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THE WHITE HOUSE  
WASHINGTON

Dick Cheney



Call

*File*  
*cancel by* October 25, 1974  
*Pres. 10/25/74*

MEETING WITH JOHN SAWHILL  
11:00 A. M.  
Friday, October 25, 1974

*to remove  
Sawhill*

Purpose: To inform John Sawhill you want to replace him  
as head of FEA

Attendance: John Sawhill  
Dick Cheney

Press Coverage: None

#### TALKING POINTS

1. I want you to know I appreciate the fine job you have done under very difficult circumstances. I know it has not been easy.
2. I have decided, nonetheless, to replace you as Director of the Federal Energy Administration.
3. My decision should not be taken as a reflection on you personally. I am looking at the entire energy area and want to treat it as an entity. The newly passed legislation on ERDA and NRC requires me to make some decisions about key personnel. I hope to be able to announce those decisions in the near future.
4. From the nation's standpoint, it is important that the transition go as smoothly as possible. I would hope you



would feel you could stay on, perhaps through the end of December, to help the new man get squared away.

5. I do not know what your personal plans are, but would hope you might consider taking some other post in the Administration. If that is your desire, you should talk to Bill Walker about what kind of arrangement might be worked out.
  
6. The details of how we handle your resignation and the announcement of a replacement should be worked out with Dick Cheney and Bill Walker

#### ADDITIONAL CONSIDERATIONS

It would be best to avoid getting into any kind of debate with him over the quality of his performance or your reasons for wanting him out. Instead you should emphasize the broad points outlined above and tell him to take up the details of his departure with your staff.

It is in his best interests as well as your own that everyone leave the meeting with the firm understanding that he is leaving. It should not be left vague, nor should he be given the impression that the decision to replace him can be reversed.



(F)

did my  
own pts.  
Dil

Talking Points For Meeting with John C. Sawhill

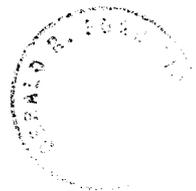
1. You have decided to ask for his resignation as Administrator of FEA. It was a difficult decision for two reasons. First, the job itself is enormously difficult. Conducting a regulatory program for an industry as complex as the oil industry and simultaneously devising the blueprint for a new energy policy are jobs which inevitably lead to criticisms and controversy. Much of the abuse heaped on Sawhill is simply a part of his job description and does not reflect upon him personally. Second, Sawhill himself is a decent, intelligent, dedicated man. It is always difficult to ask a person of his calibre to step down.

2. You want to thank him for the great personal effort which he contributed to the job. He put in very long hours, not just last winter during the embargo, but since then in trying to grapple with the difficult energy problems confronting the Nation. This was done at great personal sacrifice and you want to express to him your personal gratitude on behalf of the Nation.

3. You want to be sure that he gets credit for the accomplishments he achieved at FEA. The public hearings around the country on Project Independence contributed to better public understanding of the energy problem. The allocation program now seems to be functioning more smoothly. The Project Independence Blueprint will provide a starting point for public discussion and internal analysis leading to a more coherent energy policy.

4. You want to be sure that your decision reflects adversely as little as possible upon Sawhill. The decision will be made in the context of a number of appointments in the energy field. It will not be pointed at him specifically.

5. You want Sawhill to present to you the Project Independence Blueprint scheduled for delivery on November 7.



6. Sawhill should talk to Bill Walker to see if there are any other positions in government which he might be interested in.

7. You want him to stay on the payroll until the first of the year to help with the transition and to assist his successor. If you have chosen his successor, you will want to tell Sawhill who he is. Announcement of the change will be immediate and the new man will be appointed as Acting Administrator right away.



Talking Points For Meeting with John C. Sawhill

*F*

General objective. It is important that Sawhill's departure not be viewed publically as a punishment for having been outspoken about difficult issues such as the need for conservation and the difficulty in achieving energy self-sufficiency. It also seems desirable, both for Sawhill and you, to minimize the unpleasantness associated with the change by providing a plausible reason for it. The following points therefore suggest themselves.

*continued*

1. Sawhill might be encouraged to state that the reason for his resignation now is that the Project Independence Blueprint is virtually complete and will be presented to you on November 7; that Sawhill himself wishes to return to private life after the first of the year and that he is asking that his successor be named promptly so that they can work together during the next two months to insure a smooth transition.

2. Your public and private statements about his resignation should praise his willingness to confront openly the difficult issues of energy conservation and self-sufficiency. Many of the choices we face are difficult and you admire the candor of his views even when they were controversial.

The following additional points are suggested for your consideration:

1. You have decided to ask for his resignation as Administrator of FEA. It was a difficult decision for two reasons. First, the job itself is enormously difficult. Conducting a regulatory program for an industry as complex as the oil industry and simultaneously devising the blueprint for a new energy policy are jobs which inevitably lead to criticisms and controversy. Much of the abuse heaped on Sawhill is simply a part of his job description and does not reflect upon him personally. Second, Sawhill himself is a decent, intelligent, dedicated man. It is always difficult to ask a person of his calibre to step down.

2. You want to thank him for the great personal effort which he contributed to the job. He put in very long hours, not just last winter during the embargo, but since then in trying to grapple with the difficult energy problems confronting the Nation. This was done at great personal sacrifice and you want to express to him your personal gratitude on behalf of the Nation.



3. You want to be sure that he gets credit for the accomplishments he achieved at FEA. The public hearings around the country on Project Independence contributed to better public understanding of the energy problem. The allocation program now seems to be functioning more smoothly. The Project Independence Blueprint will provide a starting point for public discussion and internal analysis leading to a more coherent energy policy.

4. You want to be sure that your decision reflects adversely as little as possible upon Sawhill. The decision will be made in the context of a number of appointments in the energy field. It will not be pointed at him specifically.

5. You want Sawhill to present to you the Project Independence Blueprint scheduled for delivery on November 7.

6. Sawhill should talk to Bill Walker to see if there are any other positions in government which he might be interested in.

7. You want him to stay on the payroll until the first of the year to help with the transition and to assist his successor. If you have chosen his successor, you will want to tell Sawhill who he is. Announcement of the change will be immediate and the new man will be appointed as Acting Administrator right away.



make 2 pts  
wally-  
FBA over  
Exim-bank

THE WHITE HOUSE  
WASHINGTON

*file*

MEMORANDUM FOR: DONALD RUMSFELD

FROM: WILLIAM WALKER *Walker*

Attached is a preliminary memorandum on Federal Energy Administration (FEA) functions and possible candidates for its Director.

If you agree with these recommendations, we will staff to the following:

<input type="checkbox"/> The Vice President	<input checked="" type="checkbox"/> Dean Burch
<input checked="" type="checkbox"/> Robert Hartmann	<input checked="" type="checkbox"/> Ken Cole
<input checked="" type="checkbox"/> John Marsh	<input type="checkbox"/> Fred De Baca
<input checked="" type="checkbox"/> Philip Buchen	<input type="checkbox"/> William Eberle
<input checked="" type="checkbox"/> Bill Timmons	<input type="checkbox"/> Stan Scott
<input type="checkbox"/> Anne Armstrong	<input type="checkbox"/> Brent Scowcroft
<input type="checkbox"/> Roy Ash	<input type="checkbox"/> William Seidman
<input type="checkbox"/> Bill Baroody	<input type="checkbox"/> Mary Louise Smith (RNC)
<input checked="" type="checkbox"/> Rogers Morton	

Agree \_\_\_\_\_

Disagree \_\_\_\_\_

See me \_\_\_\_\_

Other Instructions \_\_\_\_\_



THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD

FROM: WILLIAM WALKER

Subject: Director of FEA

You have already decided to make a change here right away. It is understood that the new Director will run the Agency and will also serve as an Executive Director of the Energy Resources Council.

FEA is, by all accounts, a mess. Whoever moves in must be a strong administrator. Beyond that he should have some substantive grounding to do a decent job with Secretary Morton and the Energy Resources Council. Frank Zarb, Associate Director of OMB is now handling the Energy Resources Council job on an interim basis.

FEA Functions

At present FEA has three major areas of activity: (1) data collection and analysis, (2) regulation, and (3) short-term energy resource development associated with Project Independence.

The recent establishment of the Energy Resource Development Administration (ERDA) provides an opportunity to shift the energy resource activities out of FEA. Doing this would allow FEA to focus more closely on the two remaining functions--data collection and analysis and regulation.

The regulatory function has always been a stepchild at FEA. It has been the goal to ultimately decontrol both prices and allocation. However, to get there the head of FEA must understand the existing system so that he can find a reasonable way out. Incidentally, the task is complicated by the fact that the statute under which FEA operates gives Congress a chance to veto any decontrol action.



Therefore, at the outset the head of FEA will have to involve himself deeply in the regulatory process. It is best that he not also be bogged down with the administrative job of bringing order to the resource development program.

The arguments against making such a shift relate mostly to what kind of influence it will have on ERDA. The task of absorbing this kind of responsibility and the several hundred people who have been running it could start ERDA off in a disorganized fashion. However, Robert Seamans, the designated head of ERDA is a very tough, strong administrator and would be unlikely to let this happen.

Secretary Morton supports the shift of short-term energy resource development associated with Project Independence from FEA to ERDA. Such a shift could be accomplished without legislation.

Shall there be a shift of the resource development functions from FEA to ERDA?

Approve MR7

Disapprove \_\_\_\_\_

#### Candidates for Director of the Federal Energy Administration

If you approve the shift of resource activities from FEA to ERDA, then the new Director of FEA will be handling the regulatory and data collection/analysis activities of FEA and the policy coordination job at the Energy Resources Council. This would argue for having a lawyer in this position who has the breadth to handle the policy coordination work.

Things are moving quickly in this area. Therefore, it is desirable that whoever will be handling these duties over the long haul be brought on as soon as possible. Extended use of people on an interim or acting basis could add to the confusion.

In cooperation with Secretary Morton, I have developed the six possible candidates discussed below. Four are presently serving in government and could be moved to these responsibilities quickly. The other two are from outside government and would have to be fully cleared before they could start work. The resumes of each are attached as indicated.



James Beggs. 48. (Tab A) Under Secretary of the Department of Transportation during the first term of the Nixon Administration. He is presently Executive Vice President of General Dynamics. Prior to joining government, he was a Vice President of Westinghouse. He is an Annapolis electrical engineering graduate, and Harvard MBA. Beggs is regarded as very intelligent and an able administrator.

Roderick M. Hills. 43. (Tab B) Hills is an extremely intelligent lawyer who has, since 1970, served as Chairman of the Board of Republic Corporation. Both his administrative and legal ability get very high marks. Presently, Hills has been seriously considered for both Under Secretary of State for Economic Affairs and Assistant Secretary of Defense for International Security Affairs. His wife, Carla Hills, is Assistant Attorney General, Civil Division. I believe an opportunity in Washington would be attractive to him.

*ms*  
Martin Hoffman. Mid-40's. (Tab C) Presently General Counsel of DOD. Before that, he was General Counsel of the AEC. He is a very bright lawyer with experience in both regulation and energy.

*ms*  
Arthur I. Mendolia. 57. (Tab D) Presently Assistant Secretary of Defense for Installations and Logistics. Prior to joining the government in 1973, he was a Vice President of DuPont with management responsibilities in the areas of polymers and electro chemicals. A chemical engineer by training, he is reputed to be an excellent manager. His scientific background would help him considerably with the Energy Resources Council.

*ms*  
Laurence Silberman. 39. (Tab D) Deputy Attorney General. Larry is a very bright and effective guy who has been in the middle of a lot of "fires." He has been a sort of utility infielder over the years. Before Justice, he was Under Secretary of Labor. He is a tough, good administrator and his labor background prepares him well for regulatory work. But he has no substantive background in the sciences or science policy. Removing him from Justice would also leave a real void.



Frank Zarb. 39. (Tab F) Associate Director of OMB for energy and natural resources area. Earlier he served as Assistant Secretary of Labor for Administration. He spent a brief time at FEA prior to coming to OMB. Before government he was an investment banker. He is an able manager who has been exposed to the subject matter.



LAURENCE H. SILBERMAN

Born: October 12, 1935 York, Pennsylvania

Marital Status: Married Wife-Rosalie; 3 children

Legal Residence: Maryland

Education: 1953-1957 Dartmouth College  
A.B. degree

1958-1961 Harvard University  
LL.B. degree

Bar: 1962 Hawaii  
District of Columbia

Military Service: 1957-1963 United States Army Reserve  
(7/1957-1/1958) Active Duty

Employment: 1961-1967 Clerk, Associate, then Partner  
Moore, Silberman & Schulze  
Honolulu, Hawaii

1962-1963 University of Hawaii  
Lecturer

1967-1969 Attorney  
National Labor Relations Board  
Washington, D.C.

1969 Consultant  
1969-1970 Solicitor  
1970-1973 Undersecretary of Labor  
Department of Labor

1973 to present Partner, Steptoe & Johnson  
Washington, D.C.

Office: 1250 Connecticut Avenue, N.W. 202-223-4800  
Washington, D.C. 20036

Home: 6 Killery Court 301-365-0839  
Bethesda, Maryland 20034

Political Affiliation: Republican

Present Position: Lawyer



In the Senate of the United States:

I nominate Laurence H. Silberman, of  
Maryland, to be Deputy Attorney General vice William D.  
Ruckelshaus, resigned.



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

FRANK G. ZARB 6 19 35

Mr. Zarb is currently Associate Director of the Office of Management and Budget, Executive Office of the President. In this position he provides executive direction to Federal programs concerned with agriculture, the environment, natural resources, energy and science. These activities include responsibility for the Departments of Agriculture, and Interior, the Environmental Protection Agency, the Corps of Engineers, the Atomic Energy Commission, the Federal Energy Administration, the National Aeronautics and Space Administration, the National Science Foundation, the Energy Research and Development Administration, and related agencies.

Prior to assuming his present position, Mr. Zarb was in charge of OMB's Management and Operations activities. This included direction of a broad range of Federal programs and initiatives, including Government reorganization, evaluation of Federal programs, statistical policy, Federal activities in regional areas, and relations with Governors and Mayors.

Mr. Zarb first joined the Administration in April 1971 as Assistant Secretary of Labor. Before coming to the Federal Government, Mr. Zarb was Executive Vice President and Chairman of the Executive Committee of Hayden Stone, Inc., a New York Investment and securities firm.

In 1970 he edited THE STOCK MARKET HANDBOOK, published by Dow Jones-Irwin, Inc. He has also co-authored "A Stock Broker's Statement of Financial Condition. How to read it -- and how to read between the lines." He organized and served as the first Chairman of the Joint-Bank-Securities Industry Committee for Securities Protection and has held membership with the Board of Arbitrators of the National Association of Securities Dealers, and the Board of Advisors of the New York Institute of Finance. He has been a member of the Chicago Board of Trade and the Chicago Mercantile Exchange and an allied member of the New York Stock Exchange as well as the American and Pacific Coast Stock Exchanges. He currently serves on the Board of Trustees of the East Woods School, Oyster Bay, New York.

Mr. Zarb graduated from Hofstra University with a BBA in 1957 and a Master's Degree in 1961. In 1974 the faculty of Hofstra conferred the University's Distinguished Scholar Award to Mr. Zarb. A native of New York, he is married to the former Patricia Kostner of Hempstead, New York. They have two children; Krista Ann (14) and Frank, Jr. (12).



RESUME

James M. Beggs

Born: January 9, 1926, Pittsburgh, Pennsylvania

Married: Wife's name - Mary Elizabeth  
Children - Maureen, Kathleen, Teresa, James,  
and Charles

Education: B. S., Engineering, U. S. Naval Academy, 1948  
MBA, Harvard Graduate School of Business  
Administration, 1955

Employment: Westinghouse Electric Corp.

1955-1961 General Manager, Under Seas Division  
1960-1963 General Manager, Systems Operations  
1965-1967 Vice President, Surface Division, Westinghouse  
Defense and Space Center  
1968 Director, Purchases and Traffic

1968-1969 NASA, Associate Administrator, Advanced Research

1969-1973 Under Secretary, Department of Transportation

1973-Present Executive Vice President, General Dynamics Corp.



RESUME

Roderick M. Hills  
3125 Chain Bridge Road, N. W.  
Washington, D. C. 20016

Age: 43

Family: Married to Carla Anderson Hills  
Assistant Attorney General  
United States Department of Justice  
Washington, D. C.

Children: Laura (13), Roderick Jr. (9),  
Megan (8), and Alison (4)

EDUCATION

High School: Whittier Union High School - 1944-48  
Activities - Varsity Football and Basketball

College: Stanford University - BA 1952  
Courses: Economics, International Affairs  
(Hoover Library) and History

Law School: Stanford LLB 1955; Order of The Coif;  
Comment Editor Stanford Law Review

OCCUPATIONS

1955-57 Law Clerk to Mr. Justice Stanley F. Reed,  
Supreme Court of the United States

1957-62 Associate at Musick, Peeler & Garrett, Los  
Angeles, California

1962-  
Present Founding partner Munger, Tolles, Hills &  
Rickershauser -- See firm biographical sheet  
attached. On leave from law firm 1969-70  
(sabbatical leave), 1970-74 (leave to be Chairman  
of Republic Corporation)



1969-70 Visiting Professor of Law, School of Law, Harvard University; member Curriculum Committee; also Professor of University to teach Course in Political Economics with Professor John Dunlop.

1971-  
Present Chairman of Board of Republic Corporation.

OTHER ACTIVITIES

Political: Southern California Co-Chairman Committee to reelect the President (1972)  
Various major responsibilities with committees to elect Houston I. Flournoy as Controller of California (1966 & 1970) and Governor (1974)

Community: Board of Overseers Claremont University Center; Chairman Research Committee American Bar Foundation; Lecturer in Law Stanford University School of Law

REFERENCES

Academic: Derek Bok, President Harvard University  
Wallace Sterling Chancellor Stanford University  
Phil Neal, Dean School of Law, Chicago University  
Thomas Erlich, Dean School of Law, Stanford University

Banking

Domestic: Bank of America - Chauncey Medberry (Chairman)  
Chemical Bank - Robert Callender (Senior Vice President)  
First National of Chicago - Milton Haase (Senior Vice President)

Foreign:

Banque de Suez - Phillippe Hersant (Sous Directeur)  
Banque Nationale de Paris - Francois Hecker (Directeur)  
C. G. Trinkaus & Burkhardt - Otto Schoeppler (Partner)



Brown, Harriman Int. - Francis M. Greene  
(Executive Director - now based in New York)  
International Commercial Bank - London -  
D. R. Robson (Managing Director)

**Business**

**Domestic:**

Avery Products - Russell Smith (President)  
Kaufman & Broad - Eli Broad (Chairman)  
Atlantic Richfield - Thornton Bradshaw  
(President)  
Federal Mogul Corp. - Samuel MacCarthur  
(Chairman)  
The Signal Companies - Forest Shumway  
(President)  
Southern California Edison - Howard Allen  
(Executive Vice President)  
Aerojet-General - Jack Volbrecht (President)

**Business**

**Foreign:**

Scandinavian Airlines System - Erik Norman  
(Vice President and General Counsel)  
British Aircraft Corporation - Brian Cookson  
(Vice President and General Counsel)



MARTIN R. HOFFMANN

C

PRESENT ADDRESS: 1341 Pine Tree Road, McLean, Virginia 22101

BORN: Stockbridge, Massachusetts, April 20, 1932

EDUCATION: A.B. - Princeton University, Princeton, New Jersey, 1954  
L.L.B. - University of Virginia Law School, Charlottesville,  
Virginia, 1961

MILITARY SERVICE: Presently Major, U.S. Army Reserve  
Four years Active Duty, 1954-58; Principal Duty  
Assignment: Aide de Camp, Commanding General of  
101st Airborne Division, Fort Campbell, Kentucky

EMPLOYMENT: March 1974 - Present: General Counsel of the Department  
of Defense  
May 1973 - March 1974: Special Assistant to the Secretary  
and Deputy Secretary of Defense  
Sept. 1971 - May 1973: General Counsel, Atomic Energy  
Commission, Germantown, Maryland  
Feb. 1969 - Sept. 1971: Assistant General Counsel and  
Assistant Secretary, University  
Computing Company, Dallas, Texas  
Jan. 1967 - Jan. 1969: Legal Counsel to Hon. Charles H. Percy,  
U.S. Senator - Illinois  
April 1965 - Dec. 1966: Minority Counsel, House Judiciary  
Cmte., US House of Representatives  
Oct. 1962 - April 1965: Assistant U.S. Attorney, District of  
Columbia  
Sept. 1961 - Aug. 1962: Law Clerk, Judge Albert V. Bryan,  
U.S. Court of Appeals for the Fourth  
Circuit, Alexandria, Virginia

MARTIAL STATUS: Married to the former Margaret Ann McCabe

Children: Cecil Elizabeth  
William Gilbert  
Bernard Arnold



FOR IMMEDIATE RELEASE

JUNE 4, 1973

Office of the White House Press Secretary

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THE WHITE HOUSE

The President today announced his intention to nominate Arthur I. Mendolia, of Greenville, Delaware, to be Assistant Secretary of Defense for Installations and Logistics. He will succeed Barry J. Shillito, who held the position from January 29, 1969, until January 20, 1973.

Mr. Mendolia has been a Vice President of the DuPont Company, in Wilmington, Delaware, since January 1972. He has also served, since that date, as General Manager of the Polymer Intermediates Division. He was Assistant General Manager of the Explosives Division from January 1966 to January 1970, when he became General Manager of the Division.

He joined the DuPont Company in 1941 as a chemical engineer at the Niagara Falls, New York, laboratory of the Electrochemicals Department of DuPont. He moved to Wilmington, Delaware, in 1954 to become Assistant Director of Research for the Electrochemicals Department and became Assistant Director of Sales in 1956. In 1958 he was appointed Assistant General Manager of the Electrochemicals Department.

Mr. Mendolia was born on May 6, 1917, in Brooklyn, New York. He received his B.S. degree in chemical engineering from the Case Institute of Technology in 1941, and joined DuPont that year. He is a member of the American Chemical Society, the American Institute of Chemical Engineers and Society of Chemical Industry.

He is married to the former Edythe F. Nero of Cleveland, Ohio. They have two married daughters and reside in Greenville, Delaware.

# # #



THE WHITE HOUSE

WASHINGTON

October 23, 1974

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD  
FROM: WILLIAM N. WALKER   
SUBJECT: Appointments in the Energy Field

Pursuant to your request, this memorandum proposes a series of appointments in the energy field covering the following:

1. Administrator of ERDA
2. Chairman of the Nuclear Regulatory Commission
3. Administrator of the Federal Energy Administration
4. Assistant Secretary of State for Oceans, International, Scientific and Cultural Affairs

Except as specifically noted, all of the candidates have previously held Presidential appointments and a full field investigation was conducted on them prior to their appointment. The investigations have not been updated as yet (a process that takes several weeks) but name checks are being conducted and are expected to be completed before the close of business today.

1. Administrator of ERDA. You have already selected Robert Seamans for this position.

2. Chairman of the Nuclear Regulatory Commission. The Energy Research and Development Act which created ERDA also establishes a new Nuclear Regulatory Commission (NRC), composed of five Commissioners, responsible for licensing



and safety of nuclear energy facilities. It will replace the AEC. Under the statute, the new Commission must be appointed by December 10, 1975. There is strong feeling within your Administration and on the Hill that Dixie Lee Ray should not be appointed Chairman of the new Commission. Moreover, the pending reorganization understandably has created much anxiety among the current staff at AEC and it seems desirable to end the suspense as soon as possible by announcing your nominee for Chairman.

It also seems desirable to name the NRC Chairman first and let him participate in the process of recommending candidates to you for nomination to the other seats on the Commission. The statute does not provide the NRC Chairman with the usual authority which accompanies Chairmanship of a regulatory commission. Therefore, announcing him first and letting him participate in the selection process might enhance his authority over the other Commissioners and assist in establishing a pattern for a more orderly commission process.

The following candidates are proposed for your consideration:

1. William A. Anders. Age 41. (Tab A) Mr. Anders is a former astronaut who was the lunar modular pilot for Apollo 8. From 1969 to 1973 he was Executive Secretary of the National Aeronautics and Space Council, a Presidential appointment. Since 1973 he has been a Commissioner at the AEC with specific responsibility for research and development of the Reactor Program. He is a graduate of the U.S. Naval Academy and a former Air Force pilot. He is highly regarded and has expressed a strong interest in becoming Chairman of NRC. He is a Republican.

2. William O. Doub. Age 43. (Tab B) Doub was a Commissioner of the AEC from 1971 until midOctober 1974 when he resigned to enter the private practice of law in Washington, D. C. He is a former Chairman of the Maryland Public Service Commission and prior to that was a practicing lawyer in Baltimore. He is a graduate of Washington and Jefferson College and the University of Maryland Law School. He is a Republican.



3. Martin Hoffman. Age 42. (Tab C) Mr. Hoffman is currently General Counsel of the Defense Department. Prior to that he was General Counsel of the Atomic Energy Commission. He is a lawyer with experience on Capitol Hill. He was counsel to Senator Percy from 1966 to 1968 and prior to that served as Minority Counsel for the House Judiciary Committee for almost two years. He is a graduate of Princeton University and the University of Virginia Law School.

Appoint: Anders W.H.  
Doub \_\_\_\_\_  
Hoffman \_\_\_\_\_

3. The Federal Energy Administration. You have decided to make a change here right away. It is assumed that your selection as the new Administrator will also be named Executive Director of the Energy Resources Council. The following candidates are recommended for your consideration:

1. James Beggs. Age 48. (Tab D) Under Secretary of the Department of Transportation during the first term of the Nixon Administration. He is presently Executive Vice President of General Dynamics. Prior to joining government, he was a Vice President of Westinghouse. He is an Annapolis electrical engineering graduate, and Harvard MBA. Beggs is regarded as very intelligent and a good administrator. He is a Republican.

2. Andrew E. Gibson. Age 52. (Tab E) Mr. Gibson was Assistant Secretary of Commerce for Maritime Affairs and Maritime Administrator from 1969 to 1972. In 1973 he became President of Interstate Oil Transport Co. in Philadelphia, a company engaged in the operation of tanker vessels in Coastal transportation, principally of petroleum products. He resigned his position this summer and is immediately available. Gibson has an excellent reputation as a strong manager and hard worker. He is a no-nonsense individual who worked his way up to the position of Senior Vice President of Grace Lines having begun as a deck officer and master in the middle 40s. He is a graduate of Brown University, has a MBA from New York University and completed the Harvard Business School Advanced Management Program in 1974. He is a Republican.



3. Roderick M. Hills. Age 43. (Tab F) Mr. Hills is an extremely intelligent lawyer who has, since 1970, served as Chairman of the Board of Republic Corporation. Both his administrative and legal ability get very high marks. Presently, Hills has been seriously considered for both Under Secretary of State for Economic Affairs and Assistant Secretary of Defense for International Security Affairs. His wife, Carla Hills, is Assistant Attorney General, Civil Division. I believe an opportunity in Washington would be attractive to him. Secretary Morton feels the absence of government experience weighs heavily against appointing him to FEA. I agree. He has not had a full field investigation. He is a Republican.

4. Frank Zarb. Age 39. (Tab G) Associate Director of OMB for energy and natural resources area. Earlier he served as Assistant Secretary of Labor for Administration. He spent a brief time at FEA prior to coming to OMB. Before government he was an investment banker. He is an able manager who has been exposed to the subject matter. One drawback to Zarb is that he has been involved in FEA affairs periodically since last winter and is viewed as a controversial figure by many members of the FEA senior staff.

Appoint:	Beggs	<u>MR</u>	<i>with me</i>
	Gibson	<u>MR</u>	
	Hills	_____	
	Zarb	_____	

4. Assistant Secretary of State for Oceans, International, Scientific and Cultural Affairs (PAC, Level 4).

I recommend appointment of Dr. Dixie Lee Ray (Tab H) to this position. Secretary Kissinger is enthusiastic about her candidacy.

Even though Dr. Ray is probably not a good selection for Chairman of the Nuclear Regulatory Commission, she is a person of considerable ability and statute. She is probably the highest ranking women in government and has a constituency on the Hill and among the public. She desires to continue in the government service and probably should be offered a responsible position if she is not to become either head of ERDA or Chairman of the NRC.



She has excellent qualifications for the position of Assistant Secretary of State for Oceans, International, Scientific and Cultural Affairs which encompasses matters relating to the law of the sea and the non-military nuclear responsibilities of the Department of State. Dr. Ray is a Marine Biologist who is knowledgeable on ocean matters and, of course, she has extensive experience in the nuclear field. She has expressed an interest in this position.

Appoint Dr. Ray

Agree RR

Disagree \_\_\_\_\_

*Congressman Larry Ingram  
is interested but I believe  
he will understand. We should  
get a good appointment.*



T  
A  
B  
A

October 1974

William Alison Anders

Addendum to Curriculum Vita - Professional Experience

1973-Present: Commissioner, U.S. Atomic Energy Commission. Appointed by the President with Senate confirmation. Responsible for the research and development of the Civilian Reactor Program with special involvement in the Nation's Breeder Reactor Program; Space Nuclear Systems; Naval Reactors; Controlled Thermonuclear Reactors; Applied Technology; Regulatory Standards. Alternate U.S. Representative to the Seventeenth General Conference of the International Atomic Energy Agency in Vienna, Austria, in September 1973. Presently serves as Chairman of the U.S. Delegation of the U.S./U.S.S.R. Joint Committee on Cooperation in the Peaceful Uses of Atomic Energy established under Article 5 of the U.S.-U.S.S.R. Atomic Energy Agreement of June 21, 1973.



## Curriculum Vita

William Alison Anders  
6703 Wemberly Way  
McLean, Virginia 22101

### A. Professional Experience

1969-Present      Executive Secretary, National Aeronautics and Space Council.  
Appointed by the President with Senate confirmation as director of an independent agency within the Executive Office of the President. Responsible to the President, the Vice President, and Cabinet-level members of the Council for the development of Administration policy options concerning research, development, operations, and planning of aeronautical and space systems. Provided for interagency coordination on national and international space and aeronautics matters among Council member agencies (Departments of State, Defense, and Transportation, NASA, and AEC). Participated as a senior member of U.S. negotiating teams developing programs with the USSR, Japan, and Europe. Maintained close working relationships with government and industry contractor teams and with the CAB and air transport industry. Provided technical and policy support on major issues to senior White House staff members, National Security Council, Domestic Council, Council on International Economic Policy, and Office of Management and Budget. Acted as a spokesman to Congress and industry on many R&D policy areas. Planned and helped implement the highly successful legislative strategy for funding the space shuttle and other space and aeronautical R&D programs. Directed extensive policy studies in such fields as applications satellites, the aerospace and air transport industries, foreign military sales, international cooperation in space, and launcher licensing. Worked with the Vice President, Cabinet officers, key White House staff members, and agency heads to insure successful implementation of Presidential policy throughout the aeronautics and space fields. Security clearance: TS and others.

1964-1969      NASA.

Engineering duties - Gemini and Apollo spacecraft responsibilities for environmental control systems design, test, and procedures; research and development on spacecraft radiation shielding and detection systems; and safety procedures and operational requirements for space nuclear power generators and other radiation sources. Participated in the management process of these large system acquisitions. Maintained a close working relationship with industry research, development, management, and production teams.

Aircraft Operations duties - Jet instructor pilot.

Space Operations duties - Back-up crew for Gemini 11.

Lunar Module Pilot for Apollo 8 (1st lunar flight) - spacecraft systems and experiments specialist.

Back-up Command Module Pilot for Apollo 11 (1st lunar landing)



1962-1964 Nuclear Engineer - USAF Officer.

Primary duty - Engineering design and test support for USAF space nuclear power reactors and isotope power sources while at the Air Force Weapons Laboratory; management of the technical program and performance of approximately 140 contract engineers and scientists using three research reactors and over \$12M of related laboratory equipment on a broad program of basic science, radiation effects research, and nuclear power development. Secondary duty - Instrument instructor and check pilot.

1960-1962 Graduate Student - Nuclear Engineering - USAF.

1957-1960 USAF Officer.

Primary duty - All weather interceptor pilot in the U.S. and overseas - Nuclear Weapons responsibilities.

Secondary duty - Maintenance Officer responsible for all base jet engine overhaul and test facilities and the performance of over 40 technicians.

1955-1957 Commissioned in the USAF and completed jet pilot training.

## B. Education

### Undergraduate Study:

1951-1962 - U.S. Naval Academy, Annapolis, Maryland, B.S. - Engineering

### Graduate Study:

1960-1962 - Air Force Institute of Technology, Dayton, Ohio

M.S. Nuclear Engineering - with Honors

M.S. degree research area: Solid State Physics (Edge Emission of Cadmium Sulfide) - Aeronautical Research Laboratory

1961-1962 - Additional graduate study from Ohio State University (extension) - Aeronautical Engineering, Stability and Control

## C. Aeronautical Ratings and Experience

Military - USAF Reserve - Command Pilot-Astronaut. 4,000+ flying hours in jet fighter and transport aircraft, helicopters, and rocket vehicles (currently qualified and active in T-38 jet trainer and OH58, H13, and UH1 helicopters).

Civil - Commercial Pilot (Certificate #1407861). Ratings: Single engine land and sea. Multi engine land, and helicopters. Instrument qualified. Considerable flight time in many types of aircraft.

D. Membership

Professional:

American Nuclear Society  
American Institute of Aeronautics and Astronautics  
American Astronautical Society (Fellow)  
Society of Experimental Test Pilots

Academic/Scientific:

Tau Beta Pi National Engineering Honor Society  
Explorers Club (Board of Directors)  
National Space Club (Board of Governors)  
Naval Academy Alumni Association (Trustee)

Service:

Yosemite Institute (Environmental/Conservation - Board of Directors)  
National Exploring Committee, Boy Scouts of America

E. Honors

Past co-holder of several world speed and altitude records  
National Geographic Society Hubbard Medal for Exploration  
Collier, Harmon, General Thomas D. White, and Robert H. Goddard Trophies  
AAS Flight Achievement Award  
NASA and USAF Distinguished Service Awards - Spaceflight  
USAF Commendation Medal (1963) - Research and Engineering  
Several Honorary Doctoral Degrees

F. Publications

"Temperature Dependence on Edge Emission in Single-Crystal Cadmium Sulfide"  
Kulp, Detweiler, and Anders, Physical Review, 1 September 1963  
Articles for the popular press  
Various Governmental Reports

G. Miscellaneous

Testimony before House and Senate Committees on Space and Aeronautics  
Numerous Speeches and Public Appearances  
Civic Activity - Road Commissioner (unpaid) of the City of El Lago,  
Texas - 1965-1969; School Lectures.

H. Personal Data

Born - October 17, 1933, Hong Kong, China (Bcc), U. S. Citizen  
For Mature Years - La Mesa, California and La Grange, Texas  
Spouse - Valerie Elizabeth (Hoard) Anders - Born - San Diego, California  
Children - Alan-1957; Glen-1958; Gayle-1960; Gregory-1962; Eric-1964;  
Diana-1972.



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WILLIAM OFFUTT DOUB

Position for which considered:

Alternate United States Representative to the  
Sixteenth General Conference of the International  
Atomic Energy Agency

Present Position:

Commissioner, Atomic Energy Commission

Born:

September 3, 1931 - Cumberland, Maryland

Marital Status:

Married - two sons

Education:

Washington and Jefferson College, 1953, A.B.  
University of Maryland, 1956, LL.B.

Experience:

1957 Corporate lawyer, Baltimore, with Bartlett,  
Poe and Claggett and Niles, Barton and  
Wilmer  
1968 Chairman, Maryland Public Service Commission  
Vice-Chairman, Washington Metropolitan Area  
Transit Commission  
Member, Executive Advisory Committee,  
Federal Power Commission  
1969 Chairman, Committee on Electrical and  
Nuclear Energy, National Association  
of Regulatory Utility Commissioners  
1970 Appointed to President's Air Quality  
Advisory Board  
1971 President, Great Lakes Conference of Public  
Utility Commission

Legal Address:

Potomac, Maryland



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February 16, 1974

Office of the White House Press Secretary

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THE WHITE HOUSE

The President today announced his intention to nominate Martin R. Hoffmann, of McLean, Virginia, to be General Counsel of the Department of Defense. He will succeed J. Fred Buzhardt, Jr., who was appointed Counsel to the President on January 4, 1974.

Since May 1973, Mr. Hoffmann has served as Special Assistant to the Secretary and Deputy Secretary of Defense. From September 1971 to May 1973, he was General Counsel of the Atomic Energy Commission.

He was born on April 20, 1932, in Stockbridge, Massachusetts. Mr. Hoffmann received his A. B. degree from Princeton University in 1954 and his LL. B. from the University of Virginia Law School in 1961. He served as an officer in the U. S. Army from 1954 to 1958. From 1961 to 1962 he was Law Clerk to Judge Albert V. Bryan of the U. S. Court of Appeals for the Fourth Circuit.

From 1962 to 1965, Mr. Hoffman was Assistant U. S. Attorney for the District of Columbia and from 1965 to 1966 was Minority Counsel to the House Judiciary Committee. From 1969 to 1971 he was Assistant General Counsel and Assistant Secretary of University Computing Company, Dallas, Texas, after serving from 1965 to 1968 as Legal Counsel to Senator Charles Percy of Illinois.

Mr. Hoffman is married to the former Margaret Ann McCabe. They have three children: Cecil Elizabeth, William Gilbert and Bernard Arnold.

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MARTIN R. HOFFMANN

PRESENT ADDRESS: 1341 Pine Tree Road, McLean, Virginia 22101

BORN: Stockbridge, Massachusetts, April 20, 1932

EDUCATION: A. B. - Princeton University, Princeton, N. J., 1954  
L. L. B. - University of Virginia Law School,  
Charlottesville, VA., 1961

MILITARY SERVICE: Presently Major, U. S. Army Reserve  
Four years Active Duty, 1954-58; Principal  
Duty Assignment: Aide de Camp, Commanding  
General of 101st Airborne Division, Fort Cambell, KY.

EMPLOYMENT: May 1973 - Present: Special Assistant to the Secretary  
and Deputy Secretary of Defense  
Sep 1971 - May 1973: General Counsel, Atomic Energy  
Commission, Germantown, MD  
Feb 1969 - Sep 1971: Assistant General Counsel and  
Assistant Secretary, University  
Computing Company, Dallas, TX  
Jan 1966 - Dec 1968: Legal Counsel to Hon. Charles H. Percy,  
U. S. Senator - Illinois  
Apr 1965 - Dec 1966: Minority Counsel, House Judiciary  
Cmte, US House of Representatives  
Oct 1962 - Apr 1965: Assistant U. S. Attorney, District of  
Columbia  
Sep 1961 - Aug 1962: Law Clerk, Judge Albert V. Bryan,  
U. S. Court of Appeals for the Fourth  
Circuit, Alexandria, VA

MARITAL STATUS: Married to the former Margaret Ann McCabe

Children: Cecil Elizabeth  
William Gilbert  
Bernard Arnold



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RESUME

James M. Beggs

**Born:** January 9, 1926, Pittsburgh, Pennsylvania

**Married:** Wife's name - Mary Elizabeth  
Children - Maureen, Kathleen, Teresa, James,  
and Charles

**Education:** B. S., Engineering, U. S. Naval Academy, 1948  
MBA, Harvard Graduate School of Business  
Administration, 1955

**Employment:** Westinghouse Electric Corp.

1955-1961 General Manager, Under Seas Division  
1960-1963 General Manager, Systems Operations  
1965-1967 Vice President, Surface Division, Westinghouse  
Defense and Space Center  
1968 Director, Purchases and Traffic

1968-1969 NASA, Associate Administrator, Advanced Research

1969-1973 Under Secretary, Department of Transportation

1973-Present Executive Vice President, General Dynamics Corp.



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ANDREW E. GIBSON

*Staying at Stanton Park*

ADDRESS:

8315 Seminole Avenue  
Philadelphia, Pennsylvania 19118  
Residence Telephone: 215-242-4971  
Box 294  
Ashfield, Mass. 01330 ——— 413-628-3246

EDUCATION:

HARVARD BUSINESS SCHOOL  
Advanced Management Program 1974

NEW YORK UNIVERSITY  
Degree: Master in Business Administration - 1959

BROWN UNIVERSITY  
Degree: Bachelor of Arts - 1951  
Honors: Cum Laude with High Honors in Economics

MASSACHUSETTS MARITIME ACADEMY  
Graduated: 1942 (2 Year Curriculum)

EXPERIENCE:

INTERSTATE OIL TRANSPORT CO. (Philadelphia, Pa.)  
President (1973 - 1974)

Interstate Oil Transport Co., was incorporated in 1928 and until June 1974 was engaged exclusively in the operation of tank vessels in Coastal Transportation. Recent construction included ten vessels of 16,000 dead weight tons and three of 31,000 DWT, operating on the Atlantic Coast and in the Gulf of Mexico. In 1972, Interstate moved more than 25 million tons of petroleum products. A subsidiary, International Bulk Transport Co., will be the operator of three VLCC's of 265,000 DWT in 1975 and two ULCC's of 395,000 DWT after 1977.

April 1973 - At the request of the Secretary of Commerce, became one of the twenty founding members of the National Council for United States-China Trade. Currently serving on the Executive Committee and in that capacity visited Peking in November 1973 to commence trade discussions.

U. S. DEPARTMENT OF COMMERCE (Washington, D. C.)  
Assistant Secretary for Domestic and International Business (1972)

Organized and established the Domestic and International Business Administration. Headed the team which negotiated the Trade Agreement with the Soviet Union, signed on October 18, 1972.

Member Board of Foreign Service (State Department)



Assistant Secretary for Maritime Affairs and Maritime  
Administrator (1969-1972)

Developed the President's program to rebuild the U. S. Merchant Marine, and had the responsibility for drafting the enabling legislation resulting in the Merchant Marine Act of 1970; developed programs and plans to support a \$600 million annual budget devoted to providing vessel operating and ship construction subsidies, as well as research and development projects in the area of advanced ship systems; responsible for administration of these programs, and a staff of 1,800.

October 1970 - Chairman, U. S. Delegation to the International Labor Organization meeting in Geneva

January 1971 - Appointed by the President to be a member of the Commission on American Shipbuilding

JOHN DIEBOLD, INC. (New York, New York)  
Vice President (1967-1969)

Had management responsibility for consulting groups offering assistance in the development of Management Information Systems; had the primary responsibility for the organization, development and promotion of a new company to lease cargo containers. This company was financed through a \$10 million private placement by Kidder-Peabody & Co.

GRACE LINES, INC. (New York, New York)  
(1953-1967)

Joined Grace Line in 1953 as Assistant to the Treasurer and advanced consecutively to Cargo Manager (1955); Terminal Manager (1956); Assistant Vice President (1961); Vice President for Cargo and Terminal Operations (1964).

Senior Vice President (1965-1967)

Had responsibility for the operation and maintenance of a fleet of seventeen cargo and passenger ships operating from the East Coast of the United States to the Caribbean and West Coast of South America; responsible for cargo handling and operations in the United States and South America ports; responsible for budget preparation and performance for the fleet and terminal operations; responsible for the administration of 3,000 seagoing and longshore personnel; had responsibility for labor relations with the numerous unions representing seagoing and longshore personnel and was an active participant as a member of industry groups in the negotiations of all company/labor contracts.



FIRESTONE LATEX PRODUCTS CO. (Fall River, Massachusetts)  
Assistant Department Manager (1946-1948)

Had direct supervision of 200 production workers operating on a three-shift basis manufacturing foamed rubber products (automotive and furniture seating, mattresses, etc.)

UNITED STATES LINES COMPANY (New York, New York)  
(1942-1946)

Deck Officer and Master (1945-1946) of company ships.

MILITARY  
SERVICE:

(1951-1953)

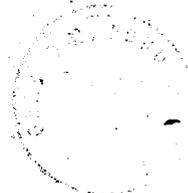
Lieutenant, United States Navy - Assistant Controller,  
Military Sea Transportation Service (Atlantic)

CLUBS AND ASSOCIATIONS:

Director - American Bureau of Shipping  
Director - Propeller Club of the United States  
Member - The Metropolitan Club, New York  
Member - Capitol Brown Club, Washington, D. C.  
Member - Executive Committee, Navy League  
Member - Economic Club of New York  
Member - The Union League of Philadelphia

PERSONAL DATA:

Date of Birth: February 19, 1922 - New York, New York  
Health: Excellent  
Status: Married - Five Children



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RESUME

Roderick M. Hills  
3125 Chain Bridge Road, N.W.  
Washington, D.C. 20016

Age: 43

Family: Married to Carla Anderson Hills  
Assistant Attorney General  
United States Department of Justice  
Washington, D.C.

Children: Laura (13), Roderick Jr. (9),  
Megan (8), and Alison (4)

EDUCATION

High School: Whittier Union High School - 1944-48  
Activities - Varsity Football and Basketball

College: Stanford University - BA 1952  
Courses: Economics, International Affairs  
(Hoover Library) and History

Law School: Stanford LLB 1955; Order of The Court;  
Comment Editor Stanford Law Review

OCCUPATIONS

- 1955-57 Law Clerk to Mr. Justice Stanley F. Reed,  
Supreme Court of the United States
- 1957-62 Associate at Musick, Peeler & Garrett, Los  
Angeles, California
- 1962-  
Present Founding partner Munger, Tolles, Hills &  
Rickershauser -- See firm biographical sheet  
attached. On leave from law firm 1969-70  
(sabbatical leave), 1970-1974 (leave to be  
Chairman of Republic Corporation)
- 1969-70 Visiting Professor of Law, School of Law,  
Harvard University; member Curriculum  
Committee; also Professor of University to  
teach Course in Political Economics with  
Professor John Dunlop.
- 1971-  
Present Chairman of Board of Republic Corporation.



OTHER ACTIVITIES

- Political:** Southern California Co-Chairman Committee to Reelect The President (1972)  
Various major responsibilities with committees to elect Houston L. Flournoy as Controller of California (1966 & 1970) and Governor (1974)
- Community:** Board of Oversees Claremont University Center; Chairman Research Committee American Bar Foundation; Lecturer in Law Stanford University School of Law

REFERENCES

- Academic:** Derek Bok, President Harvard University  
Wallace Sterling, Chancellor Stanford University  
Phil Neal, Dean School of Law, Chicago University  
Thomas Erlich, Dean School of Law, Stanford University
- Banking Domestic:** Bank of America - Chauncey Medberry (Chairman)  
Chemical Bank - Robert Callender (Senior Vice President)  
First National of Chicago - Milton Haase (Senior Vice President)
- Foreign:** Banque de Suez - Phillipe Hersant (Sous Directeur)  
Banque Nationale de Paris - Francois Hecker (Directeur)  
C.G. Trinkaus & Burkhardt - Otto Schoepfer (Partner)  
Brown, Harriman Int. - Francis M. Greene (Executive Director - now based in New York)  
International Commercial Bank - London - D. R. Robson (Managing Director)
- Business Domestic:** Avery Products - Russell Smith (President)  
Kaufman & Broad - Eli Broad (Chairman)  
Atlantic Richfield - Thornton Bradshaw (President)  
Federal Mogul Corp. - Samuel MacCarther (Chairman)



The Signal Companies - Forest Shumway  
(President)  
Southern California Edison - Howard Allen  
(Executive Vice President)  
Aerojet-General - Jack Volbrecht (President)

Business  
Foreign:

Scandanavi<sup>n</sup>n Airlines System - Erik Norman  
(Vice President and General Counsel)  
British Aircraft Corporation - Brian Cookson  
(Vice President and General Counsel)



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FRANK G. ZARB is 39 years old B. B. A., M. B. A., Hofstra University. Since February 1974 he has been Associate Director, Office of Management and Budget. Prior to this, he was Assistant Director for Management and Operations with OMB from August 1973 to February 1974. Additionally, Zarb temporarily assisted in setting up the operations of the Federal Energy Office. From December 1972 to August 1973 Zarb was with Hayden Stone as an Executive Vice President and Chairman of the Executive Committee. He first joined the Administration in March 1971 as Assistant Secretary of Labor. From March 1969 to 1971 he was Executive Vice President of Hayden Stone. From 1962 to 1969 Zarb was a general partner with Goodbody and Co. From 1957 to 1962 he was with City Service Oil Company as a graduate trainee while attending college. He is a registered Republican.



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

FRANK G. ZARB

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Mr. Zarb is currently Associate Director of the Office of Management and Budget, Executive Office of the President. In this position he provides executive direction to Federal programs concerned with agriculture, the environment, natural resources, energy and science. These activities include responsibility for the Departments of Agriculture, and Interior, the Environmental Protection Agency, the Corps of Engineers, the Atomic Energy Commission, the Federal Energy Administration, the National Aeronautics and Space Administration, the National Science Foundation, the Energy Research and Development Administration, and related agencies.

Prior to assuming his present position, Mr. Zarb was in charge of OMB's Management and Operations activities. This included direction of a broad range of Federal programs and initiatives, including Government reorganization, evaluation of Federal programs, statistical policy, Federal activities in regional areas, and relations with Governors and Mayors.

Mr. Zarb first joined the Administration in April 1971 as Assistant Secretary of Labor. Before coming to the Federal Government, Mr. Zarb was Executive Vice President and Chairman of the Executive Committee of Hayden Stone, Inc., a New York Investment and securities firm.

In 1970 he edited THE STOCK MARKET HANDBOOK, published by Dow Jones-Irwin, Inc. He has also co-authored "A Stock Broker's Statement of Financial Condition: How to read it -- and how to read between the lines." He organized and served as the first Chairman of the Joint-Bank-Securities Industry Committee for Securities Protection and has held membership with the Board of Arbitrators of the National Association of Securities Dealers, and the Board of Advisors of the New York Institute of Finance. He has been a member of the Chicago Board of Trade and the Chicago Mercantile Exchange and an allied member of the New York Stock Exchange as well as the American and Pacific Coast Stock Exchanges. He currently serves on the Board of Trustees of the East Woods School, Oyster Bay, New York.

Mr. Zarb graduated from Hofstra University with a BBA in 1957 and a Master's Degree in 1961. In 1974 the faculty of Hofstra conferred the University's Distinguished Scholar Award to Mr. Zarb. A native of New York, he is married to the former Patricia Kostner of Hempstead, New York. They have two children; Krista Ann (14) and Frank, Jr. (12).



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FEBRUARY 6, 1973

## Office of the White House Press Secretary

THE WHITE HOUSE

The President today announced that he has designated Dixy Lee Ray as Chairman of the Atomic Energy Commission. She succeeds James R. Schlesinger, who served as Chairman from August 10, 1971, until he became Director of Central Intelligence on February 2, 1973.

Dr. Ray has been a member of the Atomic Energy Commission since August 8, 1972, and is serving a term which expires June 30, 1977.

She came to the AEC from Fox Island, Washington, where she was Director of the Pacific Science Center and Associate Professor of Zoology at the University of Washington. Dr. Ray was associated with the University of Washington for 24 years. During that period she also served as a member of the Executive Committee of Friday Harbor Laboratories (1945-60); Special Consultant to the National Science Foundation (1960-62); and visiting professor at Stanford University (1964). She taught in the Oakland, California, public schools from 1938 to 1942.

Dr. Ray was born on September 3, 1914, in Tacoma, Washington. She received her B.A. (1937) and M.A. (1938) degrees from Mills College and her Ph.D. from Stanford University in 1945.

She has served on many scientific boards and commissions, including the Washington State Oceanography Commission and Oceanographic Institute; the Planetary Sciences Corporation, Inc.; the Committee on Public Understanding of the Sciences; the Committee of Corresponding Consultants for the World Report on the Environment, the Puget Sound Oceanographic Study Committee and the President's Task Force on Oceanography.

Dr. Ray has published numerous articles and scientific papers on marine biology and holds many honors in this field. She received the William Clapp Award in Marine Biology (1959), was a foreign member of the Danish Royal Society for Natural History (1963), and was named Maritime Man of the Year in 1966.

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Dr. Dixy Ray

Born:

September 3, 1914

Tacoma, Washington

Education and Degrees:

B. A., Zoology, Mills College, 1937  
M. A., Zoology, Mills College, 1938  
Ph.D., Biology, Stanford University, 1945

Honors:

LL.D., Mills College, 1967  
Maritime Man of the Year Award, 1966  
Foreign Member, Danish Royal Society for  
Natural History, 1963  
Matrix Table, 1960  
William Clapp Award; Marine Biology, 1959,  
Sigma Xi  
Phi Beta Kappa  
John Simon Guggenheim Fellow, 1952-53  
Graduate Fellowships, 1938 and 1942-45

Present Positions:

Director, Pacific Science Center, and  
Associate Professor, Zoology, University of  
Washington

Past Positions Held:

1964, Visiting Professor, Stanford University,  
Chief Scientist on ship TE VEGA, International  
Indian Ocean Expedition  
1962-63, Special Assistant to Office of the Director,  
National Science Foundation  
1960-62, Special Consultant, Biological Oceanography,  
National Science Foundation  
1945-60, Executive Committee, Friday Harbor Labora-  
tories  
\*1945-Present, Faculty, University of Washington  
1938-42, Teacher, Oakland Public Schools, California

Present Board and

Committee Memberships: 1965-1971, Smithsonian Research Awards Committee  
1968-to date, Member, Pacific Region, Marshall  
Scholarships Program.  
1968 to date, Member, Washington State Oceanography  
Commission, and Treasurer, Oceanographic Institute  
1969 to date, Washington State International Trade  
Fair, Inc., Member of Board of Trustees  
1969 to date, Planetary Sciences Corp. Inc., Member of B  
1969 to date, INNOVA, Inc., Member of Board of Director  
1969 to date, Member, North American Committee of the  
Commission on Education, International Union for  
Conservation of Nature  
1970 to date, Mayor's Aquarium Committee  
1970 to date, Advisory Committee on Ft. Lawton Park  
1970 to date, King County Economic Action Task Force  
1971 to date, Puget Sound Comprehensive Health  
Planning Board  
1971 to date, member of the Board of Trustees, Virginia  
Hason Research Center  
1971 to date, member of Committee of Corresponding



MIXY LEE RAY

Past Board and

Committee Memberships:

- 1965-1966, Puget Sound Oceanographic Study Committee
- 1966-1969, Board of Trustees, Seattle Chamber of Commerce
- 1966-1970, Board of Regents, St. Martin's College, Olympia
- 1967-1968, Chairman, Regional Panel, White House Fellows Selection Committee
- 1967-1969, Consultant on Science Information and Communication, National Academy of Science
- 1969, Member, Presidential Task Force on Oceanography

Publications:

- 1959, Marine Boring and Fouling Organisms, University of Washington Press
- 1950 to date, Numerous professional articles and scientific papers in marine biology

\*24 years in the Department of Zoology, University of Washington, teaching marine invertebrate zoology.

NOT MARRIED:

