

**The original documents are located in Box 4, folder: “Testimony, ca. July 1975, Nomination of FEA Officials Eric Zausner and Thomas Noel” of the Frank Zarb Papers at the Gerald R. Ford Presidential Library.**

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REMARKS OF THE HONORABLE FRANK G. ZARB  
ADMINISTRATOR, FEDERAL ENERGY ADMINISTRATION  
INTRODUCING

ERIC R. ZAUSNER  
NOMINEE FOR DEPUTY ADMINISTRATOR

THOMAS E. NOEL  
NOMINEE FOR ASSISTANT ADMINISTRATOR  
OFFICE OF MANAGEMENT AND ADMINISTRATION

Mr. Chairman, Members of the Committee: I appreciate the opportunity to appear once more before this Committee, especially on behalf of the respective appointments of Eric Zausner and Tom Noel.

My working relationship with Eric goes back a long time. During that period, I have come to admire his expertise, his deep understanding of the energy situation and -- not least -- his vigor in tackling the many problems we faced during the embargo, and continue to face today.

In the aftermath of the embargo, Eric proved indispensable in managing the Project Independence Study. FEA's abilities to collect new and needed data and to perform highly complex analyses are due primarily to Eric, more than to any other man.

I think you who have heard him testify at Congressional hearings are acquainted with the depth and breadth of his knowledge of the energy situation in all its aspects. It was that knowledge and skill which prompted me to appoint him as my Acting Deputy when I became Administrator.

It is those same attributes which cause me to look forward to

continuing to work with him as a Deputy. Frankly, his expertise is vital to our efforts to provide the President with viable options from which the Administration, in concert with Congress, can forge a national energy policy.

The key agency charged with formulating that policy is, as you know, the Federal Energy Administration. And since it occupies such an important role in coping with such an urgent problem, one of my major concerns is that FEA be efficiently managed and administered.

Admittedly, there have, in the past, been some problems in this area. To some degree, they developed because of the crisis atmosphere which surrounded the founding of the agency.

But I think we have taken a long step forward in terms of management and administration with the nomination of Tom Noel. As Assistant Administrator of the Office of Management and Administration, I believe that he will bring to his position all the administrative talents that I have observed first hand while he was my Executive Assistant.

Tom is intimately familiar with the structure, organization and mission of the Federal Energy Administration, having joined the Administrator's staff a year ago.

As you know, Tom has had a distinguished and varied military career. He has served in combat units, staff positions and was an aide to General Creighton Abrams in South Vietnam.

He has a wealth of management experience which the agency can and should benefit from. I think Tom can consolidate the gains the

agency has made and help FEA meet successfully the challenges of the future by establishing a stronger and more efficient organization

In conclusion, let me say that I hope to continue my working relationship with Eric Zausner and Tom Noel. As you well know, this country needs talented people to help free us from our growing dependence on foreign oil. I'm convinced that Eric and Tom are dedicated to that purpose.

Thank you.

-FEA-

