## The original documents are located in Box 7, folder "Campaign - General (1)" of the John Marsh Files at the Gerald R. Ford Presidential Library.

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#### CAMPAIGN '76

- 1. Image reasons
- 2. Other reasons
- 3. Media promotion of Reagan and others
- 4. Lyndon Johnson uncouth
- 5. Nixon -- Tricky Dick
- 6. Leadership demonstrated
  - 1. action and not motion
  - 2. the initiative
  - 3. legislative proposals
  - 4. executive actions
    - a. foreign affairs
    - b. intelligence
    - c. Domestic Council
    - d. other (survey this)



Campargue Jile

- 7. Democratic expressions of concern
  - a. public
  - b. private

Philadelphia -- Early 1789 Near Independence Hall (in a small tavern)

Gentlemen, I've called this meeting to discuss General Washington: frankly the campaign. You know I didn't want to be President. When I accepted Chairmanship of the Constitutional Convention, I felt after it ended I could return to Mt. Vernon. Now I hear we're in trouble, let's have the bad news from my Advisor. General, we've got two problems. I know its Advisor: hard for you to understand sir, but some of the former colonies, particularly in the South, are saying you're not strong on Defense. I know you were Commander-in-Chief during the War, but the opponents are saying except for Yorktown you didn't win any of the battles. And to show you how mean the campaign has become they are saying you lost Canada. That is the 14th Colony issue. But we won the war. General Washington: General, I know we won the war, and the people Advisor:

know we won the war, but you see, the British had more troops than we did, and they had four times as many guns. But in spite of that, you kept riding up and down the country saying we were number one and we could win. You see the people perceived the British were stronger. It's perceptions, Sir, that count in politics.

General Washington: H'mm, I see. I'm not sure I agree; but go on to the second issue.

Advisor:General, I hate to bring this up, but the people<br/>are saying you've spent too much time in<br/>Philadelphia. Being Chairman of the Con-<br/>stitutional Convention hasn't worked just like<br/>we thought. Let's face up to it, you were also<br/>a Member of the First Continental Congress.General Washington:Gentlemen. He has hit on a real problem.<br/>There's an anti-Philadelphia mood in the<br/>country. I felt it as we tried to ratify the<br/>Constitution.



Advisor: General, if I could be so bold, the Philadelphia issue is much broader than you think. It touches a lot of people. It cuts a wide swath among your supporters. Jefferson is out because he wrote the Declaration and Madison we all know drafted the Constitution. Adams who's mentioned for Vice President is part of the Philadelphia crowd and you may have to drop him. General Washington: The situation is bad. Why? Advisor: They have just spent too much time in Philadelphia. The people want to throw the Philadelphia crowd out. It's bound to cost us Hamilton and Monroe sooner or

Advisor: They have just spent too much time in Philadelphia. The people want to throw the Philadelphia crowd out. It's bound to cost us Hamilton and Monroe sooner or later. Thank heavens Franklin lives here or he's be gone too. There's no doubt about it, General, serving in the Congress is a real liability for a man seeking to be President. General Washington: Gentlemen, this is a dilemma. How do we ever explain to the country what we've been doing here in Philadelphia for the last 15 years?



General, we can't explain it. We're all going Jefferson: to be tagged with the same stick. We can't shake the Philadelphia image, but I have a plan -- Let's move the Capitol. Hamilton: By Jove, Tom, you've got it, but where do we put it? Jefferson: Near Virginia, of course. But we will need a name. Hamilton: Washington, Tom. What else? Advisor: With a name like that, we're bound to win in November.



Philadelplia Early 1789 lan Tim Jen. Washington ; near Julynd Gentleman, I'm Have called this meeting to descrime frankly the congrasjon. You know I have acen't want to be Prisident, When 2 anyted chainensing of the Constituted Convention I felt after I aread I comed reten to Mit Verne. Wand I have see 're my trankler, let have the bad news from Advisor - Genand, we've got two publics. File I know its hard for you to sender-stand sin, but some of the formant colonies, portuniaieg in the South, they are saying you're not strong on Descrice of the Defense. I know you were Comman approvents are saying except for Galitown in air of the battles, There is any of the battles, There is also a norty text story that you were Braddocks quide when he you have mean the campaign her Obernue they are saying you last Canada. That's the 19th Colony ime they a clobbering us with. yfor GW Juge - But we wan the war

General, I know we won the war and the people know at but you see the British had more troops than me did, their articley they had for term and as many guns, but up in spite of that you hapt riding up and down the knowing baging we men number one and any for all the people many to min, you all the people perceived the British were stronger. Its G/w Himm, I see, I'm not sur 2 agree; but go on to The second issue. Advisu - Im, I hate to bring this up to but the people are saying you're spent too much time in Philadelphin, Being charing of the Const, helind Converting has it worked just each me thought, Lets foce up to it you want a mander of the First Continented Congress. GIW Gentleme her hit in a real publim There's an anti - Philadephin wood in the country I felt it as we tried to ratify the Constitution Philadefin Abuiston Gannad, if I caned be so bold the protection issue is much broader than your think . It s lindes a lot of people it ands a wide smatche Swath . Jafferson is and because he wrote the Deflection and Madeson we all know digters the Constitute. Cidams and perfects is part of the pladely his crowd, They's

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told MAX'S op. 3/17 4: 2'de

S ano

#### THE WHITE HOUSE

WASHINGTON

Donna -Call Max's Offic I advise that I Spoke to IT about Buckley and he wants In to see him. ( weed per for per)

# THE WHITE HOUSE WASHINGTON

March 13, 1975

Jack,

Unrelated to our conversation this morning, re: Senator Buckley, Bill Kendall advises me that he put in a proposal a week or so ago for the President to meet with Buckley ... no action has as yet been taken on that request. (Buckley says he wanted the President to hear firsthand the results of the Eastern Shore Conservative get together, rather than to read press reports) ... golden opportunity?

Russ



# THE WHITE HOUSE WASHINGTON

March 14, 1975

Jack, Charlie Leppert called to request a luncheon meeting here at the White House sometime next week between you, Dick Obenshain (RNC Vice Chairman) and Don Baldwin. They called to check on the Ford--Conservative problem. They have already spoken with both Jack Calkins and Bob Hartmann on the same subject.

Charlie Leppert told them we would get back with them later today with a response.

Russ

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MAY 1 5 1975

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THE WHITE HOUSE WASHINGTON

Date 5/15/75

TO: \_ JOHN O. MARSH

FROM: Douglas P. Bennett DPB

For Your Information XX

Please Handle

Per Our Conversation

Other:

## THE WHITE HOUSE

WASHINGTON

May 14, 1975

## MEMORANDUM FOR:

# DONALD RUMSFELD

THRU:

# MAX L. FRIEDERSDORF VERN LOEN

FROM:

SUBJECT:

DOUGLAS P. BENNETT

Attachment

I have been informed that the informal check being taken on the Hill relative to the possibility of a Reagan-Wallace ticket in 1976 was conducted by a representative of the "Conservative Digest" magazine, located in Falls Church, Virginia.

Attachment \

## THE WHITE HOUSE

#### WASHINGTON

May 12, 1975

# MEMORANDUM FOR:

JOHN O. MARSH MAX L. FRIEDERSDORF

THRU:

FROM:

VERN LOEN VL

DOUGLAS P. BENNETT S

+ whom

SUBJECT:

Reagan-Wallace Ticket

Joe Waggonner told me this afternoon that an informal check was being taken on the Hill as to what sort of support conservatives would have for a 1976 Reagan-Wallace ticket.

cc: Donald Rumsfeld Robert Hartmann John Calkins



MAY 1 3 1975

#### THE WHITE HOUSE

WASHINGTON

May 12, 1975

MEMORANDUM FOR: JOHN O. MARSH MAX L. FRIEDERSDORF

THRU: VERN LOEN VL

DOUGLAS P. BENNETT  $\mathbf{O}$ 

FROM:

SUBJECT:

Reagan-Wallace Ticket

Joe Waggonner told me this afternoon that an informal check was being taken on the Hill as to what sort of support conservatives would have for a 1976 Reagan-Wallace ticket.



# MAY 1 3 1975

# THE WHITE HOUSE

WASHINGTON

May 12, 1975

MEMORANDUM FOR:

JOHN O. MARSH MAX L. FRIEDERSDORF

DOUGLAS P. BENNETT 🛇

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THRU:

VERN LOEN VL

FROM:

SUBJECT:

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John Calkins

Reagan-Wallace Ticket

Joe Waggonner told me this afternoon that an informal check was being taken on the Hill as to what sort of support conservatives would have for a 1976 Reagan-Wallace ticket.

Rumsfeld

obert Hartmann



WASHINGTON

May 19, 1976

MEMORANDUM TO: JACK MARSH FROM: RUSS ROURKE

Jack, during my conversation with Chuck Grassley on the Mexico matter, he touched on the political situation in Iowa. The three problem areas that are constantly called to his attention either as a result of personal tours through the State or through his Congressional mail are as follows:

- 1. The farmers are still upset over past Administration blunders.
- 2. Unhappiness with Henry Kissinger. Grassley indicated that the cancellation of Kissinger's California trip and the possible "low profile" by Kissinger until at least after the primaries would be welcome news to Iowyans.
- 3. "President Ford should come out strongly in favor of food stamp reform." (Grassley indicated that his mail continues to run heavily in support of such reform and he hates to see the initiative taken away from the President.)

Grassley added that the President "should continue to knock Congress at every opportunity and to run on his own superior record of performance."



cc: Max Friedersdorf Charles Leppert, Jr.

#### THE WHITE HOUSE

#### WASHINGTON

#### May 20, 1975

# MEETING WITH TEN REPUBLICAN SENATORS WHO WILL BE RUNNING FOR REELECTION IN 1976

Wednesday, May 21, 1975 10:00 a.m. (30 minutes) The Cabinet Room

Through: Max L. Friedersdorf From: William T. Kendall

#### I. PURPOSE

To discuss the upcoming campaigns of the Senators.

## II. BACKGROUND, PARTICIPANTS & PRESS PLAN

A. <u>Background:</u> Several Senators who are running next year have expressed a desire to sit down with the President to discuss their problems in connection with next year's elections. These Senators have been meeting among themselves and their staff people meet also on a regular basis.

The Senators are anxious to talk to the President about plans for next year--both theirs and his.

These ten Senators represent a cross section of the political spectrum in their home States and could provide valuable information on back-home political situations as well as help in the future.

The Senators will be looking for ways the White House can pay some special attention to them. In this category are grant announcements, special projects in their home States, appointments and visits.

- B. Participants: See Tab A
- C. Press Plan: David Hume Kennerly photo only.

# III. TALKING POINTS

- Senators, I am pleased that we are able to get together on 1. an informal basis to talk about next year.
- I wonder if we could go around the table and ask each of you 2. to give us a brief capsule of your own State situation and your own prospects.
- I am pleased that Senator Ted Stevens was able to be here. 3. Ted, can you give us a short report on what the Senatorial Committee will be doing?
- 4.

I have asked the Congressional Liaison staff to give you any special help you are in need of during this session and next. Our communication lines will be kept open to you and when you have a problem you think we can help with, call one of

#### PARTICIPANTS

# The President

# SENATORS

J. Glenn Beall, Jr. Bill Brock Paul J. Fannin William V. Roth, Jr. Hugh Scott Robert T. Stafford Robert Taft, Jr. Lowell P. Weicker, Jr. James L. Buckley Ted Stevens

## STAFF

John Marsh Robert Hartmann Max Friedersdorf John Calkins William Kendall Patrick O'Donnell

#### CONFIDENTIAL-

Determined to be at administrative marking Concelled per E.O. 12355, Soc. 1.3 and Archivist's memo of March 16, 1983 By DRD NARA date 12/2/85

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THE WHITE HOUSE

WASHINGTON

#### June 11, 1975

MEMORANDUM FOR THE PRESIDENT

FROM:

MAX L. FRIEDERSDORF MM. (,.

SUBJECT: Senate Letter

Our Senate staff reports the following rundown on Republican Senators and the letter of support for the President:

#### SENATOR

Baker	Not approached because of status as a potential candidate.
Bartlett	Not approached yet. Waiting awhile.
Beall	Has signed.
Bellmon	Declined because of farm veto.
Brock	Not approached because of potential candidacy.
Brooke	Has signed.
Buckley	Declined to sign. Favors open convention.
Case	Has signed.
Curtis	Has Signed.
Dole	Has been asked to sign. Still considering.
Domenici	Has given oral support.
Fannin	Not approached yet.
Fong	Has signed.
Garn	Has signed.
Goldwater	Has given oral support.
Griffin	Has signed.
CONFIDENTIAL.	

- CONFIDENTIAL

-2-

Hansen Not approached yet. Hatfield Has signed. Helms Declined to sign. Favors open convention. Hruska Not yet approached. Javits Has signed. Laxalt Gave oral support. Mathias Has signed. McClure Declined to sign. Favors open convention. Packwood Declined to sign. Will be delegate; must support primary winner; however, personally supports the President. Pearson Has signed. Percy Not approached because of status as potential candidate. Roth Has signed. Schweiker Gave oral support. Scott (PA) Has signed. Scott (VA) Not approached yet. Stafford Has signed. Stevens Has signed. Taft Has signed. Thurmond Not approached yet. Tower Has signed. Weicker Wanted to wait awhile. Young Has signed. SUMMARY: 18 signed 4 oral support 3 potential candidates 3 favor "open" convention l "no" because of delegate status 1 "no" because of farm bill veto 2 "waiting" awhile

5 not yet approached

CONFIDENTIAL

[July 1975?]

#### Draft Statement By The Press Secretary

The President has asked Secretary of the Army Bo Callaway to become the Chairman of his Re-Election Campaign. Secretary Callaway has agreed, and will be submitting his resignation as Secretary of the Army in the near future. He will take over his responsibilities as Campaign Chairman within the next three weeks.

By Friday of this week, the President will authorize the establishment of a Campaign Committee in accordance with Federal laws. The reason for establishing the Committee at this time is to make certain that the re-election effort is conducted in a manner fully consistent with the requirements of the Campaign Reform Act of 1974. In addition, forming the Committee now will make it possible to begin work leading up to the formal announcement by the President of his candidacy sometime in the next few weeks.

The first filing of the report will list Dean Burch as Chairman of the Campaign Committee. This is a temporary arrangement because Secretary Callaway cannot formally take responsibility until such time as his resignation from the Army is effective. Thus, at that

point when Secretary Callaway takes over in early July, there will be an amended filing with the Federal Election Commission which will list Mr. Callaway as Chairman of the Campaign. Mr. Burch has agreed to continue to serve as Chairman of the Advisory Committee.

In addition, Dave Packard of California has agreed to serve as National Finance Chairman for the campaign, and Charles Chamberlain, former Republican Congressman from Michigan, has agreed to serve as Treasurer.



-2-

# The President Ford Committee

\*\*\*\*\*\*\* 1200 Eighteenth Street, N.W. Suite 916 Washington, D. C. 20036 (202) 833-8920

July 9, 1975

Mr. John O. Marsh, Jr. Counsellor to the President The White House Washington, D. C.

Dear Jack:

Thanks for your congratulatory note upon the occasion of my recent appointment.

Your help in bringing this campaign to victory in November '76 is both desirable and necessary. Ι look forward to having you with me in the months ahead.

With warm personal regards.

Sincerely, BO CALLAWAY Chairman

Jach - Sony it look so long to officially admosted g-you know how much I append you friendship and suggest.

JUL 17 1975

#### THE WHITE HOUSE

WASHINGTON

July 16, 1975

MEMORANDUM FOR:	
THROUGH :	MAX FRIEDERSDORF M. ().
FROM:	BOB WOLTHUIS RKW
SUBJECT:	Conservative Caucus

I had one of my outside contacts run this down and as I suspected, the conservative caucus is the group being put together by Joe Coors of the beer family. The head of the operation here in Washington is Paul Wyrick who used to work for Gordon Allott. As mentioned in the press account Richard Viguerie is doing the fund raising.





#### THE WHITE HOUSE

WASHINGTON

July 10, 1975

MEMORANDUM FOR:

MAX FRIEDERSDORF

FROM:

JACK MARSH

Do you suppose your people can quietly pick up some information on the attached?

Many thanks.



#### Election '76: News

#### N-6

# Conservative Caucus, Inc., Organizing in 34 States By David Nyhan (Excerpted from the Boston Globe)

A new right wing group, attempting to organize at the congressional district level all over the country, has raised \$500,000 in its first six months from 40,000 claimed members.

Running on money siphoned in by the powerful direct-mail apparatus of Richard A. Viguerie, a group called Conservative Caucus, Inc., has already appointed "coordinators" in 34 of the 50 states, including four in New England.

The caucus is turning to the hinterlands in an attempt to counter what it sees as the liberal trend in Washington. --(7/6/75)



crossed Pinta (bockup)

July 17, 1975

RO CALLAWAY

MEMORANDUM FOR:

FROM:

Rabbi Leib Pinter

RUSS ROURKE

SUBJECT:

You should know, with reference to Rabbi Pinter, that he has contacted us on a number of occasions with requests for White House assistance in connection with a wide variety of "constituent type problems" in the New York City area. Jack Marsh agrees with me that Rabbi Pinter plans to continue his liaison with the White House.

FYI, he is a respected leader in the Jewish community.

RAR/dl

Some items in this folder were not digitized because it contains copyrighted materials. Please contact the Gerald R. Ford Presidential Library for access to these materials.

THE WHITE HOUSE SHINGTON Jack -Stiller . techel editoriale being Jumped and his hoeb; Les believes mill have estremely crucial cumu effect ! I agre

# Where the Spirit of the Lord is, there is Liberty

#### WILLIAM LOEB, President and Publisher

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Tuesday, October 14, 1975

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CHERRICE SILSA

...Declare his glory among the heathen, his wonders among all peoples. Psalm 96:3.

# see : Drehl

November 12, 1975

MEMORANDUM TO:

BO CALLAWAY

FROM:

JACK MARSH

Bo, the attached is forwarded for your information. If you have a need for the services of an individual with Bill Dichl's background, I hope you will give him appropriate consideration.

A. FORD

0

JOM:RAR:cb

Jon - FYI

HOUSTON CHRONICLE Page 10, Section 1 Thursday, November 20, 1975 Goldwater Backs Bush for V-P

Cleveland (TIPI)

mcclevelari

106

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OP IMMED. DE NTE #7038 3371515 0 031510Z DEC 75 FM JACK MARSH

TO DICK CHENEY

UNCLAS H52375

DECEMBER 2, 1975

MEMORANDUM FOR: DICK CHENEY

FROME MAX FRIEDERSDORF

SUBJECT: NEW HAMPSHIRE

THE PRESIDENT'S CAMPAIGN MANAGER IN NEW HAMPSHIRE, CONGRESSMAN JIM CLEVELAND, CONTACTED ME WITH THO URGENT REQUESTS:

1. CLEVELAND FEELS IT IS IMPERATIVE THAT THE SEABROOK NUCLEAR PLANT BE APPROVED FOR THE NEW MAMPSHIRE SEACOAST AS SOON AS POSSIBLE. (I HAVE CHECKED THE STATUS OF THIS PROJECT WITH JIM CANNON AND HE REPORTS THAT NEPA REGULATIONS HAVE THE PROJECT TIED UP IN LITIGATION, JIM IS TRYING TO EXPEDITE A DECISION BUT ESTIMATES IT MAY TAKE AT LEAST SIX MONTH WHICH, OF COURSE, WOULD PUT US MAY BEYOND THE TARGET DATE.)

2. A DECISION AS SOON AS POSSIBLE ON WHETHER THE PRESIDENT CAN ACCEPT A MAJOR SPEECH INVITATION TO ADDRESS THE NEW HAMPSHIRE CHAMBER OF COMMERCE AT NASHUA PRIOR TO THE PRIMARY ON FEBRUARY 24.

THIS DECISION HAS BEEN IN A HOLDING PATTERN, ACCORDING TO CLEVELAND, FOR SIX HEEKS NOW AND CLEVELAND FEELS CERTAIN THAT IF THE PRESIDENT TURNS IT DOWN REGAN WILL ACCEPT.

CLEVELAND STRONGLY RECOMMENDS THAT THIS INVITATION BE ACCEPTED IF AT ALL POSSIBLE. 0218

PS 1 37398

RECALLED PAGE MI

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Sunday which showed Humphrey as the first choice of 30% of rank and file Democrats. Alabama Gov. George Wallace placed second among 622 Democrats interviewed with 20% support. -- (12/14/75) UPI

#### Ill. Ford Backers Gird To Halt Reagan (Harry Kelly, Chicago Tribune)

Illinois Republicans are trying to recruit an "all-star" slate of delegates for President Ford -- including as many congressmen as possible -- in an effort to overwhelm native son Ronald Reagan's challenge in the state primary.

At the heart of the special effort is a belief that the primary will have a major impact nationally, and a fear that the former California governor could develop an unstoppable momentum with a victory in Illinois. Two of the state's top GOP congressmen -- Rep. Edward Derwinski and Rep. Thomas Railsback, both Ford supporters -- had not intended to run as delegates. But they are reconsidering now at the request of former Gov. Richard Ogilvie, who heads the Ford committee in Illinois, and Rep. Robert Michel, the house GOP whip. "I think they believe we would have a stronger name identification on the ballot," Railsback said. But some, such as Rep. Robert McClory, said they would rather not get involved in a factional fight, though McClory says he favors Ford.

The concern with the Illinois primary and with Ford's