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[Callaway]

UP-022

(CALLAWAY)

WASHINGTON (UPD) -- PRESIDENT FORD'S SUSPENDED CAMPAIGN MANAGER, HOWARD CALLAWAY, TALKED FOR AN HOUR WITH THE CHIEF EXECUTIVE LAST NIGHT AND HIS RESIGNATION MAY BE ANNOUNCED TODAY, ACCORDING TO ADMINISTRATION SOURCES.

SUCH ACTION WOULD END THE 17 DAYS OF WHAT THE FORMER GEORGIA CONGRESSMAN AND ARMY SECRETARY CALLED "JUST HANGING AND TWISTING IN THE WIND".

CALLAWAY SPENT FROM 6 P.M. TO 7 P.M. EST IN THE WHITE HOUSE, MEETING WITH THE PRESIDENT, FORD AIDES SAID. SPOKESMEN DECLINED TO DISCLOSE WHAT WAS DISCUSSED BUT SOURCES SAID THEY EXPECTED A RESIGNATION TO COME LATE TODAY.

CALLAWAY WAS RELIEVED OF HIS CAMPAIGN MANAGERSHIP ABOARD AIR FORCE ONE MARCH 13. THAT WAS THE MORNING AFTER FORD LEARNED THAT CALLAWAY WAS UNDER INVESTIGATION FOR ALLEGEDLY USING HIS INFLUENCE AS ARMY SECRETARY UNDER PRESIDENT NIXON AND AS FORD'S CAMPAIGN CHIEF TO ENHANCE HIS COLORADO SKI RESORT PROPERTIES.

ADMINISTRATION SOURCES SAID ROGERS MORTON, THE PRESIDENT'S WHITE HOUSE POLITICAL LIAISON CHIEF AND FORMER REPUBLICAN NATIONAL CHAIRMAN, WOULD BE NAMED AS CALLAWAY'S REPLACEMENT.

UPI 03-30 09:56 AES



N-1

NEWS

Calloway to be Ford's Campaign Manager

President Ford announced Wednesday he has chosen Georgia Republican Howard "Bo" Calloway, now Secretary of the Army, to manage his 1976 Presidential campaign. NBC/CBS said west coast industrialist, David Packard is expected to be named finance chairman and former Michigan Rep. Charles Chamberlain has been picked as the campaign treasurer.

Through Ron Nessen, Ford also disclosed he will file by Friday documents with the Federal Election Commission formally establishing his own campaign committee. Following tradition, there is no mention of the vice presidential candidate, ABC reported.

Nessen said the filing will list former GOP national chairman Dean Burch as campaign committee chairman, but he said Burch will hold the post for only two or three weeks until Calloway severs his connections with the Army.

Calloway said later in a statement, "When I take on the job in a few weeks I will be totally committed to running an open, candid and straightforward campaign."

In response to questions about when he would become manager, Calloway (on CBS film) said, ". . . probably two or two and a half weeks and as Secretary of the Army it is very inappropriate for me to comment on anything political about the campaign."

Howard K. Smith (ABC) said Ford's announcement meant he "almost has made" an announcement of his candidacy. "The White House rushed the announcement in an apparent bid to steal some of the thunder from George Wallace, who's in Washington making political headlines," Tom Jarriel (ABC) said.

"The announcement and the legal filing make Gerald Ford a candidate under the law, although his public commitment before TV cameras won't be made for several weeks" Jarriel said. "The political advantages of meetings (with high school groups, etc.) are obvious. The problem will come when his campaign committee has to pay the expenses after someone, somehow, decides which of the President's events are political and which are strictly presidential."

N-2

Phil Jones (CBS) said this will not be Calloway's first Presidential campaign assignment. In 1968 he was Nixon's southern campaign manager. Calloway was also one of the key men in Nixon's successful '68 convention battle against Ronald Reagan, a battle that may have to be fought again in '76 on behalf of President Ford, Jones said. ABC said Calloway had been a southern strategist for Nixon.

Calloway, who NBC called a "tough Georgia conservative," will give Ford added strength in the South, where George Wallace and Reagan are popular. ABC noted that Ford spent most of his time with Calloway during his trip last weekend to Georgia.

Ford has said he does not intend to make many of the mistakes made by Nixon's people in 1972, so his campaign will be run outside of the White House, NBC said. That would seem to give Calloway free rein with the campaign, but he will have to report to Ford aid (Donald) Rumsfeld.

John Cochran (NBC) said Calloway's selection was a surprise, although he and Ford have known each other for years. "Unlike some others considered for the campaign job, Calloway was available because he's independently wealthy and he can afford to take it," Cochran said. "White House aides say Mr. Ford also likes Calloway's style, that he's an enthusiastic salesman with good political instincts."--AP; UPI; Networks (6/18/75)

#### Harris Poll Shows Ford Leading as Presidential Contender

The Harris Poll Wednesday reported that President Ford is now leading the race for President, not only against any Democratic nominee, but also in a three-way race, including Ronald Reagan or George Wallace.

According to the poll, only Sen. Edward Kennedy holds his own against the President in a three-way matchup. Kennedy leads Ford by 43 to 31 per cent with Reagan in the race, and ties Ford 37 to 37 per cent with Wallace running.-- UPI; NBC (6/18/75)



(CALLAWAY)

WASHINGTON (UPD -- PRESIDENT FORD'S SUSPENDED CAMPAIGN MANAGER, HOWARD CALLAWAY, CALLED AT THE WHITE HOUSE TODAY, BUT SAID HE HAD NOT SUBMITTED HIS RESIGNATION.

"I'M JUST HANGING AND TWISTING IN THE WIND," CALLAWAY TOLD UPI REPORTER HELEN THOMAS AS HE LEFT THE WHITE HOUSE AFTER DELIVERING TO CHIEF OF STAFF RICHARD CHENEY A TRANSCRIPT OF HIS ATLANTA NEWS CONFERENCE LAST WEEK.

CALLAWAY'S EXPRESSION WAS GRIM AND HE APPEARED NERVOUS.

HE SAID HE WOULD BE SEEING FORD "SOON," BUT DECLINED TO BE SPECIFIC ABOUT THE TIME. "I'M NOT AT LIBERTY TO SAY," HE ADDED.

CALLAWAY HAS BEEN SUSPENDED AT HIS OWN REQUEST FROM HIS POST AS FORD'S CAMPAIGN MANAGER WHILE INVESTIGATIONS ARE UNDER WAY ON ALLEGATIONS THAT HE USED IMPROPER INFLUENCE IN SEEKING U.S. FOREST SERVICE APPROVAL TO EXPAND HIS COLORADO SKI RESORT.

HE SAID HE HAD DELIVERED THE TRANSCRIPT AT CHENEY'S REQUEST.

NESSEN SAID THERE HAD BEEN "NO CHANGE" ON CALLAWAY'S SITUATION, BUT DISCLOSED THAT THERE HAD BEEN SEVERAL CONTACTS BETWEEN CHENEY AND CALLAWAY.

POLITICAL OBSERVERS BELIEVE CALLAWAY WILL BE REMOVED PERMANENTLY FROM HIS POLITICAL POST WITH FORD'S CAMPAIGN COMMITTEE. THE PRESIDENT'S POLITICAL ADVISER, ROGERS MORTON, IS EXPECTED TO REPLACE HIM.

UPI 03-29 01:53 PES



N062

RW

FORD-CALLAWAY LEAD (TOPS N44)  
WASHINGTON (AP) -- HOWARD H. CALLAWAY HAS RESIGNED AS PRESIDENT  
FORD'S CAMPAIGN MANAGER AND WILL BE SUCCEEDED BY ROGERS C.B. MORTON, A  
WHITE HOUSE SOURCE SAID TODAY.  
MORTON IS THE WHITE HOUSE COUNSEL WHO HANDLES LIAISON WITH THE  
PRESIDENT'S CAMPAIGN COMMITTEE.  
WHITE HOUSE PRESS SECRETARY RON NESSEN SAID AT HIS REGULAR NEWS  
BRIEFING THAT HE WOULD HAVE AN ANNOUNCEMENT CONCERNING CALLAWAY LATER  
IN THE DAY.

NESSEN SAID CALLAWAY MET WITH FORD AND WHITE HOUSE CHIEF OF STAFF  
RICHARD CHENEY AT THE WHITE HOUSE ON MONDAY NIGHT. THE MEETING LASTED  
NEARLY AN HOUR.

03-30-76 12:45EST

UP-022

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UPI 03-30 09:56 AES



Friday, June 20, 1975

The Washington Star A-11

Charles Bartlett

## Callaway will inject character into campaign

President Ford seems to have been reaching for character more than any other asset when he made

has a virtue that is not common to most of Ford's political friends. He has a knack for making things run

red. But all had voted, only 12 days before, for a massive job program that would have pushed the deficit to





*8/23/76*  
**HOWARD CALLAWAY**  
Yields to pressure

# Accord Reached, Callaway Quits Ford Campaign

By Fred Barnes

Washington Star Staff Writer

Howard Callaway has agreed to resign as chairman of President Ford's election campaign, White House officials said today.

Healy  
EX 1  
3/15/76 Star

Improper Influence?

# Justice Beginning Probe of Callaway

**By Jerry Oppenheimer**  
Washington Star Staff Writer

The Justice Department today begins an inquiry into whether President Ford's national campaign chairman, Howard H. Callaway,

with two Agriculture officials just before he resigned to join Ford's campaign. He rejected news reports that he sought any special consideration from the officials.

The Agriculture Depart-

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FOR IMMEDIATE RELEASE

December 18, 1974

Office of the White House Press Secretary

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THE WHITE HOUSE  
WILLIAM E. CASSELMAN, II  
Biographical Data

Since September 17, 1974, William E. Casselman, II, has been Counsel to the President. Mr. Casselman has been associated with Philip W. Buchen, who is Counsel to the President with Cabinet rank.

Mr. Casselman served as Legal Counsel to the Vice President beginning on December 12, 1973. From 1971 to 1973, he was General Counsel of the General Services Administration. In 1969, he was appointed Deputy Special Assistant to the President for Congressional Relations. From 1965 to 1969, he was Legislative Assistant to Congressman Robert McClory of Illinois.

Mr. Casselman is a member of the District of Columbia and Virginia state bars and is a member of the American and Federal Bar Associations. He currently serves on the National Council of the Federal Bar Association and was the 1973-74 Chairman of the General Counsels Committee. He is a recent recipient of the Association's distinguished service commendation. From 1971 to 1973, he served as a member of the Administrative Conference of the United States.

Born on July 8, 1941, in Washington, Pennsylvania, and raised in Deerfield, Illinois, Mr. Casselman holds a J.D. degree from the George Washington University Law School and a B.A. degree in government from Claremont Men's College. He is married to the former Caroline Murfitt of Weston, Massachusetts. They have two daughters and reside in Alexandria, Virginia.

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DECEMBER 18, 1974

Office of the White House Press Secretary

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THE WHITE HOUSE  
JAMES H. CAVANAUGH  
Biographical Data

James H. Cavanaugh has been Deputy Director of the Domestic Council since July of 1974. He joined the Domestic Council staff in January 1971 to work on health programs. In January 1973, he became Associate Director for Human Resources.

From 1969 to January of 1971, he was Deputy Assistant Secretary of Health, Education and Welfare for Health and Scientific Affairs. From 1966 to 1968 he served as Special Assistant to the Surgeon General of the U. S. Public Health Service.

Dr. Cavanaugh was a member of the Faculty of the University of Iowa College of Medicine from 1962 to 1966. During 1964 he served as a Visiting Professor and Educational Consultant at the Central University of Venezuela College of Medicine in Caracas.

Dr. Cavanaugh was born on March 3, 1937 in Orange, New Jersey. He received his B. S. degree from Fairleigh Dickinson University in 1959. He received his M. A. degree in 1962 and his Ph. D. degree in 1964 from the University of Iowa.

He is married to the former Esther S. Musselman and they reside in Bethesda, Maryland. They have two children.

# # #

Cheney  
F. G.

FOR IMMEDIATE RELEASE

NOVEMBER 3, 1975

Office of the White House Press Secretary

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THE WHITE HOUSE

BIOGRAPHICAL INFORMATION  
ON  
RICHARD B. CHENEY

Richard B. Cheney has served since December 18, 1974 as Deputy Assistant to the President. He had been a Consultant to Donald Rumsfeld in his capacity as Assistant to the President from September 30, 1974, until his appointment. Prior to joining the White House staff, he was a partner in Bradley, Woods and Company, an investment advisory firm in Washington and New York.

Mr. Cheney was born on January 30, 1941, in Lincoln, Nebraska. He received his B.A. and M.A. degrees from the University of Wyoming and did additional graduate work in political science at the University of Wisconsin. He has served previously on the staff of Governor Warren Knowles of Wisconsin; and with Congressman William Steiger (R-Wisconsin) as a Congressional Fellow, American Political Science Association.

During 1969 and 1970, Mr. Cheney was Executive Assistant to the Director of the Office of Economic Opportunity. In 1971 he served on the White House staff as Deputy to Presidential Counselor Donald Rumsfeld. From September 1971, until February 1973, Mr. Cheney was Assistant Director of the Cost of Living Council for Operations and was responsible for directing the compliance and enforcement efforts during Phase II of the Economic Stabilization Program.

He is married to the former Lynne Vincent. They have two children and reside in Bethesda, Maryland.

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*in the Week Ending* December 27, 1975

Vol. 14, No. 52

*with obs.*

*This Week in Washington*

# Ford's New Chief Lieutenant

By Mark R. Arnold

**I**N POLITICS and in government, there are two kinds of successful people. There are those who obtain power, and those who serve the people who obtain power.

About the powerful, much has been

*Rumsfeld Successor  
Runs Paper Flow  
At White House*

second most-powerful man in Washington. He disparages the description, reaching into his suit pocket to fish a cigaret out of a pack bearing the Presidential seal. "My job," he says simply, "is to see to it that this place"—the White House—"functions as the President wants it to."

UP-088

R B

(PRESIDENTIAL ASSISTANT)

WASHINGTON (UPI) -- PRESIDENT FORD TODAY NAMED A NEW ASSISTANT TO EASE THE BURDEN ON GOVERNMENTAL AND POLITICAL CHIEF OF STAFF RICHARD CHENEY.

FORD ANNOUNCED THAT HE WAS APPOINTING JAMES CAVANAUGH, A DEPUTY ASSISTANT TO THE PRESIDENT FOR DOMESTIC AFFAIRS SINCE LAST JANUARY, TO SERVE WITH CHENEY AND TO BE ACTING CHIEF WHEN CHENEY IS PREOCCUPIED WITH OTHER DUTIES.

DURING THE FALL ELECTION RACE, CHENEY WILL BE THE PRESIDENT'S CHIEF LIAISON WITH HIS CAMPAIGN COMMITTEE, AND ONE OF FORD'S TOP POLITICAL ADVISERS. CHENEY FLEW TO CALIFORNIA LAST WEEKEND TO ROUND UP SUPPORT FROM DEFEATED RONALD REAGAN FORCES FOR FORD.

CAVANAUGH, 39, JOINED THE WHITE HOUSE DOMESTIC COUNCIL STAFF IN 1971 TO WORK ON HEALTH PROGRAMS. HE IS A NATIVE OF ORANGE, N.J., AND RECEIVED HIS PH.D. DEGREE IN 1964 FROM THE UNIVERSITY OF IOWA.

UPI 08-30 03:30 PED



L.A. Times 10/21/76 Pg. 19

# Not Enough Hours for Cheney

BY ANN BLACKMAN  
Associated Press Writer

WASHINGTON—Friends of the White House chief of staff and his wife refer to them as Dr. and Mr. Cheney.

She has a doctor of philosophy degree in British literature. He hasn't finished his dissertation for a Ph.D.

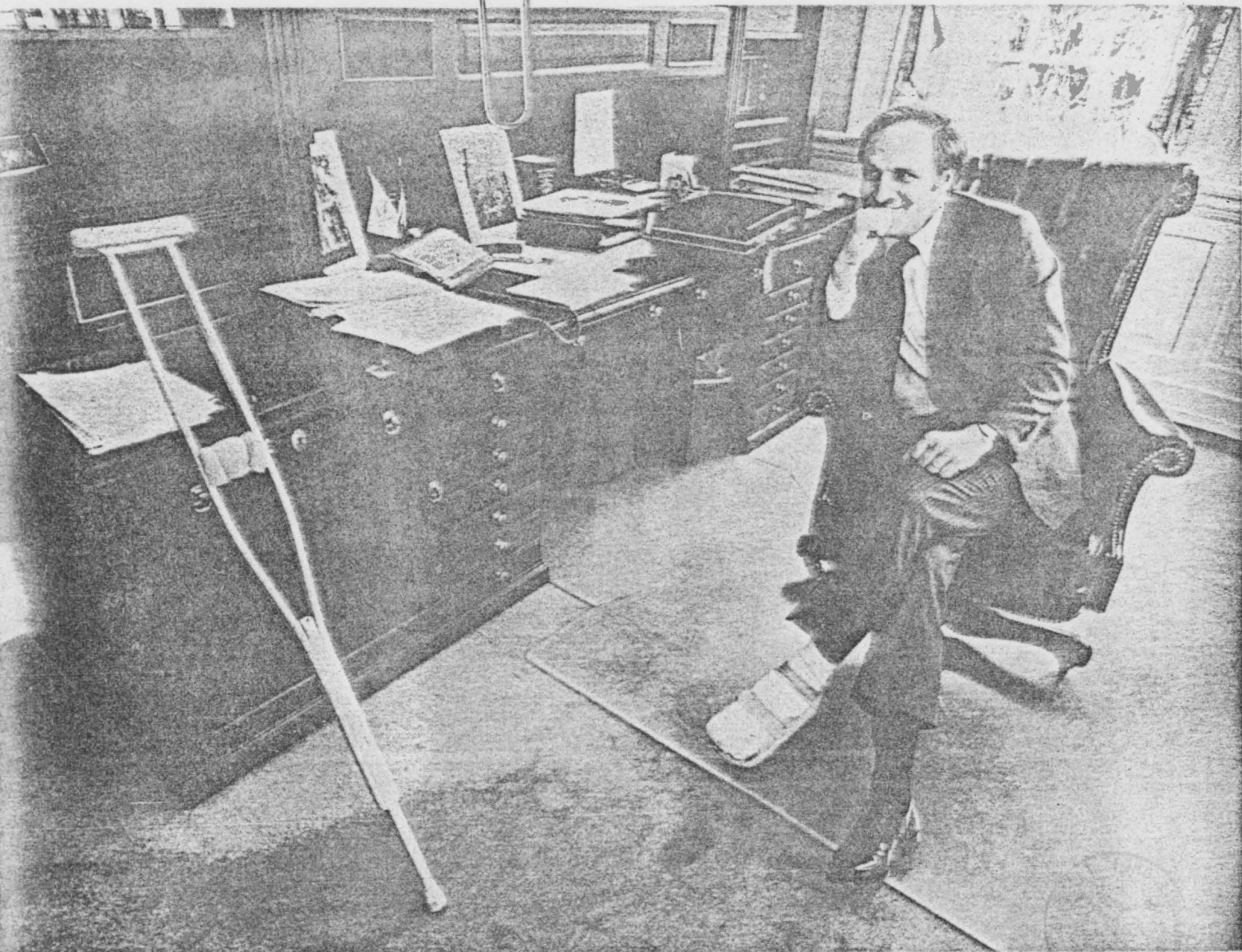
"Dick's job would drive me crazy," says Lynne Cheney, 34, a college English teacher and free-lance writer and wife of Richard B. Cheney.

In an interview in Cheney's spacious White House office,

him when Rumsfeld became director of the Cost of Living Council. When Rumsfeld went to Brussels as NATO ambassador, Cheney joined a small brokerage firm in New York and Washington.

After former President Richard M. Nixon resigned, Rumsfeld asked Cheney to help him reorganize the White House. So Cheney divested his business interests and went to the White House full-time.





**D**ick's the oldest 35-year-old I know," says Lynne Cheney of her husband. "I gave him a surprise party for his 30th birthday and some of the guests thought it was his 40th."

That much maturity could be a burden, but not in Richard Cheney's case. He is President Ford's White House chief of staff, a demanding job that has been called the second most powerful in Washington. Cheney supervises approximately 475 employees, ranging from the Secret Service detail to the Office of Economic Affairs. He decides what papers reach the President's desk and which of the more than 300 daily requests for appointments will be granted. He channels the flow of advice into the Oval Office and the flow of decisions out of it. "I see to it that the President gets all the information he needs to make the best decision he can make," Cheney says. "I give it to him

straight, don't trim, give him the bad news as well as the good."

Ford, says Cheney, is a good listener. "There has never been a time when I couldn't walk into the Oval Office and disagree with him. He's very firm in his opinions, but he is ready to listen, to debate and sometimes to agree. He doesn't look back, second-guess himself. He doesn't worry about the past."

Cheney earns a comfortable \$44,600 a year but works sweatshop hours. He arrives at the White House at 7 a.m., eats breakfast in the White House mess and fuels himself with countless cups of coffee from a machine outside his book-lined office. Lunch is a sandwich or chili wolfed at his desk. He attends staff meetings, administers the press office and Betty Ford's staff and acts as White House liaison with the presidential election committee. (The Presi-

dent's battle with Ronald Reagan "will be resolved at the convention" in Ford's favor, Cheney believes.) Cheney may wind up the day upstairs in the presidential family quarters, sipping a beer while Ford nurses a martini. "I average getting home close to 9," says Cheney. "It goes like that at least six days a week."

His wife, Lynne, who has a Ph.D. in 19th-century British literature and teaches freshman composition at George Washington University, is forthright about the job. "It's a crazy way to live," she says, "and you wouldn't want to do it your whole life."

Lynne, 34, met Cheney in high school in Casper, Wyo., where she was homecoming queen and he was captain of the football team. Born in Nebraska, Cheney had briefly attended Yale ("a dropout ahead of my time") and worked on power-line construction in

## WANT TO SEE PRESIDENT FORD? FIRST, YOU'LL HAVE TO CONVINCE RICHARD CHENEY



Cheney reviews the day's schedule with the President. "Every morning when you come to work, there are a hundred things you could do that day," he says.

Unfazed by a fall at home which broke a bone in his foot, Cheney props his crutch against an ornate desk built for Nixon chief of staff H. R. Haldeman.

the West. A political science major at the University of Wyoming, he went to Washington in 1968 as an American Political Science Association fellow. There he met Illinois Congressman Donald Rumsfeld and later joined him in the Office of Economic Opportunity during the Nixon administration. When Rumsfeld left as White House chief of staff to become Defense Secretary last November, Cheney, his key assistant, replaced him.

Cheney hasn't had a vacation since then. If he could take time off, he would spend it fly-fishing in Wyoming trout streams. In the spare moments that he has, he likes to do the Sunday grocery shopping (Lynne: "He knows where everything at Safeway is") and read. He's been pushing his way through a book on U.S. forts, four pages a night.

Cheney worries about not seeing enough of his two young daughters. On



Cheney and wife Lynne have a rare outing in a Bethesda park with daughters Mary, 7, and Liz, 9. The campaign has made his office hours even longer.

a recent Saturday he took them for breakfast at the White House mess. "You can't do everything," he admits, "and you have to choose."

His choice to wield all that executive clout is a temporary one, he adds. If the family Ph.D. should be offered an opportunity in her field as challenging as his in government, Cheney says he would be willing to subordinate his own career. "I'd feel an obligation to even the score for all the years she has put in."

CLARE CRAWFORD

Photographs by Dick Swanson



Post

# STYLE

*Shelton  
Please return  
to Rusty  
People*

Fashion

SUNDAY, APRIL 4, 1976



White House  
with the Pr  
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Photo at right by D.

## Keeping His Own Counsel

By Jeannette Smyth

Hanging out in Washington is one way to collect impressions about how the White House is run. The first is that one seldom sees White House chiefs of staff hanging out. They like to cul-

lize the "open access" Ford administration, is one of those bright young Republicans who helped run Gerald Ford's campaign for the House Minority Leadership in 1964. Hanging out, one hears stories about that too.

meetings, briefing the President, but, unlike his patron, was without political ambition. "I really do believe a staff man should be anonymous," Cheney said at the time.

In a two-hour interview recently, in

*to  
peace return  
to Rusty*  
**People**

**Fashion**

**Scene**

APRIL 4, 1976

61



White House Chief of Staff Richard Cheney, below, and with the President, left. "He loves to observe the course of events. He's the kind of person who finds things fascinating just for the observation, rather than one of the people who gets excited about how it comes out."

Photo at right by Doug Chevallier—The Washington Post. White House photo



**Counsel**

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# *Cheney: A Wary-Eyed Westerner Who*

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**CHENEY, From G1**

A former football hero, like Mr. Ford, Cheney might have cultivated the kind of father-son relationship that White House photographer Dav-

While observers and Cheney himself tend to downplay the influence of presidential counsellor Robert Hartmann, as the President's speechwriter and his legislative assistant back in

“Dick Cheney is one of those young men

# Erner Who's Keeping His Own Counsel

one of those young men who come to Wash-  
ships. What is different about him is that in  
s gotten so far, and second, that every once in

work in the Wyoming State Legisla-  
ture. "I'd had my fling and it was  
time for me to get my act together,"  
he says. They were married in 1964,  
after she had finished her master's  
degree on Yeats.

He went to the University of Wis-  
consin at Madison for his Ph.D., which

"I think the idea of the party circuit  
as work is vastly overrated, a legend,"  
says Lynne Cheney. "Perhaps rela-  
tionships are established and main-  
tained there, but I don't think busi-  
ness is done there. Besides, the whole  
idea of a party turns me off."

For fun, they read or go to plays at

Office of the White House Press Secretary

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THE WHITE HOUSE

The President today announced his intention to nominate William T. Coleman of Philadelphia, Pennsylvania, to be Secretary of Transportation. He will succeed Claude S. Brinegar who has resigned effective February 1, 1975.

Since 1952, Mr. Coleman has been with the law firm of Dilworth, Paxson, Kalish, Kohn and Dilks of Philadelphia. He was elected a partner in 1956. From 1949 to 1952 he was with the firm of Paul, Weiss, Rifkind, Wharton and Garrison of New York City.

Mr. Coleman was born on July 7, 1920, in Philadelphia, Pennsylvania. He received his A. B. degree summa cum laude in 1941 from the University of Pennsylvania and his LL. B. degree magna cum laude from the Harvard University School of Law in 1946. He was a Langdell Fellow at Harvard Law School from 1946 to 1947. He then served as a law clerk to Supreme Court Justice Felix Frankfurter from 1948 to 1949.

Mr. Coleman is married to the former Lovida Hardin and they have three children. They reside in Philadelphia, Pennsylvania.

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JANUARY 3, 1975

Office of the White House Press Secretary

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THE WHITE HOUSE

The President today announced the appointment of Dr. James E. Connor, of Pennsylvania, as Secretary to the Cabinet. He is currently Director, Office of Planning and Analysis, U. S. Atomic Energy Commission.

Prior to joining the AEC, Dr. Connor served as the Special Assistant for Policy Development to the Secretary of Commerce and was Director of Planning and Program Analysis, Office of Economic Opportunity.

During 1969 and 1970 he was a Senior Associate with Cresap, McCormick and Paget, Inc., a New York management consulting firm. In September, 1968 Dr. Connor was named a White House Fellow and served for a year in the Bureau of the Budget as Staff Assistant to the Director.

His previous positions include Assistant Professor of Government, Columbia University and Senior Research Associate, New York State Constitutional Convention Committee on the Executive Branch.

Dr. Connor was born on October 4, 1939, in Philadelphia, Pa. He received his B. A. degree in 1961, M. A. in 1963, and Ph.D. in 1968 from Columbia University.

He is married to the former Judith M. Turner of Toronto, Ontario, and they reside in Big Cove Tannery, Pennsylvania.

# # #



# President Switches Duties of Two Aides

By Lou Cannon

Washington Post Staff Writer

A White House personnel reshuffle aimed at bolstering President Ford's political organization in the forthcoming presidential campaign was disclosed yesterday by high-ranking administration officials.

These officials said that Jerry H. Jones, the present White House staff secretary, would take a newly created job overseeing appointments, scheduling and advance operations.

Dr. James E. Connor, the

