The original documents are located in Box 45, folder "President - Campaign President Ford Committee Accounting and Reporting Methods" of the Philip Buchen Files at the Gerald R. Ford Presidential Library.

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THE WHITE HOUSE WASHINGTON

September 2, 1975

MEMORANDUM FOR:

BARRY ROTH

FROM:

PHIL BUCHEN

Kindly review the attached materials from the President Ford Committee with a view to seeing if we have any problems with the material.



August 14, 1975

TO: H

HOWARD H. CALLAWAY

FROM:

ROBERT P. VISSER

RE:

Accounting and Reporting Methods/Procedures

Enclosed herewith are the proposed manuals regarding accounting and reporting instructions and procedures for State Finance Chairmen and fund raisers, as well as The President Ford Committee, which we intend to submit to the Federal Election Commission in the form of an advisory opinion request.

-I am scheduled for a 2:00 p.m. meeting with the General Counsel's staff of the FEC for the purpose of introducing myself and informally reviewing certain basic election law questions. At that time, I would also propose discussing the enclosed material with them prior to a formal submission next week.

I'would appreciate it if you would review these materials and give me your comments or suggestions.



The President Ford Committee

1200 Eighteenth Street, N.W.

Suite 916

Washington, D. C. 20036

(202) 833-8920

August 18, 1975

The Federal Election Commission 1325 K Street, N. W. Washington, D. C. 20463

Dear Commissioners:

Pursuant to section 437 of Title 2, United States Code, it is requested that the Commission issue an advisory opinion with regard to the enclosed accounting and reporting instructions and procedures.

Sincerely,

Robert P. Visser General Counsel



THE WHITE HOUSE

WASHINGTON

September 1, 1975

MEMORANDUM FOR:

PHIL BUCHEN

FROM:

DICK CHENEY

Phil, the attached packet of materials are being developed and utilized by the President Ford Committee in connection with handling their financial operations.

You ought to have someone in your shop take a look at it to make certain you don't have any problems with it.

Attachments



PECINATE

THE WHITE HOUSE

WASHINGTON

September 2, 1975

MEMORANDUM FOR:

BARRY ROTH

FROM:

PHIL BUCHEN

Kindly review the attached materials from the President Ford Committee with a view to seeing if we have any problems with the material.

August 14, 1975

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Robert P. Visser General Counsel



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FROM:

ROBERT P. VISSER

RE:

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I'would appreciate it if you would review these materials and give me your comments or suggestions.



August 21, 1975

TO: HOWARD H. CALLAWAY

FROM: ROBERT P. VISSER

RE: ACCOUNTING AND REPORTING METHODS/PROCEDURES

The attached manuals were filed with the Federal Election Commission in the form of an advisory opinion request on Friday, August 15, 1975.

cc: Benton L. Becker, Esq.

The Honorable Philip W. Buchen
Dean Burch, Esq.
J. Fred Lawrence
Lee Nunn
Edward A. McCabe, Esq.
Robert C. Moot



The President Ford Cornmittee

racionera de la comunicación de la Comunicación de la Street, IN.W.

1828 L Street, N. W. Suite 250 Washington, D. C. 20036 (202) 833-8920

August 18, 1975

The Federal Election Commission 1325 K Street, N. W. Washington, D. C. 20463

Dear Commissioners:

Pursuant to section 437 of Title 2, United States Code, it is requested that the Commission issue an advisory opinion with regard to the enclosed accounting and reporting instructions and procedures.

This is also to advise you that I have been designated to represent The President Ford Committee in connection with all Commission matters and accordingly would appreciate it if you would please direct all communications to me at the above address.

Sincerely,

Robert 2. Visser General Counsel

RPV:jh

Enclosure



THE PRESIDENT FORD COMMITTEE

A

AOR 1975: ACCOUNTING AND REPORTING METHODS/PROCEDURES

BACKGROUND: Sections 438 (a) (2) and (3) of Title 2, United States Code, provide that the Federal Election Commission shall, "prepare, publish, and furnish to the person required to file such reports and statements a manual, setting forth recommended uniform methods of bookkeeping and reporting; [and] develop a filing, coding, and cross-indexing system consonant with the purposes of this chapter".

QUESTION: Pending the preparation and issuance by the Commission of said manual and system, and in view of the necessity of initiating campaign activities on behalf of the President at this time, the Treasurer of the President Ford Committee has, with the advice of counsel and the assistance of a major accounting firm, prepared and issued the following attached tentative instructions and procedures:

AI "Instructions to State Finance Chairmen"

AII "Instructions to Fund Raisers"

AIII "Contribution Processing Procedures"

AIV "Budget instructions for State Finance Chairmen"

AV "Chart of Accounts"

The President Ford Committee hereby requests that the Commission review said attachments and advise its Treasurer and General Counsel whether any of said tentative instructions, methods, and/or procedures, as written, would constitute a violation of the applicable Federal election campaign laws.

THE PRESIDENT FORD COMMITTEE ACCOUNTING AND REPORTING METHODS/PROCEDURES

INDEX

		Page
AI	THE PRESIDENT FORD COMMITTEE INSTRUCTIONS TO STATE FINANCE CHAIRMEN	1
٠.	<pre>I. Start-Up Procedures II Monthly Processing</pre>	1
AII	THE PRESIDENT FORD COMMITTEE INSTRUCTIONS TO FUND RAISERS	1
	<pre>I Introduction II The Meaning of the Term "Contribution"</pre>	1 3
	A. Volunteered Personal Services B. Unreimbursed Travel Expenses of a	4
	Volunteer C. Use of His Residential Premises and His Personal Property by a Volunteer	5
.· ••	D. Sale of Good or Beverage at Cost	: 6
	III Regulations Concerning the Collection of Contributions	7
	A. Prohibited Sources of Contributions	7
·	 Corporations and Labor Organizations Individuals Who Are Federal Government Contractors Federal Employees 	7 7 7
	4. Recipients of Welfare and Unemployment 5. Foreign Nationals	8
	B. Limitations on the Amount Which May be Accepted from an Individual Contributor	8
	C. Illegal Place of Solicitation	9
	IV Procedures	9
	A. Contribution Processing	9
:	 Contributions Received in Person Contributions Received by Mail Consolidating Contributions of Currency Forwarding Contributions Expense Reimbursements Procedures for Reporting Personal Expense Completion of Expense Reimbursement Report 	

ΑI

THE PRESIDENT FORD COMMITTEE INSTRUCTIONS TO STATE FINANCE CHAIRMEN

I. START-UP PROCEDURES

- A. State Finance Chairmen are designated in writing solely by The President Ford Committee National Finance Chairman. Fund maisers may be designated in writing by either the National Finance Chairman or by authorized State Finance Chairmen. Each authorized State Finance Chairman and fund raiser shall be assigned both a State Code and an individual identification number.
- B. Forward "Instructions to Fund Raisers" to each fund raiser.
 Include notification of the individuals' identification
 number and acknowledgment letter (See Exhibit 1).
- .C. After return receipt of acknowledgments, forward list of fund raisers and all acknowledgment letters to:

Robert C. Moot, Treasurer
The President Ford Committee
1828 "L" Street, N.W. - Suite 250
Washington, D. C. 20036

D. Forward Contributions Cards, envelopes and Cash Contribution Record Sheets to fund raisers.

II. MONTHLY PROCESSING

- A. Review Expense Reimbursement Report ("Report") for completeness and accuracy. Obtain all missing information and receipts.
- B. Sign and date approval box.
- C. Forward Report and documents to The President Ford Committee.
- D. Prepare and submit monthly budget and expenditure reports in

accordance with separate instructions.

- E. Contributions and Reporting
 - 1. Daily Fund raisers will forward all contributions received and completed forms to The President Ford Committee, P. O. Box 300, Washington, D. C. 20044.
 - 2. Monthly The President Ford Committee in Washington will prepare detailed contribution reports by fund raiser for all contributions received that month. These reports will be forwarded to you for subsequent distribution to the appropriate fund raiser.

THE PRESIDENT FORD COMMITTEE INSTRUCTIONS TO FUND RAISERS

I. Introduction

These instructions have been prepared to generally familiarize you with the requirements of the Federal election campaign laws and to set forth the procedures which The President Ford Committee has developed to assist you in complying with and enabling it to fulfill its obligations under these laws.

Some of the provisions discussed in this manual have existed for many years but, in the past, have often been ignored. Stricter enforcement of these provisions can be expected in the future. Most of the requirements discussed, however, have their genesis in the Federal Election Campaign Act of 1971, as amended by the Federal Election Campaign Act Amendments of 1974, (hereinafter referred to as the "Act".

The Act limits the amounts which may be contributed to and the expenditures which may be made by candidates for federal office. It also requires candidates and their authorized political committees to submit detailed reports regarding both contributions and expenditures.

The Act created a Federal Election Commission (hereinafter referred to as the "Commission") which in general has authority to interpret and enforce its provisions. As the Commission has only just recently begun operations, until the Commission
has issued appropriate rules and regulations and advisory opinions
which more specifically define and limit the scope of the Act's

language, prudence dictates that we proceed cautiously and in accordance, with a strict interpretation of the Act. Violations of the Federal election campaign laws could result in criminal sanctions, including both fines and imprisonment.

The Act, and in particular the provisions concerning "in kind" contributions, have substantially changed the manner in which campaigns must be conducted. Campaign workers with experience in past campaigns should be aware that many legitimate prior campaign practices have been prohibited for reasons of public policy and should not assume that they may follow such past practices with impunity.

The President has instructed us to set an example of strict compliance with the spirit, as well as the letter, of the federal campaign laws. Strict adherence to the guidelines provided hereinafter is mandatory and with your cooperation we hope to achieve a record of perfect compliance with the requirements of the Act. However, as in any endeavor national in scope, some mistakes and misunderstandings will in all probability occur. If you become aware of any apparent violations of the legal requirements or prohibitions, it is vitally important that you report such information to us immediately so that our reports to the Commission may always reflect the most accurate and timely information and so that we may take appropriate steps to rectify any inadvertent mistakes. Any such information or any questions regarding the federal campaign laws and their application to the enclosed materials should be directed to the General Counsel of The President Ford Committee, with a copy to the Treasurer.

II. The Meaning of the Term "Contribution"

We usually think of a contribution as a gift of money. However, the Act has given a new and broader meaning to the term "contribution". In addition to gifts of money, the term "contribution", as used in the Federal election campaign laws, also includes subscriptions, loans (except loans by a national or State bank in the ordinary course of business), endorsements or guarantees of loans, advances and deposits of money. Moreover, "contribution" also includes gifts, subscription loans and advances or "anything of value", (i.e., so-called "in kind" contributions). For example, if an individual provides a typewriter to the candidate or a political committee or permits the candidate or commit-'tee to use a vacant storefront which he owns, the individual has made a contribution to the candidate in the amount of the fair market value of the use of such property. Finally, "contribution" also means the payment by any "person" (including an individual, corporation, partnership, labor organization or the like) of compensation for the personal services of another person which are rendered on behalf of the President without charge. Accordingly, in general, if a person allows his employee to provide services to a candidate or committee during normal working hours, the employer will be deemed to have made a contribution equal to the compensation paid to the employee for said period of time.

However, the Act explicitly excludes from the term "contribution" certain gifts of services or gifts of the use of property which might otherwise fall within the scope of that term, as follows:

A. Volunteered Personal Services

A Person who volunteers a portion or all of his time without compensation on behalf of a candidate does not contribute the value of his services. Therefore, if you devote the weekends or after work hours during the week to campaign matters, the value of your services to the President and his committee are not considered a "contribution".

At present, the Commission has not provided advice or guidelines regarding the application of this provision of the law to salaried executives and employees, professional, or other self-employed persons who devote volunteer time to campaign activities during the normal work day. In general, it would appear that such a person may certainly devote such time to campaign activities if his employer is notified or otherwise advised that such time is to be charged toward the person's vacation and/or leave time, that compensatory time of a documented nature will be provided, or, in any event, by means of salary reduction or otherwise the person is not to be compensated therefor.

In any event, any direct expenses incurred during any and all such volunteer activities involving the use of office facilities (i.e., telephone calls, secretarial assistance and the like) would have to be ascertained and reimbursed to the employer by the committee. Until such time as the Federal Election Commission has resolved these matters, The President Ford Committee will provide additional guidelines and recommendations for volunteers.

B. Unreimbursed Travel Expenses of a Volunteer

The Act specifically provides that up to \$500 in unreimbursed travel expenses incurred by an individual volunteer on behalf of a candidate with respect to any election is not considered a "contribution" for purposes of limitations on contributions. In general, we believe that such travel expenses would appropriately include necessary and ordinary transportation, housing, meal and other directly related costs. In any event, a record of all travel expenses incurred by a volunteer should be recorded and maintained, including a record of the mileage traveled in his automobile.

C. Use of His Residential Premises and His Personal Property by a Volunteer

Another explicit exception to the definition of "contribution" provides that a volunteer may use his residential premises to render voluntary personal services to the candidate. In particular, the value of the use of these premises and any personal property located thereon, as well as the cost of invitations, food and beverages voluntarily provided in connection therewith, does not constitute a contribution, provided, however, that the cumulative value of these activities by any individual on behalf of any candidate does not exceed \$500 with respect to any election. Since any such costs must be considered a contribution when they exceed \$500 in total, the volunteer must record and retain a record of all these expenditures.

D. Sale of Food or Beverage at Cost

A vendor may sell any food or beverage at a charge less than the normal comparable charge, if such charge for use in a candidate's campaign is at least equal to the cost of such food or beverage to the vendor. This provision of the law is similarly limited to a cumulative value of \$500 for such activities by any individual with respect to any election.

The Act is clear that the above \$500 limitation applies with respect to each of the categories described (i.e., sections B, C and D). Further clarification of these exceptions to the definition of "contribution" under the Federal election campaign laws will be provided as soon as possible.

III. Regulations Concerning the Collection of Contributions

A. Prohibited Sources of Contributions

- 1. Corporations and Labor Organizations. It is illegal for any corporation or labor organization to make any contribution to the Committee. If a political action committee organized by a corporation or a labor organization wishes to make a contribution, request it to send its contribution directly to the President Ford Committee.
- 2. Individuals Who Are Federal Government Contractors.

 It is illegal for a government contractor to make any contributions.

 A person becomes a government contractor at the commencement of negotiations for any contract with the United States or any department or agency thereof for the rendition of personal services or furnishing of any material, supplies or equipment, or the sale of any land or building, if payment for performance of such contract is to be made in whole or in part from funds appropriated by the Congress. A person ceases to be a government contractor at the completion of performance or the termination of negotiations. It would appear that this prohibition does not apply to any individual officer and/or employee of such a government contractor who, acting individually and on his own behalf, makes a personal contribution.
- 3. Federal Employees. Some doubt exists concerning the propriety of contributions by federal employees, including military personnel, to the political committee of an incumbent President. The Committee does not believe that Congress intended to prohibit contributions voluntarily offered by persons in the service of the United States to the campaign of an incumbent President. Voluntary contributions by such persons should be so identified,

accepted and forwarded to The President Ford Committee for separate classification until this matter is clarified. However, no contributions should be solicited or accepted on any federal property, including military facilities.

4. Recipients of Welfare and Unemployment Benefits.

of any contributions from persons entitled to receiving work relife benefits, including unemployment compensation, which are provided at least in part by monies appropriated by Congress.

Such persons should not be solicited and such contributions should not be accepted.

- i. 5. Foreign Nationals. No contributions should be solicited or accepted from foreign nationals. The Act specifically provides, however, that any citizen of the United States is not considered a "foreign national" for purposes of the election law.
 - B. Limitations on the Amount Which May be Accepted From an Individual Contributor.

With the exception of volunteer time and the \$500 exclusions regarding use of residential premises, unreimbursed travel expenses and the sale of food or beverages, an individual's total contributions to The President Ford Committee for the nomination of President Ford as the Republican Presidential candidate cannot exceed \$1,000.* Since the spending limitations apply to each individual, a husband and wife and children over 18** years of age

^{*} In addition, certain political committees may contribute up to \$5,000.

^{**} The propriety of contributions by a minor is not clear, and contributions from minors should not be accepted pending resolution.

may each give \$1,000, provided that they each have an independent source of funds and their gifts are not an attempt to create a conduit or vehicle for the circumvention of the spending limitations. For example, a husband may not give his wife and child each \$1,000 with the understanding that they will in turn contribute it to the Committee. Such contributions would be attributed to the husband and would cause him to exceed his spending limitations. Furthermore, the Act expressly prohibits contributions in the name of another, knowingly permitting one's name to be used to offer such a contribution and knowingly accepting such a contribution.

C. Illegal Place of Solicitation

1. It is illegal to solicit or receive contributions in any Federal government building, including military facilities.

IV. Procedures

A. Contribution Processing

1. Contributions Received in Person

in the aggregate from any individual. If a contributor claims exemption from the \$1,000 limit because the contributor is a political committee, request that any contribution greater than \$1,000 be forwarded directly to The President Ford Committee. Ask that the name of the committee, its registration number and the name of the person making the contribution be noted on the contribution card. For many reasons it is desirable to urge

- all contributors to make contributions by check.
- b. Do not accept contributions of currency greater than \$100.
- c. For all contributions greater than \$10, obtain and record the following information:
 - l) Name
 - 2) Address
 - 3) Occupation
 - 4) Principal place of business and address
 For contributions of \$10 or less, only the contributor's name and address is required.
- iness of any contributor giving more than \$100 cannot be obtained, do not accept the contribution.
- c. Note the payee on all checks. It must be "The President Ford Committee" or a reasonable approximation.
- f. Do not accept any checks which are not drawn on a personal checking account (i.e., corporate, partnership and other business checks of the like are not to be accepted).
- g. Immediately upon receiving acceptable contributions, enter the required information (See c. above) on a Contribution Card (Exhibit 2). OBTAIN ALL THE REQUIRED INFORMATION FOR ALL CONTRI-BUTIONS.
- h. Give the contributor a Contribution Receipt (Exhibit 3) and check "Receipt block" on Contribution Card.

2. Contributions Received by Mail

- a. If Contribution Card does not exist for a contribution, prepare one based on all information available.
- b Reconcile amount of each contribution with amount recorded on Contribution Card, Prepare corrected Contribution Card for any incorrect amounts, Check "receipt block" on the Contribution Card and send a receipt to the contributor,
- c. For all contributions greater than \$10, check Contribution Card for the following information:
 - 1) Name
 - 2) Address
 - 3) Occupation
 - 4) Principal place of business and address
- d. Attempt to obtain all missing data. Note attempt on reverse of Contribution Card and forward the contribution to The President Ford Committee.
- e. Review information on all contributors. If there is any reason why a contributor might be unacceptable, please note on a separate sheet and forward with other documents.

3. Consolidating Contributions of Currency

- a. Separate contributions made in currency from those made by check or money order.
- ed (where individual contributions are \$10 or less)
 until total exceeds \$25. Obtain Money Order or
 certified check payable to The President Ford Com-

mittee.

If any individual contribution is over \$10, it must be forwarded on the day received, along with any other cash collected on that day. Obtain Money Order or certified check payable to The President Ford Committee.

NOTE: Do not use your personal check to submit cash.

- c. Fill in Cash Contribution Sheet (Exhibit 4) as follows:
 - (1) Place total number of individual contributions of currency, \$10 or less in blank 'a".
 - (2) Place total value of individual contributions of currency, \$10 or less in blank "b".
 - of currency greater than \$10 in blank "c".
 - (4) Place total value of individual contributions of currency in blank "d".
 - (5) Attach Contribution Card for each contribution greater than \$10 to Cash Contribution Sheet, and note number in blank "e" and "f".
 - (6) Add your name, address, date and identification number to sheet.
 - (7) Add total amount of Money Order or certified check.

4. Forwarding Contributions

- a. Record all contributor information for your future reference.
- b. Daily forward the following items to The President Ford Committee:
 - 1) All Contribution Cards
 - 2) All checks, Money Orders, etc.
 - 3) Cash Contribution Record Sheet

5. Expense Reimbursements

The President Ford Committee <u>must</u> be approved <u>in advance</u> and <u>in</u>

writing by either the National or appropriate State Finance Chairman from budget programs approved by the Treasurer of The President

Ford Committee. The President Ford Committee will not be responsible for, nor reimburse, any fund raiser or other individual who has not obtained such prior written authorization for such expenses.

6. Procedures for Reporting Personal Expenses

All authorized expenses for which an advance has been received, or for which reimbursement is requested, must be reported in the Expense Reimbursement Report (see Exhibit 5) and submitted for approval and payment.

7. Completion of Expense Reimbursement Report

- a. Enter name and address;
- b. Enter your fund raiser ID number. If you have been assigned an ID number, contact your State Coordinator;
- c. Enter period covered;

the page a

d. Fill out the "Travel and Related Expenses" section as follows:

Date

On the first line, record departure date or the date the expense was incurred. On the line below, record the return date.

Activity/ Purpose On the first line record the place of departure and the destination. On the line below record the purpose of the trip.

<u>Transportation</u> Expense If your personal Automobile is used, on the first line record mileage to destination point. On the line below, record return mileage. In both cases, the mileage is multiplied by 15¢ per mile to give "amount" entered in the next column.

If other types of transportation expenses are incurred, note detail on a separate sheet and place total transportation expense in amount column.

Lodging

Enter lodging expense (maximum allowance \$20 per night, unless specificall authorized in advance, and in writing, by the National or State Finance

Chairman).

Meals

Enter meal expense for each day of travel (maximum allowance \$13 per day, unless specifically authorized in advance, and inwriting, by eitherthe National or State Finance Chairman) Enter expenses for taxi, and other items, not previously reported.

Other Expenses

Enter total expenses reported per line.

NOTE:

Total

Fund raisers are encouraged to absorb their own travel expenses and may do so as long as the cumulative amount of these expenses for each such individ

Fill out the "Other Expenses" section of the report as follows:

Date

Enter the date the expense was incurred

Place

Enter the place where the expense

ual does not exceed \$500.

was incurred.

Explanation

Enter type of expense (such as telephone bills) and/or explanation. Any type of entertainment expense must be approved in advance and in writing by either the National or State Finance - Chairman, With regard to any such authorized expenditure, enter name and title of persons present and the purpose of the activity:

Enter amount.

Expensé

'f. Total Expenses Reported

Enter the total of all expenses reported in the "Travel and Related Expenses" and "Other Campaign Expenses" sections.

g. Cash Advances Received

Enter the total advances received during this reporting period.

h. Balance

Enter the difference between actual expenses and advance.

If the advances were more than the expenses, the balance should be

in parentheses.

i. Receipts

Receipts for all expenses must be attached to the meport.

j, Sign Report

k. Expense Reimbursement

Reports should be mailed not later than the 20th of each month to reach The President Ford Committee by the end of the month.

Expense Reimbursement Reports and attached receipts should be mailed to:

(Name and address of State Finance Chairman)

1. At the completion of the fund raising campaign, you will be notified, in writing, of the termination date of authorized fund raising activities by The President Ford Committee. Any and all expenses incurred after said date would be unauthorized and will not be reimbursed by the Committee.

THE PRESIDENT FORD COMMITTEE FUND RAISING

Acknowledgement Letter

	·•			•	
		-			(Date
					•
Mr. Robert C. Moot, Treasurer The President Ford Committee P. O. Box 1975 Washington, D. C.	c ,		•		
Dear Mr. Moot:			•		
I have received and rown Rund Raisers" published by your requirements of those instructions with the instructions.	our offi ctions a	ce. I	underst	and both	the
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THE PRESIDENT FORD COMMITTEE FUND RAISING

. THE PRESIDENT FORD COMMITTEE

·			•	• • • • • • • • • • • • • • • • • • •	
•		P. O. Box 300, W	ashington, D. C. 20044	I.D. NO:	
CONTRIBUTOR		CONTRIBU		Date	
NFORMATION .	·	(PLEASE TY	PE OR PRINT.)		•
Name:			Occupation:		
Home Address:			Place of Business:		
City:	State:	Zip:	City:	State:	Zip:
Amount of Contrib		·	Cash Check	Other - SPE	CIFY
iccept Promoto [,		•1		
THE INFORM	ATION LISTED (ON THIS DOCUMENT	T IS REQUIRED 37 THE FE	EDERAL ELECTION LAWS	S.
				•	

THE PRESIDENT FORD COMMITTEE FUND RAISING

THE PRESIDENT FORD COMMITTEE

The President Ford Committee, for the nomination of President Gerald R. Ford to the Presidency of the United States in 1976:

	from		
	on		and
		(date)	
)			
)	Declares that the Internal Revo will have been properly filed to year, and that the undertaking	pefore the end of	this calendar
	will have been properly filed b	pefore the end of s in such form w	this calendar
	will have been properly filed b	pefore the end of s in such form w	this calendar rill be observed.

THE PRESIDENT FORD COMMITTEE FUND RAISING

THE PRESIDENT FORD COMMITTEE * CASH RECEIPTS RECORD SHEET

					.DATE:		
NOTE:	By law all contributions over \$10 must be for	rwarded 1	to the Treasure	er within	5 days of 1	eccipt.	
	Total number of Contributions \$10 or less:	(a) _					
	Total value of Contributions \$10 or less:	(b)_			•		£
· •	Total number of Contributions greater than \$	10: (c)_		<u></u>		:	(=====
	Total value of Contributions greater than \$10	: (d)_				. :	
1		•	•• ;•			:	
الز	Contribution Cards attached for: (e)	•	_ Contribution	s \$10 or	less.	:	
-	Contribution Cards attached for: (f)		Contribution	s greater	than \$10.		
	Amount of M.O. or Certified Check \$						
* *	•		•				
NAME:				`	I.D. NO:		
ADDRES	ss:				•	,	<u></u>
CITY:	S	TATE:	•		ZIP:		

THE INCOMERT TORD COMMITTE

EXPENSE REIMBURSEMENT REPORT

PERIOD FR	ом:	то:					I.D. NO:							
NAME:	•	av drastrastrastras	•			.,								
ADDRESS:													•	
CITY:			·	TAT	E:_		•				Z	P:		•
	•	AVEL	· · · · · · · · · · · · · · · · · · ·		•	•					•			
	Activity, Purpose	Transpor	tation Ex	pense					Other Expe	nses				Accounting
Date	Departure - Destination Point	Miles	Amour	nt.	Lod	ging	Me.	ıls	Description	Am	ount	Total	,	Use Only
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THE PRESIDENT FORD COMMITTEE

FINANCIAL PROCEDURES MANUAL

CONTRIBUTIONS PROCESSING

This procedure describes the steps required to process individual and political committee contributions. Processing of ticket sales, item sales, mass collections, loans, other receipts, information on previously suspensed contributions, bank deposits, and non-depositable receipts is discussed under separate procedures.

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Mail Clerk

Action

- 1. Receive all mail, including hand deliveries.

 Count pieces of mail and enter count onto

 Mail Log (Exhibit 1).
- 2. Open mail. Keep each envelope and its contents together.
- 3. Sort mail into five categories:
 - a. Individual and political committee contributions
 - b. Additional information on prior contributors or contributions
 - c. Ticket sales, item sales, mass collections, loans, and other receipts (e.g., interest or investment income)
 - d. Invoices and expense vouchers
 - e. All other, e.g., general correspondence

Enter counts onto Mail Log. Counts should equal pieces received. Correct any discrepancies.



DATE REVISED	APPROV	VED BY	PAGE 2 OF 8				
	THE PRESIDE						
	FINANCIAL I	PROCED	URES MANUAL				
Responsibility		•	Action				
Mail Clerk	4.		ibute mail and attach one copy of Mail with each category type as follows:				
		a.	Contributions to Documentation Clerk.				
•		b.	Additional information to Documentation Clerk.				
•		c.	Ticket sales, etc., to Documentation Clerk.				
•		d.	Invoices and expense vouchers to Disbursements Clerk.				
•	•	e.	All other to Executive Director.				
	5.	Retair	n a copy of the Mail Log.				
Documentation Clerk	6.		ve contribution documentation and copy of Mail Insure that pieces received equal count on Log.				
•	7.		w each check to determine whether or not the bution can be bank deposited:				
			Payee must be "The President Ford Committee" or an approximation. Allowable are "President Ford" and "David Packard" as long as a letter is attached indicating an intended campaign contribution. Non-allowable are "Republican National Committee" or any State committee names.				
	•.•	.b.	Check must be signed.				
		c,	Check must be dated.				

Written and numeric amounts must be identical.

DATE ISSUED	APPROVED BY	SECTION
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	THE PRESIDENT FORD COMMITTEE	•

THE TREE TENT TOTAL COMMITTING

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Documentation Clerk

Action

- 8. Segregate contributions that cannot be bank deposited from those that can be deposited and:
 - a. Retain all documentation such as transmittal letters, envelopes, and checks,
 and prepare a Contribution Card
 (Exhibit 2) if one does not exist.
 Write full name in upper right hand
 corner. Attach the card to an
 8½" x 11" sheet of paper.
 - b. Date stamp the Contribution Card.
 - c. Note wasis for non-deposit on Contribution Card.
 - d. List each non-deposit item on a
 Suspense Item Control Sheet Undeposited Receipts (Exhibit 3) and
 date stamp the control sheet.
 - e. Forward a copy of the control sheet to the Executive Director for resolution.
 - f. Forward a copy of the control sheet to the Control Clerk.
 - g. Retain a copy of the control sheet.
- 9. Prepare a Contribution Card for depositable contributions, if one does not exist.

 Write full name in upper right hand corner. Staple the card to an $8\frac{1}{2}$ " x 11" sheet of paper. Staple all odd size materials to ... $8\frac{1}{2}$ " x 11" sheets of paper.
- 10. Date stamp Contribution Cards with date received.
- 11. Review the documentation accompanying each contribution for required data:



- a. Full name and principal residence address of contributor are required for contributions in excess of \$10.00.
- b. Occupation and principal place of business are required for

	and the Month of the second se	APPROVED B	1	SECTION
TE.	REVISED	APPROVED D	Ž.	PAGE 4 OF 8 .

THE PRESIDENT FORD COMMITTEE

FINANCIAL PROCEDURES MANUAL

Responsibility

Documentation Clerk

Action

Note: If information in (a) and (b) is available, but is not required according to the criteria set out in (a) and (b), write it on the Contribution Card.

- 12. List missing information onto the Contribution Card.
- 13. Review the documentation accompanying each contribution for legality:
 - a. Verify political committee ID numbers with the Federal Commission for contributions with checks drawn on association, groups, and other organizations.
 - b. Check amounts must be equal to or less than \$1,000 for individuals and equal to or less than \$5,000 for political committees.
 - c. Currency contributions must be equal to or less than \$100.
 - d. Checks must be drawn on individuals or political committees. No check can be drawn on a corporation government contractor, labor organization, national lank or foreign national.
 - e. The documentation must be clear as to the specific contributor even though another's signature is on the financial instrument received.
- 14. List questionable date on the Contribution Card.
- 15. Separate individual and committee contributions. Sort contributions by state and alphabetically by contributor's name within state.
- 16. Prepare a Suspense Item Control Sheet Missing or Questionable Date (Exhibit 4) for items so noted in steps 12 and 14.
- 17. Run tapes on the amounts shown in the Contribution Cards, including items listed on the Suspense Item Control Sheet Missing or Questionable Data. Do not

PATE ISSUED	APPRO	OVED BY	SECTION	
DATE REVISED	APPRO	OVED BY	PAGE 5 OF 8	
	THE PRESIDE	ENT FORD COMMITTEE		
	FINANCIAL	PROCEDURES MANUAL		
Responsibility		- Acti	on .	•
Documentation Clerk		Sheet - Underosite and committee cont	d on the Suspense Item Contro d Receipts. Keep individual ributions separate. Label th m. Attach tapes to documenta	e
•	18	Keep individual and	, money orders, currency, etc committee contributions sepa e them. Attach tapes to rece	rate.
· · · · · · · · · · · · · · · · · · ·	19	 Verify that step 17 Resolve any discrep 	totals agree with step 18 to	tals.
	20	Item Control Sheet the Control Clerk.	on and three copies of Suspen - Missing or Questionable Data Annotate Mail Log to show ch and forward to Control Clerk.	a to ange
	21	Forward checks, mon related tapes to t	ey orders, currency, etc., and he Bank Clerk.	đ
Control Clerk	22	· Undeposited Receipt	on, Suspense Item Control Shees, Suspense Item Control Sheesable Data, and Mail Log from	
·	23		of items listed on the Susper - Missing or Questionable Data	
	24	state and alphabeti state, including it or questionable dat as undeposited rece and committee contr	te a Daily Contributor list by cally by contributor name with ems listed as containing miss; a but excluding items suspense ipts. Segregate individual arbutions. List full name, and f check, money order, etc., or ved.	hin ing ed nd ount
•	25		Daily Contributor list to State copy of Daily Contributor list to Typist.	
		e		
	•			*****

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	THE PRESI	ENT FORD (COMMITTEE
	•	PROCEDURE	
Responsibility			Action
State Clerk	. 20		e Daily Contributor list from rol Clerk.
•	2	name Anno	ontribution Ledger Cards for each on the Daily Contributor list, tate previous contributions on the y List. Do not update the ledger s
•	2	B. Forward	d annotated list to Control Clerk.
Control Clerk	. 2		e annotated Daily Contributor list State Clerk.
.:	· 3	Miss:	as required, the Suspense Items Control Sheet ing or Questionable Data, and Contri- on Cards using the annotated list as ired.
	3		d a copy of the annotated Daily List to Typist.
	3	•	identified and suspense amounts ived onto the Cash Receipts Journal.
Typist	3.		e Daily Contributor list and related mentation from Control Clerk.
-	3.	state	that documentation is organized by e and alphabetically by contributor within state.
	3		each Schedule A (Exhibit 5) in upper hand corner with "Received" date p.
	. 30	. Prepare	e Schedule A from Daily list:
•'		a. 1	Enter "Part No. I" in upper right hand corner for individual contributions and "Part No. V" for political committee contributions.
			Enter date of check, money order, etc., or date currency received in "date" column.
•	•		

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	THE PR	ESIDEN	T FORD	COMMITTEE							
	FINAN	CIAL P	ROCEDU	RES MANUAL							
		• .									
Responsibility	·	*****	· .	Actio	n						
Typist .			c.	Enter approp in center space for	column, le	aving b	lank				
•		.•	d.	Enter today! "Amount of column.							
•		37.	Recei Cle	ve annotated ink.	Daily list	from C	ontrol				
	•	38.	Dai to	pdate today's Schedule A using the annote Daily List. Enter amount shown in "year to date" column on annotated list into "Aggregate year-to-date" box on Schedule							
		39.	Typ Sch on (Forwa	tape on today e amount on tedule A. Recording to Contribution listed and the Contribute Auments to Contribute Auments	ape onto l ncile Schedu t. , and all	ast page le A tota supports	e of al to total				
Control Clerk		41.	rec	cile the Sche eipts for the eipts Journal	day shown	on the	Cash				
		42.	•	duce Schedule lows:	A and dis	tribute	as				
			a.	Documentation	n clerk						
	•	٠,	b.	Typist	•	:					
	•		c.	State Clerk	,		•				
State Clerk		43.	d. e. Recei	Records Clerk Control Clerk ve Schedule A Update and p Ledger Car	file from Cont repare new	Contri					
		:	b .	Run tapes by	state in	last "a					

c. Reconcile tapes to Schedule Λ by state. Attach tapes to Schedule Λ .

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•	THE PRESIDENT	FORD COMMITTEE	•	
	FINANCIAL PR	OCEDURES MANUAL		
Responsibility		Actio	on	
State Clerk		d. File Schoolle	A.	٠
Records Clerk	44.	Receive Schedule A.	fram Control C	lerk.
•	45.	Prepare Daily State Control Clerk's Sch	Report. Recon	cile totals to
Control Clerk	46.	Update the State Le Record daily and ye Schedule A.	dger sheet usin ar-to-date tota	g the Schedule A. ls using
•	47.	Forward contribution Clerk.	n documentation	to Acknowledgement
Acknowledgement Clerk	48.	Receive contribution Suspense Items Contributa.	n documentation rol Sheet - Mis	and updated sing or Questionable
	49.	Acknowledge contribution on recession from Execution questionable items.	ipts listed on ve Director tex	the suspense sheet.
	50.	Forward contribution	n documentation	to Records Clerk.
	51.	Annotate suspense s	heet with date	inquiry sent.
Record Clerk	52.	Receive and file co	ontribution docu	mentation.
	•			

MAIL LOG

Dat	C C C C C C C C C C C C C C C C C C C		
Pre	pared by:		
		•	Count
I.	Pieces of mail received today:		100
II.	Pieces of mail forwarded:		
. •	a. Individual and political committee contributions	:	<u>25</u>
	b. Additional information on prior contributors or contributions		25
•	c. Ticket sales, item sales, mass collections, loans, and other receipts		25
	d. Invoices and expense vouchers		. 25
•	e. All other, e.g., general correspondence		.0
	Total	:	100 === Count
III.	Pieces received from mail room:		OCUITO
	a. (Write in item)		`

Miss	ina	Info	:
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Questionable:

THE PRESIDENT FORD COMMITTEE

P. O. Box 300, Washington, D. C. 20044

CONTRIBUTOR NEORMATION			BUTION CARD YPE OR PRINT.	Date	erionisti et et en	
Vame:			Occupation:		. •	
tome Address:			Place of Business:			
lity:	State:	Zip:	City:	State		
Amount of Con			. Cash [] Check []	Other []	SPECIFY	

THE INFORMATION LISTED ON THIS DOCUMENT IS REQUIRED BY THE FEDERAL ELECTION LAWS.

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SUSPENSE ITEMS CONTROL SHEET

Missing or Questionable Data

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CONTRIBUTOR	STATE	DATE	TNFO	ARLE	COMMENTS.	DATE	A MET
Full Name	State or probable state	Date of check, money order, etc., or date	Amount of contri- bution	Amount of contri- bution	Kind of data missing or reason why contri- bution is question- able	Leave blank until resolved	Le bl un re
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ITEMIZED RECEIPTS—CONTRIBUTIONS, TICKET PURCHASES, LOANS, AND TRANSFERS

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and the state of t	
(Full Name of Candidate or Committee)	

Part No.	
(Use for itemizing Part 1, 2, 3, 4, or 5)	

SEE REVERSE SIDE FOR INSTRUCTIONS

(Use separate page (s) for each numbered Part)

rate (month, day, year)	Full Name, Mailing Address, and ZIP Code (occupation and principal place of business, if any)	Aggregate Year-to-date (complete if applicable)	Amount of Receipt This Period
<u> </u>	,	(complete if applicable)	
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		Aggregate Year-to-date	

TOTAL THIS PERIOD (Last page of this Part only)

THE PRESIDENT FORD COMMITTEE

BUDGET INSTRUCTIONS FOR STATE FINANCE CHAIRMEN

INTRODUCTION

The Federal Election Campaign Act, as amended in 1974, requires the Committee to maintain a comprehensive and well controlled financial budget and accounting and reporting system. The system is required to meet the legal record keeping and reporting requirements prescribed by the Act, as well as to provide effective campaign resource management. The financial activities in campaign program areas and in the states will have to be closely monitored by the National Office to insure compliance with the Act. In developing the budget plan, we will, insofar as possible, attempt to simplify the record keeping requirements at the state level, to permit enough flexibility to respond to day-to-day needs, and to insure timely reporting for both management and compliance purposes.

BUDGET PLAN

A master budget plan is being developed at the National level for use as a guide to plan and control major categories of receipts and expenditures. The development of fund-raising budgets for state operations will be a critical element in assuring confidence in the master budget projection.

Each State Finance Chairman who undertakes a major fund raising effort, must have an administrative budget tailored for his state and approved by the Treasurer, The President Ford Committee. You should prepare and forward an initial budget plan for approval as quickly as possible, but not later than _______, using the attached Format Bl00. The budget plan, when approved, will be the basis for apportioning funds to finance fund raising campaign activities. The success of fund raising activities will determine the extent to which we can finance the budget as the campaign progresses. The budget estimate should be projected at



least through the period covered by the contribution quota for the state and phased on a monthly basis. If information is not available to complete the entire budget plan in the initial submission, fill in the details as completely as possible now and submit a modified plan later.

NOTE: In those states where it is anticipated that total reimbursable fund raising expenses of less than \$500 a month will be incurred, a budget plan will not be required if the fund raisers are willing to absorb the cost or initially finance the expenses and wait for reimbursement on a monthly cycle. A budget is required, however, if anticipated expenses will exceed \$500 a month or if the State Finance Chairman vishes an advance of funds regardless of the amount. Whether a budget is submitted or not, it will be necessary for all fund raisers to keep a record of expenses incurred regardless of amount.

ACCOUNTING AND REPORTING

The accuracy and timely reporting of actual results compared to the budget for expenditures by month will be important to the National Office in monitoring the campaign and considering future plans. The specific reporting procedures to be followed for each local operation, along with procedures to be used for paying expenditures, will be provided with the fund raising budget plan for the state.

THE PRESIDENT FORD COMMITTEE

ADMINISTRATIVE BUDGET PLAN	N - STATE OF:	• STATE OF: (Including estimated costs to be reimbursed to al fund raisers in the state)					
DESCRIPTION	7/75	8/75	FOR 1	THE MONTH OF: 10/75	11/75	12/75	TOTAL
Reimbursable fund raising expenses of State Finance Chairman:				1			•
1. Payroll & Employee Taxes				· emission			
2. Communications Media Expenses					!:	announce parameter and an existence	
3. Non-Communications Media Expenses				and the second second			
SUBTOTAL:							
Reimbursable expenses of Fund Raisers	contact strate attacks			-			
Total Fund Raising Expenses	and the same and and	SUPER BERGETT SHIRES ARRESTS	errore service edition discount	from more many many			
Non-Fund Raising Expenses: (Identify, if any, on separate sheet)	A					-	and the second second second
GRAND TOTAL:	Addition caths adding planting Paggagathan-companyathan-caths game-to-to-companyathan-cath					-	
SUBMITTED BY:			DATE:				
State F:	inance Chairma	ın		•			
APPROVED BY: Treasurer, The I	President Ford	l Committee	DATE:		•		
(Instructions on Reverse Side)							

INSTRUCTIONS

- 1. Use this format for the initial budget plan and to request a change in the budget based on monitoring actual results or for changes in plans.
- 2. For each month, enter the estimated expenses to be incurred in that month. -
- 3. Communications media expenses include expenditures for television, radio, newspaper or magazine advertising, outdoor advertising, or expenditures for the cost of the telephones, paid telephonists and automatic telephone equipment obtained for the specific purpose of communicating with potential voters. It does not include costs incurred by an individual volunteer for use of a telephone by him.
- 4. Non-communications media expenses include all other expenditures for rent and occupancy, equipment rental and purchase, telephone, postage, travel and transportation, supplies, outside services, insurance, etc.
- 5. Reimbursable expenses of fund raisers include the total of estimated reimbursable travel and other expenses of individual fund raisers.
- 6. Submit the initial budget plan as soon as possible, but not later than _____
- 7. Submit revised budgets as required.

THE PRESIDENT FORD COMMITTEE CHART OF ACCOUNTS - ACCOUNT DESCRIPTIONS

ASSETS

1000 CASH

1001 Operating Account (Dual Signature)

To record all committee receipts, and all disbursements in excess of \$2,000.00. Account transactions require signatures of two out of the four authorized check signers.

1002 Operating Account (Single Signature)

To record all committee disbursements of \$2,000.00 or less.

1020 Payroll Account

To record semi-monthly disbursement of committee payroll. The account is to be maintained on a zero amount imprest basis and is to be reimbursed from the operating account (1001) for the sum of payroll checks and related taxes at the end of each payroll period.

1030 Petty Cash - Finance Office

To record amount of petty cash funds set up by the committee for use as minor disbursements. The petty cash fund is to be maintained on an imprest basis. No single transaction is permitted to be in excess of \$100.00.

1031 Petty Cash - Campaign Office

To record amount of petty cash funds set up by the committee for use as minor disbursements. The

petty cash fund is to be maintained on an imprest basis. No single transaction is permitted to be in excess of \$100.00.

1100 RECEIVABLES

1110 Accounts Receivable

To record all receivables (debts and obligations owed to the committee) other than "advances", "matching funds receivable", and "accrued interest receivable."

1120 Advances

To record payments made (to staff personnel, volunteer workers, and other persons) for committee expenditures. Such persons must furnish receipts, paid bills, and so forth to the committee as well as any unexpended funds.

1160 Matching Funds Receivable

To record funds due the committee from the U.S.

Treasury's Presidential Primary Matching Payment

Account.

1170 Accrued Interest Receivable

To record interest earned on notes, bonds, and so forth, not yet received.

1180 Pledges Receivable

To record pledges made in writing by contributors.

1300 OTHER ASSETS

1310 Refundable Deposits

To record amounts on deposit made for use of telephone and telephone equipment, rental of space or equipment,

and so on, which will be refunded to the committee.

1330 Investments - Investment Ledger

To record the cost of investments, such as certificates of deposit, made by the committee.

1390 Value of Goods Received as Contributions

To record the estimated value of goods received as contributions to the committee.

LIABILITIES

2000 PAYABLES

2020 Loans Payable - Banks

To record amounts loaned to the committee by banks. .

2030 Loans Payable - Individuals

To record amounts loaned to the committee by individuals.

RECEIPTS

4000 INDIVIDUAL CONTRIBUTIONS

4010 Currency Received

To record cash received by mail, direct solicitation, or other means, where the contributor can be identified by name, principal place of residence, date, and amount for contributions in excess of \$10.00 and not more than \$100.00. Contributions of \$10.00 or less are also recorded in this account.

4011 Currency Received - Suspense

To record cash received that is questionable, such as a receipt from a contributor who may be a corporation, that contains missing data, or that aggregates more than \$100.00 from the same contributor.

4020 Currency Equivalents

To record receipts of personal checks, money orders, certified checks, and the like, by mail, solicitation or other means, where the contributor can be identified by name, principal place of residence, date, and amount for contributions in excess of \$10.00, and also by occupation and principal place of business for contributions aggregating more than \$100.00. Contributions of \$10.00 or less are also recorded in this account.

4021 Currency Equivalents - Suspense

To record receipts that are questionable, that contain missing data, or that aggregate more than \$1000.00 from the same contributor.

4030 Donations in Kind.

To record the estimated value of goods received as contributions to the committee.

4060 <u>Securities Received</u>, at fair market value at date of transfer

To record stocks, bonds, and similar instruments received as contributions to the committee.

4090 Return of Unacceptable Contributions

To record the return of funds for unacceptable contributions, such as individual contributions exceeding an aggregate of \$1,000.00, corporate contributions, and so forth.

4100 SALES

4110 Ticket Sales

To record money received from ticket sales for dinners, luncheons, rallies, and similar fund-raising events.

4120 Mass Collections

To record amounts received from unidentified contributors at rallies and special events.

4130 Sale of Items

To record the amount received from the sale of items such as buttons, bumper stickers, literature, and similar materials.

4200 COLLITTEE CONTRIBUTIONS

4210 Committee Contributions - Identified

To record contributions by political committees, identified by name and address. The aggregate amount cannot exceed \$5,000.00 for any one committee.

4211 Committee Contributions - Suspense

To record contributions by political committees that are questionable or that contain missing data.

4700 MATCHING FUNDS

To record the amount of funds received by the Committee from the U.S. Treasury's Presidential Primary Matching Payment Account.

4800 PUBLIC FINANCING

from the U. S. Treasury's Presidential Election Campaign
Fund. Such funds are to be used for a presidential
nominating convention or a presidential election.

4900 OTHER RECEIPTS

4910 Interest Income

To record interest earned and received on notes, bonds, treasury bills, and so forth.

EXPENDITURES

6000 FUND RATSING EXPENDITURES

6010 Payroll and Fringe Benefits

To record the gross salaries and wages paid to employees, including Federal, state, and local

taxes, as well as employer Federal taxes (F.I.C.A.) and Federal and state unemployment insurance taxes. This account does not include non-salaried volunteers or professional personnel on retainer or other fixed fee reimbursement arrangements.

6020 Rent & Occupancy

To record amounts expended on rental of office space, parking facilities, utilities, office phones, maintenance, and similar items.

6030 Equipment Rental & Purchase

To record amounts expended for the purchase or rental of furniture and office equipment.

6040 Supplies

To record expenditures for office supplies such as paper, pencils, rubber stamps, and so on.

6050 Communications

To record expenditures for special canvassing telephones, telegrams, telex, WATS lines, postage, freight, printing, mailing lists, buttons, stickers, literature, and similar items. Direct mail campaigns, when implemented by an outside service, should be recorded under this account.

6060 Media Time & Space

To record expenditures for TV, radio, newspapers, magazines, and outdoor facilities.

6070 Travel & Related Expenses

To record expenditures for transportation, entertainment, meals, lodging, conferences, and meetings.

6080 Outside Services

To record expenditures for legal, accounting, EDP, polling, and similar services.

6090 Other

To record expenditures for sales taxes, personal property taxes, transfers of securities, interest expense, insurance, and other expenses not directly identifiable with any of the above expenditure accounts.

7000 NON FUND RAISING EXPENDITURES

7010 Payrocl and Fringe Benefits

To record the gross salaries and wages paid to employees, including Federal, state, and local taxes, as well as employer Federal taxes (F.I.C.A.) and Federal and state unemployment insurance taxes.

This account does not include non-salaried volunteers or professional personnel on retainer or other fixed fee reimbursement arrangements.

7020 Rent & Occupancy.

To record amounts expended on rental of office space, parking facilities, utilities, office phones, maintenance, and similar items.

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To record expenditures for TV, radio, newspapers, magazine, and outdoor facilities.

7070 Travel & Related Expenses

To record expenditures for transportation, entertainment, meals, lodging, conferences, and meetings.

7080 Outside Services

To record expenditures for legal, accounting, EDP, polling, and similar services.

7090 Other

To record expenditures for sales taxes, personal property taxes, transfers of securities, interest expense, insurance, and other expenses not directly identifiable with any of the above expenditure accounts.

8500 GAIN OR LOSS

8510 Securities

To record gains or losses of securities received as contributions to the committee or purchased with committee funds, measured from the fair market value at date of receipt or purchase.

8515 Assets

To record the gain or loss of assets received as

contributions to the committee or purchased with committee funds, measured from the estimated value of the goods at the date of receipt or purchase.

9000 MEMO ACCOUNTS

9100 Restricted Funds

Account to be defined at a later date.

August 19, 1975

The Federal Election Commission 1325 K Street, N.W. Washington, D.C. 20463

Dear Commissioners:

Reference is made to the advisory opinion request submitted to the Commission on August 18, 1975 regarding accounting and reporting instructions and procedures.

The first sentence of sub-section 4 entitled "Recipients of Welfare and Unemployment Benefits" on page 8 of AII contains a typographical error and should read as follows:

"The Act prohibits the knowing solicitation or receipt of any contributions from persons entitled to prreceiving work relief benefits, including unemployment compensation, which are provided at least in part by monies appropriated by Congress."

Sincerely,

Robert P. Visser General Counsel

rpv/nt

