account services will be in addition to, not in substitution for, services previously provided without Economic Opportunity Act assistance.

#### SECTION VII.

#### CERTIFICATION

The applicant agency agrees that any funds received as a result of this application will be expended in accordance with the terms of the grant and in accordance with regulations of the Office of Economic Opportunity.

The undersigned CERTIFIES that he is authorized to submit this application on behalf of the applicant agency, and to make the commitments contained in it.

NOTE: If the applicant agency is recognized by OEO as a Community Action Agency under Title II of the Economic Opportunity Act, this application must be signed by the chairman of its governing board or, if the Community Action Agency is a

political jurisdiction, by the principal governing official of the jurisdiction. In other cases, the application should

normally be signed by the chief executive officer of the agency. Other signatures will be accepted only if evidence of their authority to commit the applicant is submitted to OEO.

		11			
TYPED NAME AND TITLE	SIGNATURE		(	DATE	· · ·
Rabbi Leib Pinter Prógram Manager	Lert			December 10,	1975
TYPED NAME OF EXECUTIVE DIRECTOR OR COMPARABLE OFFICIAL (If different from name and litle indicated above.)					
			يقاف والمتعادية والمتعاد المورجون فالمعين أعاد المتلية في		

Sec	of Programs under : tion 151, of the Ec IMENDMENT OR C	momic Opportunity	Act	• . • • • • • • • • • • • • • • • •	"B'nai	Torah, Inc	- /	Dec.10,1	975	, 116-R0200	
<b>.</b> G	RANT NO. B.	FUNDING PERIN FUNDS ARE		c	<ul> <li>PROGRAM ACCC shown on most rec</li> </ul>	PROGRAM ACCOUNT TITLE AND NO. (As shown on most recent OEO Statement of Grant) 					
	1	n. 1,1976		76	n/a		\$ n	۰,	•		
EC		ET SUMMARY	NET APPLICAT	TONS . Ear	Patent and the property of the second se	ly. CONTINUATIO	والمرجع المراجع المحافظ المتحدة أواعد المتراجع المتابع	ويستهد والمستخدم والمستخدم والمتكان مين المتحد والمتكر	· FOR OEO	USE ONLY	
AT. NO. 7	ņ. Cost	THE CURR	ROVED BUDGE ENT FUNDING I		D. REQUESTED A CURRENT OE BUDGET		E. TOT REQUESTE No. months of Ope	DBUDGET	F. TOTAL OEO APPROVED BUDGET No. months of Operation		
LY I	CATEGORY	OED FEDER	AL NONFEL	DERAL	OEO FEDERAL	NONFEDERAL	OEO FEDERAL NONFEDERAL		OEO FEDERAL NONFEDERA		
4		(1)	. (2)		[1]	(2)	(1)	(2)	(1)	(2)	
1	Salaries and Wages				•		160,800 .	-0-			
	Fringe Benefits (Employer share or	157)					26,693		·		
3	Consultants and P fessional Services	o-					160,000				
1	Travel		-				7,308	<b></b> ···			
2	Space Costs and Rentals	· .		۰.	5		48,450		•	·	
3	Consumable Suppl	c .			•		5,750				
4	Leose and Purchase of Equipr	tno			•		12,600 .				
5	Investment Cepitol			•	-	• -	-0-				
5	Other Direct Costs		•				8,350		•	•	
0	Indirect Costs				•	۰ •	-0-				
	100 TPJ	AL	•	·			429,951	· -0-			
:C	דוסא וו.	ESTIN	ATED FUTUR	E COSTS		والمرعاد ومراموه ومحمد وبالقرامية فالمناج والمروم كالتناط الرواب فألت الماد المراج			future program operati		
		81				Estimated Total Fea	ieral Shore to be Re	quested from OEO	No. months of	Uperation	
- F	OR THE BALANCE	OF THE PROJEC	T (To be comple	ied only fo	r applications	n/a 					
-	FORM 325 Nov		iciude estimales	in fiem 1.)	<u></u>			**************************************		SA DC 72.6623	

<ul> <li>BUDGET SUPPOR</li> <li>(For Health Demonstration Pro Section 232, and Special Impa</li> </ul>	CT SHE grams und ct Program	ET - PART   ( er Section 222, Re 13 under Section 151	Salaries and Wi search and Pilot Pr of the Economic Op	ages) ograms under portunity Act)	Page <u>1</u> of <u>-1</u> -		Form Ap ONB No	proveđ 116-R0200
1. NAME OF APPLICANT AGENCY		1	······	· · · · · · · · · · · · · · · · · · ·	2. TYPE OF GRANT	L <sub>2</sub>	3. 0/	TE SUBMITTED
B'naì Torah, Inc.		·	•	•	X NEW AMENDMEN		De	ec.16,197
			والمسترج والمتحدة والمتحد والمستحد والمسترج والمحاصر والمحالي والمتكرية والمتكرية والمتحاد والمحاد	and the second	st Category No. 1.1)			
4. PAID PERSONNEL (Completed)		1	Il Share is entered in	Col. E.)	5, V(		ERS	1
TITLE OR POSITION	NO. MAN MONTHS	TOTAL SALARIES AND WAGES (Col. D + EJ	OEO FEDERAL	NONFEDERAL Share	CATEGORY OF VOLUNTEER [List in Wage Rate Sequence]	WAGE PER HOUR	TOTAL HOURS	NONFEDERAI SHARE (Col. B X C)
٨.	8.	<u> </u>	D.	E.	· A.	° D.	с.	D.
xecutive Director	12	30.000	30.000	-0				
sst. Project Director	12	21,000	21,000	• • •		•		
roject Development pecialist/Staffing	12	18,000	18,000			• • •		•
roject Development pecialist/>Fiscal	12	18,000	18,000			•		
roject Development pecialist/Administra'n	12	ia.ooo	18.000					-
roject Development pecialist/Comm. Relns.		18,000						•
xecutive Secretary	12	13,000	13,000	•		· •		- 
lerk-Typist (2)	24	17,000	17,000			•		
eneral Clerk	12	7,800	7,800	· · ·		•;•		•
			•	•				•
· ·		•						
p Georgia y		•		······································				
· · · · · · · · · · · · · · · · · · ·				· ·				
. A Constant						•	• .	
- SUBTOTAL(This page) (Use continuation sheets,)	120	160.800	160,800	-0-	SUBTOTAL (This page) (Use continuation sheets.)			<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>
5. GRAND TOTAL, PAID PERSONNEL " (Show on Page 1 ONLY)	120	160,800	160,800	-0-	GRAND TOTAL, VOLU 7. (Show on Page 1 only.)	INTEERS		and all for the local set of the s

APPENDIX

1. NAV	E OF APPLICANT AGENCY	of 0	The Approved (1) No. 116-R0200 3. DATE SUBMIT
В'	nai Torah, Inc.	•	Dec.16,19
•	BUDGET SUPPORT DATA (Itemization of Cost Categories other than Salaries and Wages. Show subto	al for each cost category.)	. 1
COST CAT. NO, A.	DESCRIPTION OF ITEM AND BASIS FOR VALUATION B.	AMOUNT OR V OEO FEDERAL SHARE C.	ALUE OF ITEN NONFEDERAL SH D.
1.2	Fringe Benefits (at 16 2/3 %)	26,693	-0-
1.3	Consultants and Professional Services	160,000	
2.1	Travel	7,308	
2.2	Space Costs and Rentals	48,450	
2.3	Consumable Supplies	5,750	
2.4	Lease and Purchase of Equipment	12,600	
2.6	Other Direct Costs:	8,350	
	A Transporting supplies	<del>(</del> 500)	
	B Communications: Telephone, Postage, Telegrams	(4,500)	•
	C Insurance	(400)	
	D Bonding	(500)	•
	E Payroll Costs	(500)	
	F Professional/Organizational Memberships & Publications 1	(750)	•
	G Miscellaneous	(1,200)	

# CONTENTS

Introduction & Discussion	Page l - 3
Organizational Structure of B.C.D.C.	4
Participating Groups	4
Staffing & Assignments	5
Action Calendar for Planning Year	6 -
F.I.R. Study - Introduction	
F.I.R. Study - Narrative	
F.I.R. Study - Index List of Participants a	and
Contributors to Decision-Mal	cing;
Action Calendars	
Budget for Planning Year	
Appendix I - Where Is Poverty? Narrative w	vith Maps
and Charts	
Appendix II, Appendix III - Statements of	Community
Commitments	
Appendix IV - Biographical Data on Principa	al Personnel
Appendix V - Property List	
Bibliography	Page
Acknowledgements	Page



# Introduction and Discussion

An almost-unique opportunity to invigorate, stimulate and sustain economic and social growth for a city-within-a-city of more than 1,000,000 people exists in this Project CHAIM proposal for a planning grant for the Brooklyn Community Development Corporation under Title VII-D, Special Impact Programs, Community Services Act of 1974.

This opportunity is large, yet strangely hidden from general view. In another sense, however, it is glaringly evident: in the South Bronx we see its logical terminal stage - virtual rot of nearly an entire community of formerly comfortable middle-class neighborhoods. What does it come from? It comes from continued, unremitting erosion which leads to decay which leads to collapse in the economic and social fabric of blocks, areas, neighborhoods and then communities.

It results in a loss which is equivalent to the llth largest city in the United States. Similarly, in Brooklyn, half of the industrial space of all New York City lies vacant --- ten million square feet! This inert production property is almost twice the size of Detroit's entire industrial layout.

A major root of this curse of collapse afflicting the South Bronx is economic deprivation and weakness, iniindividuals, in families, and in communities. And the present traumatic condition of New York City's economy raises warning spectres for us all. Nonetheless, substantially different results have obtained - albeit falteringly - in certain parts of Brooklyn.

- 1 -

The blight began thirty years ago upon the ending of World War II: soon the heart of this borough was sere and steaming with the poor and the angry; ten miles of oceanfront were leveled; grand houses of the boulevards were scorched and crumbling. But, the old populace didn't flee from Brooklyn: they made strategic retreats into the old neighborhoods - Bay Ridge, Borough Park, Flatbush and South Brooklyn. Downtown was revitalized; Bedford-Stuyvesant began to glimmer with the years of effort to reclaim the land: miles of tree-shaded streets and sedately painted homes match the liveliness of its commercial centers. Even East New York and Brownsville show spots of healthy color once again.

We see now, however, that the titanic efforts of these many Brooklynites only add up to a holding action, especially with the shuteing down of new construction for the entire city. How long can the people in these marginal neighborhoods (marginal in income, not in appearance) prevent the tragedy of urban blight? The economic activity in our city is declining faster and affecting the men and women of these proud neighborhoods long before the decline finally sweeps over the managerial groups in the suburbs and the continually fluctuating labor pool in the slums. And, as the economic base narrows, the long-term working class that forms the backbone of these barrier neighborhoods lose their jobs permanently.

These are older, more established workers, with a larger financial obligation that blocks them from making ready wage compromises even were new employers willing to hire. Younger workers, if already steadily employed, can choose to move out, thus revers

- 2 -

ing the former population trends into "the big city". And, if not steadily employed, these younger workers have little opportunity, at this moment of economic decline, to enter the mainstream in meaningful numbers.

In the case of the Orthodox/Chassidic Jewish wage-earners and senior citizens, however, there are additional factors which, in virtually all cases, increase the hardship. It is not only hunger for a certain standard of living that herds them into these "good" marginal neighborhoods: it is a devout action, enabling them to support their parochial schools (yeshivas), their synagogues (shuls) and their traditions (Yiddishkeit). It is their <u>duty</u> to their children. Jews, still one-third of the entire Brooklyn population, concentrate in the "respectable" neighborhoods whether or not they can economically afford such housing. Their heads are high, though their pockets are often empty.

Thus, the focus of Project CHAIM - Community Help for Area Industry and Management - will be the 'recently-discovered' phenomenon of the modern poverty studies: the poor people in the Orthodox/Chassidic Jewish community of western Brooklyn. We have come to recognize, almost reluctantly, that a concatenation of circumstances has forced observant Jews into poverty conditions which they have been desparately striving to avoid. We have also come to recognize that their most desparate strivings will ultimately be of no avail unless a functioning communal organism can be brought into being to unite this community in a massive, continuing and growing program of economic self-help grounded in basic industrial/

- 3 -

As shown on the maps and charts in Appendix I ("Where Is Poverty?") the tide of middle-class community which has been constantly washing away from most areas of western Brooklyn has left islands of observant Jews stranded, perforce, in a new sea of impoverished other ethnic groups whose own struggles have at long last begun to be acknowledged and responded to by city, state and federal assistance agencies. What does this mean to the observant Jewish community impacted in the Project CHAIM area?

It means that their problems of food, housing, schooling, work, medical care and charitable obligations are further exacerbated by actual physical isolation and perceived psychological isolation. What do they need? They need the focus, assurance and tangible support of belonging to communal activities centered in works of mutual interest and self-help, rooted in ethical principles, and offering sustained community life. This is what Project CHAIM proposes to develop - with their participation and enthusiasm.

Tangible practicalities are the stuff of which such recoveries and resurgences are made, when coupled with moral commitment and deep personal involvement. The F.I.R. study which follows (Food, Industry, Retailing) offers some exciting and major initial business exploitation proposals for specific exploration in this first-year planning grant. Because of the substantial amount of economic development study which has already been accomplished, it is anticipated that all three business possibilities - food analog manufacturing, distribution and sales; industrial park realty development; and retail discount chain-store management

v 0 g

- 4 -

and operation - may yield successfully to the detailed developmental studies to be undertaken in the forthcoming twelve months.

The near-total absence of substantive social, community development and economic development programs in the Special Impact Area of Project CHAIM, and particularly the absence of any such programs targeted toward the Orthodox/Chassidic Jewish community, reflect the crisis nature of the problem. Their results can be summarized herewith: virtually nil.

The distinctive strategy for economic development of the western Brooklyn Special Impact Area to be served by Project CHAIM is twofold:

1 - Development of profitable indigenous industry and commerce and the well-paying jobs that will flow from them;

2 -Assurance of the respectability of the enterprises and their positive relationship to the educational, charitable and social-responsibility commitments of the Orthodox/Chass= idic Jewish community.

It is expected that the impact of this strategy will be to break the downward spiral of poverty, to bridge the gap between modern economics and the demands of traditional communal obligations, and to provide enduring capital-formation enterprises directly responsive to the Special Impact Area community.

## Organizational Structure

The Brooklyn Community Development Corporation (known as Project CHAIM) is organized as follows:

B'Nai Torah, Inc., as sponsoring organization;

- 5 -

Rabbi Leib Pinter as Chairman of B.C.D.C.;

Rabbi AbrahamaDonner as Chairman of the Advisory Community Group;

Meyer Steier as Associate Chairman of the Advisory Community Group;

Hon. Thomas Schleier as Chairman of the Financial/Bank-

ing Advisors;

Dov Gewirtzman as Chairman of the Committee of Other Community Program Groups.

The organizations which shall be represented through the presence of an official as a member of one or more of the above advisory bodies are:

Yeshiva Agudath Achim;

Action Nursery;

N'SheimAhavas Chesed;

Jewish Community Council of Greater Coney Island;

Dorchester Senior Citizen Center;

Chassidic Community Council of Borough Park;

Zvi Zuckerkandel - Free Loan Organization of Boro Park;

Rivkah Laufer Bikur Cholim.

#### Staffing and Assignments

The proposed staff structure and assignments during the crucial first-year planning stage will be:

Executive Director - Responsible for guiding the growth and operation of the Brooklyn Community Development Corporation as a full-fledged program of professional economic development for the poor Orthodox/Chassidic Jewish community of western Brooklyn. He will oversee the study and devel-

- 6 -

opment of venture proposals; direct the administration of the entire staff; serve as active transmitter of ideas between staff and advisors such as the Board, in both directions; coordinate B.C.D.C. activities with other organizations; assure the positive reputation of the B.C.D.C. in the Brooklyn area and outside of it; serve as prime discoverer of sources of material assistance, from development capital onward; and review and utilize conceptual approaches es successfully applied in other similar situations.

Assistant Project Director - Will serve as daily operations officer, assisting the Executive Director in all of the above responsibilities; will focus on managing and coord-

Executive Secretary - Will perform secretarial services for the Executive Director and Assistant Project Director; as required, will also assist the Project Development Specialists in secretarial work; will supervise the daily work of the office secretarial/clerical staff; will make stenographic records of conferences and meetings as necessary and will completely transcribe into written form stenographic material received in various ways.

Project Development Specialist (4) : Staffing; Fiscal; Administration; Community Relations - In each of the specified technical areas, the Project Development Specialist will provide advice and assistance to the Executive Director, the B.C.D.C. Board of Directors, et al., on manpower requirements of Project CHAIM; fiscal and financial resourc-

- 7 -

es and applications; internal management structures and procedures for productivity, control and security; methods, people, and media and the specific significances of each in communicating within and outside of the Special Impact Area.

The earnest involvement of the business community within the S.I.A. is demonstrated in the statements attached in Appendix II. Similarly, coordination with other public and private community development and economic development programs and resources is reflected in the statements attached in Appendix III.

Because of the exceptionally intimate nature of every community of observant Jews, the decision-making process will be inherently responsive to residents' interests and needs. And, to monitor the feedback process and ensure that no single input attains exclusive or disproportionate impact upon the decision-making process, the Board of Directors and the Advisory Community Group will establish formal procedures to require that opinions, ideas and responses have been solicited, recorded and transmitted.

### Action Calendar for Project CHAIM

A detailed calendar regarding the venture vehicles in the F.I.R. Study is included in that presentation, following. A general action calendar for B.C.D.C. during the twelve-month planning period follows here:

1st - Recruitment of staff.

lst - Establishing of office facilities.

2nd - Orientation Meetings with:

- A. B.C.D.C. Board of Directors
- B. O.E.O. Project Representatives

#### - 8 -

C. - Advisory Community Group

D. - Financial/Banking Advisors

E. - Committee of Other Community Groups

3rd - Detailed Survey of Identified and Anticipated Areas of Jewish Poverty Population.

3rd - Developmental Studies of the F.I.R. Proposals:

A - Food Analog Manufacturing, Distribution and Sales;

B - Industrial Park Realty Development;

C - Retail Discount Chain-Store Management and Operation. These developmental studies are aimed at fleshing out the details of technology, financing requirements, economic viability, and managerial-talent demands.

## Major Milestones

The major milestones in the Planning Period are proposed to be: First 30 days - Office established and in smooth daily operation, including recruiting of all initial staff; Second 30 days - All orientation meetings completed; poverty population survey begun; F.I.R. studies under way; Third 30 days - Poverty population study completed; data undergoing staff analysis;

Fourth 30 days - Poverty population study data analyzed and conclusions applied to modify Project CHAIM proposals, as appropriate; preliminary report to Board on feasibility prospects of each of the three F.I.R. proposals;

Fifth 30 days - Round-Robin Meetings with financial/banking advisors and with Advisory Community Group to weigh priorities among the three F.I.R. proposals, consider other development proposals which may have germinated since the B. C. D. C. began, and calendarize any special actions needed to form the bases for one or more F.I.R. proposals to be converted into firm project proposals in their own right; concurrently, meetings with O.E.O. Project Representatives for technical advice and guidance. Sixth 30 days - (mid-point) - B.C.D.C. Board of Directors meet to choose specific one (or more) F.I.R. - and/or other - proposals for full-fledged effort to prepare complete operating-grant proposal to be submitted to the Office of Economic Development, O. E. O.; also, to designate one or more other proposals for possible subsequent preparation as operating-grant proposals.

Seventh through Ninth 30th days - Development of infrastructure of community support for selected F.I.R. (and/or other) operating-grant proposals; receiving and integrating feedback; surveying financial resources and obtaining conditional commitments from specific money sources. Final 90 days - In intense cooperation with Advisory Community Group, Committee of Other Program Groups, Financial/ Banking Advisors, and O.E.O. Project Representatives, write in final form the Operating-Grant Proposal for the Brooklyn Community Development Corporation and submit it for approval.

### Introduction to the F.I.R. Study

The B.C.D.C. sponsor and community leaders realize that it would be presumptuous to expect to launch more than one major venture vehicle at a time, especially in its early career. Apart from

- 10 -

the prudence of entertaining but one venture in order, limitations of financial and other resources would undoubtedly force such an inhibition.

The first decision to be reached, therefore, and one which would evolve out of a consensus of view from among the following communityuforums, would be to choose one of the aforementioned three development vehicles: food analog manufacturing, industrial park realty development, or retailing.

The community forums referred to are:

B'Nai Torah, Inc., Board of Directors; B.C.D.C. Board of Directors; Rabbinic clergy; Parochial school board representatives; Lay leadership; Civic and business leaders and aides.

These groups have already contributed much to the spirit and thrust of B.C.D.C. They are aware of its purposes and its options. It is safe to say that the weight of community opinion expressed thus far leans toward the food manufacturing vehicle as a first venture. This may cha nge as factors not yet fully appreciated by the community exercise their pressures toward one or another direction. New elements and new opportunities may appear on the scene, thereby displacing previously-held priorities.

The community leadership may decide to embark upon a simultaneous study of all three vehicles, resources permitting. This would

- 11 -

offer the advantage of exposing, in juxtaposition, the strengths and weaknesses of all three vehicles. Alternatives would appear more distinct, with consequent decisions accelerated. That vehicle which proved to be the sturdiest in conception, the most practical of attainment, and the grandest in promise would stand out as a clear choice.

A decision would ultimately be made, probably sooner rather than later. The accompanying charts illustrate the order of planning and the participants/contributors in developmental decisions for the above three vehicles individually. While all three have a pool of participants in common, there will be other participants whose special interests will relate them to only one of the different ventures. The bar charts denote for each possible venture the steps in the planning process, specific objectives and milestones, and corresponding target dates.

# F. I. R. Study

Generally, CDC strategies under Title VII are geared mainly to initiating deprived communities into the responsibilities and rewards of venture ownership and control. This B.C.D.C. strategy, however, must possess an additional objective:

the venture or ventures to be financed will - concurrent with outside sales - provide to the Orthodox/Chassidic Jewish community those products and services to which it does not now have practical access, due to either unacceptable economic factors, or non-existent sources.

Economic forces without, and religious forces within, have made poor Jews of the observant community cluster together in the

- 12 -

classic traditions of the ghetto. These are people who are essentially technologically unskilled, living in a community which, by and large, feeds upon itself. The little capital which the community possesses flows through and about small, competing marginal shopkeepers and service agencies.

To sustain its massive and traditional commitment to parochial education, parochial services, and parochial supplies - and to do so with dignity, efficiency, and promise - the community of Project CHAIM S.I.A. requires access to income from both respectable salaries and respectable communal enterprise profits. Not either one alone, but <u>both</u> capital sources together are needed, and both will be the domain of the B.C.D.C. Its primary task will be to generate capital inflow through the creation of profitable indigenous industry and commerce, and through the creation of the well-paying, currently-valuable jobs to serve them.

For the purpose of this study, we shall examine three specific venture vehicles, and show how they could serve the community by responding to Project CHAIM's primary pursuit, that of creating good jobs and good profits.

# Venture Vehicle #1 - Food Analog Manufacturing :

Food analog manufacturing is in its infancy: we must even define the term "food analog" to begin with. A <u>food analog</u> is a food which purports to represent a standard, staple universally-accepted viand both as to that staple's esthetic appearance and its nutritional qualities, though the analog is produced or formed from entirely different ingredients - usually grains or vegetables. A food analog is not a mere substitute: it is the mirror image

- 13 -

of the real thing.

Thus, yesterday we enjoyed margarine that, for all the world, could pass for butter. So, today we enjoy processed foods which taste, smell, look like and feel like meat and poultry products, when in fact these processed foods have no origin at all in natural meat and poultry. The supermarket shelves are filled with <u>Morningstar Farms, Egg Beaters</u>, and their competitors.

Many of the food analogs, moreover, have excellent grounds for their claim to be even more healthful than their natural counterparts (having no cholesterol, for instance).

This new food resource is extremely relevant to the problems of the observant Jewish community, because food analogs are cheap to produce, are based on plentiful raw materials, require moderatelyskilled production workers, enjoy high profit margins relative to their natural counterparts, and are by composition <u>kosher</u>. That is, they are non-animal derivatives of grains and vegetables, and hence inherently free of the halachic problems and the costs associated with ensuring animal kashruth.

So here we have an array of palatable and healthful foods, easily acceptable to kosher-keeping families, and less expensive than true meat and dairy products. The rationale of this venture vehicle proposal is that if the Orthodox/Chassidic Jewish community could itself produce its own food analog supplies, these benefits would come to it:

1 - the community could provide its own staples for and by itself, eliminating wasteful outsider profits;

2 - the community could exchange a costly menu for the very

- 14 -

same menu in food analogs at a much lower price tag; 3 - a number of its citizens could become gainfully employed in jobs with recognized, marketable skills;

4 - the community could participate in a growth industry with corresponding profit potential;

5 - the community could become a volume supplier of non-animal based variety foods to an increasingly diet-conscious market nationally, and to a kosher market world-wide.

What tasks would have to be undertaken if the poor Orthodox/Chassi idic Jewish community were to attempt to achieve such an indigenous food industry? Possibly subject to a great deal of further reflection by the community's leadership under the tutelage of the B.C.D.C., it would be reasonable to project the following scenario:

A - B.C.D.C. would initiate a series of conferences with food industry executives, brokers, financial specialists, security analysts, etc., on the condition of the food analog phenomenon, its future, and its relevance to current plans concerning it by B.C.D.C and the observant Jewish community. DAY 1 -120.

B - B.C.D.C. would engage the professional services of a recognized research team to conduct long-term and short-term
feasibility studies on the prospects for a B.C.D.C. effort
in producing and marketing food analogs. DAY 30 - 180.
C - B.C.D.C. would acquire lists of eligible candidates to
manage a food analog formulation, production, and distribution complex. Such lists would be names of accredited and
practicing operator specialists in the field, men with long



and distinguished records of innovation and productivity. Between one and three such candidates would be recruited, with adequate emolument, as a standby first management team to head the new community enterprise. DAY 30 - 180. D - A suitable food analog production and distribution site would be chosen from among existing food plants or buildings readily convertible to food plant use. The plant site should be within, or at least on the perimeter of, the community. Technical advice on the plant choice would come from industrial real estate brokers, government authorities, food brokers, bankers, contractors, industry specialists, and food technologists, not the least among whom would be the aforementioned standby management team. DAY 90 - 270.

E - Raw material suppliers would have been canvassed as part of the feasibility study which, among other objectives, would determine:

(1) Availability of basic raw materials and their prices;

(2) Latest departures and accomplishments in the development of raw materials. (Food analog raw materials, like the industry finished products, are in a constant state of flux and innovation, with new materials being demonstrated in quick succession.);

(3) Information on the latest state of the art of structured food.

Among the finest and most prolific sources of technical guidance on the formulation and production of food analogs are the raw materials suppliers themselves. Companies like Ralston-Purina, Miles

- 16 -

Laboratories, Central Soya, Archer-Daniels-Midland, and perhaps a dozen more of their size, maintain huge research laboratories and kitchens solely for the purpose of devising new and better ways of imitating nature. Their service is, on the whole, free for the asking, and their assistance in assuring community success in this venture cannot be over-rated.

F - Marketing and sales of finished food analog products would best be left to the strong and experienced hands of a reputable food brokerage house, at least in the beginning. There are a number of national and international food brokers who would be glad to handle a quality line of food manalogs in competition with those giants of the American food industry which have by now entered the field. Thus, B.C.D.C. would commence negotiations with a select group from among respected food brokerage firms to determine the best organization to represent the community in the national and international marketplace. DAY 180 - 360.

G - B.C.D.C. would, meanwhile, have sought and assimilated expertise from among the local banking community, to the end that banker commentary and counsel could be expected on the progress of the Project CHAIM start-up venture, and to the end that bank cooperation could be secured for maximum leveraging of B.C.D.C. internal grant funds. DAY 1 - 360. H - Concurrently, community manpower resources would be mobilized in the hiring and training of all necessary plant personnel. DAY 90 - 360.

As already indicated, many of the above tasks might be performed concurrently. Others would have to wait upon the completion of

- 17 -

precedent others. It might be premature at present to assign a definite timetable to each of the tasks, or to their total completion. A precise scheduling of activity is beyond the scope of this planning proposal, and would better serve as an important component of any future proposal. Yet it would be reasonable to expect that all of the tasks catalogued would be completed within a 9-12 month period. Within a year of its first operational funding, therefore, BCDC could launch the community into an exciting and promising new business venture. Economic stability and comfortable self-reliance would at long last come to the deprived poor families of the Orthodox Jewish community.

# Venture Vehicle #2 - Industrial:

Two of the core geographic areas of Brooklyn's Orthodox Jewish community have historically been identified with industrial development. Both have rail facilities; one also feature port facilities on the East River. What were once thriving industrial tracts have suffered periods of decay and abandonment. The tracts themselves are nevertheless still industrially zoned, and could, with proper direction, determination, and comprehensive planning, be returned to their former prosperous condition. Neglect by the City Fathers was responsible for the dispersion of these factories and the loss of the related jobs. For the next decade, the City Fathers will be entrely too preoccupied with their fiscal problems to be able to consider re-evaluating the future of these industrial areas. The only evident body capable of providing the impetus as well as the direction, the determination as well as the planning, and even the seed money as well as the job trainees, is the community itself,

-18-

manifested in BCDC. The community residents have the most to gain from revitalized mini-industrial parks in their proximity. It is they who now suffer most from industry's desertion, and it is they who will gain in direct measure from industry's return. If those industrial spaces are ever to be re-assigned their former role in the economic recovery of not only their neighborhood environs but of the entire city as a whole, then it is the Orthodox Jewish community and its BCDC which will be credited with a major share of the responsibility.

### Venture Vehicle #3 - Retail:

In exploratory meetings with Orthodox Jewish community leaders, an important out-of-area discount department store distributor and retailer has expressed a positive interest in the economic development of the community through the establishment of a number of community-operated and community-staffed discount department stores.

One or two such department stores would be located within the Orthodox Jewish community itself, but others would be strategically placed in the City suburbs, there to cater to existing middle class Jewish communities. This sponsoring distributor operates chain discount department stores nationally. The stores are largearea, high-volume type units, and they carry a diversified inventory consisting of typical department store hard goods merchandise, ranging from appliances to furniture to jewelry and cosmetics. The company is well known and well regarded in trade and financial circles. It is a very successful company throughout, and while it has to date not penetrated the greater metropolitan

-19-

area of New York, such a move will undoubtedly take place some time in the future.

With regard to the Orthodox Jewish Community, the principals of the company have proposed the following compact. The company would research and identify choice sites for the projected community operated stores. In association with community manpower agencies, the company would train community personnel to manage and operate the stores. The company would then stock the stores fully, under terms advantageous to the community, and at attractive, competitive prices. It would further provide sales, pricing, and merchandising assistance to insure individual store success.

The company is thus prepared to put the community into the retail discount department store business, conditional however, upon performance by the community itself of one remaining function

The community must demonstrate its own commitment by contributing the finances to build or rehabilitate the store sites chosen by the company. With the exception of the physical environment, the company agrees to supply all other goods and services to make this a turn-key project for the community. Under this proposal, BCDC on behalf of the community would provide the funds for store site physical development.

To the company, the community stores would represent additional outlets for its merchandise. To the community, they would represent its entry into an old and profitable retail business at minimal risk and exposure. It would be difficult for the community to duplicate the kind and degree of expertise that would be forth-

-20-

coming from its association with the sponsoring company. Nor are Orthodox Jewish community ghetto residents so handily situated now with respect to finding discount outlets close by. On the whole, the marriage would be a very interesting and desirable one, and it would receive a great deal of attention at BCDC.

As can be seen from the above F.I.R. Study, a substantial amount of preliminary study has been accomplished just to prepare this proposal. In order to carry out a full and complete planning study for this proposed massive attempt to halt, and then reverse, the poverty trend afflicting the Orthodox/Chassidic community of western Brooklyn, it is essential to carefully build complete data and understanding of the challenge. The budget presented below is aimed toward accomplishing this goal of full, professional presentation upon completion of the planning year.

#### BUDGET

The anticipated budget for the planning year follows:

1.1 SALARIES & WAGES

1	Executive Director	\$30,000
1	Assistant Project Director	21,000
1	Project Development Specialist/Staffing	18,000
1	Project Development Specialist/Fiscal	18,000
1	Project Development Specialist/Administration	18,000
1	Project Development Specialist/Community	18,000
	Relations	
1	Executive Secretary	13,000

2 Clerk-Typists @\$8,500

13,000

-21-

### BUDGET CONTINUED

l General	Clerk	7,800

	Totals	
10		

1.2 FRINGE BENEFITS

A complete package of employee protection and benefits will include health and life insurance, movable retirement program, Workers' Compensation, Unemployment Insurance. F.I.C.A.; total fringe benefits, at 16 2/3% of salary budget.... \$26,693

Total Personnel Budget.... \$187,493

\$160,800

1.3 CONSULTANTS AND PROFESSIONAL SERVICES

Legal Services, 'as performed' \$10,000 Accounting/Auditing Services, 'as performed' \$15,000 Consultants' Fees - Other:

Total for Consultants & Professional Services \$160.000

2.1 TRAVEL

The borough of Brooklyn is an old part of the City of New York, riven by parks, cemeteries and watery incursions of creeks and inlets since settlers' times; further divided by surface rail cuts and vehicular expressways in more recent times. Local travel is awkward via public transportation ( as cited elsewhere in this Proposal). Local travel costs will average higher than

established standards. Using the given formula: 15 Board members plus six staff members X 1,200 miles X 12¢ per mile = \$3,024, travel costs within the Special Impact Area. Additionally, business travel to Washington, or to Boston or similar cities for comparison of similarly-impacted Jewish poverty populations, at the formula of 15 Board members + 6 staff members X average air/rail fare of \$66,00 round-trip = Total Per Diem Travel of \$2,772; Total Other Travel Costs and Lodgings ( local taxis, telephones, etc.,) at \$36.00 per person = Total Extended Travel \$1,512; Total Travel: ....\$7,308,

# 2.2. SPACE COSTS

Although a rate of \$12,00 per square foot ( including utilitties and maintenance charges) is suggested for N.Y.C. projects by G.S.A. guidelines, that figure seems high in view of current economic conditions generally and commercial renting conditions within metro New York in particular. We estimate a rate of \$10-\$11 per square foot for an office headquarters located most advantageously in western Brooklyn. We would take an optionable lease to avoid the need for moving upon completion of the planning period.

Total square footage required for planning period: 4,500 X annual rate of \$10.50 per square foot ..... =\$47,250 Utilities ( heat, illumination, cooling ) @ \$100/month= <u>\$1,200</u> Total Space Costs \$48,450

#### 2.3 CONSUMABLE SUPPLIES

Desk-top items and similar materials, per O. E.O. formula: \$100 per person X 10 staff = \$1,000. Add \$4,000 for photocopying

-23

costs; add \$50 per person for Board members X15 = \$750; Total Consumables Costs..... \$5,750.

2.4 LEASE & PURCHASE OF EQUIPMENT Typewriters, photocopying machines, dictating/transcribing equipment, photographic/video equipment and materials, office furniture and similar items. Because of the use-and-wear factor, it is planned that these items will be purchased by B.C.D.C. with costs to be amortized over a service life in excess of five years. Total Lease & Purchase for Planning Year: ... \$12,600

2.5 INVESTMENT CAPITAL (Not applicable at this time)

## 2.6 OTHER DIRECT COSTS

Transporting supplies	\$500
Communications: Telephone, postage, telegram	s \$4,500
Insurance	\$400
Bonding	\$500
Payroll costs	\$500
Professional/Organizational Memberships an Publications	d \$750
Miscellaneous	\$1,200
Total	\$8,350

3-0 INDIRECT COSTS (Not applicable at this time)

TOTAL PLANNING - YEAR BUDGET FOR PROJECT CHAIM (B.C.D.C): \$429,951



-24-

## (5) BIOGRAPHICAL DATA ON PRINCIPAL PERSONNEL

The biographical summaries for the Chairman of B'nai Torah, Inc. and the Chairman of the Board of the Brooklyn Community Development Corporation are attached as Appendix IV. Staff will be selected by the Board of Directors of B.C.D.C., at which time biographical summaries will be provided.

# (6) PROPERTY LIST

A list of all personal property needed to carry out this B.C.D.C. planning grant, is attached as Appedix V.


### Index List of Participants and Contributors to Decision-Making

- (1) B'Nai Torah Inc., Board of Directors
- (2) B.C.D.C. Board of Directors
- (3) Rabbinic Clergy
- (4) Civic leadership, elected officials, school board members, etc.
- (5) Community business leadership
- (6) Community financial leadership, local bankers, private investors, etc.
- (7) General business analysts, executives, academicians, etc.
- (8) Real estate specialists, brokers, etc.
- (9) Employment agencies, talent banks, etc.
- (10) Specific industry specialists, developers, traders, associations, etc.
- (11) Raw materials suppliers
- (12) Machinery and equipment suppliers
- (13) Manufacturers' representatives, brokers, sales agents, etc.
- (14) Community services agencies, manpower training, poverty programs, etc.
- (15) Municipal government and State government departments, officials in economic development, planning, real estate, etc.
- (16) Local small businessmen
- (17) Federal information and regulatory agencies and officials
- (18) Neighboring community organizations, spokesmen, etc.
- (19) Market researchers, survey groups, consultants, etc.

Venture Vehicle #1 : Food Analog Manufacturing

- MONTHS : 8 12 5 6 7 9 10 11 2 3 4 1 RAMERS AND THE REAL 17 12000000 0000000 1.1 1719 28 ASTREE STREET MINES TO -A Competence of the second second second CANADA STATES ISS COLLEGE ALL DATES the second second second second second second second second second second
- A general appreciation and consultation (#1 - 7; 10)
- B market study, feasibility (#19)
- C management recruitment (#9 13)
- D site selection (#4 8; 10 13; 15 - 18)
- E technical study (#11)
- F sales organization (#13)
- G local expertise counsel, cultivation of financial leverage (#5; 6; 16)
- H manpower training (#9;14;15)

Parenthetical numbers show input keyed to "Index List".



В

C.D.C

H

## Venture Vehicle #2: Industrial (Mini-Park Development)

MONTHS 1 1 2 3 4 5 6 7 8 9 10 11 12 A - general appreciation Internet and the second enderse and consultation (#1 -8; 10) In the second B - independent feasibility study (#19) C - sales effort (#7;8;10; 15;17) D - wide area conference (#4 - 8; 15 - 18)E - supplemental financing search (#5 - 7; 15; 17;18) F - developer recruitment (#7; 8; 10; 15; 17; 19) G - management training (#6 - 8; 10; 14; 15; 17)

B.C

D.C.

PROJECT

CHAIM

ы

н

Έ

STUDY

Parenthetical numbers show input keyed to "Index List".

Venture Vehicle #3: Retailing (Discount Department Store)

A - general appreciation and consultation (#1 -7; 10; 11)

- B investigation of sponsor/supplier (#7; l0; ll)
- C independent feasibility study (#19)
- D management recruitment (#9 - 11; 14)
- E local expertise counsel; cultivation of financial leverage (#5; 6)
- F manpower training (#14; 15)

	Ľ	4 Ó N 1	гнз	:						·	
1	2	3	4	5	6	7	8	9	10	11	12
	n socialista	TAPA HAD									
									•		
	91520442.84										
		•		an hadin ann	(man a fri	S P ENYMPORY			н 		
		ing the second	1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 - 1996 -	e alca vanita	and the server	TAG WY MANY					
			****	( BAARAN Y	aanse aante	initia Marina d					
				1							
				જેલોએ સ્ટ્રી <sup>1</sup> પ્રાંગન	(internetion) on the		,				

B.C.D.C

PROJECT CHAIM

F.I.R. STUDY

Parenthetical numbers show input keyed to "Index List".



Appendix I

Where Is Poverty ?

FOR

#### Appendix # 1 - Where Is Poverty?

The maps and charts which form the larger part of this Appendix are of little meaning without some comments about the human element of struggling for life. Every digit, every number, every dot on a map and point on a graph reflects one poor Jew, or two poor Jews, or 10 poor Jews, or more - striving to sustain lives of dedication, dignity and meaning despite nearly-overwhelming glacierslides of economic and social decay that virtually surround them.

The original demographic projections are, unfortunately, substantially wrong in their premises: the expectations of 15 or more years ago, that the American Dream would virtually come to fruition in the country at large (and at least to some extent in Brooklyn), have been shown to be for naught. In fact, for less than naught, because what has happened instead has not been a mere absence of progress. Rather, the vacuum of no-progress has been filled - filled with the filler of deterioration and decay and dismay. Andin the areas surrounding the Jewish poor in the Project CHAIM S.I.A., the hearts of other ethnic poor, once filled with hope, are now laden with despondent resignation.

One must be a New Yorker, familiar with the "Big Apple" since before the 'Soaring Sixties' and the 'Fabulous Fifties', to comprehend the built-in forces of social and economic change that have moved (physically as well as mentally) the majority of all classes in our city over the decades. The 3-M formula (Money Means Mobility) was in effect throughout the City from the beginning of urban America in the 1890's and early 1900's. And, until very recently

-1-

when roaring inflation plus stultifying recession have frozen most would-be suburbanites in their inner-city islands, all ethnic groups shared the desire and - to a greater or lesser extent, the possibility - of moving out of "The City". All, that is, except a special group of people: the Orthodox/Chassidic Jewish poor, to whom the wide expanses and Saturday shopping trips of suburbia were and are anathema.

So, while most others were both able and eager to escape into the anomie-numbed life of spiritual isolation coupled with apparent neighborliness in suburban refuges, the poor Orthodox/Chassidic Jews were increasingly hemmed in by abandoned tenements, razed factory buildings, and indifferent (at best) or hostile (at worst) new neighbors who brought their own sufferings with them unrelieved by familiarity with and acceptance of the "peculiar" ways of observant Jewry. In Brooklyn, the poor Orthodox/Chassidic Jews are mainly in the following sections:

Bensonhurst, Borough Park, Coney Island, Crown Heights, Downtown Brooklyn, Gravesend, Greenpoint, South Brooklyn, and Williamsburg.

The total Jewish population in each of these sections has declined, except in Borough Park and Coney Island. The growth in Borough Park reflects largely a decline in Williamsburg: the poor Chassidic Jews having been forced out by material progress (the Brooklyn-Queens Expressway) and social regression (high crime rates). Thus, while Borough Park has grown in Jewish population, it has declined in economic health. In the Coney Island section,

-2-

### B.C.D.C. - PROJECT CHAIM

the only other section where the Jewish population has grown, the growth reflects the recent immigration of Russian Jewish reguees and the in-migration of the elderly poor from other parts of Brooklyn. The elderly poor have been finding refuge in areas characterized by nursing homes, homes for the aged, and rent-controlled or City low-rent housing. So, the combination of political refugees from Russia who have limited English and limited earning-power at present, plus the elderly poor Jews from elsewhere in Brooklyn, means a larger - but poorer - Jewish population in Coney Island.

According to the most conservative estimate available, fifteen per cent of the Jews in New York City live <u>below</u> the urban poverty level, despite the putative assertions to the contrary: a quarter of a million individuals do not really earn enough to properly eat and clothe and shelter themselves. Another twenty per cent do not have sufficient family income to maintain themselves at a moderate standard of living. Eight per cent maintain families of six people or more, and the statistics do not even account for those breadwinners who support other families beyond their own - sometimes 8, 10 or 12 people, all dependent upon one income.

Jews themselves have been deceived by religious statistics on a national scale, which show them entering the professional and managerial classes at a rate nearly double the general male population. Close analysis of <u>urban</u> comparisons, however, shows almost no difference between Jews and the general population, either in income levels or occupational distribution. And the

- 7 -

projected tendency, for the '70s and '80s as the civil-service and the education professions fill to capacity - along with a declining birth rate - is a reversal to the craft trades and small business including contractor services.

A look at the pattern of free-lunch allowances in the City reveals alarming indications of deep poverty even in the midst of so-called 'nice' neighborhoods, and a long-time barnaclecoating of enduring poverty in the more marginal areas: more than sixty per cent of the children in Jewish parochial schools were certified eligible for free lunches, and a fourth of the families for food stamps.

None of these school statistics speaks for the elderly and isolated. There are tens of thousands of single individuals (many of them widows or widowers) and two-person families scattered in pockets throughout the City who are too poor even to make themselves noticed. They are totally dependent upon social security checks, low rents in formerly well-kept apartment houses, low maintenance and replacement costs in familiar surroundings that can - shatteringly! - be suddenly wiped out by fire and theft. Yet their poverty is not reflected in the welfare rolls because, out of pride and having been accustomed to financial independence, they do not apply for the public help to which they might be entitled, not even for Medicaid, since the criteria are so confusing and the welfare interviewers so ominous.

We must therefore look at these maps and charts with a kind of third dimension in mind: an economic-vitality graph line that goes downward as the Jewish proportion of an area population

- 4 -

declines; and even in Borough Park and Coney Island, an economic decline despite proportionate <u>increase</u> in Jewish population.

Also, in looking at these maps and charts, we must keep in mind that the Special Impact Area of the proposed B.C.D.C. encompasses more than three-quarters of the industrial propoerty in the borough of Brooklyn. This, in turn, represents over 30% of the total industrial space in the entire City of New York.

And, in this western Brooklyn area, there is only one Economic Development Program serving part of the Jewish poor: the Local Business Development Corporation funded by the Office of Minority Business Enterprise in the Williamsburg neighborhood.

The major aim of the Brooklyn Community Development Corporation is thus to fill these voids and develop programs specifically tailored to a community that has until now been generally ignored.

Now, turn to the attached materials that give visual meaning to this challenge.

000

- 5 -



## Maps, Graphs and Tables

for Appendix I

\_\_\_\_

(Note: The material in Plates 1 through 7 and Tables A through G has been excerpted and adapted from sources cited in the bibliography, particularly "The Jewish Population of the New York Area".)







1975	
Total population	170,000
Jewish pop	56,500
Percent	33,2%
	•











1.1

letel and Estimated Jewish Population as a Percent Change Over 1930 advess Gravesend Bay, 24th Av., Cropsey Av., 23rd Av., 78th St., 10 Farkvay, Av. P. Ocean Parkway, E. 7th St., Av. N. Concy Mind Av., Shore Parkway, Gravesend Bay

•	1975
Total pop.	125,000
Jewish pop.	49,900
Percent	47.5%







	a constantina de la c	
TABLE A -	<u>continued</u> .	TABLE <u>B</u>
T	y CARANTI (CARANA - CONST	CLUSIFICATION OF STUDY AREAS ACCORDING TO CONCENTIATION OF
<u>10 - 19,9</u>	percent Manha	JIVISH POPULATION AS A PERCENT OF TOTAL POPULATION, 1975
Long Island City-Sunnyside Middle Village Flushing Dayside-Oakland Gardens Jamaica-South Jamaica Queens Village-Hollis-St. Albans Douglaston-Little Nock-Dellerose	Greenwich Villago Yorkvillo - East of Centr Morningside Hoights	Ircollyn hyd Fark hyd Fark Sawh Fistkush-Brownsville Yar York-Jamaica Day
Varbattan		Aliads-Canarsis       Ouconn         Masch-Ulmor Park       Sporest Hills-Rego Park         Mud-Haring Park       Sporest Hills         Mud-Haring Park       South Flushing-Fresh Meadows-         Y Island-Manhattan Beach       Vtopia
<u>Manhattan</u> Lower Manhattan West Midtown-Chelsea Times Square-Midtown	Brooklyn Greenpoint South Brooklyn Bedford-Stuyvesant	y Island-Manhattan Beach. Douglaston-Little Neck- Bellerose The Rockaways
Stuyvesant Town-Gramercy Square East Midtown West Harlem East Harlem	Bushwick Park Slope Sunset Park Bay Ridge	<u>30 - 39,9 percent</u> <u>Queens</u> Weights College Point, Whitestone
East River Islands Bronx South Bronx	<u>Queens</u> Astoria	Massau Mulatian
Pelham Bay-Throgs Neck Riker's Island	Woodside-Jackson Heights Ridgewood-Maspeth College Point-Whitestone Woodhaven-Richmond Hill	Layion Huights New Rochelle
<u>Richmond</u> St. George Port Richmond New Dorp-South Beach	Richmond Hill South- Ozone Park	20 - 29.9 percent Runlyn Queens
Central Richmond-Castleton Corners		Woodside-Jackson Heights - Elmhurst-Corona
Mariner's Harbor-Travis Rossville-Tottenville		With Side       Flushing         With Side       Springfield Gardens-Laurelton-         With Fust of Central Park       Rosedale
		North Hempstead Toym Silical Vianala
		Western Section

.

B.C.D.C

PROJECT CHAIM

ł

Appendix I - Tables

A 8 B

1. 1

	TAULE B - Cont	tinued	Willin in 1930, 1950, and 1975, respectively. Five classes of Jew-
· · ·	••		hand of love of total population, 10 - 19.9 percent, 20 - 29.9 per-
		r Anne an	ind or love of total population, to a 1979 percent, to a 2979 percent 19 9 99,9 percent, and 40 percent or more. These tabulations for
ha ann an an ann an ann an ann an ann an			13 - 19,9 percent, and to percent of north inches deviations for
	. 10 - 19.9 por	nont.	
	· <u>10 - 12 2 101</u>	<u>Automa</u>	
noklyn		Queens	
owntown Brooklyn		Long Island City-Sunnys	10 14/3 101 Hubby Outpots film Road and the
	• .• •	Astoria	My b, Y, und B, respectively,
	· .	' Middle Village, part of	
uthaltan	. *	Jamaica-South Jamaica	Austrian - The Lower Fast Side in Manautan propubly berved as
over Manhattan		Jundica-200 M Davarda	
reenwich Village		Queens Village-Hollis-St	it's head of body design and the the pow country. Hunr of the
mes Square-Midtown	•	с   •	had decisions as to their future in the new country. Many of the
		Westchester	Advanturous upirits moved on to newer areas. Others actiled on
uyvesant Town-Gramere	y park		Bowe Yar, Mida and raiged their families. In 1923, 31,000 Jewish
orningoide Heights		Mt. Vornon	And lived in this soction, accounting for 44.5 percent of Munhat-
		White Plains	The lives in this booting documents which provide the sem
		Yonkerg	Istal Joyluh population. Since then, the population of the com-
onx		: anthony Contion' (ing )	. Vis been doolining - 102,000 in 1930, 70,000 in 1958, and a pro-
iverdale	144-14	Southern Section (inc. ]	17,000 in 1975,
rth Bronx			
		and a strategy of the second	
والمحكمية متسكرها والمستحد مترجعة المتالية ومتواجعات المائلة مودان ومراجعات والمتلا	والمراجعين فالموادية معناه ويستبدون فتنت فيتبع والمراجع		"Hall Harlow as a secondary area of Jewish concentration in 1923
•			than 101,000 Jows. As a result of a heavy out-migration in the
• *	2.9 percent o		y, it has all but disappeared as a Jewish community.
anhattan		<u>Dronx</u>	
eut Mildtown-Chelsea		South Bronx	the trut there are been at the back and a randow constants
	•	Polham Bay-Throgs Neck	ty 1975, almost three-quarters of Manhattan's Jewish population
nst Midtown		Riker's Island	is insentrated in four areas: Park West, Washington Heights,
st Harlem		Riker's Island	(La) Uldu, and Yorkville-East of Central Park.
st Harlem	· · · · ·		
st River Islands		Queens	and a second strong at the translation man
OP HIGT TOTANNO		Ridgewood-Maspeth	The proving In 1923, 55.9 percent of the Jewish population was
		Woodhaven-Richmond Hill	utivited in two urgas - Morrigania and Tremont. By 1930, both of
rooklyn			
reenpoint		Alchmond Hill South-Oza	" if out to Wout Bronx Fordham and Pelham Parkway.
outh Brooklyn			a are to soon protect, for and to transmit the to and t
		Richmond	
dford-Stuyvesant	•		14,1475, more than three-quarters of the Jewish population in the
ishwick	· . · · ·	St. George	Atill to living in five of the borough p 12 study areas. In the
ark Slope		Port Richmond	"I of their relative importance in 1975, these areas are West Bronx,
inset Park		. New Dorp-South Beach	
	· · · · ·	Central Richmond-Castle	, Att, Worrisunia, Pelham Parkway and Tremont,
Ridge		Contrar Recomputeron an	
-		Corners .	trailyn The three leading areas of Jewish concentration in
uffolk		Mariner's Harbor-Travis	the wires reaching areas of Jewian concentration in
		Rossyille-Tottenville	Mana Tabe Linconsu-blokusalite' Alitinuspons and Fase New Jork-
astern Section		3100034TTTG=104A6444+++	44 May, With the in-migration of Manhattan's Jewish population
entral Section			# 11200, and the dispersion of the Brooklyn Jewish population from
	· · · · · · · · · · · · · · · · · · ·		a alway and the graperatou of the prooptan acatam bobdington incom
			Miller areas of concentration, the newer residential areas of
nasau			Mutuch expanded rapidly, In 1950 about 920,000 Jewish people were
orthern Section (inc.	14 - 14 - 14 - 14 - 14 - 14 - 14 - 14 -		The two birds - allow we wild all a discound and we want and the
Peekakill			ill is trooklyn'. They were widely dispersed geographically with
tcoratit	1		Adjuillant of 40 percent or more of total population in ten of the
		e to end of the second se	Whit Wonty utudy areas,
terr to the State of All State of All States		and the second se	Kan a stored a stored a store
τ. (* 1			
	- 1		Same same a state of the second state of the s

19 1915, a total of 84.7 percent of Brooklyn's Jewry will be livfly Jan groad; Flatbush, East New York-Jamaica Bay, East Flatbush-Willie, Midwood-Marine Park, Dorough Park, Concy Island-Manhattan Beach, Crown Heights, Bensonhurst, Sheepshead Bay and Bath Beach Park.

1215

的复数

h D

G

I

PROJECT

CHAIM

1

Appendix

Table

в,

Continued

٠. н

•		·			
B.C.D.C.	 PROJECT	CHAIM -	Appendix	Ι	 Table C

Population Projections

Borough Park, PSA 1970 - 1985

	•	۰ • • • • • • • • • • • • • • • • • • •	······································
: Year	Population Projection	Natural. . Increase <u>1</u> /	Net Migration 2/
$     \begin{array}{r}       1970 \\       1971 \\       1972 \\       1973 \\       1974 \\       1975 \\       1976 \\       1976 \\       1977 \\       1978 \\       1979 \\       1930 \\       1981 \\       1982 \\       1983 \\       1984 \\       1985 \\     \end{array} $	$12^{4},176$ $125,693$ $127,389$ $129,265$ $131,323$ $133,565$ $135,992$ $138,606$ $141,408$ $144,401$ $147,586$ $154,538$ $154,538$ $158,309$ $162,279$ $166,449$	$ \begin{array}{c} 1,117\\ 1,131\\ 1,146\\ 1,163\\ 1,182\\ 1,202\\ 1,224\\ 1,224\\ 1,247\\ 1,273\\ 1,300\\ 1,328\\ 1,359\\ 1,391\\ 1,425\\ 1,460\\ \end{array} $	400 565 730 895 1,060 1,225 1,390 1,555 1,720 1,885 2,050 2,215 2,380 2,545 2,710
	Total Increase	18,948	23,325

23,325

-Source: U.S. Bureau of the Census

The natural growth of population is assumed to be equal to .9% yearly. 1/ This, according to the Bureau of the Census, is an average value, as the natural growth rate of the U.S. population ranges between .8% and 1.0% yearly.

Net migration is assumed to increase at a constant rate. This is considered to be a conservative estimate.

Population Shifts in Borough Park PSA, Crown Heights And Williamsburgh in Brooklyn, New York 1950 - 1970

1960 6 126,154 5 71,907 6 57.0%	1970 124,176 76,368	Number	- 60 Percent -8.2%	Number	- 70 Perce
6 126,154 5 71,907	124,176 76,368	-11,232			
5 71,907	76,368		-8.2%	1 000	<b>i</b>
	61.5%	- 358	-0.5%	-1,978 4,461	-1.5 6.2
			Chr	inge	
		1950	- 57	. 1957	- 75
1957	1975	Number	Percent	Number	Percer
58,397	170,000 56,500 33.2%	-11,699 -16,972	-7.3% -22.5%	21,010 -1,897	14.19 -3.29
			Che	inge	
		. 1950	- 57	1957	- 75
1957	1975	· Number	Percent	Number	Percer
43,412	160,000 33,400 20.9%	-19,027 -23,194	-11.3% -34.8%	10,857 -10,012	6.87 -23.19
	$   \begin{array}{r}     1957 \\     148,990 \\     58,397 \\     39.2\% \\     1957 \\     149,143 \\     43,412 \\     29.1\% \\   \end{array} $	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

PROJECT CHAIM - Appendix I - Table D.C.

د این این میش مقطر ه	B.C.D.C.	- PROJ	ECT C	HAIM	- Aj	ependi	LX I	- Tal	ole E	. ´		** .*	
¶ан 34 ф. <sub>11</sub> , 12 Физ.			-			-	•		•	• •	•		-
RSD	1923 JEWISH	19 TOTAL	3 JEWISH	0	•	1 TOTAL	9 4 JEA	O ISH	80	1 TOTAL	9 JE	5 Wish	a z
41 42 43 44 45	2,200 139,100 31,453 1,600 69,400	81,600 107,800	3,500 73,100 11,200 1,600 46,700	4.2 40.7 13.7 1.5 18.5		79,200 177,600 75,600 104,000 255,900		900 400 100	23.8 34.3 11.2 3.9 10.6	88,100 163,200 68,300 98,400 269,600	÷€	25,900 6,600 2,600 2,400 2,400	29.3 39.6 3.8 2.4 8.7
46 10,47 1,43 49 50	19,000 2,200 25,500 2,700 45,900	124,800 147,600 115,000	11,200 3,200 53,800 10,900 61,300	8.7 2.6 36.4 9.4 55.0		129,800 126,000 160,500 116,200 124,800		700 ~	5.9 2.5 39.8 7.5 49.3	123,600 128,200 160,700 110,400 127,000	7	7,900 4,100 5,200 5,200 6,800	6.4 3.2 46.9 4.7 52.6
51 52 53 54 55	16,420 172,000 105,900 4,400 5,200	203,200 1 172,700	55,100 70,100 99,200 15,900 9,000	32.6 81.7 57.4 60.0 5.7		218,100 202,800 168,600 31,000 173,800	94,5 145,5 78,8 17,7 7,4	200 · · · · · · · · · · · · · · · · · ·	43.3 71.6 46.8 57.1 4.3	239,700 185,100 159,300 33,600 174,300	12 7 2	2,400 5,700 73,800 8,500 4,900	51.1 67.9 45.3 53.0 2.8
56 57 53 22	45,100 4,300 3,200 7,100		76,400 45,200 29,400 70, <b>200</b>	44.8 53.5 29.0 43.9	7 	185,400 95,600 126,600	78,9 47,1 34,4 25,4	100 i	42.6	193,800 102,400 142,700	4	4,600 9,000 5,000 4,200	43.7 47.9 38.6
± 10 m m m m m m m m m m m m m m m m m m	-		• •			•	۰ ۱۹۹۹ ۱۹۹۹ ۱۹۹۹ ۱۹۹۹ ۱۹۹۹			na seneral de la composition de la compositione de la compositione de la compositione de la composition de la compositione de la compositio de la compositione de la composition de la compositione de la compositione de la compositione de la compositione de la compositione de la compositione de la compositione de la compositione de la compositione de la c			
	2	· · · · · •	-				8	• •	• •	1	9	7 3	
	TOTAL 7	TOTAL VALLE	TOTAL		ile ile	Male Jewish	14	FRALE	FEMALE JEVISH		ГА <u>.</u> Р	JEWISH POP.	4
41 42 43 44 45	93,200 24.1 149,100 29.1 60,100 2.6 94,300 4.3 253,000 11.7	136,000 59,900 83,000	22,400 43,400 1,600 4,000 29,500	31.5 65 2.6 30 4.8 42	1,100 3,800 0,000 2,200 2,000	12,300 21,600 800 2,000 14,300	30.0 31.4 2.7 4.8 34.1	33,700 69,300 29,900 40,800 	10,000 21,800 803 2,009 15,200	31.* 16 2.6 4 4.8 8	5,000 0,000 5,000 0,000 0,000	.13,000 33,400 900 3,800 24,700	18.9 20.9 2.0 4.8 9.5
45 1247 23:33 49 50	115,000 6.1 119,000 4.4 119,000 39.2 93,400 6.6 114,300 55.6	112,800 111,900 93,000	7,000 5,200 58,400 6,500 63,500	6.6 4	4,000 4,600 2,700 3,400 5,700	27,500	52.2 6.6	- 49,600	2,700	4.6 .12 52.2 .17 6.6 9	0,000 0,000	6,300 3,400 56,500 3,400 60,100	3.8
51 52 53 54 55	239,100 51.7 172,600 55.4 147,800 60.6 27,000 59.5 156,300 2.5	134,000 141,200 43,600	123,600 95,700 89,600 23,000 7,500	71.4 6 63.4 6 63.9 2	5,700 5,200 3,700 1,900 9,500	58,000 46,600 43,600 14,000 3,600	71.4 63.5 63.9	68,800 72,500 22,000	65,600 49,100 45,900 14,000 3,900	71.3 19 63.4 10 63.8	5,000 5,000 0,000	125,960 77,000 94,000 25,500 5,900	42.8 57.0
55 57 53 59 60	177,300 33.6 102,300 50.1 140,800 45.7 89,000 53.7 74,700 59.8	102,100 140,300 87,900 872,300	59,500 51,300 64,300 47,700 44,700	50.3 50 45.8 60 54.3 4 61.8 3	6,100 0,200 8,000 3,200 5,100	29,000 25,300 31,200 23,000 21,700	50.2 45.8 54.3 61.8	51,600 72,203 44,700 37,200	25,000 33,100 24,300 23,000	45.8 15 54.3 10 61.7 10	5,000 50,000 50,000 50,000 50,000	52,200 57,000	47.5 47.5 52.2 57.0
TORL	2,602,400 32.8	3 2,290,600	853,500	37.3 1,11	8,500	414,600	37.1 1	1,172,200	438,300	37.4 2,6	75,000	827,000	30.9

S.FORS

# B.C.D.C. - PROJECT CHAIM - Appendix I - Table F JEWISH POPULATION TRENES IN BROCKLYN COMMUNITIES

.....

# 1923 - 1975

(IN THOUSANDS)

State	ty area	192			ear		~.~ ~ ~
Nimber	Name	Number	Percent	làmber	وارد معاد المعادية الشراة المالية في المعادية بين الكانية		920
43 50 51 52 53 54 56 57	20 percent or more Crown Heights Borough Park Flathush East Flatbush-Brownsville East New York-Jamaica Bay Flatlands-Camarsie Bensonhurst Bath Beach-Ulmer Park	26 47 16 172 106 4 45	3.5 6.4 2.2 23.2 14.3 0.5 6.1	54 61 56 170 99 16 76 46	6.3 7.2 6.6 20.0 11.6 1.9 8.9 5.4	<u>Mumber</u> 64 62 94 145 79 18 79 18 79	7.5 7.2 -11.0 16.9. 9.2 -2.1 9.2 5.5
59 60	Sheepsbead Bay Comey Island-Manhattan Beac 30-39.9 percent	h 35	0.9	21 47	.2.5 -5.5	35 53	4.1 6.2
42 53	Willianslarg Midwood Marine Park	139. 3	18.8 0.4	78 29	9.2 	61 	7.1 4.0
41 .	20-29.9 percent Downtowa Brooklyn	-2	0.3	4	0.5	- 19 -	-2.2

	· • • •	1 *			
-	ي المعالم ال	ve.		جر	
				, <b></b>	·
× .			- ·	• .	÷
· · ·			·· • .	-	· · ·
			· · · ·		
			T		· · ·
* 1			× -		

					n 1979 - Frank State (State State State State State State Stat		
Sand	ly areas	1923		1930		19/	20
Mer	Neme	Nmber-	Percent	Nuzber	Percent	Number	· Percent
	9.9 percent or less				بالمسلمة مأدر . بالمسلمة ما يوري .		بلند و میروند کند این و میروند کند کند این و میروند و میروند میرو
43	Greenpoint	31	4.2		-1.3	~?-8	~0.9
44	South Brooklyn	, 2	0.3	2	0.2		0.5
45	Bedford-Survesant	69 7	9.3	47 47	£.5.5 🐨 🖓	£27	3.2
46	Bushrick	19	2.6	<u> </u>	<b>- 1.3</b>	¥8	
47	Park Slope	- 4	0.5	3	0.4	S-3	<u>0.4</u>
49 .	Sunset Park	3	0.4	- 11	1.3	<u> </u>	<u> </u>
55	Bay Ridge	51	0.7	9	11	7 -	- 0.8
			an a sur a sur				1.6.7
	Total Brooklyn	740	100	851 -	100	857	- 100

		1950		1958 1975°			
							75°
	20 percent or more	i a con	**			······	
43	Crown Heights	75	8,2	58	6.8	56	6.8
50	Borough Park	67	7.3	64	7.5	60	7.3
51	Flatbush	122	13.3	124	14.5	126	15.3
52	East Flatbush-Brownsville	125	13.7	96 -	11.2	77	9.3
53	East New York-Jamaica Bay	.74	8.0	90	10,5	94	11.4
54	Flatlands-Canarsie	20	2.2	28	3.3	28	3.4
56	Benschurst,	85	9.2	60	7.0	55	6.6

B.C.D.C. - PROJECT CHAIM - Appendix I - Table F (continued)

JEWISE POPULATION TRENDS IN BROCKLYN COMUNITIES

1923 - 1975

(IN THOUSANDS)

•		-			
-		1950	Year 1953	1975°	
	- X229	Number Percent	Number Percent	Number Percent	•
<u>בפכביו</u>	1 5				i i i ita
		-14	• • •		
	10 percent or nore - cont	49 5.3	.51 6.0	50 6.1	
57	Bath Beach-Jimer Park		-	52 6.3	
59	Sheepshead Bay	48 5.2			
60	Comer Island-Maniattan Be	each 55 6.0	45 5.3	57 6.9	
		· · · · · ·	· · · · · · · · · · · · · · · · · · ·		
	50-9.9. 9. 5 -08		•		
10	yillizmarg	67 😳 7.3	43 5.0	33 <sup>d</sup> 4.0	
42	Midrood-Marine Park	55 . 6.0	64 .7.5	71 8.6-	
53	100000 - ALTE FALL				
• •	20-29.9 percent			18. 2.2.	
47	Downtown Brooklyn	25 2.8	22	ان مادوسکم اور در این کیکی د. ماد مسینا میکند این ماد در ماند سینیا میکند.	
	· · · · · · · · · · · · · · · · · · ·				
	Stresser 6.61-01				
	None				
	12				
	9.9 percent or less	3 0.3	2 0.2	1 0.1	
43	Greezpoint	2 0.2	2 0.5	2 0.5	
44	South Providya	23 2.5	20 3.5	2.0	ارد. این د <del>انیکر</del> یشههری رواند این
45	petors Sumant		er i an		· · · ·

	. AM 2 - 1.	
Stary areas	1950	Year 1958 1975
	Number · Percent	Mumber Percent Number Percent
9.9 percent or less - cont 47 Park Slope 49 Sunset Park 55 Pay Pilge b Total Brooklyn	a 5 0.4 5 0.6 5 0.6 920 100	5 0.6 3 0.4 6 0.7 3 0.4 8 0.9 6 0.7 854 100 827 100

(a) Study areas are classified according to concentration of Jewish popula-

.....

(b) Details may not add to totals because of rounding.

(c) Data apply to year 1953. School attendance data for 1957 are not available, because You Kippur was on a Saturday.

(d) The Jewish population of Williamsburg may undergo a more rapid reduction if current reports on the erodus of Hassidin are carried out expeditionsly.

# B.C.D.C. - PROJECT CHAIM

Appendix I - Table G



RELATIONSHIP OF DECLINE OF JEWISH POPULATION IN IMPACTED AREAS AND INCREASE IN POVERTY LEVELS.

Borough of Brooklyn, New York City