

**The original documents are located in Box C41, folder “Presidential Handwriting, 6/4/1976” of the Presidential Handwriting File at the Gerald R. Ford Presidential Library.**

### **Copyright Notice**

The copyright law of the United States (Title 17, United States Code) governs the making of photocopies or other reproductions of copyrighted material. Gerald Ford donated to the United States of America his copyrights in all of his unpublished writings in National Archives collections. Works prepared by U.S. Government employees as part of their official duties are in the public domain. The copyrights to materials written by other individuals or organizations are presumed to remain with them. If you think any of the information displayed in the PDF is subject to a valid copyright claim, please contact the Gerald R. Ford Presidential Library.

THE WHITE HOUSE  
WASHINGTON

June 4, 1976

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: JAMES T. LYNN  
FROM: JAMES E. CONNOR  
SUBJECT: United Nations University

The President reviewed your memorandum of May 25 on the above subject and approved your recommendation that the 1977 Budget not be reversed and that you send the attached letter to Mr. Hester.

During the staffing procedure some changes in your proposed letter were suggested by Jim Cannon. These changes are forwarded to you for your information and possible use.

Please follow-up with appropriate action.

cc: Dick Cheney

THE WHITE HOUSE

WASHINGTON

June 4, 1976

MR PRESIDENT:

United Nations University

Staffing of the attached memorandum from Jim Lynn resulted in the following recommendations:

Messrs. Marsh, Cannon and Friedersdorf concur in OMB's recommendation not to reverse your 1977 Budget decision and to send the attached letter to Mr. Hester. Jim Cannon suggested some revisions to the letter to Mr. Hester (SEE TAB A).

Brent Scowcroft recommends that you consider approving a \$5 million contribution to the U.N. University this year with no commitment for follow-on contributions. Details concerning this recommendation are at TAB B.

Jim Connor



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

MAY 25 1976

ACTION

MEMORANDUM FOR: THE PRESIDENT  
FROM: James T. Lynn  
SUBJECT: United Nations University

Dr. James Hester, Rector of the new UN University in Tokyo, continues his efforts on the Hill and with me and other officials to obtain a \$10 million contribution in 1977 for the University. He argues that recent developments warrant reconsideration of your 1977 budget decision not to seek an appropriation.

Last December, you decided against a contribution to the University on the grounds that evidence was lacking that significant need for the University existed; a \$10 million contribution really implies a \$50 million or more multi-year commitment; it is questionable whether the failure to contribute would much affect our relations with Japan; and a contribution would be sharply challenged in the Congress. The State Department had stated that a contribution would buttress our UN policy of emphasizing worldwide interdependence and, if not made, would risk impairing our relations with Japan and cause other governments not to contribute.

Hester now urges that you should reverse your decision because:

- The University has clarified its function; namely, supporting and initiating research and training regarding "pressing global problems" through a network of existing, associated institutions around the world.
- The University has begun work on two important problem areas -- post-harvest food conservation and applied nutrition.
- Other governments (Japan, Venezuela, France, India, Saudi Arabia, Kuwait, Egypt and Mexico) are making commitments for contributions and a United States contribution is critical to the success of the University and important to our relationship with Japan.

I continue to find none of these arguments overwhelming, nor really adding much to what we knew last December. My staff have analyzed existing international activities in the areas of nutrition and post-harvest food conservation and have found considerable work already underway

by several United Nations organizations, the AID agency, and the East-West Center supported by the State Department. The introduction of the UN University into this complex can only have marginal effects.

I recommend that you not reverse your 1977 budget decision and that I send the attached letter to Mr. Hester. We will again review the proposal in the fall budget review.

MC-1 Send letter

\_\_\_\_\_ See me

Attachment



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

Dr. James M. Hester  
Rector  
The United Nations University  
3932 Huntington Street, N.W.  
Washington, D. C. 20015

Dear Dr. Hester:

I appreciated the opportunity to meet with you recently to discuss recent developments concerning the United Nations University. As we discussed, my major concern is whether there have been sufficient changes since last fall to warrant asking the President to reconsider his original decision.

I was particularly pleased to learn of your efforts related to post-harvest conservation and human nutrition. Although these programs will undoubtedly make important contributions in these vital areas, the U.S. currently supports a number of similar on-going efforts.

In the area of post-harvest food conservation, the United Nations Food and Agriculture Organization is currently devoting \$2.5 million of its 1976-77 regular budget to post-harvest food conservation programs, and the United States has proposed that more FAO resources be devoted to this activity. A significant number of United Nations Development Program projects are under way or planned to adapt post-harvest food technology to local developing country situations. A component of AID agricultural technical assistance is also devoted to this activity.

In nutrition, the World Health Organization and FAO together spend over \$10 million of their annual budgets on human nutrition activities, including direct research programs. The FAO has recently established a Nutrition Planning Scheme to operate in countries on request to help formulate national food and nutrition policies. Furthermore, the recent establishment of the Consultative Group on International Agricultural Research (CGIAR) has created an expanding network of international research centers to help the developing countries in meeting their food and nutrition needs, financed collaboratively by national, international and private development assistance organizations.

You also mentioned contributions by other countries as new evidence to warrant Presidential reconsideration. Last December, the failure

of the United States to contribute to the University was cited as undermining other contributions; the risk now appears substantially reduced.

In view of these considerations, I have recommended to the President that he not reverse his earlier position. He agrees and wants to defer a decision for the time being. I assume, however, that you will keep in close contact with the State Department and will keep them abreast of developments. The State Department will then be in a position to take this information into account in preparing its 1978 budget request to the President.

Sincerely yours,

James T. Lynn  
Director





THE WHITE HOUSE  
WASHINGTON

June 4, 1976

MEMORANDUM FOR: JAMES CONNOR  
FROM: BRENT SCOWCROFT   
SUBJECT: United Nations University

You have asked for my comments on Jim Lynn's memorandum to the President recommending that he confirm his decision to make no U.S. contribution to the U.N. University in Tokyo.

The success of the U.N. University project is important to the Japanese as an expression of Japan's significant and respected role in world affairs. A U.S. contribution is important, not only in terms of the economics of the institution but also as an expression of the U.S. backing of Japan in this international project. A few other nations have already pledged contributions to the U.N. University, but the absence of any U.S. support has probably dampened response to the University's fund-raising efforts.

While there is admittedly not very much new in the Hester letter, I believe a U.S. contribution would be helpful, both in terms of supporting the concept of the United Nations University and particularly in light of our relations with Japan. A relatively small contribution for FY 1977 would serve Japan's purposes and could help stimulate more contributions from other U.N. members. Consequently, I recommend that the President consider approving a \$5 million contribution to the U.N. University this year with no commitment for follow-on contributions.

STAFFING

THE WHITE HOUSE

WASHINGTON

June 4, 1976

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

JAMES T. LYNN

FROM:

JAMES E. CONNOR

SUBJECT:

United Nations University

The President reviewed your memorandum of May 25 on the above subject and approved your recommendation that the 1977 Budget not be reversed and that you send the attached letter to Mr. Hester.

During the staffing procedure some changes in your proposed letter were suggested by Jim Cannon. These changes are forwarded to you for your information and possible use.

Please follow-up with appropriate action.

cc: Dick Cheney •



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

Dr. James M. Hester  
Rector  
The United Nations University  
3932 Huntington Street, N.W.  
Washington, D. C. 20015

Dear Dr. Hester:

I appreciated the opportunity to meet with you recently to discuss recent developments concerning the United Nations University. As we discussed, my major concern is whether there have been sufficient changes since last fall to warrant asking the President to reconsider his original decision.

I was particularly pleased to learn of your efforts related to post-harvest conservation and human nutrition. Although these programs will undoubtedly make important contributions in these vital areas, the U.S. currently supports a number of similar on-going efforts.

In the area of post-harvest food conservation, the United Nations Food and Agriculture Organization is currently devoting \$2.5 million of its 1976-77 regular budget to post-harvest food conservation programs, and the United States has proposed that more FAO resources be devoted to this activity. A significant number of United Nations Development Program projects are under way or planned to adapt post-harvest food technology to local developing country situations. A component of AID agricultural technical assistance is also devoted to this activity.

In nutrition, the World Health Organization and FAO together spend over \$10 million of their annual budgets on human nutrition activities, including direct research programs. The FAO has recently established a Nutrition Planning Scheme to operate in countries on request to help formulate national food and nutrition policies. Furthermore, the recent establishment of the Consultative Group on International Agricultural Research (CGIAR) has created an expanding network of international research centers to help the developing countries in meeting their food and nutrition needs, financed collaboratively by national, international and private development assistance organizations.

You also mentioned contributions by other countries as new evidence to warrant Presidential reconsideration. Last December, the failure

of the United States to contribute to the University was cited as undermining other contributions; the risk now appears substantially reduced.

*Have considered your presentation of these developments*

In view of these considerations, I have recommended to the President that he not reverse his earlier position. He agrees and wants to defer a decision for the time being. I assume, however, that you will keep in close contact with the State Department and will keep them abreast of developments. The State Department will then be in a position to take this information into account in preparing its 1978 budget request to the President.

Sincerely yours,

James T. Lynn  
Director

June 4, 1976

MR PRESIDENT:

United Nations University

Staffing of the attached memorandum from Jim Lynn resulted in the following recommendations:

Messrs. Marsh, Cannon and Friedersdorf concur in OMB's recommendation not to reverse your 1977 Budget decision and to send the attached letter to Mr. Hester. Jim Cannon suggested some revisions to the letter to Mr. Hester (SEE TAB A).

Brent Scowcroft recommends that you consider approving a \$5 million contribution to the U.N. University this year with no commitment for follow-on contributions. Details concerning this recommendation are at TAB B.

Jim Connor

THE WHITE HOUSE  
WASHINGTON

June 4, 1976

MEMORANDUM FOR: JAMES CONNOR  
FROM: BRENT SCOWCROFT   
SUBJECT: United Nations University

You have asked for my comments on Jim Lynn's memorandum to the President recommending that he confirm his decision to make no U.S. contribution to the U.N. University in Tokyo.

The success of the U.N. University project is important to the Japanese as an expression of Japan's significant and respected role in world affairs. A U.S. contribution is important, not only in terms of the economics of the institution but also as an expression of the U.S. backing of Japan in this international project. A few other nations have already pledged contributions to the U.N. University, but the absence of any U.S. support has probably dampened response to the University's fund-raising efforts.

While there is admittedly not very much new in the Hester letter, I believe a U.S. contribution would be helpful, both in terms of supporting the concept of the United Nations University and particularly in light of our relations with Japan. A relatively small contribution for FY 1977 would serve Japan's purposes and could help stimulate more contributions from other U.N. members. Consequently, I recommend that the President consider approving a \$5 million contribution to the U.N. University this year with no commitment for follow-on contributions.

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

Date: May 26, 1976

Time:

FOR ACTION:

cc (for information):

- ✓ Jim Cannon
- ✓ Max Friedersdorf
- ✓ Jack Marsh
- ✓ Brent Scowcroft

FROM THE STAFF SECRETARY

DUE: Date: Thursday, May 27

Time: 3 P.M.

SUBJECT:

James T. Lynn memo 5/25/76 re  
United Nations University

ACTION REQUESTED:

- |   |  |
|---|--|
| <input type="checkbox"/> For Necessary Action         | <input checked="" type="checkbox"/> For Your Recommendations |
| <input type="checkbox"/> Prepare Agenda and Brief     | <input type="checkbox"/> Draft Reply                         |
| <input checked="" type="checkbox"/> For Your Comments | <input type="checkbox"/> Draft Remarks                       |

REMARKS:

*Marsh - approved OMB approach x*  
*Cannon - approve - suggest changes.*  
*Friedersdorf - see notes*  
*Scowcroft - see comments*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate delay in submitting the required material, please telephone the Staff Secretary immediately.

Jim Connor  
For the President

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

Date: May 26, 1976

Time:

FOR ACTION:

cc (for information):

Jim Cannon

Max Friedersdorf

Brent Scowcroft

Jack Marsh

FROM THE STAFF SECRETARY

DUE: Date: Thursday, May 27

Time: 3 P.M.

SUBJECT:

James T. Lynn memo 5/25/76 re  
United Nations University

ACTION REQUESTED:

For Necessary Action

For Your Recommendations

Prepare Agenda and Brief

Draft Reply

For Your Comments

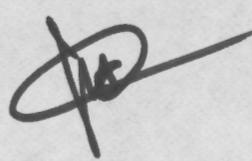
Draft Remarks

REMARKS:

*5/29/76*

*- Agree with O.M.B.*

*- See proposed changes in Lynn letter.*



PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate delay in submitting the required material, please telephone the Staff Secretary immediately.

Jim Connor  
For the President



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

MAY 25 1976

ACTION

MEMORANDUM FOR: THE PRESIDENT  
FROM: James T. Lynn  
SUBJECT: United Nations University

Dr. James Hester, Rector of the new UN University in Tokyo, continues his efforts on the Hill and with me and other officials to obtain a \$10 million contribution in 1977 for the University. He argues that recent developments warrant reconsideration of your 1977 budget decision not to seek an appropriation.

Last December, you decided against a contribution to the University on the grounds that evidence was lacking that significant need for the University existed; a \$10 million contribution really implies a \$50 million or more multi-year commitment; it is questionable whether the failure to contribute would much affect our relations with Japan; and a contribution would be sharply challenged in the Congress. The State Department had stated that a contribution would buttress our UN policy of emphasizing worldwide interdependence and, if not made, would risk impairing our relations with Japan and cause other governments not to contribute.

Hester now urges that you should reverse your decision because:

- The University has clarified its function; namely, supporting and initiating research and training regarding "pressing global problems" through a network of existing, associated institutions around the world.
- The University has begun work on two important problem areas -- post-harvest food conservation and applied nutrition.
- Other governments (Japan, Venezuela, France, India, Saudi Arabia, Kuwait, Egypt and Mexico) are making commitments for contributions and a United States contribution is critical to the success of the University and important to our relationship with Japan.

I continue to find none of these arguments overwhelming, nor really adding much to what we knew last December. My staff have analyzed existing international activities in the areas of nutrition and post-harvest food conservation and have found considerable work already underway

by several United Nations organizations, the AID agency, and the East-West Center supported by the State Department. The introduction of the UN University into this complex can only have marginal effects.

I recommend that you not reverse your 1977 budget decision and that I send the attached letter to Mr. Hester. We will again review the proposal in the fall budget review.

\_\_\_\_\_ Send letter

\_\_\_\_\_ See me

Attachment



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

Dr. James M. Hester  
Rector  
The United Nations University  
3932 Huntington Street, N.W.  
Washington, D. C. 20015

Dear Dr. Hester:

I appreciated the opportunity to meet with you recently to discuss recent developments concerning the United Nations University. As we discussed, my major concern is whether there have been sufficient changes since last fall to warrant asking the President to reconsider his original decision.

I was particularly pleased to learn of your efforts related to post-harvest conservation and human nutrition. Although these programs will undoubtedly make important contributions in these vital areas, the U.S. currently supports a number of similar on-going efforts.

In the area of post-harvest food conservation, the United Nations Food and Agriculture Organization is currently devoting \$2.5 million of its 1976-77 regular budget to post-harvest food conservation programs, and the United States has proposed that more FAO resources be devoted to this activity. A significant number of United Nations Development Program projects are under way or planned to adapt post-harvest food technology to local developing country situations. A component of AID agricultural technical assistance is also devoted to this activity.

In nutrition, the World Health Organization and FAO together spend over \$10 million of their annual budgets on human nutrition activities, including direct research programs. The FAO has recently established a Nutrition Planning Scheme to operate in countries on request to help formulate national food and nutrition policies. Furthermore, the recent establishment of the Consultative Group on International Agricultural Research (CGIAR) has created an expanding network of international research centers to help the developing countries in meeting their food and nutrition needs, financed collaboratively by national, international and private development assistance organizations.

You also mentioned contributions by other countries as new evidence to warrant Presidential reconsideration. Last December, the failure

of the United States to contribute to the University was cited as undermining other contributions; the risk now appears substantially reduced.

*I have considered your presentation of the other developments very carefully.*

In view of these considerations, I have recommended to the President that he not reverse his earlier position. He agrees and wants to defer a decision for the time being. I assume, however, that you will keep in close contact with the State Department and will keep them abreast of developments. The State Department will then be in a position to take this information into account in preparing its 1978 budget request to the President.

Sincerely yours,

James T. Lynn  
Director

THE WHITE HOUSE

WASHINGTON

May 27, 1976

MEMORANDUM FOR: JIM CONNOR

FROM: MAX FRIEDERSDORF *M.F.*

SUBJECT: James T. Lynn memo 5/25/76 re  
United Nations University

The Office of Legislative Affairs recommends that the 1977 budget decision not be reversed and proposed letter be sent.