

The original documents are located in Box 5, folder “Intelligence - Appointment of CIA Director” of the Richard B. Cheney Files at the Gerald R. Ford Presidential Library.

Copyright Notice

The copyright law of the United States (Title 17, United States Code) governs the making of photocopies or other reproductions of copyrighted material. Gerald Ford donated to the United States of America his copyrights in all of his unpublished writings in National Archives collections. Works prepared by U.S. Government employees as part of their official duties are in the public domain. The copyrights to materials written by other individuals or organizations are presumed to remain with them. If you think any of the information displayed in the PDF is subject to a valid copyright claim, please contact the Gerald R. Ford Presidential Library.

THE WHITE HOUSE
WASHINGTON

INFORMATION

July 10, 1975

Administratively Confidential

MEMORANDUM FOR THE PRESIDENT

Attached is the revised list of individual preferences.

A simple aggregate of the number of times an individual favored one of the possible candidates to the number of times that person might have been recommended against would put the recommended list in approximately the following order:

Bork
White
McGee
Foster
Dillon
Resor
Roosa
Hauge



Donald Rumsfeld
Assistant to the President

Attachment

Administratively Confidential

THE WHITE HOUSE

WASHINGTON

July 10, 1975

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: THE PRESIDENT
FROM: DON RUMSFELD
SUBJECT: CIA Director

Attached at Tab A are two lists of candidates worthy of consideration for the position.

At Tab B is a compendium of biographical information on the candidates, together with a brief resume of pros and cons as to their individual qualifications. All 14 on the "Possible" list, for whom biographies are attached, are outsiders to CIA and therefore share the positive feature of representing a fresh approach.

At Tab C is a summary of staff rankings of the candidates.

Attachments



ADMINISTRATIVELY CONFIDENTIAL

T
A
B
A



ADMINISTRATIVELY CONFIDENTIAL

POSSIBLE CANDIDATES

Bill Baker

Bob Bork

Harold Brown

Zig Brezinski

George Bush

Douglas Dillon

John Foster

Bob Galvin

Gabe Hauge

Lee Iacocca

Gale McGee

Stan Resor

Robert Roosa

"Whizzer" White

Walt Wriston



ADMINISTRATIVELY CONFIDENTIAL

ADMINISTRATIVELY CONFIDENTIAL

ADDITIONAL POSSIBILITIES

Arlin Adams

Roy Ash

Admiral Worth Bagley

Herbert Brownell

David Bruce

Earl Butz

Frank Carlucci

Bill Casey

Bill Clements

Ed Cole

John Connally

Don Cotter

Admiral Ralph Cousins

Bob Dole

Bob Ellsworth

James Fletcher (NASA)

Gaylord Freeman

Andy Goodpaster

Bob Griffin

Dean Griswold

Art Hartman

Martin Hoffmann

Fred Ikle

Bob Ingersoll

Ambassador Alex Johnson

Lane Kirkland

Mel Laird

Edwin Land

Frank Lindsay

Jim Lynn

Clark MacGregor

Bob MacNamara

Ambassador MacToom

Jack Marsh

Paul McCracken

Chauncey Medberry

Paul Nitze

Dick Ogilvie

Dave Packard

Ambassador Porter

Lewis Powell

Scotty Reston

Don Rice

Elliot Richardson

Bill Rogers

Bill Ruckelshaus

Ken Rush

Dean Rusk

Dave Satterfield

Bill Saxbe

Bill Scranton

Bob Seamens

Edgar Shannon

John Sheehen

George Shultz

Larry Silberman

Joe Sisco

William F. Smith

Bob Taft

Russ Train

Cap Weinberger

Tom Wilcox

Edward Bennett Williams

Admiral Zumwalt

ADMINISTRATIVELY CONFIDENTIAL



T
A
B

B



ADMINISTRATIVELY CONFIDENTIAL

William O. Baker: 60 years old; research chemist; President of Bell Telephone Laboratories (entire career with Bell since 1939); member of PFIAB since appointment by President Eisenhower in 1959; member of President's Science Advisory Committee (1957-60); National Science Board of National Science Foundation (1960-66); Office of Naval Research; consultant to DOD (1958-71); consultant to Operations Evaluation Group (USN); member, Board of Visitors, Air Force Systems Command (1962-73); Management Advisory Council, Oak Ridge National Laboratories (1970-).

Pros: Long intelligence experience through PFIAB; broad knowledge of government on military-scientific side; corporate executive experience.

Cons: Possibly too old; no executive experience in government; lacks charisma; susceptible of charge of conflict of interest.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

Robert H. Bork: 48 years old; Solicitor General of the US;
Yale law Professor and scholar on constitutional law.

Pros: Strong team player; Impeccable integrity; would
neutralize concern over domestic abuses; understanding
of FBI versus CIA jurisdiction.

Cons: No experience in foreign policy, national security
or intelligence matters; no management experience.



ADMINISTRATIVELY CONFIDENTIAL

ADMINISTRATIVELY CONFIDENTIAL

Harold Brown: 47 years old; physicist; President of CalTech; member of SALT delegation; Director of Defense Research and Engineering (1961-65); Secretary of Air Force (1965-69); President's Science Advisory Committee (1958-61); Lawrence Laboratory (1952-61).

Pros: Right age; top-level executive experience as President of university; direct government experience with intelligence (DDR&E and SALT; Air Force runs NRO); top-notch analyst; very highly regarded for integrity; substance, and bureaucratic ability; Democrat.

Cons: Highly independent; academic background; arrogant; dynamic; interested mainly in strategic affairs.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

George Bush: 51 years old; Member of Congress; US
Ambassador to the UN and subsequently to USLO Peking;
Oil producer; Politician.

Pros: Experience in government and diplomacy; generally
familiar with components of the intelligence community and
their missions; management experience; high integrity and
proven adaptability.

Cons: RNC post lends undesirable political cast.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

C. Douglas Dillon: 65 years old; investment company executive; former Treasury Secretary (1961-65); Under Secretary of State (1958-61); and Ambassador (France, 1953-57); member of Rockefeller Commission on CIA.

Pros: Senior government experience as Cabinet Officer; extensive experience in foreign affairs; familiarity with CIA problems; bipartisan government service; highest personal reputation, eminent and respected; did impressive and constructive job on Rockefeller Commission; apparent good health.

Cons: Subject to criticism as too old.



ADMINISTRATIVELY CONFIDENTIAL

John S. Foster: 52 years old; Physicist; Director, Lawrence Radiation Lab (61-65); Director, Defense Research and Engineering (65-73), Inventor.

Pros: Extremely knowledgeable in the technology of intelligence and strategic weapons systems generally; experienced in national security community bureaucraties; excellent management experience; identified as apolitical; good rapport with Congress.

Cons: Identified as outspoken hawk.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

Robert W. Galvin: 52 years old; Chairman of Motorola (with Motorola since 1940); Director, Harris Trust & Savings Bank, Chicago; member of PFIAB since 1973; former member of President's Commission on International Trade and Investment.

Pros: Senior executive experience; PFIAB and other government experience.

Cons: No experience in government; not dynamic.



ADMINISTRATIVELY CONFIDENTIAL

Gabriel Hauge: 61 years old; Chairman of the Board, Manufacturers Hanover Trust Corporation; PhD LLD, Educator; White House Staff 53-58 (Economic Affairs); Director, New York Life, American Metal, Union Gas, Chrysler Corporation; Member, Harvard Center for International Affairs, Carnegie Endowment for International Peace; CFR; WWII.

Pros: Internationally respected banker; knowledgeable and experienced in government and international affairs; solid management record.

Cons: Limited knowledge of contemporary intelligence requirements and operations.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

Lee Iacocca: 50 years old; President, Ford Motor Company;
Corporate career in sales promotion, merchandizing and marketing.

Pros: Excellent managerial ability; respected economizer;
relatively young.

Cons: No background in intelligence or national security
issues; no government experience, closely identified with
Robert McNamara.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

Gale McGee: 60 years old; Senator (Foreign Relations, Appropriations); Professor, Lecturer on Foreign Affairs, PhD LLD; Member, Council on Foreign Relations; US Delegation to the UN.

Pros: Respected leader within the foreign affairs community; knowledgeable defender of strong intelligence community; excellent rapport with Congress; respected for his independence.

Cons: Limited management experience.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

Stanley Resor: 57 years old; Former Secretary of the Army (65-71); Ambassador, Chairman, US MBFR Delegation; Attorney; WW II Service; Member, Council on Foreign Relations

Pros: Respected in the international community; extremely strong and effective manager; knowledgeable in intelligence requirements and resource problems; good rapport with the Congress; legal background helpful.

Cons: Susceptible to charge of hawkish bias and of insensitivity to domestic concerns in view of his longevity in the defense community.

ADMINISTRATIVELY CONFIDENTIAL



ADMINISTRATIVELY CONFIDENTIAL

Robert Roosa: 57 years old; Partner, Brown Brothers, Harriman & Company; Former Under Secretary of Treasury (61-64); numerous directorships; internationally respected economist, author; Trustee, Rockefeller Foundation; PhD LLD, Rhodes Scholar

Pros: Highly respected in international affairs; sensitive to limitations on CIA activities; experienced in bureaucracy; strong executive experience; political independent.

Cons: Limited knowledge of intelligence requirements and systems.



ADMINISTRATIVELY CONFIDENTIAL

ADMINISTRATIVELY CONFIDENTIAL

Byron R. ("Whizzer") White: 58 years old; Associate Justice Supreme Court ('62 - present); former Deputy Attorney General under RFK ('61-'62); corporate lawyer, Denver ('47-'61); University Colorado '38, Yale Law '46, Rhodes Scholar; professional football, National Football Hall of Fame; World War II service.

Pros: Calm, modest, for past decade uninvolved in national politics, confirmable.

Cons: Swing vote on Supreme Court. No experience in international affairs or intelligence.



ADMINISTRATIVELY CONFIDENTIAL

Walter B. Wriston: 55 years old, banker; Chairman of Board of First National City Bank ('70 - present); BA Wesleyan '41, MA Fletcher '42; serves on Board of Directors of various businesses; World War II service, Member Council on Foreign Relations. While head of International Division of First National City he greatly expanded Bank's international branches making First National City's international division largest of any American bank.

Pros: Experience in international banking; strong administrative experience.

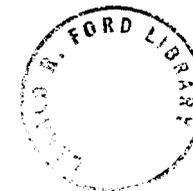
Cons: Little background in intelligence or national security affairs.



T
A
B
C



Below are listed the people who the indicated individuals feel should be considered seriously. They are in alphabetical order, not in order of preference, except as indicated.



<u>Buchen</u>	<u>Cheney</u>	<u>Hills</u>	<u>HAK</u>	<u>Marsh</u>	<u>Packard</u>	<u>Rockefeller</u>	<u>Rumsfeld</u>
Baker	Bork	Baker	Dillon (1)	Baker	Dillon (1)	Dillon (1)	Bork
Bork	Bush	Bork	Baker	Bush	Bush	Foster (1)	Dillon
Brown	Iacocca	Brown	Galvin	McGee	Hauge	Baker	Foster
Foster	McGee	Foster	Roosa	White	McGee	Conner	Hauge
McGee	White	Hauge			Resor	Schlesinger	Iacocca
Resor		McGee			White		McGee
White		Resor			Wriston		Resor
		White					Roosa
		Wriston					White
							Wriston

 Packard
 recommended
 against the
 following:

Baker
 Brown
 Foster
 Freeman
 Galvin
 Wilcox

ADMINISTRATIVELY CONFIDENTIAL

ADMINISTRATIVELY CONFIDENTIAL

NOV 18 1975

November 17, 1975

Dear Jim:

Thank you for your letter to the President concerning his nomination of George Bush to head the Central Intelligence Agency.

This is just a note to assure you I shall make certain the President has an opportunity to read it at the earliest opportunity.

With kindest regards,

Sincerely,

Max L. Friedersdorf
Assistant to the President

The Honorable James M. Collins
House of Representatives
Washington, D.C. 20515

✓cc: w/incoming to John Marsh ----- for appropriate handling

MLF:VO:vo

R - A/M Pete
Shaw
Shaw II



JAMES M. COLLINS
THIRD DISTRICT, TEXAS

COMMITTEE:
INTERSTATE AND FOREIGN
COMMERCE

Congress of the United States
House of Representatives
Washington, D.C. 20515

2419 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, D.C. 20515
TELEPHONE: 225-4201
1100 COMMERCE STREET
ROOM 5C48
DALLAS, TEXAS 75202
TELEPHONE: 749-2453

November 12, 1975

Honorable Gerald R. Ford
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

11-14
Mark

Dear Mr. President:

I hope that you will reconsider the appointment of George Bush to the CIA. At this time it seems to me that it would be a greater service for the country for George to continue in his position in China.

He is not the right man for the CIA. I think George is as fine as any man in Washington. He has a tremendous facility of adjustment and as excellent record of getting along with everyone on the Hill.

However, yesterday I sat next to my friend Dale Milford who is the only friendly Democrat on Pike's Committee. He strenuously questioned why Bush was being put in charge of the CIA. He likes George but he is convinced that the Liberals will contend from now to Doomsday that George is a partisan Republican voice. They are going to sing this song about Republican Chairmen and let the liberal press beat it out in headlines everyday. I have heard this same story from many on the Hill who stand with you.

Please use George Bush in some other way. They are going to crucify him on this job and Senator Church will lead the procession.

I hope you find an urgent need to keep Bush in China. I would recommend that you name someone who has had no political affiliation, military experience or can be touched in any way. Let's have someone in charge of the CIA who is a tough, hard liner but who has a completely clear political activity past record for CIA.

Best of luck to you,

James M. Collins, M.C.

JMC:pgh

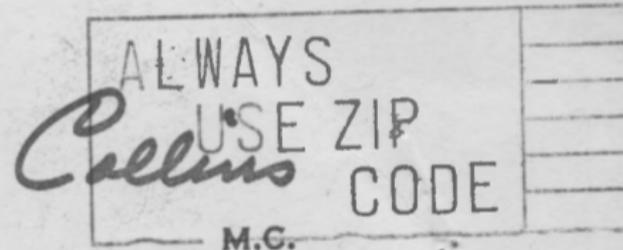
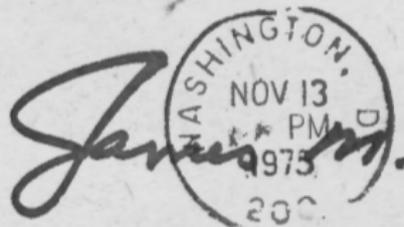


am nomination
(Bush)

mf

Congress of the United States
House of Representatives
Washington, D.C. 20515

OFFICIAL BUSINESS



Honorable Gerald R. Ford
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500