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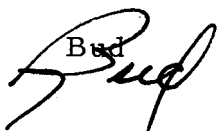
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THE WHITE HOUSE
WASHINGTON

December 11, 1976

Terry

The attached scenario was conveyed to me this morning by Admiral Holcomb. It obviously goes far beyond what you and I discussed yesterday. I understand, however, that it was really conceived by Jack Marsh and approved by the President yesterday. I understand further that Marsh conveyed the President's approval back to Defense (according to Holcomb). Let me know if I can assist further.

Bud


Remind Mr. Marsh about the talking
points for the presentation.

✓
Terry + Bud McFarlane
are working out

THE WHITE HOUSE
WASHINGTON

December 10, 1976

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

JACK MARSH

FROM:

JIM CONNOR

The President reviewed your memorandum of December 9 concerning Bill Clements and made the following notation:

"Yes - go ahead"

Please follow-up with appropriate action.

cc: Dick Cheney

*Jack Marsh spoke to
Secretary Rumsfeld and
DOJ has a medal for Asst Sec. Clements
- President will present.*

THE WHITE HOUSE

WASHINGTON

December 9, 1976

MEMORANDUM FOR: THE PRESIDENT

FROM: JACK MARSH *JM*

It is my understanding that Deputy Secretary of Defense Bill Clements will complete shortly four years of service in that post. I am further advised that this is the longest period that any individual has ever served in that capacity.

The suggestion has been made that it might be appropriate to recognize his service to the Department in some way. Whether this would be by some award, by letter or other ceremonial event I have no specific recommendation to make.

It occurred to me that if he is out of the hospital and able to attend the dinner for the Joint Chiefs of Staff on Saturday evening, you might use that occasion for the purpose of recognizing him. Perhaps you may wish to have someone prepare a certificate or other testimonial document which could be delivered to him together with some memento.

cc: Dick Cheney

yes - go ahead

THE WHITE HOUSE

WASHINGTON

DINNER FOR
THE SECRETARY OF DEFENSE,
SERVICE SECRETARIES, JOINT CHIEFS OF STAFF
AND THE COMMANDERS OF THE UNIFIED COMMANDS

December 11, 1976

7:30 p. m.

Dress: Black tie ... long dresses for the ladies

Arrival:

- 7:30 p. m. ... your guests will arrive through the Southwest Gate and will be escorted to the State Floor where they will be served cocktails in the Grand Hall.
- 7:35 p. m. ... you and Mrs. Ford will descend Grand Staircase ... pause at the second landing of staircase for announcement ... then proceed to the foot of staircase for photograph.

Reception:

- You and Mrs. Ford will join your guests for cocktails and mingle informally.
- Marine String Ensemble will be playing in the Grand Hall.
- 7:55 p. m. ... you and Mrs. Ford will invite your guests to join you for dinner.

Dinner:

- Round tables (First Floor Family Dining Room)
- The Air Force Strolling Strings will play during dessert.
- After dessert, you may wish to make brief remarks.

After-Dinner:

- 9:00 p.m. ... you and Mrs. Ford will invite your guests to join you in the Grand Hall for demitasse, liqueurs, and cigars.
- The Navy Sea Chanters will be singing at the end of the Cross Hall in front of the East Room door.
- After the Sea Chanters' program, there will be dancing in the Grand Hall ... the Marine Dance Combo will be providing the music.

Departure:

- You and Mrs. Ford will bid farewell to your guests and return to the Family Quarters.
- There will be champagne, mixed drinks and dancing for the guests who remain.

NOTES:

- The dinner guest list is attached (Tab A).
- Suggested remarks are attached
- Military Social Aides will be present.
- White House photographer will be present.
- The Army Blues will be playing in the Ground Floor Hall as your guests arrive.
- There will be no press coverage.

Guest list for the dinner to be given by the President and Mrs. Ford for the JCS, Service Secretaries and United Commanders on Saturday, December 11, 1976 at 7:30 o'clock, The White House:

The Secretary of Defense and Mrs. Rumsfeld
The Honorable Brent Scowcroft

Assistant to the President for National Security Affairs

The Honorable William P. Clements, Jr. and Mrs. Clements
Deputy Secretary of Defense

The Honorable Martin R. Hoffman and Mrs. Hoffman
Secretary of the Army

The Honorable Thomas C. Reed and Mrs. Reed
Secretary of the Air Force

General George S. Brown, USAF, and Mrs. Brown
Chairman, Joint Chiefs of Staff

Admiral James L. Holloway, III, USN, and Mrs. Holloway
Chief of Naval Operations

General David C. Jones, USAF, and Mrs. Jones
Chief of Staff, U.S. Air Force

General Bernard W. Rogers, USA, and Mrs. Rogers
Chief of Staff, U.S. Army

General Louis H. Wilson, USMC, and Mrs. Wilson
Commandant of the Marine Corps

Admiral Owen W. Siler, USCG, and Mrs. Siler
Commandant, U.S. Coast Guard

The Honorable William G. Hyland and Mrs. Hyland
Deputy Assistant to the President for National Security Affairs

Admiral Isaac C. Kidd, USN, and Mrs. Kidd
Commander-in-Chief, Atlantic

General Russell E. Dougherty, USAF
Commander-in-Chief, Strategic Air Command

Admiral Maurice F. Weisner, USN, and Mrs. Weisner
Commander-in-Chief, Pacific

General John J. Hennessey, USAF, and Mrs. Hennessey
Commander-in-Chief, U.S. Readiness Command

General Daniel James, Jr., USAF, and Mrs. James
Commander-in-Chief, Aerospace Command

Lieutenant General Dennis P. McAuliffe, USA, and Mrs. McAuliffe
Commander-in-Chief, U.S. Southern Command

General Robert E. Huyser, USAF, and Mrs. Huyser
Deputy Commander-in-Chief, Europe