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THE PRESIDENT HAS SEEN


THE WHITE HOUSE

WASHINGTON

February 20, 1975

CABINET MEETING

Friday, February 21, 1975  
11:00 a. m. (90 minutes)  
The Cabinet Room

From: James E. Connor 

I. BACKGROUND, PARTICIPANTS & PRESS PLAN

1. Background:

- You last met with the Cabinet on January 29th when the agenda focused on the FY 1976 budget and budgetary rescissions and deferrals for FY 75 and FY 76.

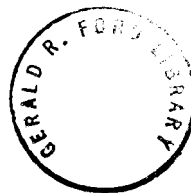
2. Participants: Attached at Tab A

3. Press Plan: Press Photo at Beginning of Meeting

II. TALKING POINTS

1. Our agenda this morning has three major subjects on it, but before we start I want to cover a few other items.
2. This is Ed Levi's first Cabinet meeting, and I know you all join me in welcoming him.
3. Jim Lynn, of course, is an old hand at this table, but he is now occupying the OMB chair.
4. I'd like to make a few comments about the 1975 Interdepartmental Savings Bond Campaign. We are fortunate that Secretary Butz is again Chairman of the Campaign.

I am a regular Bond-buyer and the Federal Payroll Savings Bond Campaign has my complete support.



The program is an important one. Current holdings of Series E and H bonds amount to approximately \$64 billion, which represents nearly 24 percent of the publicly held portion of the national debt. We are faced with a high amount of deficit spending in 1975, and the Treasury Department needs all the help it can get in financing part of it through the relatively low-cost, long-term Savings Bond Program.

Unfortunately, participation of Federal employees has been declining since 1968. This is disturbing. The Federal Government should set the example for all Americans. Accordingly, I want to urge each member of the Cabinet to become personally involved in the Savings Bond Campaign. I suggest that each of you conduct a Savings Bond meeting as soon as practicable with the key officials of your immediate staff to make them aware of your personal interest in the success of this year's campaign.

If each Department could increase its participation by 10% and persuade 50% of those presently participating to increase their allotment, Federal sales will far exceed \$1 billion in 1975.

I will appreciate your immediate attention to this important program and have asked Secretary Butz to send me a report on the progress made by each Department in reaching this goal.

Earl, is there anything you would like to add?

5. Let's go now to the substantive portion of our agenda.
6. First I want to briefly review the overall operations of the White House -- Chart I. (Tab B)
7. Chart II shows what I've called the five policy and coordination offices:
  - .. Office of Management and Budget (Tab C)
  - .. Economic Policy Board
  - .. Domestic Council
  - .. National Security Council
  - .. Energy Resources Council



All of the Cabinet members are involved in one or more of these bodies.

8. I am sure that most of you dealing in the domestic area have received my memorandum on the new organization of the Domestic Council.

I have asked Vice President Rockefeller to be Vice Chairman of the Domestic Council, and I have named Jim Cannon to be the Executive Director of the Domestic Council as well as the Assistant to the President for Domestic Affairs. Dick Dunham will be the Deputy Director of the Domestic Council.

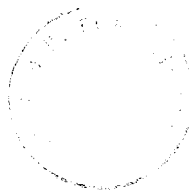
*Jim Cannon - Deputy*

9. I have asked the Vice President along with Jim and Dick to take a hard look at the present operation and make recommendations to me on:
  - a) Continuing the Domestic Council committees that now exist and creating others that they think should exist.
  - b) The organization and operation of the present Domestic Council staff.

Out of this review the Vice President and I expect that a greater emphasis than in the recent past will be placed on long-range problems, although the Domestic Council staff has important day-to-day duties in the domestic area and provides support for me in my day-to-day work. This operational support, of course, will have to continue.

Obviously, I expect the Vice President will be deeply involved in all of the work of the Council. Jim Cannon will be working very closely with him, particularly on the major policy issues in the domestic area which will be addressed. Jim also wears a second hat as Assistant to the President for Domestic Affairs. In this role he will be an integral part of the White House staff system and will report to me. This reporting relationship is much like the one we have in the economic policy area. There Bill Simon is my chief spokesman on economic matters and is Chairman of the Economic Policy Board. Bill Seidman is the Executive Director of the EPB and works in this capacity for Bill in formulating and coordinating economic policy. He is also an Assistant to the President for Economic Affairs and as such provides day-to-day support to me in the economic area (he recommends and sets up meetings, provides briefing papers, provides numerous position papers on various subjects which I need as I work through decisions in the economic area).

This organization relationship in the economic area has worked well. I am sure that this same type of arrangement will also work well in the domestic area. I am absolutely determined that the Vice President



have a major substantive role in this Administration. All too often we have wasted the talents and energies of a Vice President, and I am not going to have that in my Administration.

I expect all of you in the Cabinet to do all you can to support the Vice President and Jim Cannon in this undertaking. For my part, I am going to do all I can in support of the Vice President and Jim to ensure that it works, and I have no question but that it will.

I am sure the Vice President and Jim will be talking with all of you who have domestic responsibilities in the near future about your views on the Domestic Council, what should be added or what should be done away with. I want you to cooperate with them in every way and we must get underway quickly.

As decisions are made for new directions in the Domestic Policy Area, you will be notified. Also as operations procedures here in the White House are changed, we will describe them to you fully. In the meantime, let's continue with our present working arrangement.

I'd like to ask the Vice President to give us his views on the changes.  
Nelson,--

10. There has been an awful lot of talk recently about the supposed economic impact of our energy program. I know that each of you in your role as Administration spokesmen will be encountering questions on this subject, and for that reason I've asked Bill Seidman to brief us on the facts.
11. I'm sure you are all aware of the results of the Senate vote on Wednesday. This means we now face some key votes in the next two weeks:
  - a) We had 114 votes in the House and we are going to try and sustain the veto there.
  - b) If that does not succeed, we had 28 votes in the Senate and chances of sustaining there are good.

We must speak with one voice. Be sure you have a correct signal before discussing any modification of this program. Make no promises on which you cannot deliver.



The fact that I have said we will "try to work something out" does not mean a sell out and be careful in discussions of compromise.

Pass on any information you learn on a Member's position and give us your ideas as to how we can be helpful to Members.

As far as the veto is concerned, we have to consider the timing, which means not only when I will veto, but also when it will be best to consider this on the Hill.

The factors that influence the timing are:

- a) The new Democratic program, the inadequacies of which must be pointed out.
- b) We need enough time to work key Members in both the House and Senate.

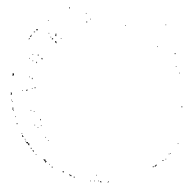
In the next two weeks I'll be considering possible modifications to our plan quietly with Hill leaders.

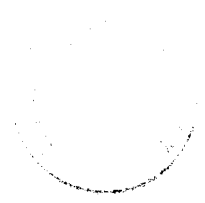
Many of you will be given special tasks involving both House and Senate Members. Cooperation in undertaking this is expected.

Finally, keep the economy in focus and don't let it be overshadowed by the energy program. Point out they are interrelated.

Jack Marsh, Max Friedersdorf, are there other legislative matter we ought to hear about today.

12. Henry Kissinger returned on Wednesday from his trip to the Middle East. I've asked him to brief you today on the situation. Henry...





Attendess  
CABINET MEETING  
February 21, 1975

The President  
The Vice President

CABINET MEMBERS:

Secretary of State Kissinger  
Secretary of the Treasury Simon  
Secretary of Defense Schlesinger  
Attorney General Levi  
Secretary of the Interior Morton  
Secretary of Agriculture Butz  
Secretary of Commerce Dent  
Secretary of Labor Brennan  
Secretary of Health, Education and Welfare Weinberger  
Acting Secretary of Housing and Urban Development, James Mitchell  
Acting Secretary of Transportation, John Barnum

CABINET RANK INDIVIDUALS:

Counsellor Robert Hartmann  
Counsellor John Marsh  
Assistant Donald Rumsfeld  
Director of OMB James Lynn  
Ambassador to the UN John Scali

White House/Executive Office:

Phillip Areeda  
William Seidman  
Richard Cheney  
Alan Greenspan  
Ronald Nessen  
William Baroody  
Max Friedersdorf  
General Brent Scowcroft  
James Cavanaugh  
James Cannon  
James Connor

Agencies:

Russell Train, Administrator, EPA  
Frank Zarb, Administrator, FEA

Other:

Mary Louise Smith, Chairman, Republican National Committee



*B*

THE PRESIDENT

THE VICE PRESIDENT

CABINET RANK ADVISERS  
 PHILIP W. BUCHEN  
 ROBERT T. HARTMANN  
 JOHN D. MARSH JR.  
 DONALD H. RUMSFELD

STATUTORY OFFICES IN THE  
 EXECUTIVE OFFICE OF THE PRESIDENT

COORDINATION  
 DONALD H. RUMSFELD

OFFICE OF  
 MANAGEMENT AND BUDGET  
 James T. Lynn  
 ASSISTANT TO THE PRESIDENT FOR  
 MANAGEMENT AND BUDGET AND DIRECTOR  
 PAUL H. O'NEILL  
 DEPUTY DIRECTOR

ECONOMIC POLICY BOARD  
 L. WILLIAM SEIDMAN  
 ASSISTANT TO THE PRESIDENT FOR  
 ECONOMIC AFFAIRS AND EXECUTIVE DIRECTOR  
 M. KOSTERS (VACANT)  
 DEPUTY DIRECTOR FOR  
 DOMESTIC ECONOMIC AFFAIRS  
 DEPUTY DIRECTOR FOR  
 INTERNATIONAL ECONOMIC  
 AFFAIRS

DOMESTIC COUNCIL  
 James M. Cannon  
 ASSISTANT TO THE PRESIDENT FOR  
 DOMESTIC AFFAIRS AND EXECUTIVE DIRECTOR  
 JAMES H. CAVANAGH  
 DEPUTY DIRECTOR  
 Richard Dunham  
 Deputy Director

NATIONAL SECURITY COUNCIL  
 HENRY A. KISSINGER  
 ASSISTANT TO THE PRESIDENT  
 LTJEN BRENT SCOWROTH, USAF  
 DEPUTY ASSISTANT TO  
 THE PRESIDENT FOR  
 NATIONAL SECURITY  
 AFFAIRS

WHITE HOUSE OPERATIONS  
 DONALD H. RUMSFELD  
 ASSISTANT TO THE PRESIDENT  
 RICHARD B. CHENEY  
 DEPUTY ASSISTANT  
 TO THE PRESIDENT

COUNSELLOR TO THE PRESIDENT  
 JOHN D. MARSH JR.  
 COUNSELLOR TO THE PRESIDENT  
 OFFICE OF  
 CONGRESSIONAL  
 RELATIONS  
 OFFICE OF  
 PUBLIC LIAISON  
 MAX I. FRIEDERSDOHN  
 ASSISTANT TO THE  
 PRESIDENT  
 FOR LEGISLATIVE AFFAIRS  
 WILLIAM J. BAROODY JR.  
 ASSISTANT TO THE  
 PRESIDENT  
 FOR PUBLIC LIAISON

OFFICE OF THE  
 PRESS SECRETARY  
 RONALD H. HESSEN  
 PRESS SECRETARY  
 TO THE PRESIDENT  
 JOHN W. MUSHEN  
 DEPUTY PRESS SECRETARY  
 TO THE PRESIDENT

COUNSELLOR TO THE PRESIDENT  
 ROBERT T. HARTMANN  
 COUNSELLOR TO THE PRESIDENT  
 EDITORIAL  
 OFFICE  
 PAUL A. THEIS  
 EXECUTIVE EDITOR  
 JACK CALKINS  
 EXECUTIVE ASSISTANT  
 TO THE COUNSELLOR

OFFICE OF THE COUNSEL  
 PHILIP W. BUCHEN  
 COUNSEL TO THE PRESIDENT

C

UNIVERSITY OF  
TORONTO

POLICY AND COORDINATION OFFICES

<p>OFFICE OF MANAGEMENT AND BUDGET</p> <p>James T. Lynn Director and Assistant to the President for Management and Budget</p>	<p>ECONOMIC POLICY BOARD</p> <p>L. William Seidman Executive Director and Assistant to the President for Economic Affairs</p>	<p>DOMESTIC COUNCIL</p> <p>James M. Cannon Executive Director and Assistant to the President for Domestic Affairs</p>	<p>NATIONAL SECURITY COUNCIL</p> <p>Henry A. Kissinger Assistant to the President</p>	<p>ENERGY RESOURCES COUNCIL</p> <p>Frank G. Zarb Executive Director</p>
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Legislative Matters before the Congress in the near Future:

1. Veto of the Oil Tariff Deferral Bill
2. Economic Tax bill on House floor probably Thursday, Feb. 27.
3. Foreign Aid Appropriations
4. Strip mining mark up in House and Senate next week; floor consideration likely in mid March.
5. Hearings on Carla Hills as Secretary of HUD scheduled for February 24 and 27.
6. Hearings on Bill Coleman for Secretary of Transportation started yesterday and continue today.
7. Hearings on John Dunlop for Secretary of Labor scheduled for next Tuesday, February 25.
8. House Ways and Means Committee will hold two weeks of panel hearings on the total energy situation starting either March 3rd or 4th.

THE PRESIDENT

THE VICE PRESIDENT

CABINET RANK ADVISERS  
PHILIP W. BURNETT  
ROBERT F. HEINZ  
JAMES M. WASHBURN  
DONALD R. HUNFIELD

STATUTORY OFFICES IN THE  
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COORDINATION  
EDWARD A. HUNFIELD

OFFICE OF THE  
MANAGER OF THE PRESIDENT'S  
CAMPAIGN  
JAMES M. WASHBURN  
MANAGER OF THE PRESIDENT'S CAMPAIGN

ECONOMIC POLICY BOARD  
JAMES M. WASHBURN  
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JAMES M. WASHBURN

CIVILILIAN COUNCIL  
James M. Washburn  
ASSISTANT TO THE PRESIDENT  
FOR CIVILILIAN AFFAIRS AND LEGAL COUNSEL  
Richard Dunham  
Deputy Director

NATIONAL SECURITY COUNCIL  
HENRY A. FISHER  
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LEONARD S. BROWN, JR.  
DEPUTY ASSISTANT TO THE PRESIDENT

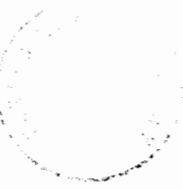
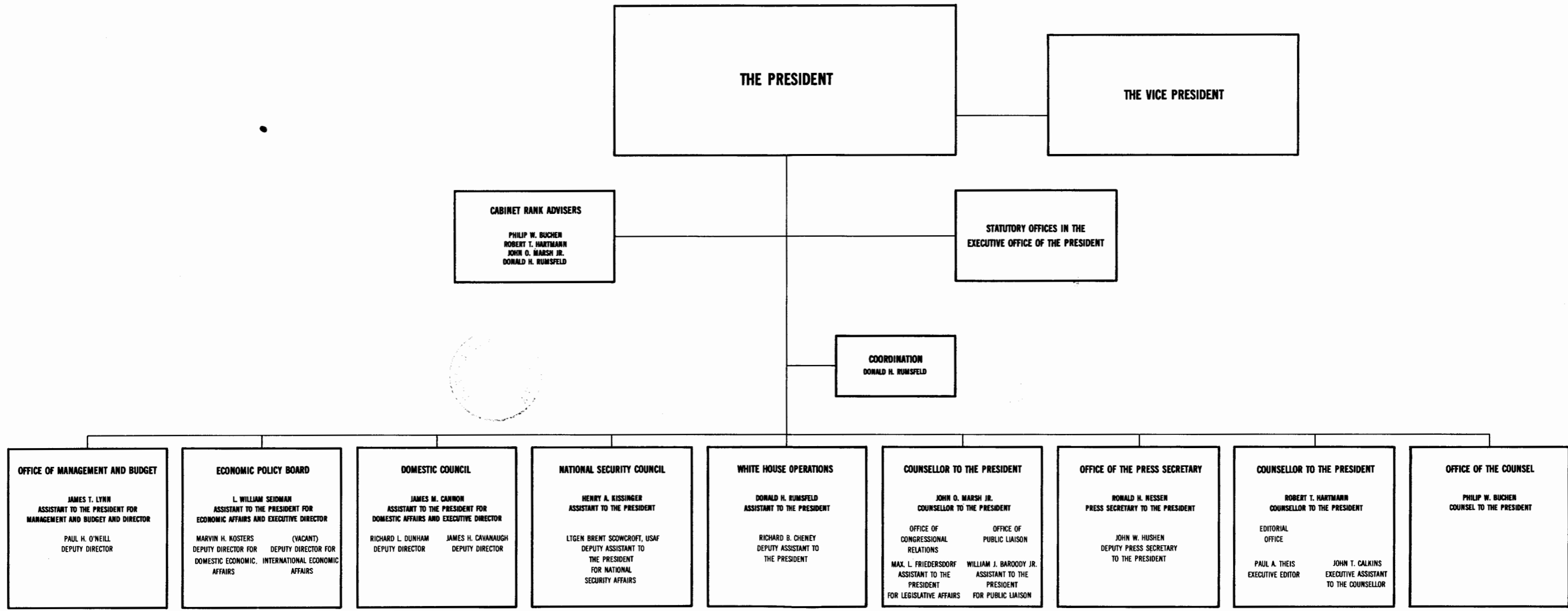
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CHIEF OF STAFF TO THE PRESIDENT

COUSSELLOR TO THE PRESIDENT  
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ASSISTANT TO THE PRESIDENT  
FOR LEGAL AFFAIRS  
PAUL B. BAKER  
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ASSISTANT TO THE PRESIDENT  
FOR LEGAL AFFAIRS

OFFICE OF THE CHIEF OF STAFF  
PAUL B. BAKER  
CHIEF OF STAFF TO THE PRESIDENT



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**Henry A. Kissinger  
Assistant to the President**

**ENERGY RESOURCES COUNCIL**

**Frank G. Zarb  
Executive Director**





**DOMESTIC COUNCIL**

THE PRESIDENT, CHAIRMAN  
THE VICE PRESIDENT, VICE CHAIRMAN  
THE SECRETARY OF THE TREASURY  
THE ATTORNEY GENERAL  
THE SECRETARY OF THE INTERIOR  
THE SECRETARY OF AGRICULTURE  
THE SECRETARY OF COMMERCE  
THE SECRETARY OF LABOR  
THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE  
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT  
THE SECRETARY OF TRANSPORTATION  
THE DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET  
THE CHAIRMAN OF THE COUNCIL OF ECONOMIC ADVISERS  
THE CHAIRMAN, COUNCIL ON ENVIRONMENTAL QUALITY  
THE ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION AGENCY  
THE ADMINISTRATOR OF VETERANS AFFAIRS  
THE DIRECTOR OF THE ACTION AGENCY  
THE EXECUTIVE DIRECTOR, PRESIDENT'S ECONOMIC POLICY BOARD  
THE EXECUTIVE DIRECTOR, ENERGY RESOURCES COUNCIL

**EXECUTIVE DIRECTOR, DOMESTIC COUNCIL  
AND ASSISTANT TO THE PRESIDENT FOR DOMESTIC AFFAIRS**

**DEPUTY DIRECTOR**

**DEPUTY DIRECTOR**

**ASSOCIATE DIRECTOR FOR  
HUMAN RESOURCES**

**ASSOCIATE DIRECTOR FOR  
NATURAL RESOURCES**

**ASSOCIATE DIRECTOR FOR  
COMMUNITY DEVELOPMENT**

**ASSOCIATE DIRECTOR FOR  
GENERAL GOVERNMENT**

**ASSOCIATE DIRECTOR FOR  
INTERGOVERNMENTAL RELATIONS**



CABINET MEETING

Friday, February 21, 1975

11:00 A. M.



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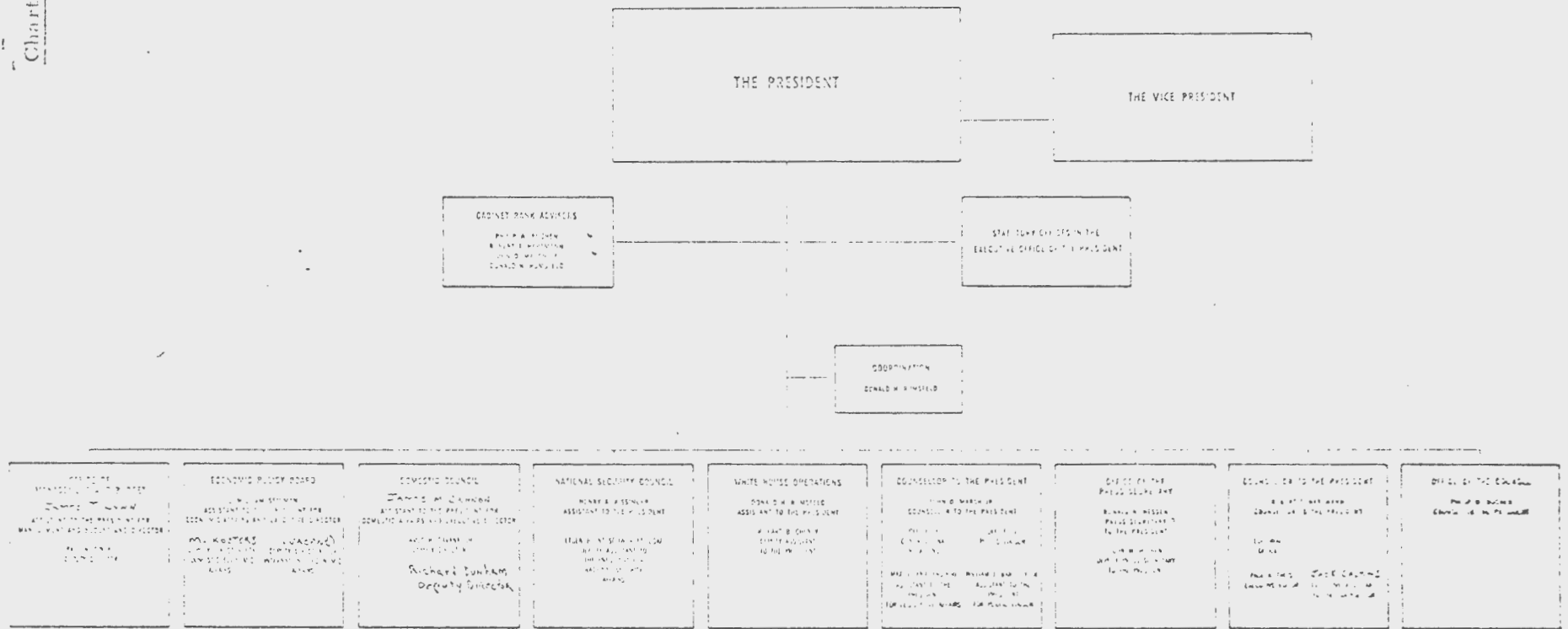
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12. Henry Kissinger returned on Wednesday from his trip to the Middle East. I've asked him to brief you today on the situation. Henry...

Chart 1





POLICY AND COORDINATION OFFICES

OFFICE OF MANAGEMENT AND BUDGET

James T. Lynn  
Director and  
Assistant to the  
President for  
Management and  
Budget

ECONOMIC POLICY BOARD

L. William Seidman  
Executive Director  
and Assistant to the  
President for Economic  
Affairs

DOMESTIC COUNCIL

James M. Cannon  
Executive Director  
and Assistant to the  
President for  
Domestic Affairs

NATIONAL SECURITY COUNCIL

Henry A. Kissinger  
Assistant to the  
President

ENERGY RESOURCES COUNCIL

Frank G. Zarb  
Executive  
Director

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NATIONAL SECURITY COUNCIL

Henry A. Kissinger  
Assistant to the  
President

ENERGY RESOURCES COUNCIL

Frank G. Zarb  
Executive  
Director

THE WHITE HOUSE  
WASHINGTON

February 12, 1975

MEMORANDUM FOR: DR. JAMES CONNOR  
FROM: WARREN RUSTAND *WR*  
SUBJECT: Approved Presidential Activity

Please take the necessary steps to implement the following and confirm with Mrs. Nell Yates, ext. 2699. The appropriate briefing paper should be submitted to Dr. David Hoopes by 4:00 p. m. of the preceding day.

Meeting: Cabinet Meeting

Date: Wed. Feb. 19, 1975 Time: 11:00 a. m. Duration: 60 minutes

Location: The Cabinet Room

Press Coverage: White House Photographer

Purpose: President has indicated he wants a Cabinet Meeting every three weeks.

cc: Mr. Hartmann  
Mr. Marsh  
Mr. Cheney  
Dr. Hoopes  
Mr. Jones  
Mr. Nessen  
Mr. O'Donnell  
Mrs. Yates