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Representative Gerald R. Ford, Jr.

Michigan Association of Professions

Detroit, Michigan, January 23, 1960

I'd like to point out to you some alarming developments in our national life and to suggest the role that you can play in helping our nation to meet these challenges. As I do so, I hope to avoid either the undue optimism of a Pollyanna or the unwarranted pessimism of a modern Cassandra.

However, at the start, I should make clear that I am basically an optimist. In the past few months, I have had some opportunity to travel about our country and, once again, I was reassured by what I saw. We live in a marvelous country. As one leaves the hothouse atmosphere of Washington and goes out among the people, one cannot help but be deeply impressed by the basic strength of our country. That strength is reflected in our abundant resources, in their dynamic development, and, above all, in our energetic, freedom-loving and God-fearing people.

I have no fear for the future of such a nation and such a people. I believe they can meet and conquer any problem once they understand the nature of the problem and its significance.

It is in this area, the area of recognizing our problems, of understanding them and of choosing the right solutions, that we face our greatest challenge, and it is here where my basic feeling of optimism is tempered by a few nagging doubts. They are brought on by a number of warning signals in our economic and political life which we cannot afford to ignore as we move into the decade of the fabulous 60's.

As a prospering, highly-developed nation, we face the same danger which has confronted every successful nation or civilization since history began. Our danger is that, as we enjoy our strength and prosperity, we neglect, and thus weaken, those very institutions and principles which made us strong and prosperous and free. Our danger lies in complacency, selfishness, ignorance, and irresponsibility.

And, while my message today is that it need not happen here, let us not delude ourselves. It can happen here. Just because in our lifetime we have seen our nation move from one plateau to the other, each higher than the last, until we now stand the greatest nation in the world, let us not think that we cannot fall, in fact, the precise danger we now face is that we cannot fall.

I have often thought that perhaps the first thing which should be taught in the civics and political science courses in our schools is the story of the decline and fall of the Roman Empire. The story of a nation which became the undisputed ruler of the world and then collapsed so utterly and so completely that it plunged...
the civilized world into darkness for centuries, should be studied by every American. We would learn that just because an economy and a civilization rises to spectacular heights is no reason it is going to stay there permanently.

We would learn that stupidity, selfishness, and ignorance on the part of the population and its rulers can bring on not just a temporary reversal but a collapse so complete as to wipe out the whole structure with all of its accomplishments. The Roman Empire collapsed because it became rotten within. It became rotten because the people and the government failed to preserve those virtues which had led to its strength and because its citizens refused to apply any restraint to their demands upon the government. Literally, the Roman Empire tore itself to pieces through the weakness and demagoguery of its rulers and the enormous burden of expenses they incurred in meeting the demands of a citizenry which forgot the public interest in its selfish fight for the fruits of national prosperity.

The comparison between our nation and the Roman Empire is not a perfect one, but we cannot ignore the warning signals which are flying today.

As a nation, in spite of the heaviest tax burden in its history, we appear to be constitutionally unable to restrain our expenditures below the level of our income. We have balanced our budget (lived within our income as a government) in only five of the last 31 years. Needless to say, I am more than pleased with the President's recommendation for a 4-1/4-basis point (1.25%) deficit of over $3 billion in the first budget year. We appear unable to reduce our tremendous national debt which now stands at $400 billion.

Interest on that debt alone amounts over $9 billion dollars each year which is more than our total annual expenditures for every purpose only 20 years ago. As a result of this profligacy with our national wealth, coupled with the selfish demands of the more highly organized segments of our economy, we are fighting a losing battle against inflation. The cost of goods and services is going up. The value of our money is going down. The victims are those who are least able to protect themselves. The nation has more than 40 million citizens who have retired in social security and the government owes them, some $40 billion or more, for the secondary benefit of paying the debt of our generation.

These results, however, grave though they may be, are but the symptoms of what I believe to be a far more serious defect in our national life. I refer to the growing tendency of our people, encouraged by demagogues whose only principle is a lust for power, to take the easy way out. We know, each of us in our own hearts and minds, that the right way is not always the easy way and that no nation which has consistently taken the path of least resistance, including the Roman Empire, has ever survived. The easy way, if it is the wrong way, leads only to the misery of retraced steps or the finality of disaster. Yet, what are our constantly recurring deficits, what is our huge debt, what is our inflated currency—if they are not the symptoms of a people and a nation which have fallen into the habit of taking the easy way out?
The hard way, we know, is to rely on our own individual initiative and self-reliance for the solution of our problems. The easy way is to pass these problems on to government. The easy way is for the local units to pass them on to the state government and for the state government, in turn, to pass them on to the federal government. This trend in the last eighteen months has added almost 100,000 new federal employees to Congress, with the major legislative programs recommended by the President. Too many of our politicians and self-appointed leaders seem to find it politically expedient to suggest that the solution to any problem should rest on government. And no politician has found it difficult, or has lost any votes, by suggesting that the solution for any state or local problem was the responsibility of the national government. How simple and easy it is to shift responsibility to government. It is also much less risky, from the politician's point of view, to remove a problem from the careful scrutiny of the folks back home and dump it in the legislative pit of the national congress where its costs, complexities, and waste are hidden in a multitude of other federal activities. This is the easy way to avoid responsibility. This is the path which our people are being encouraged to take by those who think more of the next election than they do of the next generation.

If you think I overstate the case, examine the proposals that are being advocated daily for the solution of most of our problems. Pass a federal law, create a new agency, appropriate billions. That ends the problem.

It is not a question of the need for the program or project. The tragedy is that we have succumbed to what we have been led to think is the easy way of meeting a recognized need. The demagogue has no difficulty in selling us on the idea of using federal funds, which incidentally must be borrowed by a debt-burdened government, in preference to raising the funds locally, probably through increased taxes. There has been spread across our land the idea that there is some magic in federal money and that its supply is somehow unlimited. The demagogue is not concerned with the true facts of our precarious fiscal position. He is interested only in providing painless benefits for his greater glory.

The demagogue, and those like him, have also discovered that it is easier to influence one legislative body, the federal congress, than it is 50 state legislatures or thousands of local governing bodies. He knows the national government is further away from the close scrutiny of the people. He knows he can more easily bring to bear on the national legislature the heavy influence of powerful pressure groups.

The net result of deluding ourselves into believing that the easy way can safely be traveled is not alone the financial and fiscal difficulties it inevitably creates. In the process, we not only weaken our basic economic strength through lavish and
uncontrollable expenditures, but we weaken ourselves as individuals and we weaken our local and state governments. Weakness and lack of power is the invariable consequence of the constant sloughing off of responsibility to someone else. If we choose to make figureheads of our local governments whose function, under our constitutional form of government is to help preserve our individual liberties, then we have laid the basis for the complete concentration of power in the federal government and its inevitable corruption into absolute tyranny.

I have spoken pessimistically of what I have described as the tendency of a prosperous and successful people to rest on their oars, to avoid difficult decisions, and to take the easy way out of their difficulties. I have spoken of it in terms of our fiscal difficulties, in terms of its dangers to our liberties and, specifically, in terms of its relationship to the problems in which you are primarily interested. I have suggested that a continuation of this trend to its logical conclusion can only lead to a grave weakening or possible collapse of our nation. I have said this collapse is possible, and I call to your attention, as another reminder, the work of the British historian, Toynbee, whose study led him to the conclusion that of the 26 major civilizations in world history, 16 are now dead and buried and the remaining 10 are rapidly losing their character.

But, early in my remarks, I said I was an optimist, that I had great faith in the basic strength of our nation and that, while it can happen here, it need not happen here. Whether it does or doesn't happen depends on you and me and every citizen in this land. It is up to us to determine whether we will continue to forever adopt the easy solution, the expedient answer and the least distasteful course of action, or whether we will pursue the right course, the sound solution and the intelligent program regardless of how difficult they may first appear to be.

Several centuries ago, the Italian poet, Dante, put it this way:

"The hottest places in hell are reserved for those who, in a period of moral crisis, maintain their neutrality." My plea to you today, as leaders in the profession, is to discard your neutrality in this period of moral crisis and to enlist in the fight to preserve our nation and its institutions.

But I would be derelict in my duty if I merely summoned you to battle and left it at that. Certainly, you are entitled to a knowledge of the nature of the struggle and to my ideas as to the kind of strategy and tactics which must be employed by those who choose to fight for the right rather than the easy way.

When I speak of a summons to battle, let me make clear what I mean. I call upon you, as individual leaders in your communities and in your professions, and I call...
upon you, individual professional organizations and this new organization, to take part, with enthusiasm, with courage, and with determination, in the political life of our nation. I do not refer to political theorizing or polite discussions on a high plane among yourselves; I refer to the down-to-earth, back-breaking job of nominating and electing candidates to political office. I refer to the only kind of political action which has any meaning if we are to reverse the trend I have described today. I refer to the defeat of those who oppose everything for which you stand through the victory of those who will work shoulder to shoulder with you on behalf of the principles which brought greatness to America.

I can give you one word of encouragement at the outset. It is my considered opinion, as one who has spent some years in American politics, that the principles of government in which you believe are held by a majority of the American people. If the cause of common-sense conservatism, with its dynamic urge to preserve the best American institutions, has suffered in recent years, it has not been because of any change in the basic philosophy of the majority of Americans. It has come about instead because radicalism and the proponents of the easy way have done a vastly better job of mobilizing their strength and in hammering home their something-for-nothing philosophy. You know that is so without my telling you. The really effective political action groups in this nation are in radical hands. They are working the soil which produces the most abundant harvest. They are developing and electing candidates who will promote their viewpoint. These extremists in political philosophy have all developed highly-effective political organizations which are producing results when the votes are counted. While I violently disagree with their philosophy and with many of their ruthless methods, I am not one to stand on the sidelines and criticise their activities. Fundamentally, they are doing what every citizen should do in a representative republic. They are taking part in the basic process of representative government. They are electing office-holders who will advance their views and the answer to this activity is not criticism. The answer to radical political action is middle-of-the-road or conservative counter-action, and the sooner we realize that fact the sooner we can restore the balance of power in our internal political life.

What I am saying, I believe, has particular meaning for you and your new organization. I hold you in high regard, for I was a member of one of the professions represented here, but I ask you quite frankly whether our professional people and their organizations in the crucial struggle for the preservation of our institutions, have taken the easy way out by an excessive preoccupation with political neutrality? That is a question which every individual or group in our nation should now be asking itself, individually and collectively.
Political success cannot be achieved by well-meaning attempts to influence men who have already been elected to office. That is the easy way, but, unfortunately, like many other expedient methods, it just doesn't work. The farmer well knows the finest seed ever produced will not sprout if it is sown in a bed of concrete. Your efforts to achieve political success cannot be harvested unless you have prepared the soil in the precincts at home.

What is called for, I sincerely believe, is a decision on your part, both as individuals and as members of your professional associations to renounce political neutrality during elections and to bring your entire individual and organizational strength to bear on behalf of candidates who meet your rigid specifications of honor and outlook.

As individuals, you have the responsibility and duty to become actively engaged in partisan politics. I am not here as a recruiter for the Republican Party, although I will be glad to take membership applications at the door. What I am saying is that you cannot, as individuals, expect to achieve concrete political results if you are unwilling to join and work for the party of your choice. It is only within a party that you can help to determine party policy, help select candidates for party nomination and work for their eventual election. It is only within a political party that you can till and fertilize the soil which will produce the kind of legislators who will, for example, get some of our basic problems out of politics. Many like myself in the political arena are disappointed that professional people are not working as actively as they should in a political party. If this is true across the land, then I say professionally trained people have no complaint when they find the halls of our legislature slowly filling up with those whose views are diametrically opposed to their own.

I will go even further and say that, beyond your clear call to duty as individuals, your association, if it hopes to be effective in promoting its program, must take an active interest, as an organization, in the nomination and election of legislative candidates. You can deliberate at this congress and determine the direction your association will take in the world and all of your efforts will go for naught if your organization is willing to stand by the sidelines and permit the election of legislators whose views are contrary to your basic philosophies. The day has long since passed when you can confine your political efforts to education after the elections have been held. Now, I ask you, can even the most efficient state or national association staff sell your philosophy to a Congressman who owes his political allegiance to some other group or organization leader?

I am not suggesting that your organization become the wing of adjunct to one of our political parties. I hope, however, that I have made it crystal clear that I believe...
your organization cannot afford to be neutral in any political contest where one candidate is for and the other against everything for which you stand. Nor indeed, do I see much hope for America if our best citizens and our most respected groups stand smugly aside while the real struggle is being fought and permit victory by default for those whose policies can lead only to the collapse of our nation.

The 18th century British statesman, Edmund Burke, said:

"All that is necessary for the triumph of evil is that good men do nothing." He also said that "the people never give up their liberties but under some delusion."

The gravest danger confronting our nation today is that the people delude themselves into believing there is an easy way out of all their difficulties. The triumph of such evil can only come about if good men stand idly by. Let it never be said that you and I were among those who, in a period of moral crisis, maintained our neutrality and did nothing.