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THE WHITE HOUSE  
WASHINGTON

*Meeting file  
Intergov.*

June 1, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY

SUBJECT:

Reason for Ralph Griffin Meeting

When Governor Ray was here several weeks ago to meet with the President, we had lunch with him and discussed the current status of gubernatorial races throughout the country. Mrs. Smith and Governor Ray indicated that Ralph Griffin would be the person to discuss this matter with in order to get the most up-to-date information. You then asked me to set up such a meeting as soon as possible to meet with Griffin and discuss this matter.

I recommend that we meet with him prior to the National Governors' Conference scheduled for the first week of July.

*Same  
1976  
set up again  
Jun*



THE WHITE HOUSE  
WASHINGTON

Mr. Cannon:

This has been changed now to  
Monday, May 17 from 2:30 to  
3:30 (it's still kind of  
tentative). I've put this on  
your calendar.

k



Mr. Cannon:

McConahey's secretary called about a Republican Governor's Conference -- Ralph Griffin's Briefing on Republican Gubernatorial Election). To be held at 310 1st St., S.E., Eisenhower Building, at 2:30 on Monday, May 10.

If you plan to go, McConahey would meet you and go over with you.

I WILL GO TO CONFERENCE \_\_\_\_\_

I WILL NOT GO TO CONFERENCE \_\_\_\_\_

OTHER \_\_\_\_\_

✓ - 2 of 2  
possibly  
can



k



THE WHITE HOUSE  
WASHINGTON

June 7, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY *SM*

SUBJECT:

President's Memorandum  
on Intergovernmental Coordination

I am not sure how to interpret the President's question "wonder if we can undertake this until after Kansas City"? The point is that we are already undertaking many of the efforts if not more than are outlined in my memorandum to you. Therefore, I do not think we can wait until after Kansas City to begin this effort, particularly since it has some benefits for the President.

If the President is referring to whether we can hold off our meeting with him until after Kansas City, I suppose we can. However, as you well know, these items tend to slip between the cracks and it may be better to meet with him while an item is still fresh in his mind. I will defer to your judgment on what meeting date is most appropriate.

Attachment



*file*  
*Intergovernmental*

THE WHITE HOUSE  
WASHINGTON

June 11, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY

*Kathy Conover for:*

SUBJECT:

Meeting with the President  
Intergovernmental Relations

As a follow-up to our discussion about the President's desire to take up our memorandum after Kansas City, I might suggest that you recommend the meeting prior to Kansas City because of the relationship of our efforts to the campaign. As we discussed yesterday, we can play a very positive role prior to and after the convention.



*for*  
*I'm*  
*W*  
*talk*  
*first*  
*Jim*

THE WHITE HOUSE

WASHINGTON

June 18, 1976

Dear Stan:

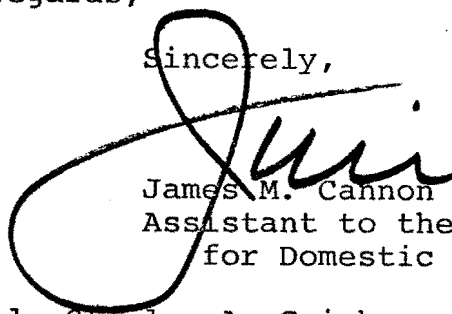
We are extremely appreciative of your hard work on behalf of the President.

I will take up your suggestions for organizing the mayors of the nation in support of the President with Rogers Morton and others at the President Ford Committee.

Again, many thanks for your impressive support and action.

With warm regards,

Sincerely,



James M. Cannon  
Assistant to the President  
for Domestic Affairs

The Honorable Stanley A. Cmich  
Mayor of Canton  
City of Canton, Ohio



file  
Batergov.

*Sunday?*  
*?*

*VP? ?*

THE WHITE HOUSE  
WASHINGTON

JMC

Pat Delaney says Reagan  
and Carter will be at the  
NACo Conference either  
Monday or Tuesday morning.

*NACo*  
Carter is definitely going  
to be at USCM; Delaney is  
not sure about Reagan.  
He does not know the exact  
day Carter will be there.

Pat would like to speak  
with you further on this.

j



THE WHITE HOUSE  
WASHINGTON

6/21/76

✓ —

Mr. Osh

Steve when

Reagan

and Carter

are coming.

Jim



Steve  
very good

Thanks -  
Jim



THE WHITE HOUSE

WASHINGTON

June 21, 1976

MEMORANDUM FOR: JAMES M. CANNON  
FROM: STEVE McCONAHEY *SBM*  
SUBJECT: USCM And NACo Conferences

As you know, the annual meetings of the U. S. Conference of Mayors (USCM) and the National Association of Counties (NACo) begin this Saturday and will continue through the middle of next week. We will provide you tomorrow the complete list of Federal participants at both conferences. We are still waiting word regarding Vice Presidential attendance at the meetings. At the moment, the only senior Administration officials attending are Secretaries Richardson (USCM), Hills (USCM), and Usery (NACo and USCM).

Because of the timing and importance of these two meetings, including the possibility that both of the Presidential challengers will appear, I recommend that in the absence of Presidential appearances, a senior White House assistant attend both conferences. More specifically, I strongly recommend that you visit the USMC meeting on Saturday evening and the NACo meeting on Sunday and Monday.

Other White House participation will include Paul Myer at the NACo meeting (Tuesday and Wednesday), and Pat Delaney and Ray Hanzlik in Milwaukee (for the entire conference). My attendance will depend upon my return from Puerto Rico.

The reasons for your attendance are several:

- The Republican Mayors plan to caucus on Saturday evening to discuss the politics of the nomination. Without your presence, the President will have no representative at that meeting. Pat and Ray cannot attend for Hatch Act reasons. Your attendance will be a clear signal to the GOP Mayors of the President's desire for their support.

- In terms of NACo, there remain some hard feelings about the absence of White House presence at their last annual meeting in Hawaii. Moreover, they were counting on the President giving the Keynote address, and it appears now that only Secretary Usery will be there. Among the seven major public interest groups, NACo is giving the strongest support to the President and I think it is appropriate for you to be on hand.
- The Puerto Rico trip will prevent me from being on hand during the opening phases of both conferences. Since you and I have name recognition among the mayors and county officials, one of us should be available.

If you approve this proposal, I suggest you arrive in Milwaukee on Saturday in time to attend the GOP Mayors' caucus. You could then proceed to Salt Lake City on Sunday morning, attending the remainder of the NACo sessions that day and Monday morning. You would be able to return to Washington Monday evening.

Attached, for your information, are Agendas for the NACo Conference (Tab A) and USCM Conference (Tab B).

APPROVE \_\_\_\_\_

DISAPPROVE \_\_\_\_\_

Attachments





Tab  
A

# NACo

Saturday, June 26	Sunday, June 27	Monday, June 28	Tuesday, June 29	Wednesday, June 30
<p>Conference/Credential Registration noon-8:30 p.m.</p> <p>Urban Affairs Committee Meeting (all day)</p> <p>Steering Committee Meetings (Afternoon)</p>	<p>Conference/Credential Registration 7-8:30 a.m. noon-7 p.m.</p> <p>Educational Exhibits noon-5 p.m. 6:30-7:30 p.m.</p> <p>Opening General Session 9-11 a.m.</p> <p>Resolutions Committee Meeting noon-5 p.m.</p> <p>Affiliate Meetings</p> <p>NACo President's Reception 6:30-7:30 p.m.</p>	<p>Conference/Credential Registration 8 a.m.-1:30 p.m.</p> <p>Educational Exhibits 9 a.m.-4 p.m.</p> <p>Presidential Candidates Forum 8:30-10 a.m.</p> <p>Panel Sessions 10:15-11:45 a.m.</p> <p>Exhibit Luncheon 11:45 a.m.-1 p.m.</p> <p>Panel Sessions 1-2 p.m.</p> <p>Panel Sessions 2:15-3:15 p.m.</p> <p>Presidential Candidates Forum 3:30-5 p.m.</p> <p>Affiliate Meetings</p>	<p>Educational Exhibits 10 a.m.-2 p.m.</p> <p>Presidential Candidates Forum 8:30-10 a.m.</p> <p>Panel Sessions 10:15-11:45 a.m.</p> <p>Exhibit Luncheon 11:45 a.m.-1 p.m.</p> <p>Panel Sessions 1-2 p.m.</p> <p>Panel Sessions 2:15-3:15 p.m.</p> <p>Affiliate Meetings</p> <p>NACo Annual Business Meeting 3:30-5 p.m.</p>	<p>NACo Annual Business Meeting 8:30 a.m.-adjournment</p> <p>Affiliate Meetings</p> <p>Closing Banquet 6:30 p.m.</p>

Tab  
B

# U.S. CONFERENCE of MAYORS

## PROGRAM

SATURDAY, JUNE 26

### Registration

10:00 a.m. - 5:00 p.m.

First Floor Lobby, Convention Hall

### Policy Committee Meetings

1:00 p.m. - 5:00 p.m.

Community Development and Housing Committee  
Room W5

Chairman: JOHN H. POELKER  
Mayor of St. Louis

Criminal and Social Justice Committee  
Room E2

Chairman: MAYNARD JACKSON  
Mayor of Atlanta

Energy and Environment Committee  
Room W3

Chairman: JOHN G. HUTCHINSON  
Mayor of Charleston, W. Va.

Human Development Committee  
Room ~~E3~~ W4

Chairman: HARVEY I. SLOANE  
Mayor of Louisville

Transportation Committee  
Room W2

Chairman: NEIL GOLDSCHMIDT  
Mayor of Portland, Ore.

Urban Economics Committee  
Room ~~W4~~ E5

Chairman: COLEMAN YOUNG  
Mayor of Detroit

### Welcoming Reception

6:00 p.m. - 8:00 p.m.

Milwaukee Museum, 800 West Wells Street

Host: Mayor Henry W. Maier and Americology Division of  
American Can Company

(Buses will depart hotels 15 minutes prior to reception,  
and will be available for return to hotels)

Children Welcome

*Use room  
numbers as  
shown*

Insert 2

The workshop will feature a discussion of the ways business supports the Arts, and a discussion of Federal resources that cities have used in support of their Arts program. The discussion will take place in a setting of some of Milwaukee's finest endeavors in the Arts.

(Participants and delegates assemble for convening of workshop and opening discussion. Buses will then leave Convention Hall for tour of Performing Arts Center, the renovation of the historic Pabst Theater, and the new Art Center at the Lake-front. Buses will return to Convention Hall or hotels at close of tour. Spouses welcome.)

Old World Milwaukee Reception, Dinner, and Entertainment

6:00 p.m. - 10:30 p.m.

MECCA

Host: Mayor Henry W. Maier

"A Night In Old World Milwaukee"

produced by Bob Milkovich

Ethnic Production

MILWAUKEE

(Buses will depart hotels 15 minutes prior to reception, and will be available for return to hotels.)

MONDAY, JUNE 28

Registration

8:00 a.m. - 5:00 p.m.

First Floor Lobby, Convention Hall

Opening Plenary Session

9:00 a.m. - 12:00 Noon

Great Hall, First Floor

44th Annual Conference called to order

MOON LANDRIEU

Mayor of New Orleans

President, United States Conference of Mayors

Concert: Milwaukee International Folk Band

Presentation of Colors: 84th Division Bicentennial Color Guard

United States Army Reserve

The National Anthem

Invocation: Rabbi Barry Silberg

Congregation Emanu-El B'ne Jeshurun

Welcoming Address:

(Addresses;)

HENRY W. MAIER

Mayor of Milwaukee

PATRICK J. LUCEY

Governor of Wisconsin

Report of the President of the U. S. Conference of Mayors

MOON LANDRIEU

Mayor of New Orleans

substitute  
FRANCIS B.

(Should read  
Rabbi Barry B. Silberg)



Bicentennial Presentation:

HUGH HALL

Assistant Administrator, American Revolution  
Bicentennial Administration

Addresses:

ALAN K. CAMPBELL

Dean, Maxwell School of Citizenship and Public Affairs  
Syracuse University

ROBERT R. NATHAN

President, Robert R. Nathan Associates, Incorporated

ELLIOT L. RICHARDSON

Secretary of Commerce

International Luncheon

12:00 Noon - 2:00 p.m.

West Hall, First Floor

Invocation: Reverend Bert S. Gregg

Pastor, St. Matthew Christian Methodist Episcopal Church

Address:

THE HONORABLE NELSON A. ROCKEFELLER

Vice President of the United States

(Host: Xerox Corporation)

Workshop

2:00 p.m. - 5:00 p.m.

Room E2

Community Development for Cities Under 50,000 Population

Moderator: A. J. COOPER, JR.  
Mayor of Prichard

Presentations: PAUL J. O'KEEFE  
Mayor of Plainfield

DAVID O. MEEKER

Assistant Secretary for Community Planning  
and Development, Department of Housing and  
Urban Development

CHARLES J. ORLEBEKE

Assistant Secretary for Policy Development  
and Research, Department of Housing and  
Urban Development

Workshop

2:00 p.m. - 5:00 p.m.

Room W5

Transportation: A Balanced Urban System and The Role of Mass Transit

Moderator: JEFFREY M. FRIEDMAN  
Mayor of Austin

HODGES - 585-3601 - JUNE 16, 1976

SECOND PROOF





*Insert 3*  
*1*  
Presentations: COLEMAN A. YOUNG

Mayor of Detroit

ALINDA NEWBY

Transportation Project Director  
Public Technology, Inc.

Representative from Urban Mass Transportation  
Administration, Department of Transportation

Workshop

2:00 p.m. - 5:00 p.m.

Room E5

Youth

Moderator: ROBERT M. BUHAI

Mayor of Highland Park, Ill.

Presentations: PAUL E. BARTON

Staff Director, National Manpower Institute  
Washington, D.C.

ESTHER I. FRIEDMAN

Executive Assistant to Assistant Secretary for  
Employment and Training, Department of Labor

MARY D. KEYSERLING

Co-Chairwoman, National Task Force on  
Juvenile Delinquency

ALEX A. MALESKI

National Collaborator for Youth  
(Divisional Director, Manpower and Program  
Services, Boys' Club, New York City)

WARREN WIDENER

Mayor of Berkeley

*double*  
*collaboration*

Workshop

2:00 p.m. - 5:00 p.m.

Room E4

Police Training—The Foundation for Law Enforcement

Discussion and tour of City of Milwaukee Safety Academy

(Participants and delegates assemble in room indicated. Buses will leave Convention Hall for Academy and return to Convention Hall or hotels at conclusion of tour. Tour of police and fire training facilities to be conducted by staff of City Safety Academy. Spouses welcome.)

Reception

6:00 p.m. - 8:00 p.m.

MGIC Plaza, Market and Kilbourn Streets

Hosts: Mayor Henry W. Maier, The MGIC Investment Corporation,  
and Touche Ross & Company

(Buses will depart hotels 15 minutes prior to reception  
and will be available for return to hotels.)

*X*  
*Widener should be*  
*first 2 presentations*

*X*

TUESDAY, JUNE 29

Registration

8:00 a.m. - 5:00 p.m.

First Floor Lobby, Convention Hall

Second Plenary Session

9:00 a.m. - 12:00 Noon

Great Hall, First Floor

Addresses:

ROBERT S. STRAUSS

Chairman, Democratic National Committee

MARY LOUISE SMITH

Chairman, Republican National Committee

Presentations by Candidates for President of the United States

Workshop

2:00 p.m. - 5:00 p.m.

Room W2

Local Economic Development: A Comprehensive Strategy

*Moderator:* PAUL T. JORDAN  
Mayor of Jersey City

*Presentations:* JOHN H. READING  
Mayor of Oakland  
PETER LIBASSI  
President, Hartford Process  
THOMAS A. KELLY  
Director, Economic Development, State of  
New Jersey; President, National Council  
for Urban Economic Development  
JOHN W. EDEN  
Deputy Under Secretary of Commerce

Workshop

2:00 p.m. - 5:00 p.m.

Room E2

Community Development for Cities Over 50,000 Population

*Moderator:* RICHARD E. CARVER  
Mayor of Peoria

*Presentations:* ROBERT BEAUDIN  
Mayor of Duluth  
DAVID O. MEEKER  
Assistant Secretary for Community Planning  
and Development, Department of Housing  
and Urban Development  
CHARLES J. ORLEBEKE  
Assistant Secretary for Policy Development  
and Research, Department of Housing  
and Urban Development

HODGES -- 585-3601 -- JUNE 16, 1976

SECOND PROOF





Workshop  
2:00 p.m. - 5:00 p.m.  
Room E5

The Political Realities of Aging

Moderator: TOM BRADLEY  
Mayor of Los Angeles

Presentations: WESLEY C. UHLMAN,  
Mayor of Seattle

LEWIS C. MURPHY  
Mayor of Tucson

ERNEST E. PROULX  
Mayor of Holyoke

GABRIEL CAZARES  
Mayor of Clearwater

Workshop  
2:00 p.m. - 5:00 p.m.  
Room W5

Council-Manager Government and The Elected Official

The leadership role of the Mayor in the Council-Manager form of city government. Leadership policy and management—who has the responsibility

Moderator: HARRY E. KINNEY  
Mayor of Albuquerque

Presentations: MARK E. KEANE  
Executive Director, International City  
Management Association

THOMAS W. FLETCHER  
Associate Professor, Golden Gate University

JACK D. MALTESTER  
Mayor of San Leandro

ANGELO R. MARTINELLI  
Mayor of Yonkers

WEDNESDAY, JUNE 30

Registration  
8:00 a.m. - 4:00 p.m.  
First Floor Lobby, Convention Hall

Third Plenary Session  
9:00 a.m. - 12:00 Noon  
Great Hall, First Floor

Addresses:

CARLA A. HILLS  
Secretary of Housing and Urban Development

W. J. USERY, JR.  
Secretary of Labor

X Review the  
-Urban in modern  
-Business in  
-Government

*see insert 4 for mail*

THOMAS P. O'NEILL, JR.  
House Majority Leader  
United States House of Representatives

Mayors Leadership Institute Alumni Graduate Luncheon and Workshop  
12:00 Noon - 2:00 p.m.  
Rooms W3 and W4

Workshop  
2:00 p.m. - 5:00 p.m.  
Room E5

*align with line above*

Responsibility of the City To Its Employees and of the  
Employees To The City

Moderator: BUCKNER F. MELTON  
Mayor of Macon

Presentations: GEORGE R. MOSCONE  
Mayor of San Francisco

MARGARET T. HANCE  
Mayor of Phoenix

SAM ZAGORIA  
Director, Labor-Management  
Relations Service

Workshop  
2:00 p.m. - 5:00 p.m.  
Room E2

Mayor's Role in Financing Housing in Cities

Moderator: PETE WILSON  
Mayor of San Diego

Presentations: RICHARD J. DAVIS  
Mayor of Portsmouth

JOSEPH BARRY  
Barry & Barry Associates, Newark; *see insert 6*

Workshop  
2:00 p.m. - 5:00 p.m.  
Room W5

Volunteerism

Moderator: TOM MOODY  
Mayor of Columbus, Ohio

Presentations: MARGERY K. STICH  
Director, VIGOR, New Orleans

ELLSWORTH CULVER  
National Director, Involvement, Inc.

MRS. KATHY SLOANE  
Louisville

TOM BRADLEY  
Mayor of Los Angeles

*rearrange  
- to city should be  
first presentation*

X  
HODGES - 585-3601 - JUNE 16, 1976

SECOND PROOF

X

INSERT 1

Moderator: DAVID H. SHEPHERD  
Mayor of Oak Park, Michigan

INSERT 2

Moderator: E. CLAY SHAW, JR.  
Mayor of Fort Lauderdale

Presentations: GEORGE C. SEYBOLT  
President, William Underwood Company  
Westwood, Massachusetts

ROBERT E. KINGSLEY  
Manager of Urban Affairs, EXXON  
Corporation, New York, New York

CARL F. STOVER  
Director, Resources Development,  
National Endowment for the Arts

GORDON BRAITHEWAITE  
Deputy Director, Expansion Arts  
Program, National Endowment for  
the Arts

MICHAEL NEWTON  
President, Associated Councils of  
the Arts, New York, New York

BEN BARKIN  
Barkin, Herman, Solochek & Paulsen  
Milwaukee, Wisconsin

INSERT 3

ROBERT E. PATRICELLI  
Administrator, Urban Mass Transportation  
Administration, Department of Transportation

INSERT 4

FRANK CHURCH  
U. S. Senator, Idaho

NORMAN Y. MINETA  
U. S. House of Representatives  
California

INSERT 5

DAVID VANN  
Mayor of Birmingham

INSERT 6

Applied Housing Association (this would read:  
JOSEPH BARRY  
Barry & Barry Associates, Newark  
Applied Housing Association)

Workshop  
2:00 p.m. - 5:00 p.m.  
Room W2

*fill*

**Capturing the Resources of Science and Technology Transfer for  
Local Government**

This workshop is designed to bring into focus the Science and Technology needs of cities, and the national resources potentially available to satisfy those needs.

The workshop will feature a roundtable discussion of the Federal role, the use of Federal laboratories, the methods of networking cities, and the workings of public interest groups in Research and Development in Science and Technology transfer to local government.

**Presiding:**

Summerfest Reception  
6:00 p.m. - 11:00 p.m.  
Summerfest Grounds

*Hosts: Mayor Henry W. Maier and Miller Brewing Company,  
Pabst Brewing Company, and Joseph Schlitz Brewing Company*

(Buses will depart hotels between 5:30 p.m. and 6:00 p.m. for the Summerfest Grounds. Return transportation will be available until closing.)

Casual Dress Suggested

**THURSDAY, JULY 1**

Closing Plenary Session  
9:00 a.m. - 12:00 Noon  
Great Hall, First Floor

**Report of the Resolutions Committee**

*Chairman:* NEIL GOLDSCHMIDT  
Mayor of Portland, Ore.

*Vice Chairman:* HELEN G. BOOSALIS  
Mayor of Lincoln

**Discussion**

**Report of the Nominating Committee**

*Chairman:* JOHN T. CAMPBELL  
Mayor of Columbia, S.C.

*Vice Chairman:* HARVEY I. SLOANE  
Mayor of Louisville

*Members:* John J. Buckley, Lawrence; Lila Cockrell, San Antonio; Richard J. Daley, Chicago; Peter F. Flaherty, Pittsburgh; William S. Hart, Sr., East Orange; Ben H. Lewis, Riverside; Henry W. Maier, Milwaukee; Jack D. Maltester, San Leandro; George M. Sullivan, Anchorage.

Address by Newly Elected President of the Conference of Mayors

Adjournment



INSERT 7

ALBERT M. COLE

Director of Forum II: The Changing  
Market for Middle Income City Housing;  
McKenna & Fitting Law Firm, Washington, D.C.

INSERT 8

Flowers by Olde English;

INSERT 9

WISN-TV; WITI-TV; WMVS-TV; WMVT-TV; WTMJ-TV;

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

June 21, 1976

MEMORANDUM FOR

JIM CANNON

FROM

PAUL MYER

Per your request, attached is a redraft of the Presidential letter to members of the New Coalition on General Revenue Sharing.

Attachments

*Paul*  
*Too dated*  
*How*  
*When*  
*Sen. Long*  
*wri*  
*act?*  
*for*

6/21

REDRAFT OF PRESIDENTIAL LETTER TO NEW COALITION

Dear :

Congratulations on your role in gaining House passage of legislation extending the General Revenue Sharing program. This was a great victory, and I am deeply appreciative of your support.

It is most important that the Senate now act quickly and favorably on legislation to extend and strengthen the program. I encourage you, as a leader of the New Coalition representing State and local government officials, to continue your fine work on renewal of General Revenue Sharing.

Sincerely,

GERALD R. FORD

NEW COALITION MEMBERS

Governors

Governor Robert D. Ray, Chairman  
State Capitol  
Des Moines, Iowa 50319

Governor Calvin L. Rampton  
State Capitol  
Salt Lake City, Utah 84114

Governor Daniel J. Evans  
State Capitol  
Olympia, Washington 98504

State Legislators

Representative Tom Jensen  
House Minority Leader  
State Capitol  
Nashville, Tennessee 37219

Speaker Martin O. Sabo  
State Capitol  
St. Paul, Minnesota 55155

Vacancy

Mayors

Mayor Hans Tanzler  
City Hall  
Jacksonville, Florida 32202

Mayor Moon Landrieu  
City Hall-Civic Center  
New Orleans, Louisiana 70130

Mayor John Poelker  
City Hall  
St. Louis, Missouri 63103

Mayor Kenneth Gibson  
City Hall  
Newark, New Jersey 07102

County Officials

Commissioner Charlotte Williams  
Genessee County Court House  
Flint, Michigan 48502

Supervisor Jack Walsh  
Board of Supervisors  
County Administration Bldg.  
San Diego, California 92108

Supervisor Vance Webb  
Board of Supervisors  
513 Polk Street  
Taft, California 93268



THE WHITE HOUSE

WASHINGTON

June 23, 1976

MEMORANDUM FOR THE PRESIDENT

FROM: JIM CANNON *Jm*  
SUBJECT: Representation at the Mayors, County  
Executives and Governors Conference

I think it is my responsibility to tell you that I believe we are making a serious mistake in having no representation by you or the Vice President at any one of the three upcoming public interest conferences.

National Association of Counties,  
Salt Lake City, June 26-30

U.S. Conference of Mayors, Milwaukee,  
June 26 - July 1

National Governors' Conference, Hershey,  
Pennsylvania, July 4-7

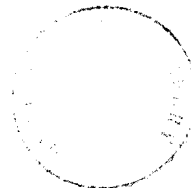
Of the three conferences, I believe NACo is the most important to you politically. Many of the executives support you and your policies, some are delegates and others will influence delegates. Rog Morton and I think your absence will be noted -- particularly since Governor Carter and Reagan are likely to appear.

The Mayors' Conference is also important, but Secretaries Hills, Richardson and Uesery will represent the Administration. I also understand that it will be a difficult political climate since the Democratic mayors are considering this meeting to be a pre-nomination rally for Governor Carter.

The Governors' Conference has been shortened to a one-and-a-half day meeting. Although Governor Carter will likely attend, I do not believe your appearance would have a major political pay-off. Moreover, you will be seeing some of the governors at the July 4th celebration in Philadelphia.



In sum, if there is any way possible, I recommend that you address the NACo Conference. They have indicated a willingness to adjust their schedule to your requirements.



THE WHITE HOUSE  
WASHINGTON

June 25, 1976

*Sent to McCrory*

*Stearns -  
H. I...  
John*

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

JIM CANNON

FROM:

JIM CONNOR *JEC*

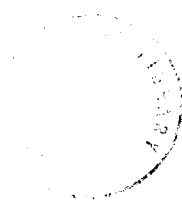
SUBJECT:

Representation at the Mayors, County  
Executives and Governors Conference

The President reviewed your memorandum of June 23 on the above subject together with a memorandum prepared by Bill Nicholson on the subject of the NACO Conference, copy attached. The following notation was made:

"I agree - Unfortunate."

cc: Dick Cheney  
Bill Nicholson



MEMORANDUM

THE WHITE HOUSE

WASHINGTON

June 25, 1976

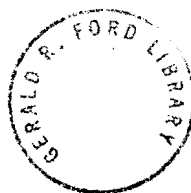
MEMORANDUM FOR: JAMES CONNOR  
FROM: WILLIAM NICHOLSON *WNN*  
SUBJECT: NACO Conference, Salt Lake City, June 26-30

This event has been through the scheduling system three times. The President's appearance was practically assured until Puerto Rico became a reality.

I do not believe a Presidential trip to Utah on June 29 has any long-range net value. The President returns late on June 28th and is sandwiched by Prime Minister Miki on June 30th.

This added trip would insure media coverage by an exhausted press corps and would greatly limit any bounce the President might get out of the Puerto Rico summit.

A film message to NACO was accomplished on June 21st.



*Intergo'l* *Sent 7/7*

THE WHITE HOUSE  
WASHINGTON

June 30, 1976

MEMORANDUM FOR: JIM CANNON  
FROM: ART QUERN *Art*  
SUBJECT: Results of Governor's Welfare Poll

*Art: Why not a Block welfare grant to would states? it work? Jim*

The National Governor's Conference recently conducted a poll of governors in preparation for a welfare reform resolution for the meeting this weekend. About 40 governors responded to the questionnaire.

The poll shows strong backing for several specific welfare reform concepts (the number of governors in favor is shown in brackets):

- ?*
1. Full federal financing of welfare and Medicaid (24)
  2. A single national welfare standard (37)  
-- With regional or state variations (25)
  3. State administration of welfare (31 vs. 10 in favor of Federal administration)
  4. Block grant with fixed federal investment and state administration (22)
  5. (Expanded eligibility to underemployed (i.e. low income) intact families (32)
  6. Strong work requirements and work incentives for employable recipients.
  7. Changes in administration of such things as treatment of income, eligibility documentation, work incentives, and reporting requirements. (Regulations considered to be too restrictive, unclear, and overly complex.)

None of these constitutes a surprise except perhaps the support of regional/state variations in the national standard (pt. #2 -- already endorsed by Carter), and the willingness to accept a fixed federal dollar amount (pt. #4 -- which appears to put states at risk for caseload growth).



*Jennifer*

THE WHITE HOUSE

WASHINGTON

July 9, 1976

MEMORANDUM FOR: JIM LYNN  
PAUL O'NEILL

FROM: JIM CANNON *Jm*

SUBJECT: Intergovernmental Affairs

At a meeting with the President today, Governor Cecil Andrus, the new chairman of the National Governors' Conference, complimented the President on his swift and effective action to reverse the ban on Father-Son dinners, and suggested that the President take more of these common-sense actions.

Specifically, Andrus proposed that he, as chairman of the National Governors' Conference, undertake a major effort to work with the Administration on undoing some of the worst existing regulations. The President liked the idea and suggested we formalize such a cooperative effort.

The President agreed that the best approach would be for the Domestic Council to draft a proposal, work out details with OMB, and get it going.

I suggest that Steve McConahey and I meet with you to discuss how we can accomplish this in the context of OMB's management effort and the Domestic Council's current regulatory reform activities.

cc: Jim Connor



LAW OFFICES OF  
BROOKS & KLITZKIE, P.C.  
101 CITICORP BUILDING  
MARTYR STREET AT O'BRIEN DRIVE  
AGANA, GUAM

JAMES S. BROOKS  
ROBERT KLITZKIE  
JOHN L. AVERY

July 10, 1976

MAIL: P. O. BOX 1115  
AGANA, GUAM 96910  
TEL.: 472-6848

Call Ellie Peterson  
for attachments

457-1939

Ellie did not  
receive  
enclosures

Mrs. W. Merritt Peterson  
President Ford Committee  
1828 L Street, N.W.  
Suite 250  
Washington, D.C. 20036

Dear Elly:

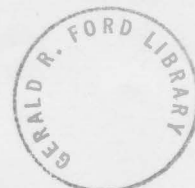
As this letter is being written I am hoping to have a telephone call from you shortly. Your office said you were enroute back to the District from somewhere out west. Creighton Holden is supposed to be in Guam July 16 and is to address a joint meeting of the Chamber of Commerce and the Guam Visitors Bureau. If possible, I would like you to let him know that I would appreciate it if we could meet for a few minutes with our delegates to solidify their commitment to the President.

By this time you should be aware that the four have publicly pledged to the President but it never hurts to let them know their backing is appreciated. I have met Holden several times back in Michigan but I doubt if he remembers me, so your intervention would help.

*Jim Cannon*  
Enclosed are the Pacific Daily News story regarding the Guam delegates' decision to back the President and a letter from our State Chairman to the President. The latter asks for an extension of time during which people may apply to the SBA for typhoon recovery loans. If you can encourage the White House to act favorably on this request, which has also been formally requested by the Governor and our Legislature, that would be great.

As to your request for women's names, I suggest you write to Teresita Perez, a delegate, and ask her to participate in your plans in Kansas City. I am sure she would be receptive and do a good job.

Sorry I won't be at the Convention but I am sure you will have everything well on hand. [What, by the way, is going on now with the Committee? Yesterday's news had it that Ron Niessen



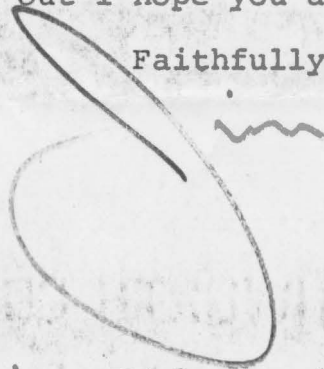
Page Two

James S. Brooks to W. Merritt Peterson

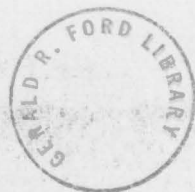
July 10, 1976

was saying that Rog Morton was not going to be replaced as Committee Chairman. I didn't even know that idea had been thought of and Niessen's announcement reminds me of one of those professional sports situations where the general manager says how much he appreciates the coach just before he gives him the ax. In politics I think it's known as the McGovern-Eagleton Syndrome. If Morton is out I hope you are in.]

Faithfully,



Glad I got to talk to you and  
Pam. Will you get to Hawaii  
before the election? I expect to  
be there in September. Good  
luck in K.C.





THE WHITE HOUSE  
WASHINGTON

July 16, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY

*SGM*

SUBJECT:

NACo Letters

Attached are two letters from the President to Dan Lynch, newly elected President of NACo, and Vance Webb, retiring President of NACo.

Attachments

*OK Jim*

*Hartmann*



THE WHITE HOUSE  
WASHINGTON

July 16, 1976

MEMORANDUM FOR: JAMES CANNON  
FROM: STEVE McCONAHEY  
SUBJECT: Summary of Annual Conference

I would like to provide you with a summary of each of the annual conferences that I attended in terms of the major issues debated and the actions taken.

National Association of County Officials (NACo)

1. It was a disappointment that the President did not attend this Conference, however, most of the people I talked to understood his reasoning given the Economic Summit in Puerto Rico. The delegates were more upset that Jimmy Carter declined. The tape of the President was shown before the full delegation and was well received. A non-descript telegram from Carter was read at the conclusion of the President's speech.
2. The session focused mainly on a variety of workshops dealing with specific county problems. I personally participated in a workshop on the role and usefulness of regional government.
3. There were no major policy controversies in the resolutions passed by the Conference. Significant attention was focused on internal problems, e.g., role of women and Black leaders in NACo. The Conference did pass a resolution calling for national welfare reform.



4. I spent considerable time attending state caucuses and meeting numerous county officials -- thanks to the good work of Daniel Mikesell (Supervisor of San Bernardino County, California), who personally escorted me while I was in Salt Lake. NACo elected a new slate of officers as shown on Tab A.

R,  
or  
D?

U. S. Conference of Mayors (USCM)

1. This Conference had clear political overtones. The Democrats used it as a pre-nomination gala for Jimmy Carter. However, the support for him was superficial in many cases and there was a clear lack of enthusiasm for what he said. In reality, Carter promised little more than the President has already announced except that his rhetoric indicated substantial increases in Federal assistance.
2. The Republican Mayors met on several occasions to discuss the campaign and their strategy for Conference resolutions and Conference organization. It is fair to say that the Republicans are not well organized and there is some concern over the leadership provided by Mayor Perk. The Republicans are also concerned about their participation in the organization and committee work of the Conference. This concern surfaced in the press and materialized into a meeting with the new leadership of the Conference to gain a commitment for additional Republican participation.
3. Out of the 90 resolutions passed by the Conference, major debates focused on two major issues: domestic vs. military priorities and Humphrey-Hawkins. The Republican Mayors attempted to defeat a resolution calling for a rebalancing of defense expenditures, but failed 70 to 62. This was much closer than anticipated given the fact that passage of this resolution was the number one priority of Mayor Henry Maier. With regard to Humphrey-Hawkins, the vote was overwhelmingly in support of this legislation. Despite the passage of their resolutions, I believe that they can be useful issues in the President's campaign in the fall.



4. Carla Hills' speech received a cordial response, but there was scepticism over the likelihood of positive results from the committee studying urban requirements. Mike Moskow received more attention in announcing the release of additional DOL monies for summer youth employment. N
5. The Conference elected a new set of officers: (See Tab B)

National Governors' Conference (NGC)

1. The National Governors' Conference was reduced to two working days in an attempt to make the Conference more productive. While there was some complaint over this tightened schedule, I believe that most felt it was an improvement over previous years.
2. The two major issues discussed at the Conference were welfare reform and natural gas deregulation. With regard to welfare, Governor Evans and Governor Andrus presented the work of their committee and received overwhelming support. However, numerous Governors raised questions about the wisdom of federalizing welfare and suggesting a version of a guaranteed income. I have forwarded to Art Quern, Paul O'Neill and others a copy of the Conference report on this subject and have attached one to this report for your review. With regard to gas deregulation, the Conference approved a resolution calling for phased deregulation. A similar resolution failed during the winter meeting. The argument focused on the classic debate of holding down consumer costs vs. stimulating additional production. /
3. The Governors did visit the Queen on the Royal Yacht Britannia and seemed pleased with that opportunity.

*Issue 2 on  
Govs  
moving  
effectively  
in lobbying?*  
*John*

4. The Conference received considerable press attention with much of it focused on Republican Governors and their expectations of the Ford/Reagan race. Governor Carter met with the Democratic Governors and held a news conference on Tuesday morning. As was the case in Milwaukee, public pronouncements indicated strong support for Carter, but private conversations reflected scepticism.
5. The Conference selected a new Chairman and Executive Committee: (See Tab C)

Attachments



Tab  
A

NATIONAL ASSOCIATION OF COUNTIES  
EXECUTIVE COMMITTEE

President

Dan C. Lynch, Commissioner, Douglas County, Nebraska

First Vice President

William O. Beach, Judge, Montgomery County, Tennessee

Second Vice President

Louis V. Mills, County Executive, Orange County, New York

Third Vice President

Charlotte Williams, Commissioner, Genesee County, Michigan

Fourth Vice President

Frances B. Francois, Councilman, Prince George's County, Maryland

Fiscal Officer

O. Gene Dishner, County Administrator, Scott County, Virginia

Immediate Past President

Vance A. Webb, Supervisor, Kern County, California



Tab  
B



U.S. CONFERENCE OF MAYORS  
EXECUTIVE COMMITTEE MEMBERS

President

Mayor Kenneth A. Gibson of Newark, New Jersey \*

Vice President

Mayor Lee Alexander of Syracuse, New York \*

Past Presidents

Mayor Richard J. Daley of Chicago, Illinois  
Mayor Henry W. Maier of Milwaukee, Wisconsin  
Mayor Henry W. Maier of Milwaukee, Wisconsin  
Mayor Jack D. Maltester of San Leandro, California

Trustees

Mayor Abraham D. Beame of New York City, New York  
Mayor John J. Buckley of Lawrence, Massachusetts  
Mayor Richard G. Hatcher of Gary, Indiana  
Mayor Maynard Jackson of Atlanta, Georgia  
Mayor Harry Kinney of Albuquerque, New Mexico  
Mayor Patience Latting of Oklahoma City, Oklahoma  
Mayor Ralph J. Perk of Cleveland, Ohio  
Mayor Carlos Romero Barcelo of San Juan, Puerto Rico  
Mayor George M. Sullivan of Anchorage, Alaska  
Mayor Wesley C. Uhlman of Seattle, Washington  
Mayor Kevin H. White of Boston, Massachusetts

Advisory Board

Mayor William H. McNichols of Denver, Colorado \* (Chairman)  
Mayor Helen Boosalis of Lincoln, Nebraska  
Mayor Thomas Bradley of Los Angeles, California  
Mayor Richard Carver of Peoria, Illinois  
Mayor Wyeth Chandler of Memphis, Tennessee  
Mayor Stanley Cmith of Canton, Ohio  
Mayor Doris A. Davies of Compton, California  
Mayor Peter F. Flaherty of Pittsburgh, Pennsylvania  
Mayor Neil Goldschmidt of Portland, Oregon  
Mayor Margret Hance of Phoenix, Arizona  
Mayor William S. Hart, Sr. of East Orange, New Jersey  
Mayor Janet Hayes of San Jose, California  
Mayor Fred Hofheinz of Houston, Texas  
Mayor Ben Lewis of Riverside, California  
Mayor Lewis C. Murphy of Tucson, Arizona  
Mayor John H. Poelker of St. Louis, Missouri  
Mayor John H. Reading of Oakland, California  
Mayor John P. Rousakis of Savannah, Georgia  
Mayor Hans G. Tanzler, Jr. of Jacksonville, Florida  
Mayor Louis J. Tullio of Erie, Pennsylvania  
Mayor Ted C. Wills of Fresno, California  
Mayor Pete Wilson of San Diego, California  
Mayor Coleman Young of Detroit, Michigan



\* Key elected officers

Tab  
C

NATIONAL GOVERNORS' CONFERENCE  
EXECUTIVE COMMITTEE MEMBERS

Governor Cecil D. Andrus of Idaho (Chairman)

Governor Reubin O'D Askew of Florida

Governor Robert F. Bennett of Kansas

Governor Ray Blanton of Tennessee

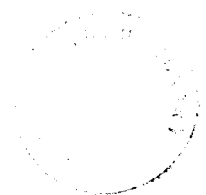
Governor James B. Edwards of South Carolina

Governor Mills E. Godwin, Jr. of Virginia

Governor Arthur A. Link of North Dakota

Governor Robert D. Ray of Iowa

Governor James Rhodes of Ohio



*Intergral*  
*Steve McConahey*  
*Howe*  
*Some comments*  
*pg 2*  
*pg 3*  
*Jan*  
*SCM*  
*8/10/76*  
*From*  
*Response to questions*

THE WHITE HOUSE  
WASHINGTON

July 16, 1976

MEMORANDUM FOR:

JAMES CANNON

FROM:

STEVE McCONAHEY

SUBJECT:

Summary of Annual Conference

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*Republican  
Independent  
by ~~with~~ strong  
Republican  
J. H. H.*

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3. The Governors did visit the Queen on the Royal Yacht Britannia and seemed pleased with that opportunity.

*From 20th  
Govs  
meeting  
expectations  
in lobbying?  
Jua*

*My sense is  
that this  
energy committee  
largely to  
Key Governors -  
Salomon  
check and  
give you an  
update.*



4. The Conference received considerable press attention with much of it focused on Republican Governors and their expectations of the Ford/Reagan race. Governor Carter met with the Democratic Governors and held a news conference on Tuesday morning. As was the case in Milwaukee, public pronouncements indicated strong support for Carter, but private conversations reflected scepticism.
5. The Conference selected a new Chairman and Executive Committee: (See Tab C)

Attachments



Reading

THE WHITE HOUSE

WASHINGTON

July 19, 1976

MEMORANDUM FOR: JIM CAVANAUGH  
FROM: ART QUERN  
SUBJECT: Policies and Programs Impacting  
on Western States

Attached as you requested is a brief list of Administration policies, legislative proposals, and actions which are of significance for Western States.

cc: Jim Cannon

Attachment





THE WHITE HOUSE

WASHINGTON

July 19, 1976

MEMORANDUM FOR: ART QUERN

FROM: GEORGE HUMPHREYS *GH*

SUBJECT: Administration Action of Specific Western Impact

Jim Cavanaugh has asked for several "bullets" that might be mentioned by the President in a Western State speech.

The following would be of interest:

-- The Administration has developed a comprehensive Federal coal policy to permit the more rapid and orderly development of Federal coal reserves in the West. The new program ends years of uncertainty and includes a new leasing process, new standards for diligent development of Federal leases, and new and more stringent regulations governing mining and reclamation on Federal coal lands. The new regulations permit the application of State laws and regulations where they are more stringent than the Federal regulations.

-- The Administration has adopted a policy which gives the States a primary role in the allocation of critical water supplies from Federal reservoirs. We have also adopted a policy which allows the States to contract without cost for large supplies of Federal water, which the State may then subcontract to water users.

-- The administration has supported legislation establishing a new 30-year \$900 million program for improvement of the Federally-owned rangelands in the West. (The Administration favors the so-called Haskell Bill, which has already passed the Senate, and is now awaiting action in the House.)

-- The Executive Order banning the use of poisons in controlling coyote predation was eased by the Ford Administration to allow emergency use of sodium cyanide.

THE WHITE HOUSE

WASHINGTON

July 21, 1976

MEETING WITH GOVERNOR JAMES B. LONGLEY  
(Ind. - Maine)

Wednesday, July 21, 1976  
2:30 p.m. (15 minutes)  
The Oval Office

From: Jim Cannon



I. PURPOSE

Governor Longley has requested this meeting with you.

II. BACKGROUND, PARTICIPANTS & PRESS PLAN

- A. Background: When we confirmed the meeting with the Governor's office yesterday afternoon, his press operation apparently phoned both wires as well as all the Maine media outlets informing them that you were going to meet with the Governor today.

On previous occasions the Governor has indicated that he would hope you would consider an Independent as your Vice Presidential running mate in order to attract the Independent vote.

At last evening's reception the Governor told one of the Press Office staff that he would not be able to support your candidacy if John Connally were your running mate.

When the Governor was last in to see you on February 23, he referred to the Army's contract for tank guns and expressed the hope that it would be awarded to a Maine firm. Since that time, Defense has announced that the contract has been awarded to a Belgian manufacturer.

Loring Air Force Base, a SAC base in Maine, is one of those proposed for "study" by DOD. You might mention to the Governor if he raises this that you know a lot about that subject, as they have also proposed a SAC base in Michigan for "study."

Another point to mention is that the number of B52's continues to decrease and that, coupled with Defense cuts and the fact that the B1 bomber is not on line yet, has led Defense to the conclusion that they must consolidate their SAC fleets.

- B. Participants: Governor Longley  
Jim Cannon
- C. Press Plan: To be announced.



Preliminary Attendance

MIDWESTERN GOVERNORS' CONFERENCE  
Fifteenth Annual Meeting

Indianapolis Hilton  
Indianapolis, Indiana

July 25-28, 1976

*File*

ILLINOIS

Governor Dan Walker  
Mrs. Roberta Walker  
William Walker  
Olga Corey  
Norton Kay  
Steve Mora

INDIANA

Governor Otis R. Bowen, M.D.  
Mrs. Beth Bowen  
Rick Bowen  
Mrs. Sandy Bowen  
Rob Bowen  
Mrs. Karen Bowen  
Tim Bowen  
Mrs. Jackie Bowen  
Amy Bowen  
Donald Clark, Executive Staff  
Mrs. Ann Clark  
William Lloyd, Executive Assistant to the Governor  
Mrs. Pat Lloyd  
Don Newnan, Washington Representative  
William T. Ray, Executive Assistant to the Governor  
Mrs. Alice Ray  
Raymond W. Rizzo, Executive Assistant to the Governor  
Mrs. Susie Rizzo  
Raymond Sanders, Executive Staff  
Mrs. Susie Sanders  
William J. Sorrells, Executive Director, Environmental Quality  
Control, Inc.  
Mrs. Bobbe Sorrells  
Laura Sorrells  
Scott Sorrells  
Shawn Sorrells  
Edison Thuma, Executive Staff  
Mrs. Sharon Thuma  
William J. Watt, Executive Assistant to the Governor



Preliminary Attendance  
Midwestern Governors' Conference

- 2 -

IOWA

Governor Robert D. Ray  
Mrs. Billie Ray  
Collette Cartentier  
Harry Braafhart, Aide to the Governor  
Susan Mickelsen, Administrative Assistant to the Governor  
David Oman, Administrative Assistant to the Governor  
Mike Thorup, Aide to the Governor  
Mrs. Janet Van Note, Administrative Assistant to the Governor

KANSAS

Governor Robert F. Bennett  
Mrs. Olivia Bennett  
Dan Bailey, Aide to the Governor  
Carol A. Bell, Secretary to Mrs. Bennett  
Letitia A. Concannon, Administrative Aide to the Governor  
Dr. H. Edward Flentje, Director, Division of Planning, Department  
of Economic Development  
James J. Marquez, Pardon Attorney  
Ron Servis, Administrative Aide to the Governor  
Leroy Towns, Press Secretary  
Jerome L. Wohler, Aide to the Governor

KENTUCKY

Governor Julian M. Carroll  
Frank Harscher, III, Special Assistant to the Governor  
Mike Helton, Administrative Assistant to the Governor  
Stephen Jones, Administrative Assistant to the Governor

MICHIGAN

Governor William G. Milliken  
Mrs. Helen Milliken  
Weston Agor, Special Assistant to the Governor  
Jerry Allaire, Aide to the Governor  
Thomas DeCair, Special Assistant to the Governor  
George Weeks, Executive Secretary to the Governor

MINNESOTA

Governor Wendell R. Anderson  
Mrs. Mary Anderson  
Amy Anderson  
Beth Anderson  
Brett Anderson  
Jean Bjorkman  
Dan Danford, Special Assistant to the Governor  
Mrs. Kathy Danford

MINNESOTA (continued)

John Millhone, Directory, Energy Agency  
Jeff Peterson, Special Assistant to the Governor  
Paul Ridgeway, Special Assistant to the Governor  
Dick Smith, Aide to the Governor

MISSOURI

Governor Christopher S. Bond  
Mrs. Carolyn Bond  
James Boillot, Director, Department of Agriculture  
Stephen Bradford, Director, Planning, Office of Administration  
Mark Edelman, Director, Division of Budget, Office of Administration  
John Ford, Aide to the Governor  
Wanda Merritt, Secretary to the Governor  
Perry Roberts, Executive Assistant to the Governor  
Mrs. Kathy Roberts  
Paul Robinson, Aide to the Governor  
Walt Ruegg, Aide to the Governor  
Don E. Sipple, Program Assistant

NEBRASKA

Governor J. James Exon  
Mrs. Pat Exon  
Ron Beach, Aide to the Governor  
Gail Deeds, Secretary to the Governor  
Adele Hanson, Secretary to the Governor  
Larry Hanus, Aide to the Governor  
Glenn W. Kreuscher, Director, Department of Agriculture  
Mrs. Marion Kreuscher  
Norman Otto, Executive Administrative Assistant

NORTH DAKOTA

Governor Arthur A. Link  
Mrs. Grace Link  
Arthur McKinney, Administrative Assistant to the Governor  
Dr. Charles F. Metzger, Energy Coordinator

OHIO

Governor James A. Rhodes  
James Duerk, Director, Department of Economic Development  
Michael Hobson, Deputy Director, Department of Economic Development  
Charles Shipley, Aide to the Governor

Preliminary Attendance  
Midwestern Governors' Conference

- 4 -

OKLAHOMA

Sam Hammons, Administrative Assistant to the Governor  
Mrs. Beth Hammons  
Scott Hammons  
Colonel Charles H. Hill, Deputy Director, Department of Energy  
Barbara Webb, Administrative Assistant to the Governor

SOUTH DAKOTA

Governor Richard F. Kneip  
Mrs. Nancy Kneip  
Keith Kneip  
Kurt Kneip  
Mike Kneip  
Pat Kneip  
Paul Kneip  
Phillip Kneip  
Mrs. Bernice Kneip  
Robert Kneip  
Mrs. Joyce Kneip  
Thomas Kneip  
Johnny A. Brown  
Mrs. Anna Marie Brown  
Eileen Pankey  
James Pankey  
Mrs. Peggy Pankey  
Vivian More  
Dan R. Bucks, Commissioner, Bureau of Planning  
Becky Christen  
Daniel B. Garry, Executive Assistant to the Governor  
Don Garry  
Mrs. Chris Garry  
Richard Garry, Deputy Commissioner, Bureau of Finance and Management  
Mrs. Mary Garry  
Comet Haraldson  
Mrs. Dula Haraldson  
George Kirk  
Ted Muenster  
Mary Muenster  
Steve Nelson  
Sam Ogbie  
Robert Olson  
Mrs. Judy Olson  
Julie Schmitz, Secretary to the Governor  
Barbara Stoneback, Special Assistant to the Governor  
Margaret Withers, Secretary to the Governor



Preliminary Attendance  
Midwestern Governors' Conference

-5-

WEST VIRGINIA

Governor Arch A. Moore, Jr.  
Mrs. Shelley Moore  
Tom Guthrie, Aide to the Governor

WISCONSIN

Governor Patrick J. Lucey  
Mrs. Jean Lucey  
Hal Bergan, Assistant to the Governor

SPEAKERS

Alvin J. Bronstein, Executive Director, The National Prison  
Project, Washington, D.C.  
Dan Bucks, Chairman, MGC Intergovernmental Relations Task Force  
Dr. Clarence Cole, Veterinary Pathobiology Department, Ohio State  
University  
Honorable Gary Hart, U.S. Senator, Colorado  
Mayor William Hudnut, Indianapolis  
Honorable Dan E. Huff, Minister, Linwood Christian Church and  
Indiana State Representative  
William A. Johnson, Director, Energy Policy Research Project,  
Washington, D.C.  
Glenn Kreuscher, Chairman, MGC Agricultural Resource Utilization  
Task Force  
Dr. Robert M. Martinson, Director, Center for Knowledge in  
Criminal Justice Planning, New York  
James T. Smith, Executive Assistant to the Governor, Indiana  
Representative John J. Thomas, Indiana, Vice Chairman, Council  
of State Governments  
William Watt, Chairman, MGC Energy and Environment Task Force  
Frank G. Zarb, Administrator, Federal Energy Administration,  
Washington, D.C.

GUESTS

Colorado

Dan Lynch, Special Assistant to the President, United Airlines,  
Denver  
Kenneth C. Smith, Vice President-Public Affairs, Frontier Airlines,  
Denver  
Mrs. Virginia Smith

District of Columbia

James Cannon, Director, Domestic Council, White House, Washington  
Warren Martin, Vice President-Public Affairs, Air Transport  
Association, Washington



Preliminary Attendance  
Midwestern Governors' Conference

-6-

District of Columbia (continued)

Mark Mason, Energy Research and Development Administration,  
Washington  
Stephen G. McConahey, Special Assistant to the President for  
Intergovernmental Affairs, Washington  
William Perks, Travel Aide, Federal Energy Administration,  
Washington  
Colgate S. Prentice, Special Assistant, Liaison with the Governors,  
Department of State, Washington  
Edmond Rovner, Legislative Director, National Governor's Conference,  
Washington

Illinois

A. E. Abney, Regional Director-Government Affairs, American  
Airlines, Chicago  
Mrs. Helen Abney  
M. Allen Andersen, Federal Energy Administration, Chicago  
Robert H. Bauer, Manager, Chicago Operations Office, U.S. Energy  
Research and Development Administration, Argonne  
E. M. Branand, Special Assistant to the President, United Airlines,  
Chicago  
Mrs. Betty Branand  
Warren King, Warren King & Associates, Chicago  
William Klaisle, Warren King & Associates, Chicago  
Mrs. Bonnie Klaisle  
Henry R. Rahn, Director-Area Civic Affairs, Trans World Airlines,  
Chicago  
Mrs. Patricia Rahn  
James C. Shaffer, National Association of Blue Shield Plans,  
Chicago  
Mrs. Patricia Shaffer  
Gene Stearns, American Petroleum Institute, Chicago  
Carlos Urrutia, 3-M Company, Springfield  
David Willis, Federal Energy Administration, Chicago

Indiana

Paul Ayers, Xerox Corporation, Indianapolis  
John Barnett, Kroger Company, Indianapolis  
Mrs. Susanne Barnett  
William Beaty, Vice President, Kroger Company, Indianapolis  
Mrs. Gerry Beaty  
Kay Wood, Executive Director, Economic Development Commission,  
Evansville

Minnesota

Joseph A. Burnett, 3-M Company  
Mrs. Mary Jane Burnett  
Frank Mikacevich, 3-M Company

Preliminary Attendance  
Midwestern Governors' Conference

- 7 -

New York

Harold Davis, Xerox Corporation, New York City  
Joe Shandor, State Government Consultant, Xerox Corporation,  
New York City

Ohio

James Baker, J.C. Penney Company, Columbus  
Joseph Lichtenberg, Kroger Company, Cincinnati  
Mrs. Carolyn Lichtenberg

HOST STATE

General Alfred Ahner  
Mrs. Betty Ahner  
William Colbert  
Mrs. Mary Ellen Colbert  
Mrs. Mary Kay Davis  
Earl Davis  
Mrs. Lynn Dennis  
Mike Dennis  
Mrs. Jane Fay  
Pete Fay  
Mrs. Sue Griffin, Conference Planning Committee  
Vince Griffin  
Evelyn Herbertz  
Mrs. Ann King  
J. B. King  
Mrs. Susan Maguire, Conference Planning Committee  
James Maguire  
Gerald L. Olson, Conference Co-Chairman  
Mrs. Todd Olson  
Michael K. Rogers, News Media Coordinator  
Mrs. Nancy Rogers  
Sue Senff  
James T. Smith, Conference Co-Chairman  
Mrs. Char Smith  
Mrs. Vi Walker, Conference Planning Committee  
Gerald L. Walker

COUNCIL OF STATE GOVERNMENTS STAFF

James H. Bowhay, Director, Midwestern Office  
Brevard Carihfield, Executive Director, Lexington  
Katie Fitzpatrick, Secretary, Midwestern Office  
Sharon Johnson, Secretary, Midwestern Office  
Lois Murphy, Executive Assistant, Lexington  
Myrtle Nelson, Office Supervisor, Midwestern Office  
Darrell Perry, Director of Finance and Administration, Lexington  
Mrs. Betty Perry  
Alec Sutherland, Field Representative, Midwestern Office  
Virginia D. Thrall, Assistant Director, Midwestern Office

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THE WHITE HOUSE  
WASHINGTON

July 27, 1976

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MEMORANDUM FOR: JIM CANNON  
FROM: RAY HANZLIK *RM*  
SUBJECT: Carroll Gardens Neighborhood  
Renewal Program: Report #1

Following the meeting in your office last Friday, I had a productive session with Salvatore Scotto and Rev. Voiland on the Carrol Gardens/Gowanus Canal renewal program in South Brooklyn.

As a follow-up to this meeting, the following initial actions have been taken:

- (1) Set up a meeting for Scotto and Rev. Voiland with Commerce Assistant Secretary John Eden for next Monday, August 2. Although some of the elements of this project may not fall under EDA's jurisdiction, Eden has agreed to act as "project coordinator" for us, identifying other agencies that should be involved and setting up necessary appointments. I am maintaining close liaison with Eden.
- (2) Am suggesting that the President's Committee on Urban Development and Revitalization include New York on its list for city visits, and that Carroll Gardens be one of the neighborhoods for an on-sight visit by the Committee. I have discussed this with both Lynn May and Art Quern.



- (3) Have arranged for Mr. Scotto and Rev. Voiland to meet with Myron Kuropas at the White House during their visit to Washington next Monday. This meeting was set up at Kuropas' suggestion.

It is my assessment that Mr. Scotto and Rev. Voiland have modest and legitimate demands, seeking primarily assistance in navigating through the Federal bureaucratic maze, as well as hoping for moral support and possible recognition by the White House. Mr. Scotto's remarks in yesterday's New York Times indicate that he understands our approach in providing assistance to this program. (see attached)

Attachment

cc: Art Quern  
Lynn May



# Some New York Delegates Making Demands on Ford

By FRANK LYNN

The demand for special considerations from the Ford Administration by New York delegates to the Republican National Convention appears to be increasing despite a Presidential ban last week on such potential vote-trading.

"It's becoming bizarre," the Republican state chairman, Richard M. Rosenbaum, who is the chief delegate-hunter for President Ford, in the state,

Republicans are uncommitted while 18 are pro-Reagan in a fluid situation in which claims of switching delegates are made almost daily. Verification of these claims is sometimes difficult as the same delegates shift back and forth even while being interviewed.

"I'd have to take advantage of the situation," said Mr. Fernandez, a G.O.P. district leader and a lumber wholesaler, referring to the tight contest for delegates between President Ford and Ronald Reagan.

"I don't foresee another opportunity like it," he said, adding that he was particularly dissatisfied with the closing of methadone centers.

## To Discuss Closing

A more powerful uncommitted delegate, State Senator William T. Conklin of Brooklyn, who is deputy majority leader of the State Senate, said, that he was meeting with members of Vice President Rockefeller's staff to discuss the prospective closing of Fort Hamilton and a Naval supply office in his Bay Ridge district as well as the cleanup of the long-polluted Gowanus Canal in Brooklyn.

"I'm not playing hard to get, but I haven't got a satisfactory answer yet," said Mr. Conklin, who indicated at least a "lean" to Mr. Ford by declaring that "if the Ford people wanted to do something about these local problems, they are in a better position to do something about them."

Another Brooklyn delegate, Salvatore Scotto, who said that he had switched from uncommitted to President Ford on the strength of personal assurances from Vice President Rockefeller

Continued on Page 21, Column 2



The New York Times

Richard M. Rosenbaum, the G.O.P. state chairman.

said. He made the comment after being informed that a Bronx Republican delegate, Daniel Fernandez, had announced that he would be uncommitted in protest against Ford Administration cuts in social welfare programs, particularly in Mr. Fernandez's South Bronx district.

"I want to see what they can do for my people," said Mr. Fernandez, who pointed out that he was one of only two Puerto Ricans in the 154-member state Republican delegation. Until now, Mr. Fernandez had been counted as one of the 128 New York delegates supporting Mr. Ford.

At least eight other New York





# New York Delegates Ask Ford Actions

Continued From Page 1, Col. 7

about some of his community concerns, met Friday with James Cannon, a longtime Rockefeller aide and now director of the President's Domestic Council, to discuss the Gowanus Canal cleanup and possible Federal help for an industrial park and prospective housing development on its banks to "stabilize the neighborhood."

Mr. Scotto, who is more identified with community activities than with Republican politics, said that Mr. Cannon and other Federal aides he met with had said repeatedly that "these things have to stand on their own merits." He said that "they were concerned about the Reagan charges."

He added, however, that "the thing did spring because I was a delegate."

Mr. Reagan charged last week that the President and his aides were using "heavyhanded" tactics to win delegate votes. "The Presidency has a lot more to offer" to unpledged delegates, the former California Governor said, "and I'm afraid that's one of the tactics."

The White House responded by disclosing a Presidential directive that no "consideration, favor or reward" be promised to delegates in exchange for their support of Mr. Ford.

The memorandum also directed that delegates having legitimate business with the Government should be treated in the same manner as "any other concerned citizen."

At least one of the New York delegates, the Suffolk Republican chairman, Edwin M. Schwenk, received a red-carpet treatment usually reserved for special citizens when he visited the President for 10 minutes in the Oval Office several days before seven Suffolk Republican delegates switched from uncommitted status to the President.

Mr. Schwenk said at the time that he had been assured by the President of a "fair appraisal" of Federal aid for the financially troubled southwest Suffolk sewer construction project.

Mr. Rosenbaum, the state chairman, was obviously irritated over the Schwenk visit as well as the demands on the Food Administration from other New York delegates.

"They were stupid to let Schwenk come in there," Mr. Rosenbaum said of Ford Administration officials. He said that he had earlier urged the President not to contact uncommitted delegates directly so that he would not touch off demands for such personal calls.

The President, nevertheless, did invite the New York delegation to the White House for cocktails and hors d'oeuvres last Thursday as part of a continuing series of such "soft-sell" socials for various delegations.

At the party, Mr. Rosenbaum privately urged several delegates not to be bargaining for their votes—at least in the newspapers. "Nobody gets anything," Mr. Rosenbaum said later to a reporter.

However, several Republicans asserted that the state chairman himself might have started the potential vote-trading with a series of meetings with Cabinet officials and press releases in recent months in which he recounted various requests for Federal aid for New York and Northeastern states. The bargaining implication was clear to many of the Republicans.

LOS ANGELES, July 25 (AP) —President Ford is trying to "deceive" uncommitted Republican delegates into believing

that a Ford-Reagan ticket is possible for the general election in November, according to Ronald Reagan.

"I have gone to great lengths to say on every occasion that there is no way that I would accept the Vice Presidency, no way whatsoever," Mr. Reagan said in an interview carried in Sunday's Los Angeles Times.

"So I found it necessary to make phone calls (to delegates) myself and say 'Look, I don't want you to be deceived, because this can't happen and it isn't going to happen.'"

The Los Angeles newspaper reported that Mr. Reagan thought the President had made promises, using the power of his office, to win delegates.

Mr. Reagan charged that Mr. Ford had made a "deal" to gain the backing of seven New York delegates from Suffolk County, promising them Federal aid for a local sewer project.

Mr. Reagan said he had made no promises to delegates.

*Cannon*  
*Interp*

THE WHITE HOUSE  
WASHINGTON

July 28, 1976

MEMORANDUM FOR: JIM SHUMAN  
FROM: RAY HANZLIK *RH*  
SUBJECT: Mississippi Issues

The following are our issues for Mississippi based on discussions with former Governor Waller and several state and local officials.

1. General Background:

Mississippi is a rural, agricultural state, with the lowest per capita income in the Nation. The dominating issue in the State is economic development. There is strong awareness of the economic disparity between Mississippi and the rest of the country, resulting in an attitude of determination in the State to accelerate its economic growth and upgrade the level of income. These existing economic conditions are primarily the result of the heavy emphasis on raw agricultural commodities and little production of finished, manufactured goods. Efforts are now focused on developing a more balanced State economy. These concerns seem to color the views on most other issues.

2. Agricultural Policy

In the agricultural sector, the approach now is to continue to maintain high production with wider sales efforts, especially in the international market. Soybeans are a major export crop, and no recent issue aroused greater negative response among the farmers than the soybean embargo. The Mississippi farmer wants a minimum of Federal intervention in the agricultural export program, and the President should indicate his commitment to support the farmer on this issue.

3. Pascagoula Navy Shipyards

The Nation's most modern shipyard is in Pascagoula, Mississippi, where the assembly-line system for the production of naval ships was introduced. This shipyard is the largest industrial employer in the State, and the people of Mississippi take great pride in this facility.

There is currently litigation between the Navy and Litton Industries over payment for design changes on ships under construction at the shipyard, which has generated some concern over Litton's ability to stay in business.

The President should give recognition to the shipyard as a solid example and promising sign of industrial development in Mississippi.

4. Natchez-Trace Parkway

The Natchez-Trace Parkway is a 400 mile scenic road between Nashville, Tennessee and Natchez, Mississippi that has been under construction for over 40 years by the Department of Interior. There is strong interest within the State to see this project completed because of the tourism value and construction jobs the project provides. There are still a number of unfinished portions in the Parkway, one between Jackson and Clinton, where the President will visit. Some believe that no single gesture would have greater favorable political impact for the President throughout the State than for him to make a commitment to promptly complete the Parkway. It is estimated that the project can be completed in five years for a total cost of \$150 million.

5. Tennessee-Tombigbee Waterway

This is a north/south waterway between Mobile, Alabama and the Tennessee River which goes through the upper half of Mississippi. The project was approved by the Nixon Administration and is being constructed by the Army Corps of Engineers. Construction is underway in the Alabama section with the Mississippi phase to begin in the near future.

This is a popular project in Mississippi for which the Administration has never received full credit.

6. Beef Import Policy

The Mississippi Cattlemen's Association is asking Presidential assistance on a beef import problem that they believe is undermining their industry. Australian and New Zealand beef is being processed through a free trade zone in Puerto Rico and shipped to the United States, circumventing the import quotas assigned to the countries of origin. The cattlemen want an Executive Order by the President that would give the Department of Agriculture authority to renegotiate the import quotas, thereby correcting this abuse.

7. Banker's Trust Default

The largest independent savings and loan company in Mississippi, with \$245 million in holdings (primarily from small investors) and uninsured by the Federal Government, recently went under and is now in receivership. The Ford Administration (through Secretary Simon) promptly moved in to stop this tide from impacting on other uninsured banks in the State. Many small investors, which number in the thousands, are deeply indebted to the President's prompt assistance. The President might indicate his commitment to continue to help protect the small investor in Mississippi.

8. Municipal Officials' Concerns

Mayor Whitaker of Tupelo - one of 16 Republican Mayors in Mississippi and active in state-wide municipal affairs - stated that fiscal stability is the Number One problem facing local governments in the State. There is very strong support among the Mayors for General Revenue Sharing, which many would like to see expanded. (Mayor Whitaker plans to give the President a paper on this subject during the Friday visit). The Mayors feel that their money has been wasted in grantsmanship and want more simplicity in the Federal assistance programs.

Most Mayors supported the President's veto of the Public Works bill, although now that it is law, they will not hesitate to get their fair share of its assistance.



cc: Steve McConahey

DEPUTY UNDER SECRETARY OF STATE  
FOR MANAGEMENT  
WASHINGTON

*Sintergo*

July 29, 1976

*Jim:*  
Dear Mr. Cannon:

Steve McConaheys' exclusion from the National Governors' tea on board HMY BRITANNIA was indeed regrettable.

Mr. McConahey had talked directly to Mr. Codus regarding his desire to have himself and his wife invited to the tea. Mr. Codus passed this request to Sir John Moreton, Minister of the British Embassy, and received a favorable response shortly thereafter. Apparently there was a subsequent slip-up on the British side in that the McConaheys' names were not added to the guest list.

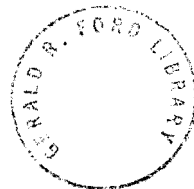
Although Mr. Codus and his staff worked closely with Mr. James Golden of Governor Shapp's staff concerning the arrangements for the tea, I am informed that at no time was anyone asked to make arrangements for Mr. Goldman or Mr. Farber.

Sincerely,



Lawrence S. Eagleburger

The Honorable  
James M. Cannon,  
Assistant to the President  
for Domestic Affairs,  
The White House.



THE WHITE HOUSE  
WASHINGTON

July 29, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY

SUBJECT:

National Transportation  
Policy Study Commission

Attached is a memorandum from you to the President regarding the appointment of Governor Milliken of Michigan to the National Transportation Policy Study Commission.

Attachment

*Jim:*  
*I suggest a copy to*  
*D. Bennette.*  
*OK*



THE WHITE HOUSE  
WASHINGTON

July 29, 1976

MEMORANDUM FOR:

THE PRESIDENT

FROM:

JIM CANNON *J. Cannon*

SUBJECT:

National Transportation  
Policy Study Commission

The passage of the Federal-Aid Highway Act of 1976 called for the establishment of a National Transportation Policy Study Commission, comprised of six members of the Senate, five members of the House and seven public members appointed by you. It is my understanding that at the present time the candidates for the public members do not include any state and local officials who, in reality, plan and manage transportation systems throughout the country.

There has been particular interest by the National Governors' Conference in securing one of these positions for a Governor. Governor Milliken of Michigan has expressed personal interest in being appointed.

I strongly recommend the appointment of Governor Milliken not only because of his personal capabilities and experience in the transportation field, but because of the need to have a state/local perspective on this Commission.



THE WHITE HOUSE  
WASHINGTON

July 30, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY

SUBJECT:

Midwestern Governors' Conference

File  
Governors  
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Steve  
Thatcher  
Sam

As you know, the first day of the Governors' Conference focused on the discussion of the judicial system. The second day was focused on energy related matters, namely the pro's and con's of breaking up large oil companies and on a number of policy resolutions ranging from agriculture to intergovernmental matters. The last day focused on Frank Zarb's energy presentation and some observations by Governor Lucey on the problems Midwestern states are having in securing a fair return on their Federal taxes.

There were no major controversies stirred by any of these discussions. However, I would like to bring a couple of matters to your attention:

1. The Governors turned down a proposal to initiate a demonstration block grant with selected Midwestern states, and instead agreed to begin work on a specific block grant proposal that would be ready for submission to the Congress and the Administration in 1977.
2. The Governors voted down a resolution supporting an ERDA proposal to provide a full-time staff person for liaison with the Midwestern Governors' Conference. It was an interesting situation where across the board the Governors saw this position as an unnecessary Government expense.
3. There was a certain sense that the battle was over on the passage of General Revenue Sharing, despite the fact the Senate has yet to act and the fact that there may be a need for a conference. I told Paul Myer that there may be a need to relay to the interest groups that the battle is not won and their continued support is needed.





4. Governor Bond of Missouri was elected Chairman of the Midwestern Governors' Conference, and Governor Link of North Dakota its new Vice Chairman.
5. Frank Zarb made very few comments relating to intergovernmental affairs, although he did express his feeling that improved relations between the states and the Federal Government will not come through formal intergovernmental structures. In his opinion, it will come through customized relationships between the agencies and the states involved. He used the example of FEA's relationship with the Energy Committee of the National Governor's Conference.

