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THE WHITE HOUSE WASHINGTON

Thomy him seeing him this week.

THE WHITE HOUSE WASHINGTON

JUNE 14, 1976

MR. PRESIDENT

CONGRESSMAN MATHIAS HAS
PREPARED A COMPROMISE ON
DIVESTITURE AND MAY TRY TO
ENLIST YOUR SUPPORT. THE
CONGRESSIONAL OFFICE FINDS
THE COMPROMISE UNSATISFACTORY

MAX

THE PRESIDENT HAS SEEN

THE WHITE HOUSE

WASHINGTON

RECOMMENDED TELEPHONE CALL

TO:

Senator Charles McC. Mathias, Jr.

DATE:

As soon as possible

RECOMMENDED BY:

William T. Kendall and Max L. Friedersdorf

PURPOSE:

To discuss the Oil Divestiture Bill presently before the Senate Judiciary Committee

BACKGROUND:

Senator Mathias has requested a meeting with the President to discuss the so-called divestiture bill, S. 2387, which would require the separation and divestment of assets and interests by vertically integrated major oil companies. Mathias is the "swing vote" on the committee and was anxious to have the President's views on this matter. Frank Zarb and others in the Administration are testifying

this week against the bill.

TOPICS OF DIS-CUSSION:

1. S. 2387, The Divestiture Bill. The President should state the Administration's position (Zarb testimony attached) and ask for Mathias' support

in committee.

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Action		

TESTIMONY

OF

FRANK G. ZARB
ADMINISTRATOR
FEDERAL ENERGY ADMINISTRATION

BEFORE THE JUDICIARY COMMITTEE UNITED STATES SENATE

PETROLEUM INDUSTRY COMPETITION ACT OF 1976

JUNE 3, 1976

MR. CHAIRMAN, MEMBERS OF THE COMMITTEE, I AM PLEASED TO APPEAR
BEFORE YOU TO DISCUSS THE PROPOSED PETROLEUM INDUSTRY COMPETITION
ACT OF 1976 (S.2387). THIS BILL WOULD REORGANIZE THE PETROLEUM
INDUSTRY BY REQUIRING THAT THE ASSETS OF THE LARGEST 18 VERTICALLY
INTEGRATED OIL COMPANIES IN THE UNITED STATES BE DIVIDED INTO
SEPARATELY OWNED AND CONTROLLED PRODUCTION, TRANSPORTATION AND
REFINING/MARKETING SEGMENTS. MANY SMALLER PETROLEUM COMPANIES WOULD
ALSO BE AFFECTED DUE TO THE PROHIBITION ON THE OWNERSHIP OF OTHER
FUNCTIONAL ASSETS BY PIPELINE COMPANIES. THROUGH THIS DIVESTITURE,
PROPONENTS OF THE BILL SEEK TO INCREASE COMPETITION IN THE PETROLEUM
INDUSTRY, AND THEREBY TO CONTRIBUTE SIGNIFICANTLY TO REDUCING PRICES.

I WANT TO STATE AT THE OUTSET THAT I HAVE NO INTEREST IN SIMPLY DEFENDING THE STATUS QUO OR RESISTING CHANGES TO THE STRUCTURE OF THE PETROLEUM INDUSTRY. I ALSO HAVE NO INTEREST IN JUSTIFYING CURRENT PRACTICES USED BY THE INDUSTRY AT ANY FUNCTIONAL LEVEL, OR IN DEFENDING THE PETROLEUM INDUSTRY IN ANY WAY. HOWEVER, I AM KEENLY INTERESTED IN DETERMINING WHETHER THE EXISTING STRUCTURE OR SOME OTHER IS BEST SUITED TO THE DELIVERY OF OIL TO CONSUMERS AS SECURELY AS POSSIBLE, IN THE GREATEST QUANTITIES AND AT THE MOST REASONABLE PRICES.

THE EFFECTS OF A CHANGE IN THE PETROLEUM INDUSTRY STRUCTURE ON MEETING OUR GOAL OF ENERGY INDEPENDENCE FOR THIS COUNTRY ARE A VITAL CONSIDERATION. INTENSIVE STUDIES PERFORMED OVER THE LAST SEVERAL YEARS HAVE SHOWN US THAT IT IS POSSIBLE TO OBTAIN ENERGY INDEPENDENCE WITHIN THE NEXT DECADE PROVIDED CERTAIN GOVERNMENT ACTIONS ARE TAKEN, GIVEN THE EXISTING ORGANIZATION OF THE PETROLEUM INDUSTRY.

THERE IS NO EVIDENCE THAT A NEW STRUCTURE, SPECIFICALLY ONE IN WHICH VERTICAL INTEGRATION IS PROHIBITED, WOULD RESULT IN MORE ABUNDANT AND MORE SECURE OIL, AT MORE REASONABLE PRICES. IN FACT, SOME ARGUE THAT THE ULTIMATE EFFECTS OF VERTICAL DIVESTITURE WOULD BE COUNTERPRODUCTIVE TO THE OBJECTIVES OF THIS LEGISLATION—THAT THE BENEFITS OF INCREASED COMPETITION WOULD NOT OUTWEIGH THE LOSS OF EFFECIENCIES ACHIEVED THROUGH VERTICAL INTEGRATION.

SPECIFICALLY, IT IS NOT AT ALL CLEAR THAT VERTICAL DIVESTITURE
IN THE PETROLEUM INDUSTRY WOULD RESULT IN REDUCED PRICES
OF PETROLEUM PRODUCTS. ANY DIRECT COST ADVANTAGES OBTAINED
THROUGH REDUCING INEFFICIENCIES AND ACHIEVING ECONOMIES
INHERENT IN LARGE SCALE OPERATIONS WOULD OBVIOUSLY BE LOST.
SUCH LOSSES WOULD TEND TO INCREASE PRICES. IN ADDITION, THE
DISRUPTION TO INDUSTRY OPERATIONS CAUSED BY THE DIVESTITURE PROCESS
ITSELF, WHICH I WILL DESCRIBE MORE FULLY LATER, WILL TEND TO REDUCE
SUPPLIES AND PLACE UPWARD PRESSURES ON PRICES.

THERE IS ALSO NO EVIDENCE THAT U.S. PETROLEUM COMPANIES, WEAKENED AND REDUCED IN SIZE BY DIVESTITURE, COULD BARGAIN WITH THE OPEC CARTEL MORE EFFECTIVELY THAN THE LARGER, VERTICALLY INTEGRATED FIRMS, AND THEREBY BRING MORE SECURE SUPPLIES AT LOWER PRICES. OPEC'S CONTROL OF PRICES RESULTS FROM THE CARTEL'S ABILITY TO LIMIT PRODUCTION TO THE LEVEL OF DEMAND AT THE PRICE SET BY THE CARTEL, AND TO MAINTAIN SURPLUS PRODUCTION CAPACITY WITHIN ITS MEMBERSHIP. SINCE VERTICAL DIVESTITURE WILL NOT FAVORABLY AFFECT THE SUPPLY AND DEMAND OUTLOOK FOR OPEC OIL, IT WILL NOT WEAKEN OPEC'S CONTROL OVER PRICES. THE PRORATIONING OF PRODUCTION AMONG OPEC MEMBERS COULD BECOME A SEVERE PROBLEM FOR THE OPEC CARTEL ONLY IF FACED WITH A LONG-TERM DECLINING MARKET. THEREFORE, THE ONLY WAY THE UNITED STATES MIGHT EXERT DOWNWARD PRESSURE ON THE WORLD PRICE OF OIL IS TO CREATE ALTERNATIVE DOMESTIC SOURCES OF SUPPLY AND REDUCE DEMAND FOR IMPORTS.

I ALSO WANT TO POINT OUT THAT VERTICAL DIVESTITURE COULD RESULT IN A WEAKENED POSITION FOR THE UNITED STATES IN NEGOTIATING FOR OIL IN THE INTERNATIONAL MARKET. VAGUENESS IN THE LANGUAGE OF THE BILL PRECLUDES A PRECISE DETERMINATION OF THE WAY IN WHICH INTERNATIONAL OPERATIONS ARE IMPACTED BY THE DIVESTITURE. HOWEVER, THERE IS GOOD CAUSE TO BELIEVE THAT AN ATTEMPT TO

DIVEST AND WEAKEN U.S. INTERNATIONAL OIL COMPANIES COULD LEAD TO THE FOLLOWING CONSEQUENCES:

- O STRENGTHENED NON-U.S. COMPANIES IN THE INTERNATIONAL ENERGY MARKET, SINCE THESE COULD NOT BE AFFECTED BY A U.S. IMPOSED DIVESTITURE.
- O FRICTION WITH FOREIGN GOVERNMENTS SINCE EXISTING

 CONTRACTS WITH THEM WOULD BE AFFECTED, AND THE DIVEST
 ITURE ITSELF MIGHT BE VIEWED AS AN OPPORTUNITY FOR

 FURTHER NATIONALIZATION OF OIL COMPANY ASSETS.
- O A REACTION BY U.S. BASED INTERNATIONAL COMPANIES TO
 MOVE ABROAD, AND THEREBY TO REDUCE THEIR CONCERN FOR
 THE UNITED STATES AND THEIR ABILITY TO INSULATE THE UNITED
 STATES FROM THE TARGETED EFFECTS OF AN EMBARGO.
- O A REDUCTION IN INVESTMENTS FOR OIL EXPLORATION AND DEVELOPMENT IN LESS DEVELOPED COUNTRIES SINCE, IN MANY INSTANCES, THE HIGH RISKS AND THE RETURNS ON THESE INVESTMENTS CAN ONLY BE ECONOMICALLY JUSTIFIED BY THE INTEGRATED COMPANIES.

THESE POTENTIAL INTERNATIONAL CONSEQUENCES OF DIVESTITURE WILL
BE DESCRIBED MORE FULLY BY THE STATE DEPARTMENT LATER IN THESE
HEARINGS. HOWEVER, THESE CONSEQUENCES WOULD TEND TO WEAKEN
THE U.S. POSITION IN THE INTERNATIONAL MARKET AND THEREBY COULD

PROVIDE TO THE OPEC CARTEL MORE UPWARD FLEXIBILITY ON PRICES. THE NET RESULT COULD BE LESS SECURE FOREIGN SUPPLIES AND HIGHER PETROLEUM PRICES.

OF PARTICULAR INTEREST TO THIS COMMITTEE, HOWEVER, SHOULD BE
THE TRANSITIONAL EFFECTS OF VERTICAL DIVESTITURE, INCLUDING THE
POTENTIAL IMPACT ON DOMESTIC OIL EXPLORATION ACTIVITY. THE DIVESTITURE PROCESS ITSELF INVOLVES BOTH HEAVY COSTS AND SEVERE RISKS
IN MEETING OUR DOMESTIC SUPPLY GOALS. IT IS VERY UNLIKELY THAT
DIVESTITURE COULD BE IMPLEMENTED WITHIN FIVE YEARS. WE ESTIMATE THAT PERHAPS A DECADE OF LITIGATION MIGHT RESULT AMONG
THE NUMEROUS INTERESTS WHO HAVE A DIRECT STAKE IN THE OUTCOME
OF DIVESTITURE.

IN ADDITION, MAJOR ALTERATIONS IN CAPITAL SPENDING PROGRAMS
WOULD BE EXPECTED, AND INDUSTRY MANAGEMENT EFFORTS WOULD BE
DIVERTED AWAY FROM ENERGY SUPPLY DEVELOPMENT ACTIVITIES AND TOWARD
THE ADMINISTRATIVE PROBLEMS ASSOCIATED WITH VERTICAL DIVESTITURE.
THE NET RESULT COULD BE REDUCED DOMESTIC ENERGY SUPPLIES AND
INCREASED DEPENDENCY ON FOREIGN SUPPLIES. THE FOLLOWING
ANTICIPATED EFFECTS ILLUSTRATE THE SIGNIFICANCE OF PROBLEMS
EXPECTED DURING THE TRANSITION PERIOD:

O THE INCENTIVES OF AFFECTED COMPANIES TO MAKE CAPITAL
INVESTMENTS DURING THE TRANSITION PERIOD WOULD LIKELY BE

CURTAILED DUE TO UNCERTAINTIES OVER: FUTURE CASH
REQUIREMENTS, THE ABILITY OF DIVESTED COMPANIES TO
REFINANCE OUTSTANDING DEBT, AND THE ABILITY TO SELLOFF ASSETS AT REASONABLE PRICES DURING DIVESTITURE.

- THE ABILITY TO RAISE EXTERNAL CAPITAL WOULD BE REDUCED

 DUE TO UNCERTAINTY OVER THE OWNERSHIP OF ASSETS WHICH

 SERVE AS COLLATERAL FOR LONG-TERM LOANS. ALSO, IT

 MIGHT BE IMPOSSIBLE FOR SOME OF THE DIVESTED CORPORATE

 ENTITIES TO SELL LONG-TERM UNSECURED DEBT SECURITIES

 SINCE MANY INSTITUTIONAL INVESTORS REQUIRE DEMONSTRATED

 OPERATIONAL PROFITABILITY. IT IS POSSIBLE THAT THESE

 DIVESTED SEGMENTS WOULD REQUIRE GOVERNMENT SUBSIDIES OR

 GOVERNMENT LOAN GUARANTEES IN ORDER TO OBTAIN SUFFICIENT

 CAPITAL TO REMAIN VIABLE FOR A THREE TO FIVE YEAR PERIOD

 AFTER INDEPENDENT OPERATIONS HAVE BEGUN.
- THE ABROGATION OF EXISTING DEBT DUE TO THE DIVESTITURE PROCESS WOULD MOST LIKELY RESULT IN ITS RENEGOTIATION AT HIGHER RATES, YIELDING HIGHER COSTS OF OPERATING THE DIVESTED SEGMENTS.
- to curtail capital investment programs so as to provide cash to repay the outstanding debt over the shortest

PERIOD OF TIME, RESULTING IN THE POSTPONEMENT OF CAPITAL INVESTMENTS FOR THE EXPLORATION AND DEVELOPMENT OF NEW ENERGY SUPPLIES.

AS A RESULT OF THESE TRANSITIONAL EFFECTS, NEW INVESTMENTS IN
ALL EXCEPT THE MOST EXTREMELY PROFITABLE AREAS WOULD LIKELY
BE CURTAILED FOR SEVERAL YEARS, FOREGOING THE OPPORTUNITY TO
ACHIEVE ENERGY INDEPENDENCE WITHIN THE NEXT DECADE.

THESE CONCLUSIONS ARE BASED ON A STUDY OF THE TRANSITION PROCESS
AND ITS EFFECTS PERFORMED BY AN INTERAGENCY TASK FORCE ESTABLISHED
BY THE ENERGY RESOURCES COUNCIL IN MARCH OF THE YEAR. THE TASK FORCE
OBJECTIVES ARE TO DEVELOP AND COLLECT INFORMATION RELATING TO THE
DEGREE OF BOTH HORIZONTAL AND VERTICAL INTEGRATION WITHIN THE PETOLEUM
INDUSTRY, AND TO ASSESS THE EFFECTS OF INTEGRATION ON COMPETITIVE
BEHAVIOR, PETROLEUM PRICES, INDUSTRY PROFITS AND THE STRENGTH OF
THE OPEC CARTEL. THE DEPARTMENTS OF TREASURY, STATE, JUSTICE, AND
COMMERCE AND THE FEA ARE PARTICIPATING IN THIS EFFORT. IT IS ANTICIPATED THAT A YEAR OR MORE WILL BE NECESSARY TO COMPLETE THIS STUDY
AND DEVELOP CONCLUSIONS WHICH CAN BE SUPPORTED QUANTITATIVELY.
HOWEVER, THIS TASK FORCE HAS PRODUCED AN INTERIM DISCUSSION PAPER
ON VERTICAL DIVESTITURE WHICH I WILL SUBMIT FOR THE RECORD

IMPLEMENTING VERTICAL DIVESTITURE AS PROVIDED FOR IN S.2387, A PRELIMINARY ANALYSIS OF BOTH THE SHORT- AND LONG-TERM FINANCIAL IMPLICATIONS OF DIVESTITURE AND A SUMMARY OF RELEVANT STATISTICAL INFORMATION.

AS SHOWN IN THIS PAPER, THOSE WHO WOULD ARGUE FOR INDUSTRY
REORCANIZATION BASED ON CONCENTRATION LEVELS OR OTHER AVAILABLE
MEASURES OF MARKET POWER HAVE NOT BEEN ABLE TO MAKE A COMPELLING
CASE. AVAILABLE STATISTICS DO NOT SUPPORT THE CONCLUSION THAT
THERE IS A HIGHER DEGREE OF CONCENTRATION IN THE PETROLEUM INDUSTRY
THAN OTHER MAJOR U.S. INDUSTRIES, OR THAT THERE IS DECLINING
COMPETITION, AS ILLUSTRATED BY THE FOLLOWING:

- O CONCENTRATION LEVELS IN THE REFINING AND MARKETING
 AREAS OF THE PETROLEUM INDUSTRY HAVE NOT CHANGED
 SIGNIFICANTLY IN THE LAST 20 YEARS. FOR THE LARGEST
 EIGHT FIRMS, THE CONCENTRATION RATIO FOR REFINERY CAPACITY
 DECLINED BY 1% BETWEEN 1955 AND 1974, AND THE RATIO FOR
 GASOLINE MARKETING REMAINED CONSTANT OVER THIS PERIOD.
- O ALTHOUGH CONCENTRATION LEVELS IN CRUDE PRODUCTION HAVE INCREASED SIGNIFICANTLY IN THE PAST 20 YEARS, ONLY MODEST INCREASES HAVE BEEN OBSERVED IN THE LAST 10 YEARS. FOR THE EIGHT LARGEST FIRMS, CRUDE PRODUCTION CONCENTRATION LEVELS INCREASED FROM 31% IN 1955

- TO 39% IN 1965, BUT ONLY AN ADDITIONAL 2 PERCENTAGE POINTS IN THE LAST 10 YEARS TO 41% IN 1974.
- O CONCENTRATION LEVELS FOR PETROLEUM REFINING ARE LESS
 THAN THE AVERAGE FOR ALL U.S. MANUFACTURING. THE
 4-FIRM PETROLEUM REFINING CONCENTRATION LEVEL WAS
 33% IN 1970, AS COMPARED TO 40% FOR ALL U.S. INDUSTRY.
- REFINER SALES CONCENTRATION LEVELS FOR MOTOR GASOLINE,
 MIDDLE DISTILLATE FUEL AND RESIDUAL FUEL OIL HAVE,
 IN GENERAL, BEEN DECREASING IN RECENT YEARS. FOR
 THE TOP EIGHT REFINERS BETWEEN 1972 AND 1975, CONCENTRATION LEVELS FOR GASOLINE FELL FROM 54 TO 53%, FOR
 MIDDLE DISTILLATE FROM 58 TO 56%, AND FOR RESIDUAL
 OIL FROM 77 TO 71%.
- NEW ENTRY, EXPANSIONS AND ACQUISITIONS BY INDEPENDENT REFINERS HAVE BEEN APPRECIABLE IN THE PAST 15 YEARS.

 BETWEEN 1951 AND 1975, EIGHT FIRMS ENTERED THE U.S.

 REFINERY MARKET, AND 22 REFINERS GREW TO ACHIEVE A CAPACITY GREATER THAN 50,000 BARRELS A DAY. ONE OF THESE REFINERS HAS GROWN SUFFICIENTLY TO BE CONSIDERED A SMALL MAJOR OIL COMPANY TODAY. THESE 22 FIRMS REPRESENTED 20% OF TOTAL REFINERY CAPACITY AT THE END OF 1974.

THERE IS NO ADEQUATE MEASURE AVAILABLE TO COMPARE THE DEGREE OF VERTICAL INTEGRATION IN THE PETROLEUM INDUSTRY WITH OTHER INDUSTRIES. HOWEVER, WHILE VERTICAL INTEGRATION IS USED WIDELY AS A FORM OF CORPORATE ORGANIZATION IN THE PETROLEUM INDUSTRY, IT IS ALSO OBSERVED COMMONLY IN MANY OTHER AMERICAN INDUSTRIES, INCLUDING STEEL AND METAL FABRICATING, FOOD RETAILING, THE TIRE CORD AND FABRIC INDUSTRY, AND THE DRUG AND HEALTH INDUSTRY.

AVAILABLE STATISTICS ALSO DO NOT SUPPORT THE CONTENTION THAT
THE PETROLEUM INDUSTRY IS CHARACTERIZED BY HIGHER PRICES OR
HIGHER PROFITS WHICH RESULT FROM INSUFFICIENT COMPETITION,
AS SHOWN BY THE FOLLOWING:

- O PETROLEUM FIRMS HAVE EXPERIENCED AN AFTER TAX
 RETURN ON NET WORTH COMPARABLE TO THAT FOUND IN
 OTHER INDUSTRIES, AND LESS THAN THAT OF THE
 CHEMICAL INDUSTRY AND THE DRUG AND HEALTH RELATED
 INDUSTRY.
- O GASOLINE PRICES IN REAL TERMS ARE ROUGHLY THE SAME
 AS THEY WERE 25 YEARS AGO. IN CONSTANT 1967 DOLLARS,
 GASOLINE SOLD FOR 35 CENTS PER GALLON IN 1951, WHILE
 IN 1975 THE PRICE WAS ONLY 35.6 CENTS PER GALLON.

IN ADDITION, NO CONCLUSIVE EVIDENCE HAS BEEN FOUND INDICATING THAT VERTICAL INTEGRATION IN THE PETROLEUM INDUSTRY HAS RESULTED IN ANTICOMPETITIVE BEHAVIOR, OR THAT EXISTING PRACTICES REPRESENT AN ABUSIVE EXPLOITATION OF MARKET POWER BY THE LARGER FIRMS. INSTEAD, AVAILABLE STATISTICS SHOW AN APPRECIABLE LEVEL OF OPEN MARKET TRANSACTIONS IN BOTH CRUDE OIL AND REFINED PRODUCTS, AND AN ABILITY OF INDEPENDENT MARKETERS TO OBTAIN ACCESS TO REFINED PRODUCTS FROM THE MAJOR INTEGRATED COMPANIES. TO ILLUSTRATE:

- O SEVENTEEN CF THE EIGHTEEN REFINERS WHICH WOULD BE DIVESTED UNDER THE PROPOSED BILL ARE SIGNIFICANT NET CRUDE BUYERS. THESE FIRMS IMPORT OR PURCHASE ON THE DOMESTIC MARKET, ON THE AVERAGE, OVER 40% OF THE CRUDE USED IN THEIR REFINERY RUNS, IMPLYING THAT THE EXISTING MARKET FOR CRUDE IS QUITE EXTENSIVE.
- O REFINERS SOLD OVER 82% OF THEIR GASOLINE TO
 INDEPENDENT MARKETERS IN 1975, A SHARE THAT HAS
 REMAINED CONSTANT OVER THE LAST FOUR YEARS.
- REFINERS HAVE INCREASED THE SHARE OF DISTILLATE AND RESIDUAL FUEL OIL SALES TO INDEPENDENT MARKETERS BETWEEN 1972 AND 1975, INCREASING FROM 55% TO 58% FOR DISTILLATE AND FROM 18% TO 19% FOR RESIDUAL OIL.

O REFINERY PROCESSING AGREEMENTS AMOUNT TO ONLY 2 PERCENT
OF TOTAL REFINERY RUNS, INDICATING NO SIGNIFICANT
DEGREE OF IMPLIED CONTROL VIA THESE ARRANGEMENTS.

THUS, AVAILABLE STATISTICS DO NOT SUPPORT THE CLAIM THAT THERE IS INSUFFICIENT COMPETITION IN THE PETROLEUM INDUSTRY OR THAT SPECIAL REMEDIAL ACTION IS NEEDED TO PROMOTE COMPETITION WITHIN THIS INDUSTRY. FURTHER STUDY OF ALL AVAILABLE INFORMATION WILL BE PERFORMED BY FEA IN THE NEXT YEAR AND ADDITIONAL DATA WILL BE COLLECTED TO SHED MORE LIGHT ON THE COMPETITIVE AND ECONOMIC IMPLICATIONS OF VERTICAL INTEGRATION IN THE PETROLEUM INDUSTRY.

I ALSO BELIEVE THIS DIVESTITURE PROPOSAL IS PREMATURE BECAUSE
PENDING ANTITRUST PROCEEDINGS ARE ADDRESSING THESE ISSUES IN
DETAIL WITH THE DEVELOPMENT OF A FULL EVIDENTIARY RECORD. BOTH
THE FEDERAL TRADE COMMISSION AND THE INTERSTATE COMMERCE
COMMISSION HAVE ONGOING INVESTIGATIONS OF SPECIFIC PRACTICES
USED WITHIN THE INDUSTRY. INDEED, THE PROCESS OF ANTITRUST
LITIGATION IS SLOW BECAUSE THE ISSUES TO BE RESOLVED ARE
EXTREMELY COMPLEX. HOWEVER, JUSTICE IS NOT SERVED IF THE
PROCESS IS SHORTCUT. DIVESTITURE LEGISLATION WOULD ATTEMPT TO
FASHION A SWEEPING STRUCTURAL PANACEA TO INDIVIDUAL ALLEGED
PROBLEMS, EVEN THOUGH NO CONVINCING CASE IN ITS FAVOR HAS BEEN MADE.

IN SUMMARY, THERE IS NO CONCLUSIVE EVIDENCE THAT VERTICAL DIVESTITURE OF THE PETROLEUM INDUSTRY WOULD RESULT IN MORE ABUNDANT AND MORE SECURE ENERGY SUPPLIES, AT MORE REASONABLE PRICES TO CONSUMERS. INSTEAD, THE EFFECTS OF DIVESTITURE COULD BE COUNTERPRODUCTIVE TO THE OBJECTIVES OF THIS PROPOSED LEGISLATION. THERE IS GOOD CAUSE TO BELIEVE THAT HIGHER PRICES WOULD RESULT, AND THE DIVESTITURE PROCESS ITSELF COULD BE SO DISRUPTIVE AS TO PRECLUDE THE UNITED STATES ATTAINMENT OF ENERGY INDEPENDENCE IN THE NEXT DECADE.

THOSE WHO SUPPORT DIVESTITURE HAVE NOT BEEN ABLE TO MAKE A COMPELLING CASE THAT IT CAN BE JUSTIFIED BASED ON CONCENTRATION LEVELS OR OTHER AVAILABLE STATISTICAL INFORMATION. THE BURDEN IS CLEARLY ON THE PROPONENTS OF THIS BILL TO SHOW CONCLUSIVELY THAT DIVESTITURE IS WARRANTED AND THAT CONSUMERS WOULD SOMEHOW BENEFIT.

ALL THINGS CONSIDERED, I WILL HAVE TO OPPOSE THE BILL AT THIS TIME.

I WILL BE HAPPY TO ANSWER ANY QUESTIONS YOU MAY HAVE.