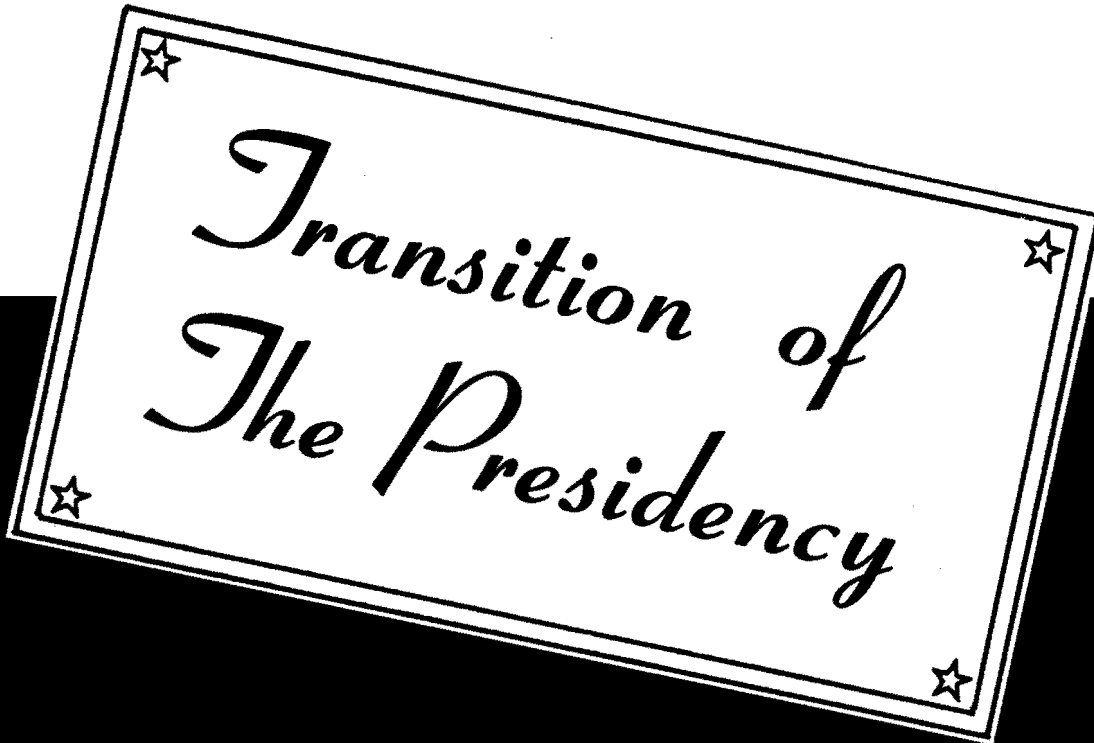


The original documents are located in Box 39, folder “Transition Reports (1977) - Veterans Administration: Draft (1)” of the John Marsh Files at the Gerald R. Ford Presidential Library.

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**NOVEMBER
1976**



**SIGNIFICANT
BRIEFING
INFORMATION**



**Veterans Administration
810 Vermont Avenue N.W.
Washington, D.C. 20420**

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PART I - OVERVIEW OF THE VA

MISSION

The Veterans Administration administers laws authorizing benefits principally for former members and dependents of deceased former members of the Armed Forces. The VA also administers certain limited benefits authorized by law to individuals currently on active duty and to dependents and survivors of certain totally and permanently disabled veterans. VA benefits include: compensation for service-connected disability or death; dependency and indemnity compensation to survivors for service-connected death; pension for nonservice-connected disability or death; vocational rehabilitation for service-connected disability; educational assistance for those who serve after January 31, 1955, and who entered service prior to January 1, 1977; educational assistance on a contributory basis for those initially entering service on and after January 1, 1977; survivors' and dependents' educational assistance; guaranty or insurance of home, condominium, and mobile home loans, and, under certain conditions, direct home loans; eight life insurance programs for veterans and servicemen; hospitalization, restorative care; domiciliary and nursing home care; outpatient medical and dental care; prosthetic and other appliances; special housing and mortgage protection life insurance for certain seriously disabled veterans; automobiles or other conveyances for certain disabled veterans; World War I adjusted service certificates; a guardianship program for the protection of estates derived from VA benefits paid to incompetent or minor beneficiaries; burial allowances; and burial flags; and interment in National Cemeteries. In addition the VA administers the insurance section of the Soldiers' and Sailors' Civil Relief Act for persons in the active military service. A more detailed breakdown with the applicable provisions of law follows:

VETERANS BENEFITS

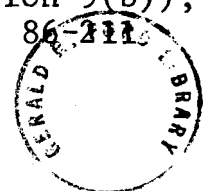
Compensation for service-connected disability or death

Pension for nonservice-connected disability or death (OLD LAW PENSION)

AUTHORITIES

Chapter 11, title 38, United States Code

Chapter 15, title 38, USC; (section 9(b)), Public Law 86-211



VETERANS BENEFITS

Dependency and indemnity compensation

Vocational rehabilitation for service-connected disability

Educational assistance for those who initially enter service after December 31, 1976

Educational assistance for those who serve after January 31, 1955, and enter service before January 1, 1977

Survivors' and dependents' educational assistance

Guaranty or insurance of home, condominium, and mobile home loans, and, under certain conditions, direct home loans

Eight life insurance programs for veterans and servicemen

Hospitalization

Restorative care

Domiciliary and nursing home care

Outpatient medical and dental care

Prosthetic and other appliances

Special housing and mortgage protection life insurance for certain seriously disabled veterans

AUTHORITIES

Chapter 13, title 38,
United States Code

Chapter 31, title 38,
United States Code

Chapter 32, title 38,
United States Code

Chapter 34, title 38,
United States Code

Chapter 35, title 38,
United States Code

Chapter 37, title 38,
United States Code

Chapter 19, title 38,
United States Code

Chapter 17, title 38,
United States Code

Chapter 21, title 38,
United States Code



VETERANS BENEFITS

Automobiles or other conveyances
for certain disabled veterans

World War I adjusted service
certificates

A guardianship program for the
protection of estates derived
from VA benefits paid to
incompetent or minor benefi-
ciaries

Burial allowances and burial flags

Eligibility for burial in National
Cemeteries administered by VA

Insurance section of the Soldiers'
and Sailors' Civil Relief Act

Emergency Officers Retirement

AUTHORITIES

Chapter 39, title 38,
United States Code

Public Law 425 of the
74th Congress

Chapter 55, title 38,
United States Code

Chapter 23, title 38,
United States Code

Chapter 24, title 38,
United States Code

Article IV - Soldiers'
and Sailors' Relief Act
of 1940 as amended 50
Appendix USC 540-548

Section 11, Public Law
85-857

GENERAL ADMINISTRATIVE AND SPECIAL AUTHORITIES

General Administrative Authorities

Chapter 3, title 38,
United States Code

Board of Veterans Appeals

Chapter 71, title 38,
United States Code

Department of Medicine and Surgery

Chapter 73, title 38,
United States Code

Veterans Canteen Service

Chapter 75, title 38,
United States Code



VETERANS BENEFITS

Acquisition and operations of hospitals and domiciliaries; procurement and supply

Assistance in Establishing New State Medical Schools; Grants to affiliated Medical Schools; Assistance to Health Manpower Training Institutions

Acceptance of gifts and bequests

Disposition of deceased veterans personal property

AUTHORITIES

Chapter 81, title 38,
United States Code

Chapter 82, title 38,
United States Codes

Chapter 83, title 38,
United States Code

Chapter 85, title 38,
United States Code

The General Counsel is responsible for litigation arising in or out of the activities of the VA or involving employees in their official capacity; interpretive legal advice involving laws, statutes and regulations; legal services, advice and assistance required to implement any VA laws; delegations of authority; and since 1973, maintenance of a system of District Counsels in 53 field offices, capable of providing legal advice and assistance to all VA field installations.

Public Law 93-82 (38 USC 5007) authorized the Administrator of Veterans Affairs to retrocede jurisdiction over VA property which is presently under exclusive Federal legislative jurisdiction. The main purpose of retrocession is to provide concurrent jurisdiction over Federal properties belonging to the VA. This results in making available to the staff at VA installations as well as staff and patients at VA hospitals State and local public services such as fire protection and law enforcement.



Magnitude and Complexity of the Veterans Administration

Perhaps because it is just one of many Independent Agencies in the government, most persons unfamiliar with the Veterans Administration seem surprised at the size and complexity of VA operations - especially as compared to the President's Cabinet Departments.

For instance, VA's work force of some 226,000 employees is nearly equal to the combined total of employees in six of the Cabinet Departments. There are 227,000 employees all told in the Departments of State - Justice - Commerce - Labor - Interior - and Housing and Urban Development.

In terms of annual expenditures, VA tops all but five of the 11 Cabinet Departments. VA appropriations amounted to \$19.3-billion in F. Y. 1976. The starting figure for the current fiscal year is \$18.4-billion. By way of comparison, VA expenditures are about seven-times greater than the annual outlays of such neighboring States as Virginia and Maryland.

When you add to the nearly 30-million living veteran population the dependents of these veterans, and the surviving families of deceased veterans - VA's potential clientele includes about half the total population of the United States.



The living veteran population ranges from the now more than eight-million Vietnam era veterans to the fewer than 600 surviving veterans of the Spanish-American War. Still on VA compensation and pension rolls are some 300 widows and children of Civil War veterans.

Most Departments and Agencies have a single-purpose function.

VA, on the other hand, conducts several of the largest "businesses" in the land.

The Administrator of Veterans Affairs is responsible for operation of by far the largest medical system in America. In the system are 171 hospitals, 217 outpatient clinics, 86 nursing homes and 18 domiciliaries. Served by the system this year will be 1.4-million hospitalized veterans. VA clinics will receive a record 15.6-million visits. Making the system work are more than 5,800 full-time physicians; nearly 25,000 full-time nurses, and more than 150,000 other medical care employees.

The VA, since 1944, has operated the largest adult education program in the world. It is called the G. I. Bill, and there have been three such programs starting with World War II. More than 16-million veterans have received G. I. Bill education and training. Over 6.5-million have trained under the current G. I. Bill. The participation rate of all eligible trainees for the newest G. I. Bill has been 64-percent . . .



far higher than the 50.5-percent rate for the World War II G. I. Bill, and the 43.4-percent rate for the Korean G. I. Bill.

Benefiting the national economy as well as more than nine-million veterans have been G. I. home loans . . . valued in excess of \$120-billion . . . guaranteed by VA during the past 32-years. In terms of dollar-volume, a record \$18-billion in G. I. home loans were granted to veterans in just the past two fiscal years.

The VA Administrator also operates one of the largest life insurance programs in the world. Nearly five-million veterans have \$35-billion of life insurance in force with VA. In addition, VA supervises the insurance program for active duty and reserve personnel, which amounts to another \$64.5-billion.

VA's newest major program is the National Cemetery System, which was transferred from the Army to the VA in September 1973. When VA inherited the system, no new National Cemetery had been established in nearly a quarter-century. Now, huge new National Cemeteries - each of which will match or exceed in size the famed Arlington National Cemetery - have been authorized in five states. These new cemeteries will provide about 1.9-million additional gravesites, and the existing 103 National Cemeteries are being expanded to provide 90,000 more gravesites.



In VA's compensation and pension program alone, the agency pays out \$8.1-billion annually to 5.5-million veterans and survivors.

VA builds as well as operates hospitals. Its hospital construction budget for the current year - and last year - adds up to a highest-ever \$865-million. Seven new hospitals are now nearly completed or under construction, and eight additional replacement hospitals - with a total price tag of nearly \$1-billion by the time they are completed - have been authorized.

Some of the other indicators of the size and variety of VA programs would include:

A \$1.2-billion annual tab for purchasing supplies and services.

The supply purchases include such items as 20.8-million pounds of red meat; 19.9-million pounds of regular and decaffeinated coffee, and two-million pounds of sugar. These and many other ingredients are used in providing the more than 100-million meals served to veterans in VA's care each year. VA also uses about as many sheets and pillow cases as would 150 hotels - each with 800 guest rooms.

The operation of a VA complex of 213 computers. The agency computer system includes 11 large-scale computers, 20 more of intermediate size, and 182 small or mini-computers.

VA's Veterans Assistance program conducted 11.5-million personal interviews in the past two years - almost double the rate



of the previous two years. Included in the program are a toll-free telephone service now available to about 90-percent of the total veteran population, and a fleet of 10 motorized vans that so far has brought service-on-wheels to 3,800 mostly rural communities in 49 states.

A volume of VA mail equal to that of a very large city - nearly 200-million pieces of incoming and outgoing mail each year.

And guardianship responsibility for nearly 146,000 children, incompetent veterans and other wards.



STATISTICAL SUMMARY OF VA ACTIVITIES

[RCS A-5]

AUGUST 1976

Veterans Administration
Washington, D.C. 20420

Information Service
Tel. [202]389-2741

Subject	August 1976	July 1976	August 1975
VETERAN POPULATION			
1. Veterans in civil life, end of month—Total	29,641,000	29,612,000	29,485,000
2. War veterans	26,558,000	26,528,000	26,394,000
3. Vietnam era	8,162,000	8,104,000	7,682,000
4. With service in Korean conflict	518,000	517,000	507,000
5. No service in Korean conflict	7,644,000	7,587,000	7,175,000
6. Korean conflict (includes line 4)	5,949,000	5,951,000	5,970,000
7. With service in WW II	1,236,000	1,237,000	1,248,000
8. No service in WW II	4,713,000	4,714,000	4,722,000
9. World War II (includes line 7)	13,349,000	13,367,000	13,551,000
10. World War I	851,000	859,000	945,000
11. Spanish American War	1,000	1,000	1,000
12. Peacetime—Service between Korean conflict and Vietnam era only . . . a/	3,083,000	3,084,000	3,091,000
HOSPITAL CARE			
13. Average daily patient census—Total	79,068	78,602	80,961
14. In VA hospitals	76,747	76,304	78,716
15. In non-VA hospitals	1,315	1,287	1,219
16. In State Home hospitals	1,006	1,011	1,026
17. Patients treated during month	177,240	175,476	174,318
18. Patients treated past 12 months	1,223,331	1,219,415	1,157,572
19. Operating beds, end of month (VA hospitals)	92,813	93,402	94,245
NURSING CARE			
20. Average daily nursing care census (VA, community and State facilities)	18,090	18,432	17,609
21. Patients treated during month	22,862	20,651	19,933
22. Patients treated past 12 months	44,053	41,800	40,475
DOMICILIARY CARE			
23. Average daily member census (VA and State Homes)	14,129	14,114	14,779
24. Patients treated during month	16,094	16,510	17,336
25. Patients treated past 12 months	29,182	29,773	30,702
OUTPATIENT CARE			
26. Visits during month	1,438,165	1,394,004	1,327,205
27. Outpatient treatment (service connected)	466,788	451,924	412,391
28. Outpatient treatment (non-service connected)	628,486	604,472	390,086
29. Applications for hospitalization	190,930	185,845	178,492
30. Other	151,961	151,763	346,236
NATIONAL CEMETERIES			
31. Interments during month	2,874	3,006	3,021
32. Total interments, cumulative	1,375,500	1,372,637	1,337,458

STATISTICAL SUMMARY OF VA ACTIVITIES (CONTINUED)

Subject	August 1976	July 1976	August 1975
HEADSTONES/MARKERS			
33. Applications received during month	23,907	22,437	20,209
34. Orders issued past 12 months	231,084	229,207	226,834
VOCATIONAL REHABILITATION			
35. Veterans who have taken training, cumulative since 3/24/43	797,375	796,380	715,151
36. Veterans in training, end of month	11,529	12,447	7,255
CHILDREN'S EDUCATIONAL ASSISTANCE			
37. Applications received during month	3,114	2,277	1,603
38. Beneficiaries who have taken training, cumulative	282,862	279,725	257,460
39. Beneficiaries in training, end of month	26,572	18,099	26,703
SPOUSES' AND WIDOW(ER)'S EDUCATIONAL ASSISTANCE			
40. Applications received during month	527	453	637
41. Beneficiaries who have taken training, cumulative	39,444	38,930	33,082
42. Beneficiaries in training, end of month	6,151	5,245	6,418
POST-KOREAN EDUCATIONAL ASSISTANCE—TOTAL			
43. Applications received during month	42,972	41,522	72,634
44. Beneficiaries who have taken training, cumulative	6,597,806	6,558,027	5,902,318
45. Beneficiaries in training, end of month	789,433	778,678	1,107,550
POST-KOREAN EDUCATIONAL ASSISTANCE—SERVICEMEN <u>b/</u>			
46. Applications received during month	12,273	15,362	16,780
47. Beneficiaries who have taken training, cumulative	742,037	735,459	632,761
48. Beneficiaries in training, end of month	62,703	67,933	76,513
DISABILITY COMPENSATION AND PENSION—TOTAL			
49. Active cases (running awards), end of month	3,244,663	3,241,023	3,234,354
50. Compensation (service connected) <u>c/</u>	2,234,071	2,233,468	2,222,284
51. Pension (non-service connected) <u>d/</u>	1,010,592	1,007,555	1,012,070
DISABILITY COMPENSATION AND PENSION—VIETNAM ERA <u>e/</u>			
52. Active cases (running awards), end of month	473,316	470,350	436,392
53. Compensation (service connected)	463,884	461,161	428,718
54. Pension (non-service connected)	9,432	9,189	7,674
DEATH COMPENSATION AND PENSION—TOTAL			
55. Active cases (running awards), end of month	1,622,371	1,618,824	1,620,488
56. Compensation (service connected)	366,827	367,017	368,890
57. Pension (non-service connected) <u>d/</u>	1,255,544	1,251,807	1,251,598
DEATH COMPENSATION AND PENSION—VIETNAM ERA <u>f/</u>			
58. Active cases (running awards), end of month	79,139	78,474	71,792
59. Compensation (service connected)	57,886	57,597	54,629
60. Pension (non-service connected)	21,253	20,877	17,163
UNITED STATES GOVERNMENT LIFE INSURANCE—WW I			
61. Policies in force, end of month	134,712	135,388	143,904
62. Term policies	912	918	999
63. Permanent plan policies	133,800	134,470	142,905
64. Face value of policies in force (\$000), end of month	\$ 563,893	\$ 567,038	\$ 605,487
NATIONAL SERVICE LIFE INSURANCE—WW II AND LATER			
65. Policies in force, end of month	4,857,259	4,864,179	4,944,675
66. Term policies	1,931,039	1,937,506	2,031,200
67. Permanent plan policies	2,926,220	2,926,673	2,913,475
68. Face value of policies in force (\$000), end of month	\$33,665,826	\$33,715,999	\$34,290,224
69. Service disabled policies in force, end of month <u>g/</u>	168,513	167,820	161,964
70. Face value of service disabled policies in force (\$000), end of month <u>h/</u>	\$ 1,521,936	\$ 1,515,797	\$ 1,464,190

STATISTICAL SUMMARY OF VA ACTIVITIES (CONTINUED)

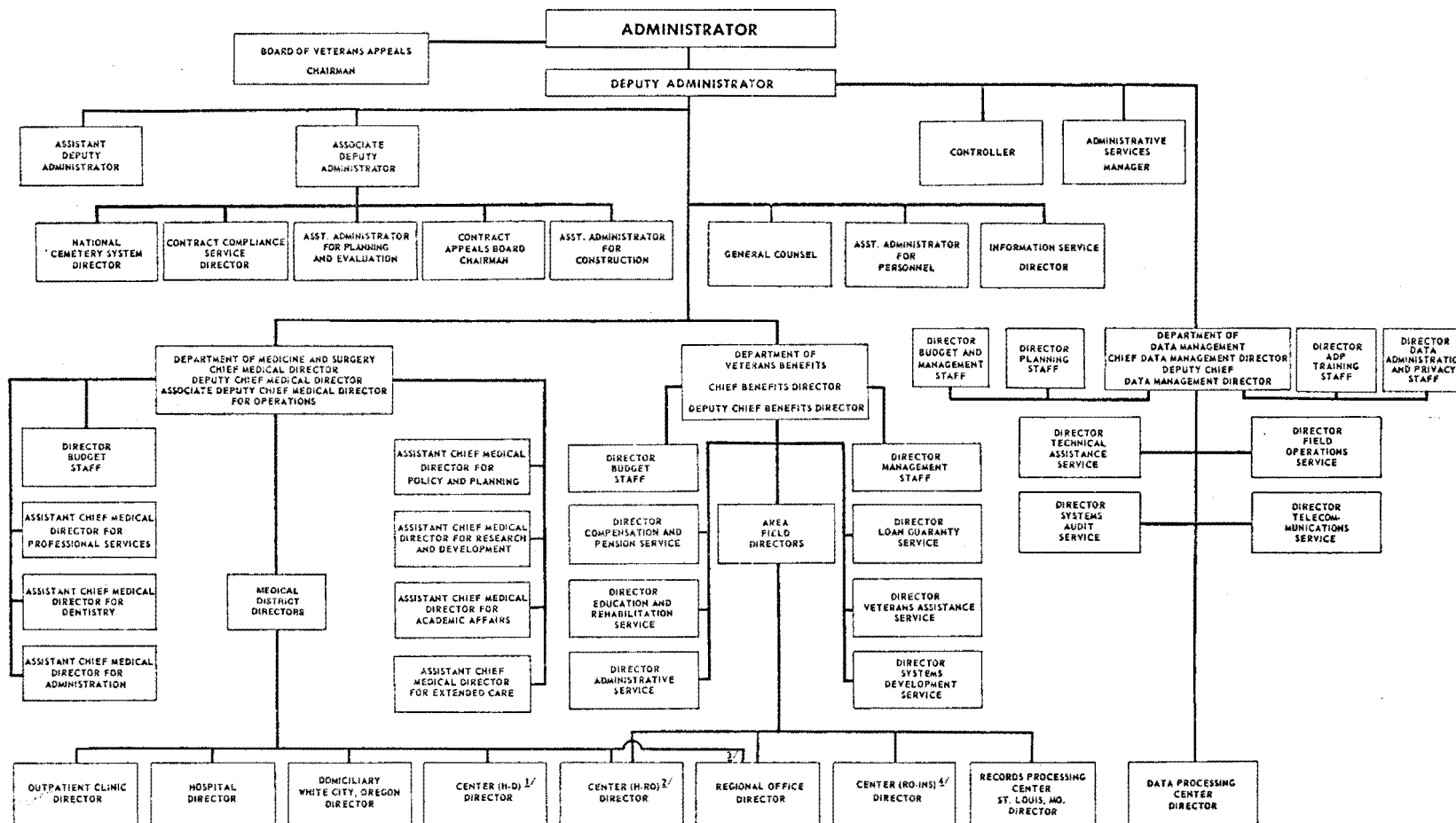
Subject	August 1976	July 1976	August 1975
NATIONAL SERVICE LIFE INSURANCE - WW II AND LATER (Cont'd.)			
71. Paid-up additions in force, end of month <u>i/</u>	991,881	992,671	987,862
72. Face value of paid-up additions in force (\$000), end of month	\$ 689,415	\$ 671,956	\$ 542,324
SERVICEMEN'S GROUP LIFE INSURANCE			
73. Estimated number of servicemen insured, end of month	2,293,000	2,251,000	2,315,000
74. Estimated number of reservists insured, end of month	883,000	883,000	950,000
75. Estimated number of reservists insured (duty only), end of month <u>j/</u>	27,000	27,000	50,000
76. Estimated amount of servicemen's insurance (\$000), end of month	\$ 45,837,000	\$ 44,965,000	\$ 46,280,000
77. Estimated amount of reservists' insurance (\$000), end of month	\$ 17,644,000	\$ 17,644,000	\$ 18,989,000
78. Estimated amount of reservists' (duty only) insurance (\$000), end of month <u>j/</u>	\$ 45,000	\$ 45,000	\$ 83,000
VETERANS' GROUP LIFE INSURANCE			
79. Estimated number of veterans insured, end of month <u>k/</u>	244,582	233,629	-
80. Estimated amount of insurance (\$000), end of month <u>k/</u>	\$ 4,556,746	\$ 4,333,365	-
HOUSING AID TO PARAPLEGICS—ALL WARS			
81. Final housing plans approved for grants, cumulative	14,671	14,611	14,088
82. Amount of grants approved for payment, cumulative	\$176,162,978	\$174,719,087	\$162,082,741
GUARANTY OF LOANS—WW II, KOREAN AND POST-KOREAN <u>l/</u>			
83. Applications received for guaranty or insurance during month	36,808	31,989	33,425
84. Loans guaranteed or insured, cumulative	9,465,257	9,437,134	9,140,369
85. Amount of loans guaranteed or insured (\$000), cumulative	\$125,801,985	\$124,888,720	\$115,766,364
86. Amount of guaranty and insurance on loans (\$000), cumulative	\$ 63,679,142	\$ 63,247,924	\$ 58,788,487
87. Number of loans paid in full, cumulative	5,259,469	5,163,326	4,969,685
88. Number of claims paid, cumulative	350,583	349,474	335,210
GUARANTY OF LOANS—POST-KOREAN—TOTAL			
89. Loans guaranteed or insured, cumulative	2,231,900	2,208,407	1,961,273
90. Amount of loans guaranteed or insured (\$000), cumulative	\$ 51,579,958	\$ 50,825,972	\$ 43,296,463
91. Amount of guaranty or insurance on loans (\$000), cumulative	\$ 25,283,106	\$ 24,922,058	\$ 21,193,240
GUARANTY OF LOANS—POST-KOREAN—SERVICEMEN <u>m/</u>			
92. Loans guaranteed or insured, cumulative	235,016	231,887	202,296
93. Amount of loans guaranteed or insured (\$000), cumulative	\$ 6,052,473	\$ 5,942,910	\$ 5,032,516
94. Amount of guaranty or insurance on loans (\$000), cumulative	\$ 2,779,832	\$ 2,730,257	\$ 2,269,022
DIRECT LOANS—WW II, KOREAN AND POST-KOREAN			
95. Loans closed and fully disbursed, cumulative	325,336	325,500	323,025
96. Amount of loans fully disbursed (\$000), cumulative	\$ 3,243,394	\$ 3,245,611	\$ 3,197,506
DIRECT LOANS—POST-KOREAN			
97. Loans closed and fully disbursed, cumulative	23,007	22,980	22,655
98. Amount of loans fully disbursed (\$000), cumulative	\$ 314,330	\$ 313,794	\$ 307,270
DIRECT LOANS—POST-KOREAN—SERVICEMEN <u>n/</u>			
99. Loans closed and fully disbursed, cumulative	1,837	1,824	1,713
100. Amount of loans fully disbursed (\$000), cumulative	\$ 28,608	\$ 28,347	\$ 26,094

STATISTICAL SUMMARY OF VA ACTIVITIES (CONTINUED)

Subject	August 1976	July 1976	August 1975
MOBILE HOME LOANS			
101. Applications received for guaranty or insurance during month	182	137	195
102. Loans guaranteed or insured, cumulative	19,625	19,521	17,954
103. Amount of loans guaranteed or insured (\$000), cumulative	\$ 180,541	\$ 179,259	\$ 160,096
104. Amount of guaranty or insurance on loans (\$000), cumulative	\$ 54,156	\$ 53,734	\$ 47,978
VETERANS ASSISTANCE			
105. Personal interviews during month	450,006	379,007	571,725
106. Telephone actions during month	2,130,494	1,976,473	2,122,996

- a/ January 31, 1955 to August 5, 1964. Excludes persons who served on active duty for training only.
- b/ Included in lines 43 through 45.
- c/ Includes retired emergency and retired reserve officers.
- d/ Includes special act cases.
- e/ Included in lines 49 through 51.
- f/ Included in lines 55 through 57.
- g/ Included in lines 65 through 67.
- h/ Included in line 68.
- i/ Not included in lines 65 through 70.
- j/ Duty only applies to inactive reservists.
- k/ Reporting for this program initiated September 1975.
- l/ Does not include Mobile Home Loans reported on lines 101 through 104.
- m/ Included in lines 89 through 91.
- n/ Included in lines 97 and 98.

ORGANIZATION OF THE VETERANS ADMINISTRATION



- 1/ Combined Hospital and Domiciliary.
2/ Combined Hospital and Regional Office.
3/ Outpatient Clinic where authorized.
4/ Combined Regional Office and Insurance Center, Philadelphia office has staff responsibility for agency insurance programs.

NOTE: See Appendix Item 4 on Lines of Authority and Communications in the VA.
See Appendix Item 5 on types and methods of internal communications in the VA.



Agency Line Officials

The Administrator of Veterans Affairs: Richard L. Roudebush

Is responsible to the President for the administration of veterans' affairs and the laws which govern them.

Vested with authority to operate the VA.

As head of independent agency of the executive branch of the government, advises the President on veterans' affairs.

The Deputy Administrator: Odell W. Vaughn

Is the principal assistant to the Administrator in the overall administration of the VA.

Takes independent action for the Administrator on all problems affecting the VA which do not require the personal attention of the Administrator.

Acts for the Administrator in the latter's absence.

The Associate Deputy Administrator: Arthur J. Schultz, Jr.

Assists in the overall administration of the VA with responsibility for the functional areas of the Office of Construction, Office of Planning and Evaluation, Contract Compliance Service, Contract Appeals Board, and the National Cemetery System.

The Assistant Deputy Administrator: H. Dale Grubb

Participates in high level policy discussions and makes recommendations regarding problem solving and decisions to be made on all VA programs. Is the top level liaison of the agency with Congress and other Federal agencies.

Administers the VA's emergency planning including civil defense, disaster relief, emergency relocation sites, and the relocation of emergency designees under national emergencies.



Chairman

Board of Veterans Appeals

Sydney J. Shuman

(Reports directly to the
Administrator.)

Functional Statement

Responsible to Administrator for activities of Board of Veterans Appeals which has statutory jurisdiction to decide appeals for benefits under all laws administered by the VA. Decisions are final except as to issues on insurance contracts. Recommends areas of policy, procedure or legislation relating to veterans benefits for study or modification.



Controller

Conrad R. Hoffman

(Reports direct to the Administrator)

Functional Statement

Responsible for financial management. Principal representative on budget, appropriations, accounting, financial auditing and other fiscal matters with the Office of Management and Budget, the Congress, the Treasury Department, the General Accounting Office, and other government agencies. Responsible for reports management; provides staff support in research statistics; and provide for application of ADP systems for the automation of management information.



General Counsel

John J. Corcoran

(Reports direct to the Administrator)

Functional Statement

The Chief Legal Officer in all matters of law and
legislation. Assists in formulating regulations.
Handles matters pertaining to proposed legislation,
Executive Orders and proclamations affecting VA.



Assistant Administrator for Personnel

Richard D. Brady

(Reports directly to the Administrator)

Functional Statement

Responsible for the agency-wide personnel program. Principal representative with the Civil Service Commission, unions, and other employee organizations in personnel management matters.



Director, Information Service

Frank R. Hood

(Reports directly to the Administrator)

Functional Statement

Responsible for public information programs. Develops and maintains relationships with national information outlets. Prepares and coordinates information for release through press, radio, television, and other media to advise veterans and dependents of benefits administered by the VA.



Assistant Administrator for Construction

Viggo D. Miller

(Reports to the Administrator thru the
Associate Deputy Administrator)

Functional Statement

Responsible for design, construction, and major alterations of VA hospitals, the domiciliaries, nursing homes, cemetery facilities and other buildings, real property and space management other than transactions in the Veterans loan guaranty program.



Assistant Administrator for Planning and Evaluation

Edwin L. Arnold

(Reports to the Administrator thru the Associate Deputy Administrator)

Functional Statement

Responsible for the Internal Audit, Program Evaluation, Management Engineering, cost/benefit studies and Investigation and Security programs in the VA. Provides staff support and interagency liaison in Records Management, Administrative Issues, Forms Management, Mail Processing and Travel.

Also responsible for the implementation of the Freedom of Information Act and the Privacy Act.



Director, National Cemetery System

John W. Mahan

(Reports to the Administrator thru the Associate Deputy Administrator)

Functional Statement

The Director, National Cemetery System whose position is established pursuant to Public Law 93-43, directs and controls the operations and maintenance of the National Cemetery System which consists of in excess of 6,000 acres, 106 national cemeteries, plus 32 miscellaneous installations. He is fully responsible for the annual procurement and direct supply to next of kin of in excess of 285,000 custom made headstones and markers for graves of eligible United States veterans interred in private and national cemeteries throughout the world.

Develops major policies, plans, and causes the full implementation of procedures which have impact on a significant number of the greater veterans population and their dependents. The Director gives full effect to the views of the Administrator and the Congress with respect to expansion of the system via the acquisition of land for new cemeteries and expansion of existing cemeteries.



Contract Compliance Service

Director

Nathaniel H. Pierson

(Reports to the Associate Deputy Administrator)

Functional Statement

Formulates and recommends to the Administrator thru the Associate Deputy Administrator basic policies, plans and procedures pertaining to contract compliance for VA construction contracts and supplies and services contracts for those Federal contractors for which the Secretary of Labor has designated VA as the compliance agency. (Executive Orders 11246 and 11375)



Chairman, Contract Appeals Board

Raymond Sawyer

(Reports to the Administrator thru the Associate Deputy Administrator)

Functional Statement

Acts as the Administrator's authorized representative in ascertaining facts and circumstances in appeals by contractors from decisions of VA contracting officers under VA contracts.

Renders final decisions on contractor appeals in accordance with contract provisions.

Manager, Administrative Services

Meriwether W. Buckalew

(Reports to the Administrator thru the
Deputy Administrator)

Functional Statement

Furnishes VA wide services in the areas of printing and reproduction, audio-visuals, records development and supplemental claimant identification from microfilm index. Provides office services support to Central Office elements.



Chief Medical Director

John D. Chase, M.D.

(Reports directly to the Administrator)

Functional Statement

Responsible for the conduct of all activities of the Department of Medicine and Surgery. Insures complete medical and hospital service for the medical care of veterans prescribed by the Administrator pursuant to law.

Chief Benefits Director

Rufus H. Wilson

(Reports directly to the Administrator)

Functional Statement

Has jurisdiction over, directs, and is responsible to the Administrator for the conduct of the activities of the Department of Veterans Benefits. Administers an integrated program of veterans benefits consisting of Compensation, Pension and Education, Insurance, Loan Guaranty, Guardianship, and Veterans Assistance Activities of the VA.

Chief Data Management Director

William R. Martin

(Reports to the Administrator through the Deputy)

Functional Statement

Responsible for the conduct of the activities of the Department of Data Management and also serves as the principal advisor to the Administrator on ADP and telecommunications matters. Insures the effective support of the mission of the VA through the management and control of data processing and telecommunications activities for the agency.



BUDGETARY AND FINANCIAL INFORMATION

FY 1977

PL 94-378, enacted August 9, 1976, provided VA appropriations of \$18,386,171,000 for the fiscal year beginning October 1, 1976. This is the first time that the appropriation has been available at the start of the fiscal year since 1958.

The following items of legislation will result in additional expenditures:

Pension Rate Increase, PL 94-432 (effective Jan. 1, 1977)
Compensation Rate Increase, PL 94-433 (effective Oct. 1, 1976)
Education Rate Increase, PL 94-502 (effective Oct. 1, 1976)
Medical Omnibus Bill, PL 94-581
State Care Rate Increases, PL 94-417 (effective Oct. 1, 1976)
October 10, 1976, Pay Increases
Wage Board Rate Increases
Health Insurance Rate Increases (effective Jan. 1, 1977)
Reimbursement to Civil Service Commission for
Reemployed Annuitants Pay, PL 94-397 (effective Oct. 1, 1976)

The appropriations as enacted are shown in the following table:

(In thousands)

Compensation and pensions	\$ 8,153,400
Readjustment benefits	4,813,000
Veterans insurance & indemnities	7,000
Medical care	4,218,032
Research in health care	101,633
Medical administration & miscellaneous	
operating expenses	39,941
General operating expenses	508,383
Construction, major projects	405,681
Construction, minor projects	92,001
Grants for construction	
of State extended care facilities	10,000
Grants to the Republic of the Philippines	2,100
Assistance for health manpower	
training institutions	<u>35,000</u>
Total	18,386,171

Second Concurrent Resolution - FY 1977: Under the authority of the Budget Control and Impoundment Act of 1974, the Second Concurrent Budget Resolution established a target of \$20.3 billion in budget authority and \$19.5 billion in outlays for Veterans' benefits and services. Final Congressional action in 1976 resulted in appropriations and authorizations of additional entitlement legislation within their ceiling as shown below:

	<u>Ceiling</u>	Congressional <u>Action</u> (In thousands)	<u>Difference</u>
Budget Authority	\$20,300,000	\$20,191,657	\$ -108,343
Outlays	19,500,000	19,390,485	-109,515

Budget Authority consists of annual appropriations plus permanent appropriations (Trust Funds) less proprietary receipts.

FY 1978

The President's budget is required to be submitted to Congress fifteen days after Congress convenes. With Congress convening on January 3, 1977, the budget is due January 18, 1977. Hearings on the estimates will probably be held around the middle of March. Some of the major issues that surfaced during the FY 1977 hearings were:

Target System: A cost benefit analysis of the target system, (automated compensation, pension and education system) a development schedule for the central system, and an implementation plan prior to the hearings, and before award of the equipment acquisition to obtain approval from the Appropriation Committees for the system.

Portland Replacement Hospital: Justification for constructing at Portland the total replacement facilities for the existing Portland, Oregon, and Vancouver, Washington, hospitals per direction of the Senate Appropriations Committee.

Cost-of-Living Increases in Benefit Programs: The budget historically has seldom proposed cost-of-living rate increases for benefit programs. The Congress, in developing the concurrent budget resolution, was critical of the executive branch for not recommending such increases in the budget.

Education Overpayments: The Congress has been critical of the large overpayments that have occurred in the education program. A substantial part of the cause was outside of VA control. Legislative changes providing for prepayment and advance payment of benefits and the failure of schools to report training changes and terminations contributed substantially to the problem. The prepayment process was permanently eliminated by PL 94-502 (Veterans' Education Assistant Act of 1976).



HOUSE APPROPRIATIONS COMMITTEE
SUBCOMMITTEE ON
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT AND
INDEPENDENT AGENCIES

95TH CONGRESS

Majority Members:

Chairman, Edward P. Boland, Massachusetts
George E. Shipley, Illinois
Bob Traxler, Michigan
Max S. Baucus, Montana
Louis Stokes, Ohio
Yvonne Brathwaite Burke, California

Minority Members:

Joseph M. McDade, Pennsylvania
C. W. Bill Young, Florida

Staff Assistants:

Richard N. Malow
Paul E. Thomson

Note:

The exact make-up of the Subcommittee will not be known until the Appropriations Committee is reorganized in January or February 1977. Members listed above were on the Subcommittee in the 94th Congress and are returning for the 95th Congress.



SENATE APPROPRIATIONS COMMITTEE
SUBCOMMITTEE ON
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT AND
INDEPENDENT AGENCIES

95TH CONGRESS

Majority Members:

Chairman, William Proxmire, Wisconsin
John Stennis, Mississippi
Birch Bayh, Indiana
Lawton Chiles, Florida
J. Bennett Johnston, Jr., Louisiana
Walter Huddleston, Kentucky
John L. McClellan, Arkansas, ex officio

Minority Members:

Charles McC. Mathias, Jr., Maryland
Clifford P. Case, New Jersey
Edward W. Brooke, Massachusetts
Henry Bellmon, Oklahoma
Milton R. Young, North Dakota, ex officio

Staff Assistants:

Thomas L. van der Voort
Robert E. Mills
Robert B. Clark, Minority

Note:

The exact make-up of the Subcommittee will not be known until the Appropriations Committee is reorganized in January or February 1977. Members listed above were on the Subcommittee in the 94th Congress, and are returning for the 95th Congress.

PART II - PERSONNEL OF THE VA

ADMINISTRATOR

Richard L. Roudebush

Executive Level II \$44,600 p.a.

Presidential Appointment

Born in Noblesville, Indiana
January 18, 1918

Significant Work Experience:

10/74 to present	Administrator of Veterans Affairs, Veterans Administration Central Office (VACO), Washington, D. C.
9/74 to 10/74	Acting Administrator of Veterans Affairs, VACO, Washington, D. C.
1/74 to 9/74	Deputy Administrator of Veterans Affairs, VACO, Washington, D. C.
6/71 to 1/74	Assistant Deputy Administrator, VACO, Washington, D. C.
1/71 to 6/71	Special Consultant to the Administrator, VACO, Washington, D. C.
1961 to 1971	Member, U. S. Congress, Representative from Indiana
1950 to 1961	Operated family company, Roudebush Commission Co., Indianapolis, Indiana
1944 to 1950	Departmental Service Officer for Veterans of Foreign Wars, Department of Indiana
1941 to 1944	U. S. Army

Education:

Butler University, B.S.--1941

Other Information:

VFW National Commander 1957-1958

Chairman Indiana Veterans Commission

Honorary Degree of Doctor of Law--Butler University--1968

National Space Award (VFW) 1971



THE ADMINISTRATOR OF VETERANS AFFAIRS

APPOINTMENT

By the President with the advise and consent of the Senate

PAY

\$46,800 per year. (Level II, Federal Executive Salary Schedule). Paid monthly. Salary payable is limited to \$44,600 by the Legislative Branch Appropriation Act (PL 94-440).

Standard deductions made from each months salary:

- * Federal Income Tax
- * Retirement - 7%

Optional deductions from salary may include:

- * Group Life Insurance Premium
- * Health Insurance Premium
- * State Income Tax
- * U.S. Savings Bonds
- * CFC contribution

LEAVE

Not subject to Annual and Sick Leave Act.

May be absent from official post of duty as he deems necessary or desirable.

In such instances, the Administrator advises White House of period of absence, purpose, where he will be during his absence, and who will act for him.

COMPENSATION
FOR INJURIES

Automatic coverage

Act provides protection in case of
job-related injury or disease.

HEALTH INSURANCE

Generally covers:

- * Hospital room and board
- * Other hospital, surgical,
and medical
- * Maternity
- * Catastrophic medical expense

Employee may elect to enroll or not
to enroll.

Plans available:

- * Service Benefit Plan (Local
Blue Cross-Blue Shield)
- * Indemnity Benefit Plan
(Underwritten by Insurance
Companies with the Aetna Life
Insurance Company serving
as the carrier)
- * University Affiliated Health
Plans - a comprehensive
Group-Practice Plan
- * Group Health Association Plan -
a comprehensive Group Plan -
Practice Plan

Three of these plans offer two levels
of benefits - a high option or a
low option

Both options offer the same kind of
benefits but differ in the amount
of benefits payable and in cost to
the employee.

Plan	Type of Enrollment	Cost Per Month			
		High & Low Option Government Pays		High Option You Pay	Low Option You Pay
		<u>High Option</u>	<u>Low Option</u>		
Blue Cross-Blue Shield	Self Only	\$21.57	\$ 7.95	\$20.57	\$ 2.65
	Self & Family	53.27	23.04	46.64	7.68
Aetna	Self	\$21.57	\$13.39	\$13.38	\$ 4.46
	Self & Family	53.27	33.14	25.90	11.04
University Affiliated	Self	\$21.57	N/A	\$17.34	N/A
	Self & Family	53.27	N/A	54.52	N/A
GHA	Self	\$21.57	\$21.57	\$23.00	\$ 9.57
	Self & Family	53.27	53.27	59.31	27.20

RETIREMENT

Coverage is automatic.

Employee pays 7% of his salary through payroll deductions. The Government contributes the same amount.

Optional Retirement

<u>Minimum Age</u>		<u>Minimum Service</u>
62	with	5 years (civilian)
60	with	20 years
55	with	30 years

Mandatory Retirement

<u>Minimum Age</u>		<u>Minimum Service</u>
70	with	15 years

Disability Retirement

Any Age with 5 years (civilian)
If totally disabled for service in the position occupied.

FEDERAL EMPLOYEES
GROUP LIFE INSURANCE

Regular Insurance

Term insurance with double indemnity for accidental death and coverage for accidental dismemberment. Automatically renews itself at the same rate year after year as long as employee remains in the service.

Coverage is automatic unless it is waived.

Monthly cost to the employee is \$36.16 for \$47,000. The Government contributes half that much.

Optional Insurance

May elect additional optional insurance in amount of \$10,000. Cost is based on age. Under 35, \$1.73 monthly; 35 thru 39, \$2.60 monthly; 40 thru 44, \$4.12 monthly; 45 thru 49, \$6.28 monthly; 50 thru 54, \$9.75 monthly; 55 thru 59, \$22.75 monthly; 60 and over, \$30.33 monthly.

HATCH ACT

The law provides, in general, that Federal employees cannot take an active part in a political campaign of a partisan nature or management of a political organization. This does not, however, apply to any employee paid from the appropriation for the Office of the President, the head or assistant head of an Executive Department or military establishment, or an employee appointed by the President, by and with the advise and consent of the Senate, who determines policies to be pursued by the United States in its relations with foreign powers or in the nationwide administration of Federal laws.

CONFLICT OF INTEREST

Federal employees are expected to exercise integrity, honesty, impartiality and ethical standards of conduct in carrying out their Governmental responsibilities. They must avoid any conflict of interest whether real or apparent. As a Presidential appointee the Administrator must file, within 30 days after appointment, with the Chairman, Civil Service Commission, a statement covering all outside employment and financial interests.



MISCELLANEOUS
SUPPORTING SERVICES

Travel and transportation: Authority to travel anywhere, domestic or overseas, by any mode, at discretion of Administrator.

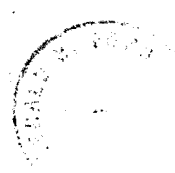
Per diem and allowances for travel: Thirty-five (\$35) per day for domestic travel with actual expenses up to \$50 per day permitted under certain circumstances.

Local transportation: Chauffeur-driven medium sedan.

Credit card: American Tel. & Tel.

Credit card: Gasoline

Official reception and representation expense: Not to exceed \$2,500 per annum.



DEPUTY ADMINISTRATOR

Odell W. Vaughn

Executive Level III \$42,000 p.a.

Excepted (Schedule C)

Born in Greenville, South Carolina
December 12, 1921

Significant Work Experience:

11/74 to present	Deputy Administrator of Veterans' Affairs, Veterans Administration Central Office (VACO), Washington, D. C.
3/73 to 11/74	Chief Benefits Director, VACO, Washington, D. C.
1970 to 1973	Director, VA Regional Office, St Petersburg, Florida
1969 to 1970	Assistant Director, VA Regional Office, St. Petersburg, Florida
1967 to 1969	Assistant Director, VA Record Processing Center, St. Louis, Missouri
1967	Staff Assistant to the Director, VA Regional Office (VARO), St. Petersburg, Florida
1964 to 1967	Staff Assistant to the Director, VARO, Manila
1959 to 1964	Contact Officer, VARO, St. Petersburg, Florida
1958 to 1959	Assistant Contact Officer, VARO, St. Petersburg, Florida
1957 to 1958	Chief, Field Section, VARO, St. Petersburg, Florida

1957	Chief, Interview Unit, VARO, St. Petersburg, Florida
1956 to 1957	Contact Representative, VARO, St. Petersburg, Florida
1955 to 1956	Information Receptionist, VARO, St. Petersburg, Florida
1946 to 1955	Contact Representative, VARO, Columbia, South Carolina
1941 to 1946	U. S. Army

Education:

Correspondence courses in law, LaSalle Extension University--1951
Florissant Jr. College--1969

Other Information:

National Civil Service League Award -- 1976

ASSOCIATE DEPUTY ADMINISTRATOR

Arthur J. Schultz, Jr.

Executive Level V \$37,800 p.a.

Excepted (Schedule C)

Born in Detroit, Michigan
June 20, 1918

Significant Work Experience:

2/75 to present	Associate Deputy Administrator, Veterans Administration Central Office (VACO) Washington, D. C.
8/64 to 12/74	President, NuCar Prep System, Chrysler Corporation, Highland Park, Michigan
11/63 to 8/64	Director, Detroit Aviation-Commission, City of Detroit, Detroit, Michigan
9/61 to 11/63	Commanding Officer (Captain), Naval Air Station Grosse Ile, Michigan
7/59 to 9/61	Commander, Sixth Fleet, Representative at Joint Command and Operations Center, Verona, Italy
7/57 to 7/59	Deputy Branch Head for Personnel Plans (Aviation) for the Chief of Naval Operations, Pentagon
8/56 to 7/57	Student (Senior Course), Naval War College, Newport, Rhode Island
6/54 to 8/56	Commanding Officer, Aircraft Squadron, Quonset Point, Rhode Island
10/39 to 6/54	U. S. Navy

Education:

University of Detroit, Detroit, Michigan--1937-39
General Line School--1947-48
Graduate, Naval War College

Other Information:

Past President, Navy League

ASSISTANT DEPUTY ADMINISTRATOR

H. Dale Grubb

GS-18 \$39,600 p.a.

Excepted (Non-Career Executive Assignment)

Born in Henryetta, Oklahoma
April 23, 1925

Significant Work Experience:

2/75 to present	Assistant Deputy Administrator, Veterans Administration Central Office (VACO), Washington, D. C.
11/73 to 7/74	Consultant, Rockwell International, Washington, D. C.
1/70 to 4/73	Assistant Administrator for Legislative Affairs, NASA, Washington, D. C.
1/69 to 5/70	Special Assistant to the President, The White House, Washington, D. C.
8/60 to 1/69	Area Manager, Space Systems and Tech., AVCO Corporation, Washington, D. C.
4/59 to 8/60	Legislative Assistant, NASA Headquarters Office of Congressional Relations, Washington, D. C.
4/51 to 4/59	Special Agent, U. S. Secret Service, Washington, D. C., and Memphis, Tennessee
9/43 to 10/45	U. S. Army Air Corps

Education:

University of Oklahoma, B.S.--1951