

**The original documents are located in Box 19, folder “Intergovernmental Affairs (9)” of the James M. Cannon Files at the Gerald R. Ford Presidential Library.**

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*file*  
*Integon*

THE WHITE HOUSE

WASHINGTON

November 20, 1976

MEMORANDUM FOR THE PRESIDENT

FROM: JIM CANNON *Jim*

SUBJECT: Anticipated Telephone Call from  
Governor Christopher (Kitt) Bond  
(R-Missouri) Monday, November 22,  
1976

PURPOSE

Governor Christopher (Kitt) Bond (R-Missouri) is initiating the call. The Governor is completing the business of his term and is anxious to resolve, favorably, several Federal problems that impact on Missouri. He is also assessing his own political future and wants to leave office with some last-minute accomplishments.

BACKGROUND

Two items that Governor Bond will raise are:

1. Richards-Gebauer Air Force Base

This military installation is under DOD review for possible closure, and Governor Bond wants your support to keep it open. You will recall that you met with a group of Missouri Mayors last fall who also sought your support.

Under the present DOD timetable, the decision on Richards-Gebauer will not require Presidential action until mid-February. However, DOD has prepared a memorandum outlining actions that you have the option of accelerating before January 20. Richards-Gebauer is included in this list.



2. St. Louis Airport

Governor Bond believes that Secretary Coleman's decision (announced last fall) to close down Lambert Field in St. Louis cost him a great many votes. He would like to turn this decision around. He has taken legal action to do so, but would like to see Administration action instead.

TALKING POINTS

1. I deeply regret your loss in your re-election campaign. You have made a contribution to Missouri and the Nation, and I hope you will remain active.
2. I hope I will be able to join the Republican Governors' during their meeting here in Washington.
3. Regarding Richards-Gebauer, I understand your concerns. I am not aware of the current status of the environment impact analysis, but I will look into it.
4. Regarding Lambert Field, I understand Missouri has filed suit to halt implementation. Bill Coleman continues to believe his decision was correct. I will talk to him about any subsequent analysis or re-evaluation he has made.

THE WHITE HOUSE  
WASHINGTON

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CLEARANCE SHEET

DATE: 11/19/76

JMC ACTION  
1976 NOV 20 AM Required by: IMMEDIATELY

STAFF RESPONSIBILITY McConahey <sup>50A</sup>

SUBJECT: Briefing paper for anticipated telephone call to the  
President from Governor Bond on November 22, 1976.

RECEIVED FROM: \_\_\_\_\_ DATE RECEIVED: \_\_\_\_\_

STAFF COMMENTS:

PLEASE SIGN ASAP.



QUERN/MOORE RECOMMENDATION:

☒ APPROVE  
☐ REVIEW & COMMENT  
☐ DISCUSS

*This is a good job*  
*[Signature]*

CANNON ACTION:

DATE:

Material Has Been:

☐ Signed and forwarded  
☐ Changed and signed  
☐ Returned per conversation  
☐ Noted

*Good*  
*Kenneth*  
*Jim*

JIM CANNON

Comment:

THE WHITE HOUSE  
WASHINGTON

ACTION

November 19, 1976

1976 NOV 20 AM 10 32

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY *SM*

SUBJECT:

Anticipated Telephone Call  
from Governor Bond to the  
President on Monday, 11/22

Yesterday we received a phone call from Governor Bond's office saying that the Governor plans to call the President this Monday, November 22 regarding Richards-Gabauer Air Force Base and St. Louis Airport. I have prepared the following briefing memorandum to the President for your signature.

Attachment



*Steve*  
*Goody*  
*Smith*  
*Jim*

102001

*Subject* THE WHITE HOUSE  
WASHINGTON  
Anticipated Telephone Call from  
Governor Christopher (Kitt) Bond (R-Missouri)  
Monday, November 22, 1976

From: Jim Cannon

PURPOSE

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*require Presidential action*

2. St. Louis Airport

*Bond*  
~~The~~ Governor believes that Secretary Coleman's decision (announced last fall) to close down Lambert Field in St. Louis cost him dearly in terms of votes. He would like to turn this decision around. He has taken legal action to do so, but would like to see Administration action instead.

*a great thing*



TALKING POINTS

1. I deeply regret ~~the results of~~ your re-election. *Campaign,*  
You have made a contribution to Missouri and the  
Nation, and I hope you will remain active.
2. I hope I will be able to join the Republican  
Governors' during their meeting here in Washington.
3. Regarding Richards-Gebauer, I understand your concerns.  
I am not aware of the current status of the environment  
impact analysis, ~~or what it is concluding,~~ but I will  
look into it.
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filed suit to halt implementation. Bill Coleman  
continues to believe his decision was correct. I  
will talk to him about any subsequent analysis or  
re-evaluation he has made.



THE WHITE HOUSE  
WASHINGTON

November 23, 1976

MEMORANDUM FOR THE PRESIDENT

FROM: JIM CANNON *Jmi*  
SUBJECT: Governor Bond of Missouri

I telephoned Governor Bond today at your request.

He wants very much to talk to you about two issues of great importance to Missouri: Richards-Gebauer Air Force Base and the St. Louis Airport.

He believes that President Elect Carter and Governor Elect Teasdale will reverse both these decisions--to your detriment and his detriment.



THE WHITE HOUSE

WASHINGTON

November 20, 1976

MEMORANDUM FOR THE PRESIDENT

FROM:

JIM CANNON *JC*

SUBJECT:

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1976

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Hd Items File  
[11/30/76]

THE WHITE HOUSE  
WASHINGTON

DENVER, COLORADO TRIP

Tuesday, November 30

leave Dulles 8:20 a.m. United @175

arrive Denver, 10:05 a.m.

Lodging at Denver Hilton  
15th and Court  
(single room)



Thursday, December 2

leave Denver 3:45 p.m. TWA #252

arrive Dulles 9:00 p.m.

Kathy Corcoran is making all arrangements  
for JMC (first class), also hotel  
accomodation.

She is sending over a Conference itinerary.



**National  
League  
of  
Cities**

1620 Eye Street, N.W.  
Washington, D. C.  
20006  
(202) 293-7310  
Cable: NLCITIES

**OFFICERS:**

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Mayor, Jacksonville, Florida  
**First Vice President**  
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Councilmember, Seattle, Washington  
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Tom Moody  
Mayor, Columbus, Ohio  
**Past President**  
Carlos Romero Barceló  
Mayor, San Juan, Puerto Rico  
**Executive Vice President**  
Alan Beale

November 15, 1976

**M E M O R A N D U M**

**TO:** The News Gatherers  
**FROM:** Fred Jordan, Director of Communications  
**SUBJECT:** Media Coverage of the 1976 Congress of Cities

An internationally respected environmental scientist--Washington University's Dr. Barry Commoner--will challenge the country to develop an energy policy or face economic ruin in his speech opening the National League of Cities' annual convention--the Congress of Cities--in Denver, November 27 through December 1.

Dr. Commoner's address is entitled, "Question: Why does the Country Need an Energy Policy? Answer: To Put the Country Back to Work." Dr. Commoner is a Phi Beta Kappa graduate of Columbia College and holds master's and doctor's degrees in biology from Harvard. He has published extensively in the fields of biology, physiology, and energy over the past 40 years. The Poverty of Power, published earlier this year by Alfred A. Knopf, Inc. of New York, is his most recent book.

The Congress of Cities will bring together some 3,000 of the country's elected municipal leadership, as well as many national political figures who are considered likely to be appointed to policy-making positions in the field of urban affairs in the Carter administration, for detailed discussions and formulation of national municipal policy. Speakers for other sessions, special workshops, and program track workshops are still being scheduled and will be announced shortly. A copy of the preliminary program is enclosed for your information.

The Congress of Cities is, in fact, three meetings: general sessions where delegates hear major speakers discuss current urban problems and prospects for solutions; a series of special and program workshops in which municipal leaders and substantive experts exchange information and ideas about improving local government; and the annual business session in which delegates debate internal and public policies and elect officers.

**DIRECTORS:** Betty Abbott, Councilmember, Omaha, Nebraska • Ernest C. Browne, Jr., Councilmember, Detroit, Michigan • Lila Cockrell, Mayor, San Antonio, Texas • John P. Coleman, Executive Director, Ohio Municipal League • Betty M. Dean, Executive Director, West Virginia Council of Towns & Cities • Ruth M. Fountain, Councilmember, Aurora, Colorado • Ferd Harrison, Mayor, Scotland Neck, North Carolina • Mary W. Henderson, Councilmember, Redwood City, California • Fred Hothelz, Mayor, Houston, Texas • Ruby M. Hunt, Councilmember, St. Paul, Minnesota • Maynard Jackson, Mayor, Atlanta, Georgia • Paul T. Jordan, Mayor, Jersey City, New Jersey • Robert E. Joeten, Executive Director, League of Iowa Municipalities • Walter W. Kingham, Executive Director, Wyoming Association of Municipalities • Chris Lindley, Councilmember, Rochester, New York • John M. Pooler, Mayor, St. Louis, Missouri • Jesse M. Ratley, Councilmember, Newport News, Virginia • Jim Robinson, Mayor, Montgomery, Alabama • Ruben Romero, Councilmember, Tucson, Arizona • Pat Russell, Councilmember, Los Angeles, California • Thomas J. Ryan, Jr., Mayor, Kankakee, Illinois • William Donald Scheffer, Mayor, Baltimore, Maryland • David H. Shepherd, Mayor, Oak Park, Michigan • Robert Stewart, Executive Director, Vermont League of Cities & Towns • Sterling Tucker, Chairman, District of Columbia Council, Washington, D. C. • Joseph E. Valdes, Mayor, Santa Fe, New Mexico • Ronald F. Williamsen, Executive Director, South Dakota Municipal League • J. McDonald Wray, Executive Vice President, Municipal Association of South Carolina • Pete Wilson, Mayor, San Diego, California • Fredric Zook, Councilmember, Ottawa, Kansas

- An advance registration and hotel reservation form is enclosed for your convenience. Please return the form by November 19. There is no charge for media registration. (PLEASE NOTE: This memo is a follow-up to earlier correspondence which also contained advance registration forms. If you already have filed registration forms with NLC, it will not be necessary to file again.)

- On-site media registration will be conducted in the lobby of the Denver Convention Complex, adjacent to the delegate registration area, from 11:00 a.m. to 5:00 p.m. Saturday, November 27, and from 9:00 a.m. until 5:00 p.m. Sunday, November 28, and Monday, November 29. Press credentials entitle news gatherers to access to the press room, press conference room, workshops, and business sessions. Press badges should be worn at all times. No one will be admitted to a Congress of Cities function without the badge issued at registration.

- Press Room--Rooms 3B and 3C at the Denver Convention Complex--will be staffed by members of the Office of Communications of the National League of Cities from 8:00 a.m. to 8:00 p.m., Saturday, November 27, and from 6:00 a.m. until 8:00 p.m., November 28 through December 1. In addition to staff assistance, there will be copying facilities and telex service available. Since all Congress of Cities sessions will be held in the Denver Convention Complex, there will be no press facilities in the Brown Palace Hotel, where out-of-town press will stay.

- Press conferences will be held in Room 3G, Denver Convention Complex, with admission restricted to accredited news gatherers.

- The "Congress of Cities News" will be distributed daily in the press room and other points. The News will contain program changes and news of the convention happenings. Although the press room is the primary point for dissemination of news to the media, representatives of the press should check the Congress of Cities News daily for general information and schedule announcements.

- There will be a dutch lunch convention orientation session for the media at noon, Sunday, November 28, in the Convention Complex. Later Sunday afternoon, at a time and location to be announced, there will be a press conference on the State of the Cities.

- The press room staff will operate a message center for media during the convention. City editors who need to contact staff members, for instance, may call the press room, (303)571-1908, between 6:00 a.m. and 8:00 p.m., and the message will be posted. Media representatives should check the bulletin board in the press room periodically for messages.

- All media representatives are invited to a press reception given by Mrs. Phyllis Lamphere, first vice president of the National League of Cities who is likely to succeed to the presidency during the Congress of Cities, from 7:00 p.m. to 9:00 p.m., Tuesday, November 30, at the Denver Press Club, 1330 Glenarm Place.

- Any questions? Write or call Bob Daley, media relations coordinator, at the National League of Cities, 1620 Eye Street, NW, Washington, D.C. (202) 293-7356.

Enclosures: Preliminary program  
Registration form

ADVANCE  
CONFERENCE REGISTRATION AND HOTEL RESERVATION FORM  
1976 Congress of Cities

Name \_\_\_\_\_

Title, \_\_\_\_\_

City/Organization \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_

State \_\_\_\_\_

Zip \_\_\_\_\_

Please plan to arrive and register early.

On-site registration will begin at 11:00 a.m., Saturday, November 27.

Arrival Date/Time \_\_\_\_\_

Departure Date \_\_\_\_\_

I plan to arrive by car \_\_\_\_\_ by plane \_\_\_\_\_

TYPE OF ACCOMMODATION AND PER-PERSON RATES

☐ Standard - \$35

☐ Superior - \$40

Name of each hotel guest must be given for double occupancy or more than one room:

\_\_\_\_\_  
\_\_\_\_\_

☐ Please send me a complimentary 12-month subscription to Nation's Cities.

☐ I am particularly interested in a certain subject. Please call me to discuss this before the conference.

Phone number: \_\_\_\_\_

Please return by November 19 to: Bob Daley  
Media Relations Coordinator  
National League of Cities  
1620 Eye Street, NW  
Washington, D.C. 20006



# ANNUAL CONGRESS OF CITIES

## 1976 Program

Denver, Colorado  
November 27-  
December 1, 1976

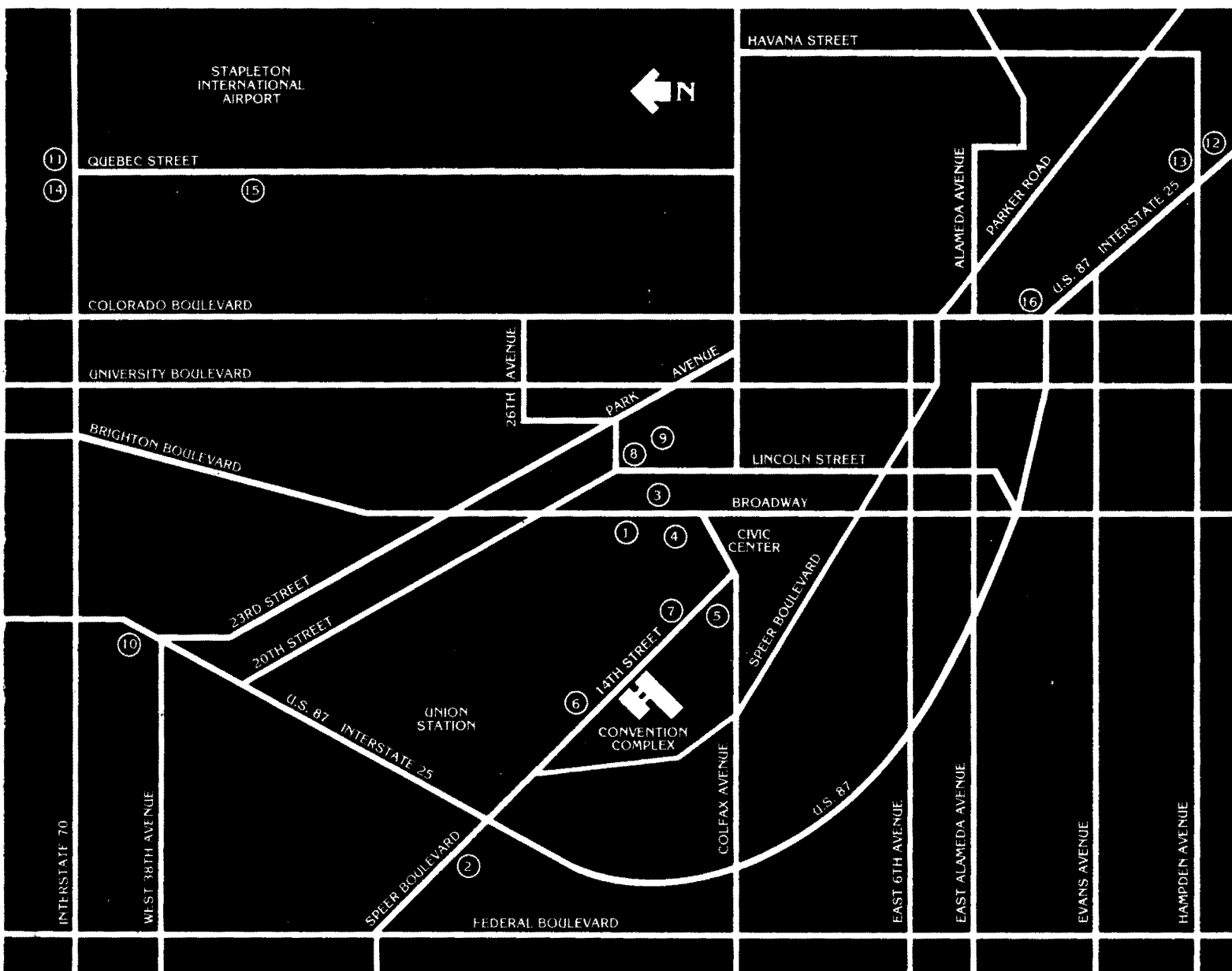
### Map Locator

#### Downtown Area Hotels

- 1 Brown Palace  
825-3111
- 2 Continental Denver  
433-6677
- 3 Cosmopolitan  
623-2181
- 4 Denver Hilton  
893-3333
- 5 Denver Marina  
292-9010
- 6 Executive Tower  
571-0300
- 7 Holiday Inn/Downtown  
573-1450
- 8 Quality Inn Central  
861-8400
- 9 Radisson  
292-1500

#### Outlying Hotels

- 10 Regency  
433-6131
- 11 Denver Plaza  
287-7548
- 12 Howard Johnson's South  
758-2211
- 13 Marriott  
758-7000
- 14 Rodeway Inn  
320-0260
- 15 Stapleton Plaza  
321-3500
- 16 Writer's Manor  
756-8877



# REGISTRATION

Everyone who attends the Congress of Cities must register. This includes delegates, their families, guests, exhibitors, and news media representatives.

## Registration times are:

Currigan Hall A

**Saturday, Nov. 27—11:00 a.m. to 5:00 p.m.**

**Sunday, Nov. 28—9:00 a.m. to 5:00 p.m.**

**Monday, Nov. 29—8:00 a.m. to 4:00 p.m.**

**Tuesday, Nov. 30—8:30 a.m. to 4:00 p.m.**

**Wednesday, Dec. 1—8:30 a.m. to noon**

The registration fee for the Congress of Cities is \$175 for delegates and other participants. The fee covers a badge, Congress of Cities information, admission to all general sessions and workshops, and tickets for the reception, breakfasts, luncheon, and annual banquet listed on the official program.

There will be no additional NLC registration fee for spouses and children accompanying registered participants. They will be provided complimentary badges, and spouses will be provided complimentary tickets for the Welcoming Reception and Annual Banquet.

A limited number of tickets for several of the scheduled functions are available for purchase at the Registration Desk. These tickets must be purchased at least 48 hours before the scheduled function.

No refunds will be made after 5:00 p.m., Friday, November 19, and no refunds will be made for nonattendance at meal functions or for early departure from the Congress of Cities.

**Badges must be worn at all times. No one will be admitted to a business or social function without the badge issued upon registration.**

## Information Desks

Will be located in the baggage claim area at Stapleton International Airport. There will also be information desks located in the lobbies of the larger hotels and at Currigan Hall.

## Transportation

The city of Denver will provide shuttle-bus service, connecting all hotels shown on the map to the Denver Convention Complex, from Saturday through Wednesday.

**Saturday, Nov. 27—11:00 a.m. to 6:00 p.m. hourly**

**Sunday, Nov. 28—8:00 a.m. to 11:00 p.m. every half hour**

**Monday, Nov. 28—6:30 a.m. to 11:00 p.m. every half hour**

**Tuesday, Nov. 29—6:30 a.m. to 11:00 p.m. every half hour**

**Wednesday, Dec. 1—7:30 a.m. to 11:00 p.m. every half hour**

Special Congress of Cities buses will be marked appropriately, and information on boarding and alighting locations will be available at each hotel.

## Congress of Cities Headquarters

Headquarters for the 1976 Congress of Cities will be the Denver Convention Complex. All major functions will be held there. To reach the Staff Headquarters Office or other Congress of Cities operations, call (303) 571-1096, the main switchboard in the convention complex. The locations of particular congress operations are:

	Room
NLC Headquarters.....	Bridge
NLC Policy Room .....	24 Mezzanine
Delegate Hometown	
Press Center.....	Membership Services Booth (center of exhibit area)
Message Center .....	Currigan Hall Lobby A
State Municipal League Directors'	
Headquarters.....	21 Mezzanine
Man-in-Washington Headquarters .....	28 Mezzanine
NBC/LEO Headquarters.....	22 Mezzanine

## Ticket Exchange

Each delegate should exchange his luncheon coupon for a ticket to the luncheon he wishes to attend. Please exchange these coupons by 3:00 p.m., Monday, November 29, at the NLC Ticket Booth. Any additional tickets for meal functions must be purchased at this booth only. The Ticket Booth is located in Currigan Hall Lobby.

Spouses' and children's tour tickets can be exchanged and purchased at the City of Denver Activity Booth.

## Post-Congress Travel Information

There will be a travel information desk open in the Currigan Hall Lobby. Delegates participating in, or wishing additional information on, the Vail or Colorado Springs tours should check with the Travel Desk.

## Congress of Cities News

The Congress of Cities News will be distributed daily at each hotel and at central distribution points in the convention area. The News will contain program changes and important news stories. Delegates should be sure to check the News daily for schedule announcements.

## Xerox Service

Through the courtesy of the Xerox Corporation, Xerox machines for delegates' use will be in the Membership Services Area, located in the center of the Exhibit Area (Currigan Hall A).

## Message Center

A Message Center, located in the lobby area of Currigan Hall, will be staffed during the same hours as the Registration Area. Delegates should check the message board periodically during the Congress of Cities.

Denver Convention Complex  
Delegate Message Center Telephone Number  
(303) 825-6388

## Educational Exhibits

One of the most eagerly anticipated attractions of the Congress of Cities is the educational exhibit program.

This comprehensive program has shown consistent growth over its short, three-year history. Exhibitors, who include representatives of government, nonprofit organizations, and commercial vendors, are unanimous in their assessment that the Congress of Cities presents them with a unique opportunity to reach the city official in a learning environment.

Several events, including Delegate Registration, the Opening Reception, the Monday no-host luncheon, the NLC Membership Services Center, and the Host City of Denver Hospitality Lounge

have been located in the Exhibit Area in order to make most efficient use of delegates' time while they are attending the Congress of Cities.

Take time to visit the exhibits. A wealth of information on programs, services, and products is available there.

Exhibits will be open in the Denver Convention Complex according to the following schedule.

**Sunday, Nov. 28—9:00 a.m. to 3:30 p.m.; 6:00 p.m. to 8:00 p.m.**

**Monday, Nov. 29—9:00 a.m. to 4:00 p.m.**

**Tuesday, Nov. 30—9:00 a.m. to noon**

### **NLC Membership Services Area**

The Membership Services Area is located in the center of the Exhibit Area in Currigan Hall of the Denver Convention Complex. We invite you to visit this area. Booths are provided with information on the following activities:

- Publications and Audio Visuals
- Membership Information
- Delegate Xerox Service
- Denver Hospitality Area
- Hometown News Releases

### **Host City Hospitality**

In addition to the Spouses' Hospitality Lounge and the Youth Lounge, there will be a Host City Hospitality Lounge located in the middle of the Exhibit Area. Hours of operation will be 9:00 a.m. to 3:30 p.m., Sunday; 9:00 a.m. to 4:00 p.m., Monday; and 9:00 a.m. to 4:00 p.m., Tuesday.

### **Spouses' Program**

The city of Denver will offer spouses' activities during the Congress of Cities. There will be a fee for some activities; others will be free of charge. For further information check with the Ticket Exchange/Activities Desk in Currigan Hall Lobby.

### **Youth Program**

Offered by the city and county of Denver with the cooperation of surrounding municipalities and counties.

A Youth Hospitality Lounge will be in operation in the Breckenridge Room of the Hilton Hotel on Saturday and Sunday from 9:00 a.m. to 5:00 p.m., and from 6:00 a.m. to 5:00 p.m. on Monday, Tuesday, and Wednesday.

A Youth Reception with refreshments and a rock band will be held Sunday from 6:00 p.m. to 8:00 p.m. in the Auditorium Arena. Details on other special youth activities will be available at the Youth Hospitality Lounge and the Tours and Activities Desk at the Convention Center.

### **Other Special Activities**

**Tuesday, November 30—Air Force Academy Concert Band.**

Limited to 2,300 people. Place: Auditorium Theater, just west of Currigan Hall. Time: 7:30 p.m.

**Wednesday, December 1—Fashion Show and Luncheon.**

Limited to 600 people. Place: Denver Hilton Hotel Time: noon.

**Monday, November 29—Sounds of the West.**

Featuring country western dancing in the Breckenridge Room, rock 'n' roll on the Mezzanine, and big band music in the Grand Ballroom. Hosted by: Colorado Municipal League, League of Nebraska Municipalities, New Mexico Municipal League, North

Dakota League of Cities, South Dakota Municipal League, Utah League of Cities and Towns, Montana League, and Wyoming Association of Municipalities. Time: 9:00 p.m.-1:00 a.m. Denver Hilton Hotel.

### **1976 Congress of Cities Cassettes**

Audiotape cassette recordings of many of the Congress of Cities sessions will be available for purchase from NLC's official cassette recording company, Eastern Audio Associates, immediately following the sessions. This service is provided for the convenience of delegates as well as for those who are unable to attend the congress. **Printed proceedings of the Congress of Cities have been discontinued.**

Look for the Eastern Audio desk in the Lobby of Currigan Hall, Denver Convention Complex, Sunday through Wednesday. Check the individual program listings for sessions to be recorded. An order form is provided in your registration kit.

Following the Congress of Cities, cassettes may be ordered by writing to:

1976 Congress of Cities Cassettes  
Eastern Audio Associates  
150 Washington Blvd.  
Laurel, Md. 20810

### **NLC Congress of Cities Future Sites and Dates**

**1977** San Francisco, California, December 4-8

**1978** St. Louis, Missouri, November 26-30

**1979** Las Vegas, Nevada, November 25-29

**1980** Atlanta, Georgia, November 30-December 3

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ETHICAL  
EFFICIENT**

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For confidential discussions, call collect:  
Hyatt Medical Management Services, Inc.  
16633 Ventura Boulevard, Suite 1325  
Encino, California 91436 (213) 990-2000

Ask for:  
Samuel Sedell, President  
Hyatt Medical Management Services

## SATURDAY, NOVEMBER 27

11:00 a.m. - 5:00 p.m.

### ■ REGISTRATION

1:00 p.m. - 4:00 p.m.

### ■ SPECIAL WORKSHOP

#### **Assertiveness Training: What It Means for Women in Municipal Government**

This session will focus on the particular needs of local political officials and will involve both role playing and discussion sessions to highlight typical situations in which women officials find themselves.

1:00 p.m. - 3:00 p.m.

### ■ SPECIAL WORKSHOP

#### **The Federal Unemployment Compensation Amendments and Local Government**

The purpose of the unemployment insurance panel is to acquaint city officials with the provisions of Unemployment Compensation Amendments of 1976, which extend the provisions of the act to city employees. The workshop will draw speakers from the Congress, federal Department of Labor, and from states that have experience with state programs requiring local governments to provide unemployment compensation to local employees.

1:00 p.m. - 3:00 p.m.

### ■ SPECIAL WORKSHOP

#### **Revenue Sharing and Countercyclical Assistance: New Requirements for Local Government**

This workshop is on what local governments must do to comply with the revenue sharing amendments of 1976 and the Countercyclical Antirecession Fiscal Assistance Program (Title II of the Public Works Act), with special focus on citizen participation, reporting, auditing, and civil rights requirements.

3:30 p.m. - 5:30 p.m.

### ■ SPECIAL WORKSHOP

#### **Energy Conservation in Cities**

This workshop will examine various energy conservation activities initiated by communities throughout the country and will give particular emphasis to examining the role federal, state, and local governments play in conserving energy. The session also will focus on new federal laws which establish thermal efficiency standards for new building construction and which require states to develop mandatory energy conservation plans.

3:30 p.m. - 5:30 p.m.

### ■ SPECIAL WORKSHOP

#### **Using University Research**

This will be a panel discussion on the application of university research to day-to-day problem solving and policy development based on the Urban Observatory experience; followed by "how-to-do-it," round-table discussions and technical assistance.

3:30 p.m. - 5:30 p.m.

### ■ SPECIAL WORKSHOP

#### **The Title I Public Works Program: The Beginning of an Evaluation**

This special, two-hour workshop will draw on the experiences of city officials in applying for funds under the new \$2 billion local public works program as a first step toward evaluating the program from the local perspective. There will be a review on where the program is and an opportunity to discuss the law and policies followed by the Economic Development Administration in administering the program.

4:30 p.m. - 5:30 p.m.

### ■ Briefing for Delegates New to the Congress of Cities

This briefing will provide local officials attending their first congress with an overview of the National League of Cities and the procedures and programs of the 1976 Congress of Cities. It will review the development of the national municipal policy, the program track design, and the annual business meeting.

## SUNDAY, NOVEMBER 28

9:00 a.m. - 3:30 p.m.

### ■ Educational Exhibits Open

9:00 a.m. - 5:00 p.m.

### ■ REGISTRATION

9:00 a.m. - 3:30 p.m.

### ■ Denver Hospitality Area Open

9:30 a.m. - noon

### ■ Policy Committee Seminars

These seminars are designed to inform committee members of a wide range of issues which directly or indirectly affect cities. Some of the seminars will make use of nationally known experts while others will draw on the expertise of steering committee members. The opportunity will exist for policy committee members to question the speakers and to engage in a discussion of these issues. Committees are:

Effective Government  
Environmental Quality  
Community Development  
Human Resources  
Public Safety  
Transportation  
Employment and Income Security

Noon - 2:00 p.m.

### ■ Informal Lunch in Exhibit Area

2:00 p.m. - 4:30 p.m.

### ■ Policy Committee Business Sessions

The policy committees meet to discuss and recommend amendments to the national municipal policy for 1977. Committee meetings are open to all delegates.

6:00 p.m.

### ■ Welcoming Reception, hosted by city and county of Denver

6:00 p.m. - 7:30 p.m.

### ■ Educational Exhibits Open

## MONDAY, NOVEMBER 29

7:30 a.m. - 9:00 a.m.

### ■ Spiritual Breakfast

8:00 a.m. - 4:00 p.m.

### ■ REGISTRATION

9:00 a.m. - 4:00 p.m.

### ■ Educational Exhibits Open

9:30 a.m. - 11:00 a.m.

### ■ Opening General Session

11:30 a.m. - 1:30 p.m.

### ■ Local Legislators Advisory Committee: Business Meeting

11:30 a.m. - 2:00 p.m.

### ■ Lunch in Exhibit Hall

1:00 p.m. - 4:00 p.m.

### ■ Resolutions Committee Meeting

1:00 p.m. - 3:00 p.m.

### ■ SPECIAL WORKSHOP

#### Using the Urban Past: Historic Preservation

Historic preservation is coming out of the museums and into the neighborhoods as many cities discover that in their past is a resource of great and lasting value for current and future residents. Cities are combining the preservation of structures and areas of historic value with programs for neighborhood revitalization and community development in ways that provide residents with more durable and interesting places to live, while stabilizing the physical infrastructure, building civic spirit, and enlivening the local economy. In this session leading practitioners of urban preservation will discuss how to do it successfully.

1:00 p.m. - 3:00 p.m.

### ■ SPECIAL WORKSHOP

#### Marketing Public Service: How to Improve Productivity

This workshop will focus on the question: "Are alternatives for public service delivery, such as contracts with private firms, other jurisdictions, etc., more productive than traditional methods of public service delivery?" The workshop also will deal with the problem of gaining citizen acceptance of—and cooperation with—changes in service delivery systems.

1:00 p.m. - 3:00 p.m.

### ■ SPECIAL WORKSHOP

#### Thinking about Policing

Police executives from large, medium, and small cities will discuss reforms that are essential if police departments are to improve services in the face of rising crime, dwindling budgets, and the need to recruit women and minorities; and how they are to accomplish this in spite of the tradition that more personnel and hardware mean improved policing.

3:30 p.m. - 5:30 p.m.

### ■ Small Cities Advisory Committee: Business Meeting

3:30 p.m. - 5:30 p.m.

### ■ SPECIAL WORKSHOP

#### Women and Crime: Local Government Policies

This will be a panel discussion on three types of crime—rape, wife beating, and child abuse—that directly affect women. Speakers will address the role of local government officials in developing policy and influencing public attitudes on these issues.

4:00 p.m. - 5:30 p.m.

### ■ Nominating Committee Hearing

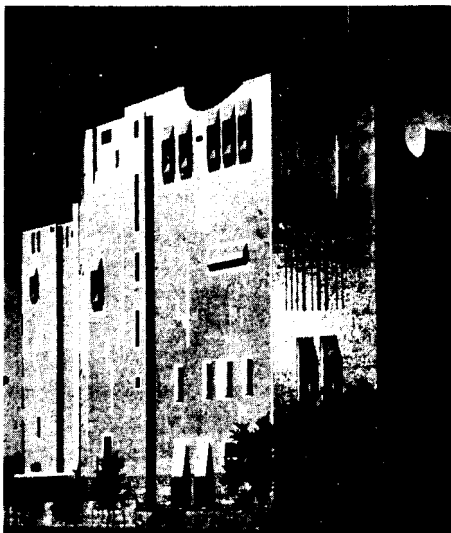
7:00 p.m. - 9:00 p.m.

### ■ Press Reception (Denver Press Club)

9:00 p.m. - 1:00 a.m.

### ■ SOUNDS OF THE WEST

A special evening of country western, rock 'n' roll, and big band music will be sponsored by the state municipal leagues from Colorado, Nebraska, New Mexico, North Dakota, South Dakota, Utah, Montana, and Wyoming.



## TUESDAY, NOVEMBER 30

7:30 a.m. - 9:00 a.m.

### ■ International Breakfast

8:30 a.m. - 4:00 p.m.

### ■ REGISTRATION

9:00 a.m. - 11:30 a.m.

### ■ Educational Exhibits Open

## PROGRAM TRACKS—SESSION I

9:30 a.m. - 11:30 a.m.

### ■ ECONOMIC DEVELOPMENT

#### Economic Development Strategies

This session is designed to demonstrate opportunities for city intervention in the local economy, to discuss how a city can put an economic development policy together, and to lay out some general principles to follow in organizing at the city level for economic development purposes.

### ■ MUNICIPAL FINANCE

#### What Federal and State Policies Do for You—and to You

This workshop will explore the fiscal impacts of federal and state policies on local governments. Issues covered are mandated costs and what to do about them, how to combat the policies of other governmental units that produce inadvertent negative side effects for cities, and how to cope with existing fiscal disparities between cities and suburbs and among regions of the country.

### ■ SHAPING THE URBAN ENVIRONMENT

#### Mock City Council Session

This session will focus on several growth management issues appearing with increased regularity on the council agendas throughout the country. How these mock local legislators confront these issues will be the basis for a discussion at the conclusion of this session and for discussions during the following three track sessions.

Continued

■ **COMMUNITY DEVELOPMENT**  
**Community Development: NLC's**  
**First Priority for Legislative Action**

This will be a briefing session on community development issues—programmatic and legislative—currently confronting the nation's cities. It will include a summation of community development policy issues under consideration at the Congress of Cities, and highlights of the community development legislative agenda for 1977.

■ **MEDIA**

**The Camera is Rolling. Now What Do You Do?**

This workshop is not for the naturally glib person who never freezes up when a television reporter sticks a microphone in his face and fires a question. It is meant for the official who would rather take a whipping than appear on television. A reporter will be on hand with television equipment to demonstrate live interview techniques, which will be followed by an instant replay critique session.

■ **INTERGOVERNMENTAL RELATIONS**

**What Federal and State Policies Do for You—and to You**

(Combined with Municipal Finance)

■ **SMALL CITIES**

**The Problems and Advantages of Being a Small City**

This will be a dialogue on the economy and the quality of life in a small city, as well as a small city's role in the intergovernmental system.

**Noon - 2:00 p.m.**

■ **Delegates Luncheon**

**PROGRAM TRACKS—SESSION II**

**2:30 p.m. - 4:30 p.m.**

■ **ECONOMIC DEVELOPMENT**  
**Economic Development Tactics**

This session will discuss in detail some alternative forms of an economic development organization; show how individual economic development projects should be evaluated; and describe in "primer" fashion the various financing tools available to cities in their economic development efforts.

■ **MUNICIPAL FINANCE**

**Pensions: Can Your City Pay the Bill?**

This session will examine tools and techniques that local officials can use to evaluate and deal with the long-range impacts of pension settlements. Major topics are a status report on the current situation in unfunded liabilities, how different retirement plan options impact on city budgets, the national legislative outlook on pension reform, and the desirability of city participation in the social security system.

■ **SHAPING THE URBAN ENVIRONMENT**

**Local Responsibilities under Federal Programs with Area-wide Planning Requirements**

This session will examine four major federal programs containing area-wide planning requirements, explain how the programs affect cities, and demonstrate how local elected officials have been able to use these programs to benefit their communities. The session also will cover the fragmentation of federal area-wide planning requirements and legislative and administrative attempts to improve the coordination of these requirements.

■ **COMMUNITY DEVELOPMENT**  
**Community Development: Initial Evaluation Efforts**

This is a session that will highlight HUD's second-year evaluation of the community development block grant program, as well as other evaluations conducted by NAHRO, the Brookings Institution, and citizen advocacy groups.

■ **MEDIA**

**The Camera is Rolling. Now What Do You Do?**

(Same as Session I)

■ **INTERGOVERNMENTAL RELATIONS**

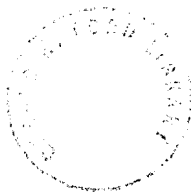
**Rights, Responsibilities, and Realities in the Intergovernmental System**

This discussion will focus on the rights and responsibilities of individuals, groups, and local governments; and the realities of politics and law. The focus of the discussion will be on recent court decisions affecting individuals and local governments in the areas of labor-management relations, growth control, and metropolitan fair-share cases.

■ **SMALL CITIES**

**The Part-Time Elected Official: A Balancing Act**

This will be a series of presentations on how a part-time elected official can get things done by the proper use of the city administrator and the city clerk, plus resources outside the city.



4:30 p.m. - 6:30 p.m.

■ **Women in Municipal Government:  
Business Meeting**

7:00 p.m. - 9:00 p.m.

■ **SPECIAL WORKSHOP**

**Stress: Effect on the Public Official at Work, in the Community, and at Home**

Through a series of brief lectures and exercises, participants will explore their behavior and determine the effectiveness of their objectives, time management, and the effects of stress at work and at home. Major sources of distress will be discussed and their psychological and physical effects analyzed.



**WEDNESDAY, DECEMBER 1**

8:30 a.m. - noon

■ **REGISTRATION**

**PROGRAM TRACKS—SESSION III**

9:00 a.m. - 10:30 a.m.

■ **ECONOMIC DEVELOPMENT  
Public-Private Possibilities**

A session is planned to give the private-sector perspective on local economic development efforts. Private-sector leaders will discuss the steps a city can take to leverage private-sector involvement in local governmental economic development programs successfully.

■ **MUNICIPAL FINANCE  
Budgeting without Tears**

This workshop will explore the advantages and disadvantages of different types of operating budgets and provide guidance on how to evaluate the long-range fiscal implications of capital improvements decisions. The session is designed to give elected officials a short course about modern budgeting tools and techniques and about the ability to relate those techniques to revenue and taxation options at the local government level.

■ **SHAPING THE URBAN ENVIRONMENT  
Growth and Decline: Managing for Better or Worse**

Most urban change can be put into one of two categories—growth or decline. Both aspects of change cause problems. Declining cities lose population, jobs, and tax base; growing cities overload public services, the physical infrastructure, and the natural environment. This session will compare and combine change management approaches from both growing and declining perspectives.

■ **COMMUNITY DEVELOPMENT  
Community Development Block Grants—Or What?**

This will be a debate session in which the current community development block grant approach will be compared with proposed alternatives and alternatives already existing in the programs.

■ **MEDIA**

**Living in the Shadow of Sunshine**

The sins of Watergate have elevated legislation requiring that all public business be done in public—the so-called Sunshine Laws—to the status of holy writ. We all want openness and honesty in government. But are Sunshine Laws the way to get this? What kinds of laws are in existence throughout the country at the municipal level? How are they working? What problems are elected municipal officials having with them? What problems are newspaper editors and reporters having? Has the press gained too large a hand in public decision making? A panel of local elected officials, editors, journalists, and legal scholars will explore these questions and suggest ways local officials and the media can learn to live civilly and work efficiently in the Sunshine.

■ **INTERGOVERNMENTAL RELATIONS**

**An Agenda for Reform and Reorganization of the Intergovernmental System: Proposals**

This session will be a presentation of three specific proposals for reform of the intergovernmental system to benefit municipalities. The proposals will be presented by an academician, a representative of the federal legislature, and a state governor.

■ **SMALL CITIES  
Federal Programs and Small Cities**

This session will be a forum for the discussion of how federal programs have an impact on smaller communities.

**Continued**



**PROGRAM TRACKS—SESSION IV**

**10:45 a.m. - 12:15 p.m.**

■ **ECONOMIC DEVELOPMENT**  
**The Federal Connection**

This session will discuss federal actions that affect the city economic base; suggest alternative, broad economic development policies to be pursued at the federal level to support urban conservation; and state the case for linkages at the federal and local levels between economic development, community development, and manpower programs.

■ **MUNICIPAL FINANCE**  
**How to Stretch Your City's Dollars**

This session will focus on how accounting and auditing systems and investment practices can stretch city dollars. Major topics are the advantages and disadvantages of different types of accounting systems and how those systems can have an impact on city revenue projections; how to manage municipal cash and the city's investment portfolio; and a discussion of current practices and standards in municipal auditing.

■ **SHAPING THE URBAN ENVIRONMENT**  
**What Happens if Local Officials Don't Manage Change?**

This session will focus on the political, economic, social, environmental, and intergovernmental implications of

local involvement in growth-management activities. Special emphasis will be given to the questions of how local officials can take the lead in managing growth without being misunderstood by the citizenry; how local officials can work with all segments within the community to control growth while promoting economic revitalization; and how local officials can use the media to educate citizens on policy issues surrounding growth management.

■ **COMMUNITY DEVELOPMENT**  
**Sorting Out the Federal Housing Morass**

In this discussion session, participants will address the current status of housing assistance programs, local government-private sector partnerships in housing, and implications of recent court decisions in the housing field.

■ **MEDIA**  
**Junking the Junket Myth**

Some local elected officials take heat from the local media every time they leave the city whether to testify at the state capitol, attend a seminar, represent their city in Washington, or go to a meeting to improve their management and decision-making abilities. Many delegates may be under fire right now for attending the Congress of Cities. City officials who had this problem and solved it will appear with the editors of their hometown news-

papers or news directors of their area television stations to show you how to debunk the junket idea.

■ **INTERGOVERNMENTAL RELATIONS**  
**An Agenda for Reform and Reorganization of the Intergovernmental System: Recommendations**

This will be a small group discussion of the proposals presented at the previous session. The objective of the session is to develop specific recommendations for reform of the intergovernmental system to improve the ability of municipalities to serve their citizens.

■ **SMALL CITIES**  
**Looking Ahead in Small Cities**

This will be a panel discussion on community planning: how to involve citizens; how to tie into a regional plan; how to use other levels of government.

**1:30 p.m. - 4:30 p.m.**

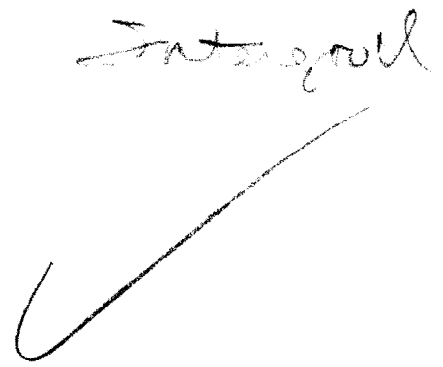
■ **Annual Business Session**

**6:30 p.m.**

■ **Annual Banquet, hosted by the city and county of Denver**



December 3, 1976

*Intergall*  


TO: JMC  
FROM: CAMERON  
SUBJECT: Request to see the President by Gov. Longley  
DICTATED BY STEVE McCONAHEY

Governor Longley's office has made a request for the President to see the Governor while the Governor is in town on Monday.

I have checked with Longley's office and find that it is strictly a personal request and they there are no pressing matters for the Governor to discuss with the President.

I understand that the President has a very busy schedule on Monday, and therefore do not feel that it is essential for us to make a request for his time.

If you have any questions on this, please call me.

5:15 p.m.



cc: Quern  
Hope  
McConahey

THE WHITE HOUSE  
WASHINGTON

*Int. Ent.*

76 DEC 6 PM 2 30

December 6, 1976

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

JIM CANNON

FROM:

JIM CONNOR *JEC*

The attached letter from Ralph J. Perk, Mayor of Cleveland, was returned in the President's outbox with the following notation:

"Mayor Ralph Perk gave me this at our 8:30 A.M. meeting. Can you check the situation and talk with me?"

Please follow-up with appropriate action.

cc: Dick Cheney



Attachment

Letter concerning Downton People Mover  
Proposals (DPM)



City of Cleveland

RALPH J. PERK  
MAYOR

Dear Mr. President

I was informed on Nov. 16<sup>th</sup> by the  
Dept. of Transportation that they have  
Completed further evaluation of the  
Downtown People Mover (D.P.M.)  
proposals and that the Cleveland  
proposal is among the eleven  
finalists.

There are three Cities to be  
Chosen and I am told by  
Engineers that we have one of  
the best and most practical of all.

(2)



## City of Cleveland

RALPH J. PERK  
MAYOR

Bob Patricelli, Administrator of the Urban Mass Transportation Administration and Sec'y Coleman will be making their decision soon.

The Downtown People Mover for Cleveland is the key to our downtown revitalization and renaissance. It is among the highest priorities for expanding the economy of my City and is supported by every segment of the Cleveland Community. (over)

(3)



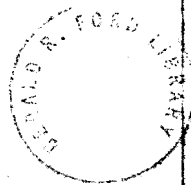
## City of Cleveland

RALPH J. PERK  
MAYOR

Mr. Thomas Vail, Editor and  
Publisher of the Cleveland  
Plain Dealer is extremely  
interested in this project and it  
will mean a great deal to our  
City.

I will appreciate your  
consideration in this urgent  
request.

Sincerely  
Ralph J. Perk.



cc: Quern  
Hope  
McConahey

THE WHITE HOUSE  
WASHINGTON

76 DEC 6 PM 2 30

December 6, 1976

*rb*

*Intergov'l*

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

JIM CANNON

FROM:

JIM CONNOR *JEC*

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"Mayor Ralph Perk gave me this at our 8:30 A.M. meeting. Can you check the situation and talk with me?"

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cc: Dick Cheney

Attachment

Letter concerning Downton People Mover  
Proposals (DPM)

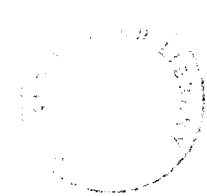
*12/7/76*  
*TT-on the merits*  
*Jmc*

THE WHITE HOUSE

WASHINGTON

December 6, 1976

MEMO FOR: MR. CANNON  
FROM: STEVE McCONAHEY  
THROUGH: CAMERON  
SUBJECT: People Mover



I have spoken with Bob Patricelli at UMTA and he identified the following cities as "in the running" for one of three demonstration grants to develop and install an automated system to move people short distances within downtown areas:

St. Paul  
Miami  
Jacksonville  
Norfolk  
Cleveland  
Detroit  
Indianapolis  
St. Louis  
Los Angeles  
Baltimore  
Houston

A team of UMTA officials will visit Cleveland this week to assess that city's application. It is my understanding that they are "about in the middle" competitively for these grants. You should also note that the following cities have already received ( or will soon receive) substantial capital grant commitments for other transit activities:

Miami \$600 -- 650 million  
Cleveland \$125 million  
Detroit \$600 million  
Baltimore \$570 million

UMTA's assessment of these applicants will be completed this week and the decision will be given to Secretary Coleman. Plans are to make final commitments within the next 2-3 weeks.

5:15 p.m.

THE PRESIDENT HAS SEEN....



## City of Cleveland

RALPH J. PERK  
MAYOR



Dear Mr. President

I was informed on Nov. 16<sup>th</sup> by the Dept. of Transportation that they have completed further evaluation of the Downtown People Mover (D.P.M.) proposals and that the Cleveland proposal is among the eleven finalists.

There are three Cities to be Chosen and I am told by Engineers that we have one of the best and most practical of all.  
(over)



(2)



## City of Cleveland

RALPH J. PERK  
MAYOR



Bob Patricelli, Administrator of the Urban Mass Transportation Administration and Sec'y Coleman will be making their decision soon.

The Downtown People Mover for Cleveland is the key to our downtown revitalization and renaissance. It is among the highest priorities for expanding the economy of my City and is supported by every segment of the Cleveland Community. (over)

(3)



## City of Cleveland

RALPH J. PERK  
MAYOR



Mr. Thomas Vail, Editor and  
Publisher of the Cleveland  
Plain Dealer is extremely  
interested in this project and it  
will mean a great deal to our  
City.

I will appreciate your  
consideration in this urgent  
request.

Sincerely  
Ralph Perk.

**City of Cleveland**

**Office of the Mayor**

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Bob Patricelli --

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Detroit

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Coleman - was decide next week  
or following week

*Interqvern  
INFORMATION*



ADVISORY  
COMMISSION ON INTERGOVERNMENTAL RELATIONS

WASHINGTON, D.C. 20575

December 6, 1976

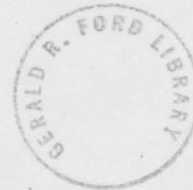
Professor Terry N. Clark  
Department of Sociology  
The University of Chicago  
1126 East 59th Street  
Chicago, Illinois 60637

Dear Terry:

Jim Cannon asked that we send you the enclosed copy of Improving Urban America: A Challenge to Federalism, to make sure that you see this recently released ACIR publication.

Kindest regards,

Wayne F. Anderson  
Executive Director



Enclosure

cc:Mr. James Cannon ✓

120905



ADVISORY  
COMMISSION ON INTERGOVERNMENTAL RELATIONS  
WASHINGTON, D.C. 20575

December 6, 1976

Mr. Robert A. Ladig  
Deputy Director  
Office of Municipal Finance  
Room 720  
Department of the Treasury  
1325 G Street, N.W.  
Washington, D. C. 20220

Dear Mr. Ladig:

Jim Cannon asked that we send you the enclosed copy of Improving Urban America: A Challenge to Federalism, to make sure that you see this recently released ACIR publication.

Sincerely,

Wayne F. Anderson  
Executive Director

Enclosure

cc:James Cannon ✓



ADVISORY  
COMMISSION ON INTERGOVERNMENTAL RELATIONS  
WASHINGTON, D.C. 20575

December 6, 1976

Dr. Richard Nathan  
Brookings Institution  
1775 Massachusetts Avenue, N.W.  
Washington, D. C. 20036

Dear Dick:

Jim Cannon asked that we send you the enclosed copy of Improving Urban America: A Challenge to Federalism, to make sure that you see this recently released ACIR publication.

Kindest regards,

Wayne F. Anderson  
Executive Director

Enclosure

cc:James Cannon ✓



ADVISORY  
COMMISSION ON INTERGOVERNMENTAL RELATIONS  
WASHINGTON, D.C. 20575

December 6, 1976

Dr. Roy Bahl  
Metropolitan Studies Program  
Maxwell School  
Syracuse University  
607 University Avenue  
Syracuse, New York 13210

Dear Roy:

Jim Cannon asked that we send you the enclosed copy of Improving Urban America: A Challenge to Federalism, to make sure that you see this recently released ACIR publication.

Kindest regards,

Wayne F. Anderson  
Executive Director

Enclosure

cc:James Cannon ✓







ADVISORY  
COMMISSION ON INTERGOVERNMENTAL RELATIONS  
WASHINGTON, D.C. 20575

December 6, 1976

Mr. Raymond D. Horton  
Temporary Commission on City Finances  
City of New York  
Office of the Mayor  
415 Madison Avenue  
New York, New York 10017

Dear Mr. Horton:

Jim Cannon asked that we send you the enclosed copy of Improving Urban America: A Challenge to Federalism, to make sure that you see this recently released ACIR publication.

Sincerely,

Wayne F. Anderson  
Executive Director



Enclosure

cc:James Cannon✓

Steve to go as well  
Interquers



ADVISORY  
COMMISSION ON INTERGOVERNMENTAL RELATIONS  
WASHINGTON, D.C. 20575

December 6, 1976 76 DEC 11 AM 8 58

The Honorable James M. Cannon  
Assistant to the President for  
Domestic Affairs  
The White House  
Washington, D.C. 20500

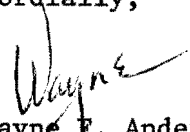
Dear Mr. Cannon:

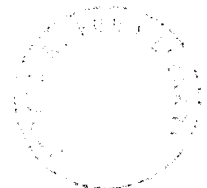
Chairman Merriam has asked that I transmit some additional thoughts concerning the review of ACIR's research program and selection of several new research topics.

As you know, the Commission began its discussions of this matter at its Black Hills meeting in August and expects to select two future research projects at its December 16-17 meeting. A general report on this subject, including evaluations of the eight topics preliminarily designated by the Commission as being high priority, appears in the Docket Book as TAB F.

Indications are that attendance at the December 16-17 meeting will be good, but Bob wants to make certain that the Commission benefits from the thoughts and appraisals of all its members concerning the research that will occupy its staff for at least the next 18 months. Therefore, if you cannot attend, he urges you to send a representative, if you can, or forward your reactions and conclusions in writing. Inasmuch as the Commission will be losing nine members after the December 16-17 meeting, and the outlook is that ACIR will not be fully reconstituted for three or four months, the December 16-17 meeting will be an important one and the only timely opportunity to make the research program selections.

Cordially,

  
Wayne F. Anderson  
Executive Director



120904

Intergovern.

cc: Quern  
Hanzlik  
McConahey  
Overman

ABRAHAM RIBICOFF, CONN., CHAIRMAN  
JOHN L. MC CLELLAN, ARK.  
HENRY M. JACKSON, WASH.  
EDMUND S. MUSKIE, MAINE  
LEE METCALF, MONT.  
JAMES B. ALLEN, ALA.  
LAWTON CHILES, FLA.  
SAM NUNN, GA.  
JOHN GLENN, OHIO  
CHARLES H. PERCY, ILL.  
JACOB K. JAVITS, N.Y.  
WILLIAM V. ROTH, JR., DEL.  
BILL BROCK, TENN.  
LOWELL P. WEICKER, JR., CONN.

RICHARD A. WEGMAN  
CHIEF COUNSEL AND STAFF DIRECTOR

## United States Senate

COMMITTEE ON  
GOVERNMENT OPERATIONS  
WASHINGTON, D.C. 20510

76 12 5 54  
December 9, 1976

Mr. James C. Cannon  
Member  
Advisory Commission on Intergovernmental Relations  
726 Jackson Place, N.W.  
Washington, D.C. 20575



Dear Mr. Cannon:

It is our understanding that the Advisory Commission on Intergovernmental Relations will select topics for study at its December meeting. We urge you to consider a detailed study of regional shifts in jobs, capital, and people and the distributional effects of federal aid and outlays.

As Members of Congress, we are concerned with deriving empirical data which would enable us to interpret national economic trends, disparities, and assess the needs of state and local governments. An analysis of this dimension of the federal system is essential in the formulation of future policy at the federal level. For this reason we believe it would be beneficial for a bipartisan group, such as the ACIR, to undertake a comprehensive study.

Within this broad topic we feel it is important that the following issues be studied:

1. The feasibility of developing alternate measurements of the economic needs of state and local governments (including, but not limited to, a poverty measure which would take into consideration cost of living variances, a population density factor, a cost of living factor, and an age of housing stock factor) and the potential use of such measurements as formula factors in the allocation of federal funds;
2. The extent to which urban problems influence regional shifts in resources and the relationship of the cities to revitalization of economically depressed areas; and

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Mr. James M. Cannon  
December 9, 1976  
Page 2

3. An assessment of the impact of federal spending practices (both contracts and assistance programs) on regions.

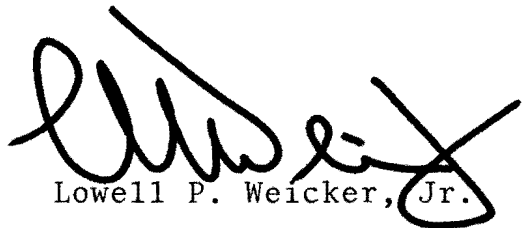
With some areas of the country suffering economic difficulties of a structural rather than cyclical nature, it is necessary to focus on these areas to formulate programs to alleviate their particular problems. This however, can only be done with empirical data. While the Commission must decide on its agenda, we hope that you will bear our recommendation in mind when you consider your study topics.

The ACIR has provided Congress and the nation with excellent work and innovative ideas on the operation of the federal system and we look to the Commission for continued leadership in this role.

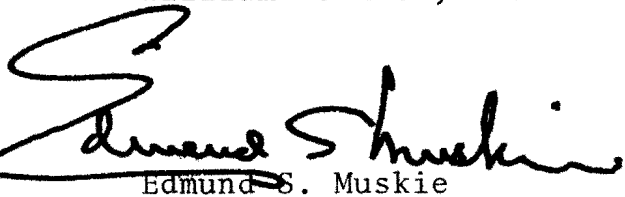
Sincerely,



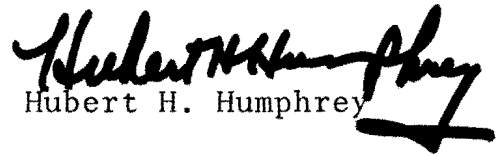
William V. Roth, Jr.



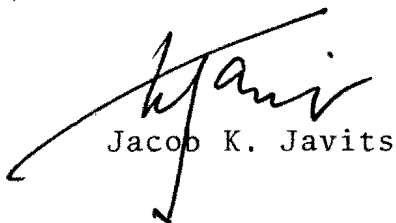
Lowell P. Weicker, Jr.



Edmund S. Muskie



Hubert H. Humphrey



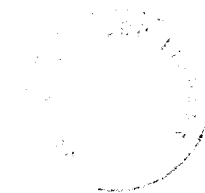
Jacob K. Javits



Edward W. Brooke



William D. Hathaway



THE WHITE HOUSE  
WASHINGTON

JME : Wm

Cities are:

Los Angeles —

Detroit —

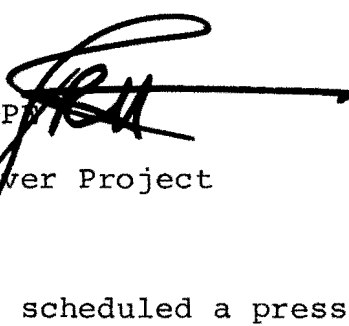
{ Houston  
St. Paul  
Cleveland }



THE WHITE HOUSE  
WASHINGTON  
December 21, 1976

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EYES ONLY

MEMORANDUM FOR: JIM CANNON  
FROM: JUDITH RICHARDS HOPPE   
SUBJECT: Downtown People Mover Project

At noon tomorrow Secretary Coleman has scheduled a press conference to announce three winning cities and the eight losing cities in the Downtown People Mover Demonstration Project. Tomorrow morning the Congressional Liason people at DOT will notify the appropriate senators and representatives on the Hill. Through Steve McConahey's operation, I understand that the appropriate mayors will also be notified. By this afternoon, we should have a list of the winning cities, a complete press kit, and copies of letters which Bill Coleman will send to each of the interested cities. I will pass this on immediately when I receive it.



122202

*Intergov'l*  
SCHEDULE PROPOSAL

DATE: December 28, 1976  
FROM: Steve McConahey *SM*  
THROUGH: Jim Cannon  
VIA: Bill Nicholson *BN*

MEETING: Republican Mayors attending the Mid-winter meeting of the U.S. Conference of Mayors.

DATE: January 18, 1977

PURPOSE: To thank them for their support and urge their continued efforts on the part of the Republican Party.

FORMAT: Mayor Ralph Perk's (Cleveland, Ohio) request is for a social event, lunch or breakfast. However, given the date of the event proposed, two alternatives are possible:

- a) Oval Office meeting with a smaller group representing the Republican Mayors (there might be some hard feelings among those excluded)
- b) Social event sponsored by the Mayors outside the White House to which the President would be invited.

PRESS COVERAGE: None recommended.

STAFF: Jim Cannon

RECOMMEND: JIm Cannon and Steve McConahey

PREVIOUS PARTICIPATION: The President met with a group of them early in 1976 and saw many of them individually throughout the year.

BACKGROUND: Mayor Perk, the current Chairman, has requested "an event" at the White House for the President to meet informally with these Mayors. The Republican Mayors endorsed the President early in the primaries and worked hard throughout the campaign. They were also supportive of domestic policies and several countercyclical vetoes (e.g. public works).

RECOMMENDATION: Recommend the President participate in some type of meeting, particularly given the fact that an event was held recently for Republican Governors while they were in town.