

**The original documents are located in Box 41, folder “Campaign Steering Committee” of the James M. Cannon Files at the Gerald R. Ford Presidential Library.**

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*Campaign*

THE PRESIDENT'S CAMPAIGN  
STEERING COMMITTEE

*Leon Panetta*  
*J. Huber*

Peace  
lots

Crime  
Education  
Home owners  
Health care  
Unemployment

7-8  
3:30-3:30

Economics - inflation  
& creation of jobs  
Crime  
Foreign Affairs - Nat Defense

4-5

11  
oh.

W. L. Churchill  
TV  
on 19th Discussion

Q. & A.



THE PRESIDENT FORD COMMITTEE  
GUIDELINES FOR CAMPAIGN WORKERS

VOLUNTEER ACTIVITIES BY CORPORATE OFFICERS AND EMPLOYEES

Questions continue to be posed concerning the acceptance and use of corporate facilities and services during the general campaign, as well as how to advise employees and officers of corporations who wish to participate in President Ford's campaign on a volunteer basis. The General Counsel of the President Ford Committee (PFC) has provided the following guidance which should govern the activities of all personnel participating in President Ford's campaign.

A. Applicable Federal Election Campaign Law

The federal election campaign laws specifically provide that it is unlawful for any corporation whatever to make a contribution or expenditure in connection with any federal election, or in connection with any primary election, political convention or caucus held to select candidates for such political office. In addition, it is unlawful for any candidate, political committee or other person to accept or receive any such prohibited contribution.

"Contribution" is defined to include a gift, subscription, loan, advance or deposit of money or anything of value made for the purpose of influencing any federal election. This would include any "in-kind" contributions such as free office space, office equipment and the like. Moreover, prohibited corporate contributions would include the payment of compensation (i.e. salary) to an employee who works on the campaign rather than at his assigned corporate job, unless he "compensates" his employer for such time as explained below.

B. Proposed FEC Regulations

All individuals are encouraged to volunteer their time and services as provided for under the federal election campaign laws. In general, you may volunteer your time for campaign activity provided you do it on your own time and not while you are on someone's payroll. The Federal Election Commission has proposed the following approach governing situations where no compensation will be deemed to have been paid to an employee.

"(i)(A) Who is paid on an hourly or salaried basis;  
(B) Who is expected to perform duties for an employer for a particular number of hours per period; and  
(C) Who engages in political activity during what would otherwise be a regular work period;

if the taken or released time is made up or completed by that employee within a reasonable period; or

(ii) Who is paid on a commission or piecework basis, or is paid only for work actually performed, whose time is considered the employee's own to use as he or she sees fit and who engages in political activity during what would otherwise be normal working hours; or

(iii) Where the time used by the employee to engage in political activity is bona fide, although compensable, vacation time or other earned leave time."

Corporate employees and officers may volunteer personal services on the basis outlined above whether or not the services performed are those ordinarily performed in that individual's trade, business or profession. Thus, for example, lawyers may provide free legal services, accountants may provide free accounting services, secretaries may provide free secretarial services and entertainers may entertain at political events without any compensation.

#### C. Corporate Facilities and Services

Corporations may provide facilities and services to the campaign when the cost of the facilities or services is billed at the usual and normal charge and paid for by the PFC. Telephone toll charges and other direct expenses incurred for campaign purposes on corporate property cannot be absorbed by corporate funds but must be paid for by the PFC, if properly authorized, or by the individual responsible for the charge.

The proposed FEC regulations provide that the usual and normal charge of any goods shall be the price of those goods in the market from which they ordinarily would have (been) purchased....In computing the charge of office space and related services, it is not necessary to include any charge for administrative overhead. Where a corporate office is used sporadically and for short periods (i.e. hours not days) to conduct campaign activities, the rental value of the space used need not be computed for purposes of securing reimbursement from the PFC. When a secretary or clerk provides intermittent and minor services in connection with campaign activities being performed by a corporate executive the cost need not be computed for purposes of securing reimbursement from the PFC. However, a record should be kept of all such activity and all such authorized services should be paid for by the PFC.

#### D. Personal Facilities and Services

If you so desire, \$500 of your own money can be spent for travel expenses incurred in connection with your volunteer campaign activities and such expenditure will not be considered a contribution to the PFC. If such expenses are incurred you must keep a record.

Another \$500 of your own money can be spent for such items as invitations, food and beverages in connection with any candidate related activity conducted in your own home without this being considered a contribution. Again, records must be kept of these expenses.

Finally, a friendly vendor (whether incorporated or not) may sell you food and beverages for campaign activities at his actual cost, donating in effect his normal profits up to \$500 without this being considered a contribution.

THE WHITE HOUSE  
WASHINGTON

August 27, 1976

NOTE TO JIM CANNON

FROM: STEVE McCONAHEY

I spoke this morning with Jim Cavanaugh about participation of state and local officials on Morton's Steering Committee. Jim indicated that a decision was made in Vail to appoint Governor Evans, Governor Milliken, and Mayor Cianci as members of the Steering Committee. I believe this will provide the linkage we are seeking with a Committee of Elected Officials for the President.

File

9/6/76

Steve

Let's try to meet w/

appoint PFC

person  
this week

THE WHITE HOUSE

WASHINGTON

August 26, 1976

MEMORANDUM FOR: JAMES M. CANNON  
FROM: STEVE McCONAHEY *SCM*  
SUBJECT: Campaign Steering Committee

I understand that Rog Morton will chair a Steering Committee of Republicans to assist in the Campaign. I have attached a memorandum from you to Rog suggesting that Governor Evans and Mayor Wilson (Co-chairmen of our Committee of Elected Officials for the President) be included as members on this Steering Committee. Their participation will insure valuable input from State and local officials and provide a linkage between our Committee and the Steering Committee reporting to Rog.

Attachment



THE WHITE HOUSE

WASHINGTON

August 26, 1976

MEMORANDUM FOR:           ROGERS C. B. MORTON  
FROM:                    JAMES M. CANNON  
SUBJECT:                 Campaign Steering Committee

I am writing to recommend that Dan Evans, Governor of Washington State, and Pete Wilson, Mayor of San Diego, be appointed to your Campaign Steering Committee.

As you may know, Dan and Pete are Co-chairmen of a Committee of Elected Officials for the President. This Committee was announced in Kansas City (see attached) and includes participation of Governors, Mayors, State Legislators, and County Officials. This Committee will be a resource of advice on issues related to State and local governments, and will work actively to expand support for the President throughout the country. Inclusion of Evans and Wilson on your Committee will give you valuable input from their perspective and will provide the necessary linkage between the PFC and this effort to organize State and local officials for the President.

I would be happy to discuss this with you as soon as possible.

Attachment

# President Ford Committee

1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

FOR RELEASE  
Monday, August 16, 1976

The formation of a group of state, county and local officials in support of President Ford's nomination and election was announced today by the President Ford Committee.

The group is headed by Governor Dan Evans of Washington and Mayor Pete Wilson of San Diego.

The group has broad support from across the country and will campaign aggressively for the President's election, they said.

Evans, the Nation's senior Governor, said "President Ford has succeeded where others have failed. He is a proven friend of local government who has done more than any President in a generation to shift power from the Potomac back to the people. We prefer the proven performance of the President to the promises of Jimmy Carter."

Evans said the President's accomplishments are "the greatest untold story of the last two years."

Wilson said: "The wisdom, the integrity and the political courage of President Ford in exercising more than 50 vetoes in 2 years and his legislative skill in being sustained in all but a handful have given great hope to those local officials who see the future of America's cities as being tied to the health and full productive capacity of the American private sector rather than to an endless series of stop-gap so-called emergency measures propounded by the Congress which will surely aggravate inflation, though professed as a cure for unemployment.

"The President's economic policies have brought us down from double digit inflation and stimulated the economy to the point where three million more American men and women are employed than when he assumed the office of President."

Evans and Wilson stated that the committee would work to gain additional support for the President throughout the country on a bipartisan basis.

Released was a list of officials who have endorsed the President and who would act as a steering committee to assist in the overall effort.

Governors:

Robert Ray	Iowa
Robert Bennett	Kansas
William Milliken	Michigan
Christopher Bond	Missouri
James Rhodes	Ohio
James Holshouser	North Carolina
Arch Moore	West Virginia

State  
Legislators:

Tom Jensen	Minority Leader, Tennessee State Legislature
George Pillsbury	State Senator, Minnesota
Mary George	State Senator, Hawaii
Paul Prioto	State Assembly, California
Dixon Arnett	State Assembly, California
Bud Pardini	Minority Whip, Washington State Legislature

Mayors:

Ralph Perk	Cleveland, Ohio
Richard Carver	Peoria, Illinois
James Taft	Cranston, Rhode Island
E. Clay Shaw, Jr.	Ft. Lauderdale, Florida
Angello Martinelli	Yonkers, New York
Jack Hunter	Youngstown, Ohio
Harry Kinney	Albuquerque, N. Mexico
Stanley Cmich	Canton, Ohio
Lewis Murphy	Tuscon, Arizona
Vincent Cianci	Providence, Rhode Island
Tom Moody	Columbus, Ohio
James Richey	Lakewood, Colorado

<u>County Officials:</u>	Louis Mills	County Executive, Orange County New York (2nd Vice President of National Association of Counties)
	Doris W. Dealamon	Freeholder-Director Somerset County, New Jersey
	J. W. Stevens	Commissioner, Broward County, Fla.
	John Brewer	Commissioner, Kent County, Michigan
	Phillip Elstrom	Chairman, Board of Commissioners, Kane County, Illinois
	Daniel Mikesell	Supervisor, San Bernardino County California
	John Klein	County Executive, Suffolk County New York

August 26, 1976

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Attachment

SGMcC:jz



August 26, 1976

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Attachment

JMC:SGMcC:jz



[Sept. 1976]  
Wed Nov 11  
Way flower

THE WHITE HOUSE  
WASHINGTON

STEERING COMMITTEE MEETING TODAY:

I called Zarb's office. They didn't know about the meeting. He has a mtg. at 3:00 with Sec. Simon and one at 4:15 (White House briefing). I said I would check with you and get back to them.

O'Neill's office didn't know. They said he was out to some meetings, would be back after 2:00. They will let him know, so he should be at the meeting around 3:00, unless I hear further from them.

Gorog is going for sure.

(Am I to check with Jim Lynn about this or is O'Neill going for him?)

You wanted to call Scowcroft on this.

[Sept. 1976]

THE WHITE HOUSE  
WASHINGTON

President's Campaign Steering Committee:

Maryland Room,  
Mayflower Hotel  
2-4:30.

You are giving a short statement at  
3:00.

Rogers Morton will speak after you.

(A car will be here at 2:45 to take  
you to the Mayflower).



[Sept. 1976]

After the President was nominated in Kansas City,  
Dick Cheney set up, at the President's direction, a  
working group in the White House to coordinate<sup>the</sup> campaign  
issues.

We call it the Issues Group, and it is made up of about  
12 people. It includes the President's senior staff  
officers who are responsible for assisting him in making  
and carrying out policies, and in communicating those  
policies. They are:

- Brent Scowcroft of NSC.
- Jim Lynn and Paul O'Neill, who handle budget  
and management.
- Bill Seidman and Alan Greenspan, on economic  
policy.
- Frank Zarb, the President's energy adviser.

We are working closely with Rogers Morton, Jim Baker,  
Bob Teeter and with other officials of the campaign  
to work out the best ways in which we can present the  
central issues of the campaign to know where the President  
stands <sup>3</sup> and where he differs with Carter to help the  
campaign.

Our responsibility is to see that the best issues get  
to the President in the best form to show why he is the  
best man to be President.

Rog Morton was kind enough to invite us here today not  
to talk but to listen.

We would like to hear your ideas on what you think the  
best issues are nationally and in your states.

If you have any specific questions which we can answer,  
we will do so here now.

Our primary purpose is to find out from you what you think we should be saying and doing that we are not doing -- and what we are saying and doing that you think we should not be doing.

So, we are here to listen about issues and take your ideas back to the President for his use in the campaign.

[Sept. 1976]

1) Not going after the Black  
vote who much we  
need.

Craver Jobs -

apprehension.

Will he veto it?



Cole - work for

Working with Ben - Strong.

For + plan - problem don't work.

mini in. Harman & Neils

Don, ND & SD - ~~problem~~  
but hopeful

ATG elected state - 24 - N.Y.  
made good games.

Deep. South - Most. women good  
the a very new Gen

P Strong w/ women & young voters



California - property  
Taxes -

---

any one

granting 1/2 of the  
assessable value -  
permanent issue.

what is the issue

Leads to Food prices  
which votes  
taxes - says property must

---

Parm - sum of President  
not sum of votes

---

mults - property taxes in  
the US are not  
costs.



~~Must~~ No much issue affects  
voting to significant degree -

Factor - The issue - The only issue

Which we do I trust.

Why he qualified to be President.

Abortion - Health - Raising - Gun Control - up to 20% -

Texas - difficult (64% of Baptists)  
Florida - " - who fail to pick up to 80% of

Getting about 10% of Black vote -  
over Rep vote

Goals - over promising - know can't  
deliver

next speech - know -  
capital punishment



Home Ownership

Adm - 1974 - graduated  
wrote present plan  
for FFA loans

30,000 ltr 8 1/2 % to write

230 Payment  
192 interest  
10th yr \$150

D.A. - legislation

Home owner

Construction Jobs

Cranchi - wants Fed Bldg

Jon Miller - Title VI

Center - cultural





Sauts - His votes

are meant to  
accomplish a  
result -

Box Score  
66 votes -

Laurel - key step

52 - South voters  
60 - lost on economy -  
She did right,  
but Nixon lost

68 - Nixon - agreed to trade  
W & BS on Vietnam

Can't change economy in 6 weeks



center of - doubt in  
mind That center  
can't handle  
problems of world

---

~~NOT~~ willing to trust  
center

^ Here is the <sup>only</sup> way you can trust ^

---

Talk on center on foreign policy  
Negotiating w/ Soviet Union  
Ships away from SALT  
no more shopping lists.

---

Soviet - Ford Big eye  
Gorbachev  
He's the one good choice



Victims of our Summer in F.F.

A) ~~As~~ to be for me

B) to be the best guy

We have been  
under for  
to be  
we have been  
for the handicapped

We have been more  
to create jobs -  
88 million - work at  
work - 24 million in  
18 months

~~✱~~ ~~✱~~ human resources for  $\parallel$   $\square$   
63-705. ~~4~~  $\beta$   
Jan 69 -  
in human resources

Fisher - Perupstein

DeBito - Blen to  
Wann cit  
will human  
being who  
is sorry about  
The numbers



He's for real  
Tell it like it is  
Ceanhi - neighborhood  
preservation.

---

My - thousands minutes  
work in

---

Rural area -  
strong with re  
fowles, nuts

---

my women for you  
kids, your future,

---

single voter



Fister - Too much that

show compassion  
for the country.

Melbank -

2  
Kent 20<sup>th</sup> after one  
90% people would  
be able to  
understand the said,

we know how  
he came on

family - Steve  
mother in. dead





Bush  
Debates - Some  
problems on coverage.

1960 - Not what was  
said, but what it  
looked like.



THE WHITE HOUSE  
WASHINGTON

You wanted to talk to  
Rog Morton about this.



# President Ford Committee

1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

September 10, 1976

MEMORANDUM FOR:

✓ DICK CHENEY  
JIM CANNON  
BILL SEIDMAN

SENATOR DOLE  
JIM BAKER  
JIM FIELD

FROM:

ROG MORTON

The following mailgram has been sent to members of The President's Campaign Steering Committee. A detailed agenda will be sent to you the early part of next week and we're looking forward to your participation.

The next meeting of The President's Campaign Steering Committee will be held on Thursday, September 16, from 2:00 until 4:30 p.m., in the Maryland Room of the Mayflower Hotel in Washington. We will review the current status of the campaign and again solicit your ideas, suggestions and recommendations. The first meeting was well attended and constructive, and we appreciate the assistance you are giving.

We are actively engaged in forming a Democrats and Independents for Ford Committee and we would particularly like to have you give thought to the names of those Democrats who might be willing to join.

We expect to have present at this meeting Bob Teeter who is in charge of PFC Research and Polling, as well as Dick Cheney, Jim Cannon, Bill Seidman, Jim Baker and, tentatively, Bob Dole. Please RSVP to my office.  
Telephone number: (202) 457-6420.

/s/ Rogers C.B. Morton, Chairman  
John Andrews, Executive Director

Copy to: Bob Teeter  
Stu Spencer  
Elly Peterson  
Bill Greener

Roy Hughes  
Bob Visser  
John Deardourff

*Houcho*  
*1 AR*



# President Ford Committee

1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

## THE PRESIDENT'S CAMPAIGN STEERING COMMITTEE

CHAIRMAN: ROGERS C.B. MORTON  
EXECUTIVE DIRECTOR: JOHN ANDREWS

The Honorable John B. Anderson  
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Washington, D.C. 20515  
(202) 225-5676

The Honorable Dewey Bartlett  
United States Senate  
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The Honorable Bob Brown  
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The Honorable Dean Burch  
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The Honorable Vincent A. Cianci, Jr.  
Mayor of the City of Providence  
Executive Chamber, City Hall  
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The Honorable Audrey Rowe Colom  
National Women's Political Caucus  
7965 Orchid Street, N.W.  
Washington, D.C. 20012  
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The President's Campaign Steering Committee  
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The Honorable Daniel J. Evans  
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Mr. Ody J. Fish, Member  
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Mr. Max Fisher  
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The Honorable Barry Goldwater  
United States Senate  
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(202) 224-2235

The Honorable Robert P. Griffin  
United States Senate  
Washington, D.C. 20510  
(202) 224-6221

Mr. Paul R. Haerle, Chairman  
Republican State Central Committee of California  
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Mr. Richard L. "Dick" Herman  
Herman Bros. Trucking Company  
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The Honorable Jacob K. Javits  
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The Honorable Tom Jensen  
House Minority Leader  
Tennessee State Assembly  
101 War Memorial Building  
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The Honorable Melvin Laird  
Readers Digest  
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The Honorable Paul D. Laxalt  
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The Honorable Robert List  
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The Honorable Charles McC. (Mac) Mathias  
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The Honorable Jeremiah Milbank, Chairman  
Republican National Finance Committee  
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The Honorable William G. Milliken  
Governor of the State of Michigan  
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The Honorable Ralph J. Perk  
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Mr. Richard M. Rosenbaum, Chairman  
New York Republican State Committee  
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The President's Campaign Steering Committee  
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The Honorable Hugh Scott  
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The Honorable Mary Louise Smith  
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The Honorable Ted Stevens  
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The Honorable John G. Tower  
United States Senate  
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The Honorable Guy Vander Jagt  
House of Representatives  
Washington, D.C. 20515  
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Campaign

THE WHITE HOUSE  
WASHINGTON

INFORMATION

September 13, 1976

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY *SCM*

SUBJECT:

State/Local Officials in  
the Campaign

Yesterday I received word from Rogers Morton's Office that the Campaign Steering Committee will be expanded to include representatives of state, local and county officials per our request. As things stand now, Tom Jensen of the Tennessee State Legislature and Louis Mills of Orange County, New York will be invited to participate. These names are in addition to Mayor Perk, Mayor Cianci, Governor Evans and Governor Milliken.

In terms of the Committee of Elected Officials for the President, I have spoken with the principals (Evans, Wilson, Jensen and Mills) and all are moving to develop their organization on a state basis within the next week. By the end of ~~this~~ week, I hope to have that structure in place as well as a firm commitment from PFC in terms of staff contact and support.

*Steve -  
why don't we  
get GA Langley  
in the CEOP*



09/14/8