## The original documents are located in Box 1922, folder "Lockheed Aircraft Corporation" of the WHCF Name Files at the Gerald R. Ford Presidential Library.

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MARSH, 1011 O. JR. Knu/1924 1200

Bu

October 9, 1974

Dear Dicks

I am sorry that my schedule precludes Glenn Ann and I joining you on Sunday, October 13, 1974 for the Miami-Dolphins football game. I appreciate your invitation very much.

Kindest regards.

Sincerely.

John O. Marsh, Jr.
Counsellor to the President

Mr. Richard K. Cook
Vice President
Lockheed Aircraft Corporation
Suite 414
900 17th Street, N.W.
Washington, D.C. 20006

cmp



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#### LOCKHEED AIRCRAFT CORPORATION

BURBANK, CALIFORNIA 91503

WASHINGTON OFFICE 872-5900



REPLY TO 900-17TH STREET, N.W. WASHINGTON, D.C. 20006

November 14, 1974

Photographic Office The White House 20500 Washington, D. C.

#### Gentlemen:

We would very much appreciate receiving an 8"X10" black & white photo of President Ford.

Please send to: Mrs. Linda Wensley

Lockheed Aircraft Corp. 900 - 17th Street, N. W.

Suite 414

20006 Washington, D.C.

Thank you very much.

Yours very truly,

(Mrs.) Linda Wensley

Secretary

# U.S. Industrial Payroll Saving. Comte Micting w/ Free. Ford

Alan L. Haberman
President and Chief Executive
Officer
First National Stores Inc.
5 Middlesex Avenue
Somerville, Massachusetts 02143

James R. Hambelton Vice President Manufacturers Hanover Trust Company 350 Park Avenue New York, New York 10022

John W. Hanley
President and Chief Executive
Officer
Monsanto Company
800 North Lindbergh Boulevard
St. Louis, Missouri 63166

Robert S. Hatfield Chairman of the Board Continental Can Company, Inc. 633 Third Avenue New York, New York 10017

Daniel J. Haughton
Chairman of the Board
Lockheed Aircraft Corporation
2555 North Hollywood Way
Burbank, California 91503

Paul H. Henson Chairman United Telecommunications, Inc. P. O. Box 11315 Kansas City, Missouri 64112

Raymond H. Herzog President, 3M Company 3M Center St. Paul, Minnesota 55101

Edwin K. Hoffman
President
Woodward & Lothrop
Tenth and F Streets, N.W.
Washington, D. C. 20013

P. Stuart Holmquest Chairman and Chief Executive Officer Brockway Glass Company, Inc. Brockway, Pennsylvania 15824 Reginald H. Jones
Chairman of the Board and
Chief Executive Officer
General Electric Company
3135 Easton Turnpike
Fairfield, Connecticut 06431

Robert P. Keim President The Advertising Council, Inc. 825 Third Avenue New York, New York 10022

Robert W. Kleinert
President
New Jersey Bell Telephone
Company
540 Broad Street
Newark, New Jersey 07101

Barry R. Koling
Assistant Secretary
Manufacturers Hanover
Trust Company
350 Park Avenue
New York, New York 10022

Laurence C. Leeds, Jr.
Chairman and President
Manhattan Industries, Inc.
1271 Avenue of the Americas
New York, New York 10020

Roger Lewis
President
Amtrak
955 L'Enfant Plaza, North, SW.
Washington, D. C. 20024

John A. Love
President and Chief
Executive Officer
Ideal Basic Industries, Inc.
P.O. Box 8789
Denver, Colorado 80201



ME of t

January 16, 1975

Dear Kelly:

I noted with much disappointment but also with tremendous pride the news of your retirement this month. It seems difficult to imagine both of us having left the University of Michigan same forty years ago, but time has served us well. Your accomplishments are particularly noteworthy in the area of aviation since your imagination, ingenuity and decisiveness were so significant to the advancements in aviation and the preeminence of the United States in that vital field.

Your achievements and awards are many and richly deserved. It seems most appropriate to have recently honored you as an inductee to the Aviation Hall of Fame. I would like to add my personal tribute to the many honors, with the knowledge that your wisdom and vision will serve as positive examples that this country needs to sustain us for the future.

Sincerely,

\*

Mr. Ciarence L. "Kelly" Johnson Senior Vice President Lockheed Aircraft Corporation Burbank, California 91563

cc:

Central Files Read File (Mil Ofc)

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RRAH

TMAILGRAM BOOK OF 210 COPIES MAILGRAM

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THE WHITE HOUSE DC 2

THE PRESIDENT REQUESTS THE PLEASURE OF YOUR COMPANY
AT A RECEPTION FOR THE NATIONAL ALLIANCE OF BUSINESSMEN
ON TUESDAY, APRIL 8, 1975, AT FIVE O'CLOCK, THE WHITE HOUSE.
PLEASE PRESENT THIS WIRE AT THE SOUTHWEST GATE. RSVP
BY RETURN WIRE

THE SOCIAL SECRETARY THE WHITE HOUSE.

STUART STEINHAUER
ITT CANNON ELECTRIC
666 EAST DYER ROAD
SANTA ANA CALIFORNIA 92705

WHJ45
W F ROCKWELL, JR
ROCKWELL INTERNATIONAL CORPORATION
THE ROCKWELL BUILDING
400 NORTH LEXINGTON
PITTSBURG PENNSYLVANIA 15208

WHJ46
JOHN P CONDON
NATIONAL ALLIANCE OF BUSINESSMEN
1730 K STREET N W
WASHINGTON DC 20006

WHJ47
L O KITCHEN
LOCKHEED-GEORGIA COMPANY
86 SOUTH COBB DRIVE
MARIETTA GEORGIA 30060

BROWN & ROOT INC 4100 CLINTON DRIVE HOUSTON TEXAS 77020

WHJ49
JOHN W TERRILL
COLORADO & SOUTHERN RAILROAD
1405 CURTIS STREET
DENVER COLORADO 80201

FORD LIBRARY

(d):

DHAD

IN/1976/5721/8 - @

June 11, 1975

Dear Mr. Inman:

I have been asked to acknowledge and thank you for your letter to the President inviting him to address the 35th Annual International Conference of The Institute of Internal Auditors which is to be held in Boston during the period June 27-30, 1976.

The President is most appreciative of your thoughtfulness of him. I know you will understand, though,
it is not possible to commit his schedule for a date
so far into the future. He will be pleased to have
you renew your invitation around ten to twelve weeks
in advance and at that time give it careful consideration in light of his schedule.

With best wishes,

Sincerely,

William W. Nicholson Deputy Director Scheduling Office

Mr. C. N. Inman
Director of Internal Auditing
Lockheed Aircraft Corporation
Post Office Box 551
Burbank, California 91520

WWN:beo

cc: 2 copies Nancy Gemmell -



JUN 1 2 1975
SENTRAL FILES

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July .

June 17, 1975

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MEMORANDUM FOR:

BRENT SCOWCROFT

FROM:

JACK MARSH

Carl Kotchian, President of Lockheed, and his Washington representative, Dick Cook, were in to see me in reference to their desire to engage in the negotiations for the sale of P-3C aircraft to South Africa. It is more fully set out in the attached material which they gave to me.

You may be aware that former Secretary Laird has indicated a friendly interest in our Government pursuing these negotiations.

L would be grateful if you would review the attached.

Many thanks.

JOM/dl



June 17, 1975 CN137 FG6-11-1/ Marsh, John BRENT SCOWCROFT MEMORANDUM FOR: JACK MARSH FROM: Carl Kotchian, President of Lockheed, and his Washington representative. Dick Cook, were in to see me in reference to their desire to engage in the negotiations for the sale of P-3C aircraft to South Africa. It is more fully set out in the attached material which they gave to me. You may be aware that former Secretary Laird has indicated a friendly interest in our Government pursuing these negotiations. I would be grateful if you would review the attached.

Many thanks.

JOM/dl



FS165

December 8, 1975

Dear Mr. Ormsby:

I am pleased you have accepted the National Alliance of Businessmen Chairmanship of Region IV (Alabama, Florida, Georgia, Mississippi, North Carolina, South Carolina, Kentucky, and Tennessee) and appreciate your willingness to undertake this responsibility.

The Alliance has successfully given a hand-up to America's less fortunate individuals through its efforts to provide job opportunities and job training for all disadvantaged persons including welfare recipients, needy youth, Vietnamera veterans with special focus on those who are disabled, ex-offenders, and through implementation of preventive motivation and education programs. Because of the striking accomplishments of the participating business executives in the National Alliance of Businessmen, I am convinced that business community support is essential in helping America work.

Your accepting the baton, so-to-speak, is another reaffirmation of business commitment, and you have my best wishes for success and personal thanks for assuming this leadership role.

Sincerely,

### GERALD R. FORD

Mr. Robert B. Ormsby, Jr. President Lockheed-Georgia Company 86 South Cobb Drive Marietta, Georgia 30063

The Honorable George Busbee (Governor)
The Honorable J. Dana Eastham (Mayor)



MC 4-14

#### January 14, 1976

Dear Ms. Smith:

On behalf of President Ford, I wish to invite you to a White House briefing and a reception with the President for members of the Radio Television News Directors Association on Friday, January 30, 1976.

Key Administration spokesmen will conduct the briefing on the President's State of the Union and Budget messages and the Economic Report from 1:00 to 4:45 p.m. in Room 450 of the Old Executive Office Building. Please enter the OEOB by the 17th Street entrance, near Pennsylvania Avenue.

The President's reception at the White House will follow at 5:00 p.m. Prior to meeting informally with you and your colleagues, the President will make brief remarks which will be open to full coverage.

We are pleased again to have an opportunity to host a White House meeting for the members of the RTMDA. You will recall that last year Jerry Warren arranged a similar meeting. This year's program, suggested by your President, John Salisbury, is being arranged by Jerry's successor, Mrs. Margita White, who serves as Assistant Press Secretary to the President and Director of the Office of Communications.

I would appreciate your providing an RSVP by letter or phone (202-456-2977) to Margita White at your earliest convenience and no later than Monday, January 26. For clearance purposes, with your response, we will need your full name, home address and date and place of birth.

We look forward to seeing you on the 30th.

With best wishes,

Ron Messen Press Secretary to the President

Ms. Maggie Smith
Lockheed-California Company
Post Office Box 551
Burbank, California 91520

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RN: MW: ckb

#### Pebruary 5, 1976

Dear Mr. Kitchen:

Now that you have completed your service as Chairman of the National Alliance of Businessmen for Region IV I want to express my gratitude for your significant contribution to the success of the NAB/JOBS Program.

Over the past several years, despite ups and downs in the economy, the Alliance has persevered in persuading employers to provide training and jobs for our less fortunate citizens who lack essential work skills and experience or are otherwise handicapped. This concerted effort has made it possible for many thousands of disadvantaged citizens to break the bonds of poverty and become self-supporting. Through its fine record of accomplishment, the Alliance has brought continuing credit on the American business community. This is the finest tribute to your own important part in its success.

Your distinguished leadership has earned you the respect and admiration of your colleagues and the lasting gratitude of your fellow citizens. I thank you and hope that we can count on your continued interest and support of this splendid voluntary program.

Sincerely,

## GERALD R. FORD

Mr. L. O. Kitchen
President
Lockheed Airgraft Corporation
Department 03-01, Corlag
Post Office Box 591
Burbank, California 91503

bcc: The Honorable Edmund G. Brown, Jr. Mr. Joseph N. Baker

GRF: WJB: TCM: EH: mvm P-65Arev



BB — MEMORANDUM

Forwarded 2/9/76

CO 15
796 FG 38

#### NATIONAL SECURITY COUNCIL

#### URGENT ACTION

February'9, 1976

#### MEMORANDUM FOR BRENT SCOWCROFT

FROM:

THOMAS J. BARNES

SUBJECT:

Talking Points for Vice President Rockefeller on

\*Lockheed Payments in Japan

Although the Diet Delegation that is calling on the Vice President is unlikely to raise the issue, attached at Tab A is a memorandum to the Vice President conveying brief background on the Lockheed payments in Japan, and the political storm this revelation has created in Tokyo.

#### RECOMMENDATION:

That you sign the memorandum at Tab A to the Vice President.



MEMORANDUM

Costellanes, Justo Paster OFFICE OF THE VICE PRESIDENT Henao, Emiliano Isaza

INFORMATION

Memo No. 472-76 February 23, 1976

FOR:

JEANNE DAVIS

FROM:

Jon Howe

SUBJECT:

Telegram to the Vice President from the Chairman and Vice Chairman of the Sixth Committee of the Senate of the Republic of

Colombia

A message from the Chairman and the Vice Chairman of the Sixth Committee of the Senate of the Republic of Colombia concerning Lockheed is attached for information of the NSC staff.

WASHINGTON

It has been forwarded to the President of the Senate's office for handling.



HOUSE OF DEPRESENTATIVES

TOKYO

Date 3.1.76 (2)
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EXECUTIVE

February 24, 1976

NAKAO, EiicHi

The President
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500
U.S.A.

Dear Mr. President:

Yesterday, both Houses of the National Diet of Japan unanimously passed a Resolution requesting that the United States Government make available to the Government of Japan, all necessary information concerning the Lockheed Aircraft Corporation scandal to enable our Government to take appropriate action concerning that scandal in Japan. Prime Minister Miki has also sent a personal letter to emphasize the urgency of the Resolution passed by the National Diet.

As Chairman of a Diet action group, the Seirankai, I wish to add our personal requests for the information requested by the Diet Resolution for the Following reasons:

- 1. To continue to withhold the information will have seriously adverse effects on the relationships between our two countries. Release of the information will strengthen our relationship.
- 2. Release of the information may have serious effects on our party, The Liberal-Democratic Party (the Government party), but to continue to withhold the information could destroy the Party or reduce it to a minority party. Our party is prepared to cleanse itself of anyone involved in the scandal. Failure to release the information damages the innocent and destroys public confidence in the party.
- 3. If the Liberal-Democratic Party is destroyed or becomes a minority party, this will quite probably change the balance of power in East Asia for all other Japanese political parties advocate foreign policies and defense policies quite different from those now followed by the Liberal Democratic Party.

Finally, may we recall your speech in Honolulu on December 7, 1975, stating that "....The second basic premise of a new Pacific doctrine is that partnership with Japan is a pillar of our strategy. There is no relationship to which I have devoted more attention...

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In Jeower & Joh The White Mouse Daylington, 1976 MAR 7 AM 2 08 WN1 57 VIA RCA 00 TOKYO JAPAN 1814 6 MARCH 1976 THE PRESIDENT 1 THE WHITE HOUSE N JAPAN SOCIALIST PARTY STRONGLY DENOUNCES TESTIMONY BY MR INGERSOL ON PRODUCING LOCKHEED SCANDAL DOCUMENTS STOP THIS CONTRADICTS DEMOCRACY AND DETERIORATES JAPAN-US RELATIONSHIP STOP URGE YOU IMMEDIATELY PRODUCING ALL DOCUMENTS INCLUDING HIGH OFFICIALS LIST TO JAPANRECEIVED

TOMOMI NARITA CHAIRMAN SOCIALIST TOKYO

RESPONDING PUBLIC OPINIONS STOP



MAR 1 1 1976

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THE WHITE HOUSE WASHINGTON

March 11, 1976

Dear Mr. Prime Minister: TAKEO MIKI

I have received your letter of February 24. I wish to assure you that I share fully your desire that the allegations concerning Lockheed activities in Japan be clarified without delay. The United States Government will continue to support your efforts to pursue further an investigation of this matter.

The Department of State has forwarded to the Senate and to the Securities and Exchange Commission your requests for all available information in their possession pertinent to Japan. I believe that much of the material that your government has asked for from the Senate Subcommittee on Multinational Corporations has been provided. We are prepared to make arrangements to share with your government the information developed by the SEC in the course of its inquiry.

I suggest that officials of our two governments meet without delay to work out such arrangements. These procedures would permit law enforcement officials from Japan to work in close cooperation with their counterparts here, with access, on a confidential basis, to relevant information held by United States investigatory agencies. The legal and administrative practice of the SEC is not to make public any material relating to an investigation until the investigation is completed. Premature disclosure of such information could well prejudice the investigation and any law enforcement actions which might ultimately be taken in the United States. It could



also prejudice the rights of individuals, whether or not they may ultimately become defendants in criminal actions. These basic requirements of United States law and practice must be respected, as of course must those of Japan. If these principles are protected, I am sure we can work together effectively.

Arrangements such as I am describing would allow your government's inquiry into this matter to go forward without hindrance. I hope that such arrangements will prove satisfactory to you.

I agree completely, Mr. Prime Minister, that it is in the interest of both our countries that this matter be cleared up as soon as possible. I also welcome your expression of the need to develop new rules covering corrupt practices, and I hope the Government of Japan can support the United States proposal for an international agreement to curtail such practices. Finally, Mr. Prime Minister, I am confident, as I know you are, that this unfortunate affair will not damage the fundamental and permanent friendship between our countries, which continues to be of crucial importance to the cause of peace and progress in Asia and in the world.

Sincerely,

His Excellency Takeo Miki Prime Minister of Japan Tokyo

re Lockheed activities in Japan

.. 60C



Herald R. Ford

CO 75

March 29, 1976

Dear Mr. Nakao: Eichi

The President has asked that I reply to your letter of February 24 concerning the Lockheed problem.

President Ford responded on March 11 to Prime Minister Miki's letter on this subject. The President stated that the United States Government is prepared to make arrangements to share with the Government of Japan information that the Securities and Exchange Commission has developed in the course of its investigation of Lockheed activities in Japan. I understand that the Japanese Cabinet has accepted the President's offer, and that a Ministry of Justice official has arrived to work out these arrangements.

I wish to emphasize that it has never been the policy of the United States Government to "withhold" information on the Lockheed case from the Japanese or other concerned governments. It is, however, the legal and administrative practice of the Securities and Exchange Commission not to make public any material relating to an investigation until the investigation is over. Premature public disclosure of such information could prejudice the investigation, United States law enforcement, and the rights of individuals, regardless of whether they may ultimately become defendants in criminal actions.

We believe that the procedures which we have suggested will allow the Japanese Government access to the material it needs to conduct its investigation, while at the same time protecting the integrity of the investigations taking place in the United States.



GENERAL F04-3

April 28, 1976

Dear Mr. Leflar: Role & B

The President has asked that I reply to your letter concerning the Lockheed problem.

President Ford responded on March 11 to Prime Minister—Miki's letter on this subject. The President stated that the United States Government was prepared to make arrangements to share with the Government of Japan information that the Securities and Exchange Commission has developed in the course of its investigation of Lockheed activities in Japan. The Japanese Cabinet accepted the offer and the legal authorities of both countries have completed appropriate arrangements. Under the procedures now in effect, the Japanese Government has been given full access to United States Government information on the case, while at the same time protecting the integrity of investigations taking place in the United States.

I wish to emphasize that it has never been the policy of the United States Government to "withbold" information on the Lockheed case from the Japanese or other concerned governments. It is, however, the legal and administrative practice of the Securities and Exchange Commission not to make public any material relating to an investigation until the investigation is over. Premature public disclosure of such information could prejudice the investigation, United States law enforcement, and the rights of individuals, regardless of whether they may ultimately become defendants in criminal actions.

RECEIVED

APR 29 1976

CENTRAL FILES



#### MEMORANDUM OF INFORMATION FOR THE FILE

LETTER, MEMO, ETC.

**EXECUTIVE** DATE 5/5/16 F-F-14-1 C053-2 1-1811 TO: Brent Scowcroft FROM: C. arthur Blaca

SUBJECT: FRG Requiest for Information re: Lackheid Schueler, Manfred



May 29, 1976

Dear Spark:

Thank you for your May 17 letter to the President urging that the Japanese Government be furnished with the information it is seeking regarding Lockheed Aircraft Corporation payments.

I shall make certain the President and the appropriate advisors have the benefit of your comments and recommendations.

With kind regards,

Sincerely,

Charles Leppert, Jr. Deputy Assistant to the President

The Honorable Spark M. Matsunaga House of Representatives Washington, D. C. 20515

bcc: w/incmg to Genl Scowcroft for appropriate handling
: w/incmg to Jack Marsh - FYI

CL:JEB:VO:em



gat .

CO 75

3161 INFORMATION June 3, 76

MEMORANDUM FOR BS

FROM:

TJB

SUBJECT:

Third Country Report on Japan

Ambassador Hodgson has sent you a letter (Tab B) transmitting for your information an unnamed Embassy's report (Tab C) on U.S.-Japan relations. The Ambassador commends the report to you for its good analytical judgments.

The report, presumably the work of a British Commonwealth country, is positive about the future of U.S. Japan relations. It asserts that the United States reacted responsibly and cautiously in handling the Lockheed affair, giving priority to political stability in Japan and to setting a principled basis for transmitting unproven evidence between nations. While the Lockheed affair has put a strain on bilateral relations, the report stresses that the U.S.-Japan relationship remains strong, and it is not likely to be undermined.

According to the report, the area that may suffer the most as a result of the Lockheed affair is defense. The Japanese Administration, the report assesses, will not want to be seen making progress on defense matters until Lockheed has moved off-stage. The LDP will likely delay the new bilateral defense committee, Defense Chief Sakata's visit to the United States, and the decision to purchase Lockheed's P-3 reconnaissance planes.

The report notes that there is a large element of hypocrisy in the

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GENERAL

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September 19, 1976

FOP.

Dear Mr. Lu:

General Scowcroft has asked me to thank you for your letters of August 6. The points you have raised concerning Lockheed, the future of the DATE: LDP and the China Issue were provecative. The United States has made every effort to cooperate pict fully with the Government of Japan on the Lockheed investigation, and we are confident that this affair WHITE will not have an adverse effect on the relationship between the United States and Japan. Our close working relationship with the Government of Japan includes an exchange of views about China, and the Japanese Government has been informed that, in seeking normalization of relations with the People's Republic of China, we will continue to act responsibly on matters affecting the basic interests of the Republic of China.

Also enclosed are the signed photographs you requested for Mr. Saiji Hasegawa and for yourself.

With General Scowcroft's best wishes and appreciation for sharing your thoughtful analysis.

Sincerely,

other

Jeanne W. Davis Staff Secretary

FISHARKS:

Mr. David J. Lu, Director Center for Japanese Studies Bucknell University Lewisburg, Pa. 17837

Last all balow

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9-25-76

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WASHINGTON (AP) -- U.S. AND WEST GERMANY OFFICIALS HAVE SIGNED AN AGREEMENT CLEARING THE WAY FOR WEST GERMAN LAW ENFORCEMENT AGENCIES TO RECEIVE INFORMATION FROM U.S. INVESTIGATORS ABOUT POSSIBLE LOCKHEED AIRCRAEL CORP. PAYOFFS.

THE FIVE-PAGE AGREEMENT WAS SIGNED FRIDAY IN A CEREMONY AT THE JUSTICE DEPARTMENT FOLLOWING A WEEK OF NEGOTIATIONS, WHICH THE WEST GERMAN DELEGATION DESCRIBED AS HAVING BEEN CONDUCTED IN AN OPEN AND

FRIENDLY ATMOSPHERE.

THE AGREEMENT OBLIGATES BOTH COUNTRIES TO SHARE INFORMATION GATHERED IN THE INVESTIGATION OF ALLEGED ILLEGAL PAYOFFS BY LOCKHEED AND ITS

SUBSIDIARIES OR AFFILIATES OPERATING IN WEST GERMANY.

SUCH INFORMATION SHALL BE USED EXCLUSIVELY FOR PURPOSES OF INVESTIGATION CONDUCTED BY AGENCIES WITH LAW ENFORCEMENT RESPONSIBILITIES AND IN ENSUING CRIMINAL, CIVIL AND ADMINISTRATIVE

PROCEEDINGS, THE AGREEMENT SAID.

IN A STATEMENT, THE WEST GERMAN DELEGATION SAID, TAKING INTO CONSIDERATION THE CONSTITUTIONAL PROVISIONS IN EXISTENCE IN THE FEDERAL REPUBLIC OF GERMANY, THE AMERICAN SIDE HAS SHOWN UNDERSTANDING FOR THE SPECIAL CONCERNS OF THE FEDERAL GOVERNMENT. A PROCEDURE IS ENVISAGED WHICH MEETS THE INTERESTS AND REQUIREMENTS OF BOTH SIDES.

09-25-76 11:25 EDT

