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8/13/74

11:50

Mr. Buchen:

Jerry Gulan (National Canners Association)  
called Mildred Leonard and suggested that you  
might be the one involved in the economic summit  
arrangements. Would like to know ---- or, if not,  
who it would.

331-5939

Mr. Buchen advises that it would be Bill Seidman.  
Called Mr. Gulan and advised him of tis.



THE WHITE HOUSE

WASHINGTON

August 13, 1974

MEMORANDUM TO: PHIL BUCHEN  
FROM: BILL BAROODY (B)  
SUBJECT: August 7 White House Conference  
on Housing

Attached is the agenda, attendance list, my memo to government participants, and a brief summary of last Wednesday's Housing meeting. (I should note that the President did not attend.)

This was the second in the series of "Wednesday Conferences" planned for the White House to institutionalize communication with key elements of the private sector.

Our purpose this time was to listen to the participants' complaints and suggestions. At the conclusion, I think both sides felt the exercise had been very beneficial.

We are trying to follow up with several policy actions. In one area--getting the Administration to support a higher deposit insurance ceiling--we have already been successful.



WHITE HOUSE MEETING

ROOSEVELT ROOM

August 7, 1974

AGENDA

|               |   |
|---------------|---|
| 9:45 - 9:55   | The President   |
| 9:55 - 10:00  | The Honorable William J. Baroody, Jr.<br>Special Consultant to the President  |
| 10:00 - 10:45 | The Honorable Kenneth Rush<br>Counsellor to the President for<br>Economic Affairs   |
| 10:45 - 11:30 | The Honorable James Lynn<br>Secretary of Housing and Urban<br>Development   |
| 11:30 - 12:15 | The Honorable Peter Brennan<br>Secretary of Labor   |
| 12:15 - 12:30 | Fifteen-Minute Break  |
| 12:30 - 1:30  | Luncheon<br>Conference Dining Room<br>The White House<br>The Honorable Roy Ash<br>Assistant to the President and Director<br>of Office of Management and Budget |

WHITE HOUSE MEETING

ROOSEVELT ROOM

August 7, 1974

ATTENDANCE

Mr. Albert Abrahams  
Director-Government Relations  
National Association of Realtors

Mr. Kenneth L. Birchby  
President  
National Association of Mutual  
Savings Banks

Mr. Michael G. Callas  
President  
Associated Builders and Contractors

Mr. Lewis Cenker  
President  
National Association of Home  
Builders

Mr. Anthony Ciesla  
Research Director  
International Brotherhood of  
Teamsters

Mr. M. C. Colvin  
President  
National Forest Products  
Association

Mr. Joseph B. Doherty  
President  
National Association of Realtors

Mr. Carlton Dukess  
President  
National Housing Rehabilitation  
Association

Dr. Grover Ensley  
Executive Vice President  
National Association of Mutual  
Savings Banks

Mr. Robert L. Higgins  
Executive Vice President  
National Electrical Contractors  
Association

Mr. Ralph D. Hodges, Jr.  
Executive Vice President  
National Forest Products  
Association

Mr. Saul Horowitz, Jr.  
President  
Associated General Contractors

Dr. Oliver H. Jones  
Executive Vice President  
Mortgage Bankers Association

Mr. Victor Kamber  
Director of Research  
AFL-CIO

Mr. George Preston  
President  
U.S. League of Savings  
Association

Dr. Nathaniel H. Rogg  
Executive Vice President  
National Association of Home  
Builders

August 7, 1974

Mr. James Sprouse  
Executive Vice President  
Associated General Contractors

Jeffrey P. Eves  
Staff Assistant to the President  
The White House

Mr. Norman Strunk  
Executive Vice President  
U. S. League of Savings Association

Mr. Harry P. Taylor  
President  
Council of Construction Employers

Mr. Walter B. Williams,  
President  
Mortgage Bankers Association

-----

William J. Baroody, Jr.  
Special Consultant to the President  
The White House

Kenneth Rush  
Counsellor to the President  
The White House

James Lynn  
Secretary  
Department of Housing and Urban  
Development

Peter Brennan  
Secretary  
Department of Labor

Roy Ash  
Director, Office of Management  
and Budget  
The White House



THE WHITE HOUSE

WASHINGTON

August 5, 1974

MEMORANDUM FOR: THE HONORABLE KENNETH RUSH  
SECRETARY LYNN  
SECRETARY BRENNAN  
THE HONORABLE ROY ASH

FROM: WILLIAM J. BAROODY, JR.

Our purpose in arranging this Conference is principally to receive from industry leaders an up-to-date appraisal of housing, housing finance, general construction, and the outlook over the next six months to a year. Many people in the industry believe the situation is far worse than is commonly believed and that additional government action will be needed to prevent a major housing or financial crisis. We hope to discover the basis for this thinking at this meeting.

Along with an analysis of the problem, we also want to ask the participants for their suggestions on what might be done to ease the situation in a way consistent with the President's anti-inflation policy. In addition to verbal responses, the plan is to ask the participants to send their written suggestions within two weeks. Since each of you is appearing sequentially, I will ask the participants to narrow their remarks to those areas most appropriate to your own responsibilities.

Although our purpose is primarily to listen, we do want to discuss Administration policies that bear on industries participating in the Conference. I would appreciate it if each of you would speak for 10 - 15 minutes at the beginning of your allotted time on relevant Administration policies. We will then move to a general discussion.

THE WHITE HOUSE

WASHINGTON

BRIEF SUMMARY OF COMMENTS  
BY PARTICIPANTS AT WHITE  
HOUSE CONFERENCE ON HOUSING,  
HOUSING FINANCE AND CONSTRUCTION

August 7, 1974

A number of facts were cited to demonstrate the serious nature of the problems facing the participating industries:

-Mutual savings banks have had an outflow of over \$3 billion in the past year.

-Savings and loan associations are also facing problems. Lending is at a virtual halt, the savings and loans are losing money (\$700 million in July) and August promises to be "a mild disaster."

-Business of realtors is off sharply. Sales volume of single family housing is down 8.3% from last year. It has declined for nine of the past 11 months. All regions reported declines in June.

-The forest products people have made heavy new investments, largely at the urging of government, and now find business sharply off. They face "a deep trauma."

-Home builders are also in a difficult situation with starts at 1.5 million annual rate. Small builders are going out of business.

There was fairly general agreement on a number of actions government should take to alleviate the problem.

-The Federal Reserve should have the authority to regulate the Citicorp type of financial instrument.

-Treasury securities should have a minimum denomination of \$10,000.

-Raise minimum deposit insurance to \$50,000.

-Provide 100% government deposit insurance on deposits of public funds.

-Provide a tax incentive for savings, i.e., exempting a portion of interest from tax.

-Support extension of Regulation Q.

-Enlarge upon the mortgage commitment program announced last May.

Individuals made suggestions not endorsed by the group as a whole:

-Ensley of NAMSBS urged a greater reliance on fiscal policy to help bring interest rates down. He also urged moving ahead on restructuring of the nation's financial system.

-Hurowitz of AGC suggested looking at a new type of subsidy--one to the buyer (say first \$5,000 of mortgage interest becomes a tax credit rather than a deduction). He also urged greater attention to the problem of the cost of materials and labor in construction.

In spite of the widespread concern expressed, there was recognition that inflation had to be brought under control. The complaint was that they suffered disproportionately and that the burden should be spread more evenly.

THE WHITE HOUSE

WASHINGTON

*Mayors*

THE WHITE HOUSE  
WASHINGTON

August 13, 1974

MEMORANDUM FOR: MR. PHIL BUCHEN  
FROM: WARREN HENDRIKS  
SUBJECT: Mayors Briefing Paper

Attached is the briefing paper for the President's meeting with the Leadership of the U.S. Counties of Mayors and National League of Cities scheduled for Wednesday, August 14th at 3:00 p.m.

Ken Cole has signed off on the memorandum and asked that you be provided with a copy. Should you have any changes or suggestions, I, of course, will be glad to change the original which has been forwarded to the Staff Secretary.

Governor Scranton has also been provided a copy.

Attachment



THE WHITE HOUSE  
WASHINGTON

August 13, 1974

MEETING WITH MAYORS  
Wednesday, August 14, 1974  
4:00 P.M.  
The Cabinet Room

From: Kenneth R. Cole, Jr.

I. PURPOSE

To demonstrate from the first days of your Administration, your interest in working with Mayors and other locally elected city officials.

II. BACKGROUND, PARTICIPANTS AND PRESS PLAN

- A. Background: At the last U.S. Conference of Mayors' Convention held in San Diego in June, the Mayors identified inflation and rising costs as the major problems facing American cities today. To deal with inflation, they passed a resolution urging reduction in defense spending and increased Federal aid to the cities.

The Conference supported the Administration's Community Development legislation and also supported proposed transportation legislation, but pushed for higher funding levels.

The other major policy position adopted was one of support of reenactment of General Revenue Sharing.

One of the areas of concern of Mayors has been impoundments and you will likely be asked your views on this issue.

- B. Participants: Ken Cole  
Others at Tab A.
- C. Press Plan: As determined by Jerry terHorst.

### III. TALKING POINTS AND POINTS OF DISCUSSION

#### A. Consultation

I wanted to meet with you in my first few days as President to let you know first hand of my desire to have a strong and continuous working relationship with the Mayors and this Administration.

I intend to have more meetings with you to discuss the problems of the cities and the role of the Administration in helping to solve these problems.

I am deeply interested in the exchange of ideas and want to encourage you to give this Administration your views.

#### B. Budget Process

I know of your interest in being heard regarding the FY 76 Federal Budget as it is put together. I know that the New Coalition will be meeting in Washington today and this New Coalition of Governors, Mayors, County Officials and State Legislators will be working with us on the Budget for the first time this year. This is the kind of step we hope will demonstrate to you our good faith desire to listen and give you an opportunity to be heard.

#### C. General Revenue Sharing

I am sure all of you realize the benefits Cities derived from General Revenue Sharing. I supported General Revenue Sharing and am hopeful of its reenactment during the first session of Congress in 1975.

The reenactment during the first session is quite important, so that cities may plan their budgets for three to five year programs.

It is most important that General Revenue Sharing be continued.

D. Possible Points of Discussion

- . The Mayors have had considerable difficulty with the Environmental Protection Agency requirements and may raise complaints about the clean air and water regulations of the Agency.

A recommended reply for you would be that you know of their concerns and have asked Russell Train to be available to meet with the Mayors, if possible, while they are here on this trip to Washington to air their views and also be briefed on upcoming actions.

- . It is quite likely that the Mayors will want to discuss your policy toward impoundments.

A recommended reply, if this comes up, would be that you know the Mayors are concerned about impoundments and that you plan to review impoundments in detail. You may wish to point out that as a percentage of the Federal Budget, funds impounded this year are at a very low point compared to recent years. Also, the new Congressional Budget procedures establish a new procedure for impoundments, making it a joint decision between the Legislative and Executive branches of government.

- . The Mayors are quite interested in the Better Communities Act which is expected to be passed by Congress in a few days.

A recommended answer for you is that you are waiting to read the language of the final Conference Report. Congress has taken a positive step in drafting this legislation which should be very helpful in solving many of the problems of the cities.

- . It is anticipated that the Mayors (especially Mayor Beame of New York City) will question you on your policy toward subsidies for mass-transportation.

A recommended reply is that you advise them of your serious reservations with the mass transit operating subsidy proposal in the transit bill reported out by the House Public Works Commission which is being taken up by the full House today. This kind of a discretionary operating subsidies program could involve the Federal Government in wage negotiations, fare policy, route structure and other local transit operating matters.

You do have a flexible position on this and have supported the Administration's proposal last February. This would provide limited operating funds on a formula basis but forces local and state officials to decide whether their federal transit funds should be used for operating or capital purposes.

PARTICIPANTS

National League of Cities Executive Committee

Mayor Tom Bradley, Los Angeles, California, President  
Mayor E. J. (Jake) Garn, Salt Lake City, Utah,  
First Vice President  
Mayor Carlos A. Romero Barcello, San Juan, Puerto Rico  
Second Vice President  
Mayor Ben Boo, Duluth, Minnesota  
Mayor Richard Hatcher, Gary, Indiana  
Mayor John C. Orestis, Lewiston, Maine  
Mayor Robert J. LaFortune, Tulsa, Oklahoma  
Mayor Richard Lugar, Indianapolis, Indiana

U.S. Conference Of Mayors Executive Committee

Mayor Joseph L. Alioto, San Francisco, California  
President  
Mayor Moon Landrieu, New Orleans, Louisiana, First  
Vice President  
Mayor Kenneth A. Gibson, Newark, New Jersey, Chairman  
Advisory Committee  
Mayor Peter Wilson, San Diego, California  
Mayor Abraham D. Beame, New York, New York  
Mayor Ralph J. Perk, Cleveland, Ohio

Virginia Municipal League

Mayor Ann Kilgore, Hampton, Virginia, Incoming President

Pennsylvania League of Cities

Mayor Eugene J. Peters, Scranton, Pennsylvania, President

White House

Kenneth R. Cole, Jr., Assistant to the President for  
Domestic Affairs  
James H. Falk, Associate Director, Domestic Council  
Leonard Garment, Assistant to the President  
W. Dewey Clower, Assistant Director, Domestic Council

National Associations' Representatives

John J. Gunther, Executive Director, U.S. Conference  
of Mayors  
Allen E. Pritchard, Jr., Executive Vice President,  
National League of Cities

Others

Pat Healy

THE WHITE HOUSE

WASHINGTON

August 13, 1974

MEMORANDUM FOR: MR. KENNETH R. COLE, JR.  
GOVERNOR WILLIAM SCRANTON

FROM: ~~DAVID PARKER~~

SUBJECT: Meeting with Governors, Mayors  
and County Officials

Concerning the above meetings which are scheduled this week, the President wishes to meet with you at 2:45 p.m. Wednesday, August 14, at which time he wants to be briefed on the various components of his meetings with the Governors, Mayors, and County Officials. The briefing papers on these meetings should be submitted to the Staff Secretary as early as possible today--preferably by noon. The papers should be coordinated with Mr. Philip Buchen prior to their submission to the Staff Secretary.

Thank you.

cc: Mr. Hartmann  
Amb. Rumsfeld  
Mr. Marsh  
Dr. Hoopes  
Mr. Jones  
Mr. Wardell  
Mr. terHorst  
Mr. Buchen ✓



Governors

THE WHITE HOUSE  
WASHINGTON

August 13, 1974

MEMORANDUM FOR:

MR. PHIL BUCHEN

FROM:

WARREN HENDRIKS

SUBJECT:

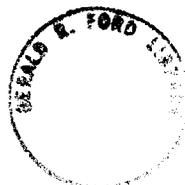
Governors Briefing Paper

As I mentioned briefly on the telephone and at Dave Parker's request, I'm attaching a copy of the proposed briefing paper for the President's meeting with the Executive Committee of the National Governors Conference scheduled for Wednesday, August 14th at 3:00 p.m.

A copy has been provided to Governor Scranton although I understand that he will be out of town and, therefore, will not participate in this meeting. The original has been sent to the Staff Secretary.

The briefing paper for the Mayors is about completed and I'll have that to you by close of business. Should you have any suggestions or changes, please have someone give me a call and I'll pull the original to make those changes.

Attachment



THE WHITE HOUSE

WASHINGTON

August 13, 1974

MEETING WITH GOVERNORS

Wednesday, August 14, 1974

3:00 p.m.

From: Kenneth R. Cole, Jr.

I. PURPOSE

To demonstrate from the first days of your Administration your interest in working with the Governors.

II. BACKGROUND, PARTICIPANTS, AND PRESS PLANS

A. Background: Included in the meeting will be the Chairman of the National Governors' Conference, the members of the Executive Committee of the Conference and the Chairmen of the Republican and Democratic Governors Associations and the Chairmen of the Regional Governors' Conferences.

B. Participants: Ken Cole  
Others at Tab A.

C. Press Plan: As determined by Jerry Terhorst.

III. TALKING POINTS AND POSSIBLE DISCUSSION POINTS

A. Consultation

- . I wanted to meet with you in my first few days as President to tell you of my desire to establish a strong and continuous working relationship between the Governors and this Administration.
- . I have always had a strong belief in State and local government and I want to reaffirm those beliefs to you today.

III. TALKING POINTS (Continued)

- . There is pending legislation before the Congress which will vitally affect your States and we want to make sure that you give us your views.

B. Budget Process

- . I know of your interest in being heard regarding the FY 76 Federal Budget as it is put together. The New Coalition will be meeting in Washington today and this New Coalition of Governors, Mayors, County officials and State Legislators will be working with us on the Budget for the first time this year. This is the kind of step we hope will demonstrate to you our good faith desire to listen and give you an opportunity to be heard.

C. General Revenue Sharing

- . I know your top priority federal program is General Revenue Sharing. Congressman Mills introduced a bill last week which would completely bypass the States. Many alternatives will be introduced. On these kinds of issues, we may know full well the position you will take when it is obvious, but there will be many occasions when we will not. We do not want to guess as to your positions and want to have a continuing process for consultation.

D. Possible Discussion Points

- . The Governors have had considerable difficulty with the Environmental Protection Agency requirements over the past year and may raise miscellaneous complaints about the clean air and water regulations of the Agency.

A recommended reply for you would be that you know of their concerns and have asked Russell Train to be available to meet with the Governors, if possible, while they are here on this trip to Washington to air their views and also be briefed on upcoming actions.

## PARTICIPANTS

### National Governors' Conference Executive Committee

Governor Calvin L. Rampton, Utah, Chairman  
Governor Robert D. Ray, Iowa  
Governor William Waller, Mississippi  
Governor Christopher Bond, Missouri  
Governor John Gilligan, Ohio  
Governor James E. Holshouser, North Carolina  
Governor Thomas Salmon, Vermont  
Governor Daniel J. Evans, Washington  
Governor Arch A. Moore, West Virginia  
Governor John D. Vanderhoof, Colorado  
Governor William G. Milliken, Michigan  
Governor Melvin H. Evans, Virgin Islands  
Governor Milton J. Shapp, Pennsylvania

### Republican Governors Association

Governor Winfield Dunn, Tennessee, Chairman

### Democratic Governors Association

Governor Wendell R. Anderson, Chairman

### White House

Governor William Scranton  
Kenneth R. Cole, Director, Domestic Council  
James H. Falk, Associate Director, Domestic Council

### National Governors' Conference Staff

Charles A. Byrley, Executive Director

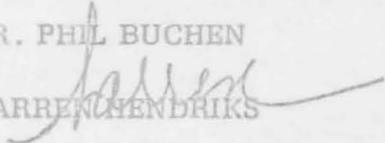
THE WHITE HOUSE  
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August 13, 1974

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Governor Thomas Salmon, Vermont  
Governor Daniel J. Evans, Washington  
Governor Arch A. Moore, West Virginia  
Governor John D. Vanderhoof, Colorado  
Governor William G. Milliken, Michigan  
Governor Melvin H. Evans, Virgin Islands  
Governor Milton J. Shapp, Pennsylvania

### Republican Governors Association

Governor Winfield Dunn, Tennessee, Chairman

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### White House

Governor William Scranton  
Kenneth R. Cole, Director, Domestic Council  
James H. Falk, Associate Director, Domestic Council

### National Governors' Conference Staff

Charles A. Byrley, Executive Director

Jewish  
Community

JACOB K. JAVITS  
NEW YORK

United States Senate

WASHINGTON, D.C. 20510

*Phil Anshen -  
I asked joints whom  
the Com would meet with  
as far as the Jewish Community  
is concerned. He -  
not sure  
these people  
should be  
present.  
different  
factions  
of the  
Jewish  
faith.*

August 14, 1977

Dear Bob:

Here is the list:

President of Presidents Organization  
Rabbi Israel Miller  
Yeshiva University  
212/255-5600

Rabbinical Council of America (Orthodox)  
Rabbi Fabin Schonfeld  
Flushing, New York  
212/260-0700

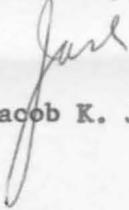
Rabbinical Assembly  
Rabbi Mordecai Waxman  
Great Neck, New York  
516/482-7800

Central Conference of American Rabbis  
Rabbi Robert Cahn  
Houston, Texas  
713/529-5771

Max M. Fisher  
Detroit, Michigan  
313/871-8000

All the best,

Sincerely,



Jacob K. Javits

Honorable Robert P. Griffin  
353 Russell Office Building  
Washington, D.C.

THE WHITE HOUSE  
WASHINGTON

August 13, 1974

MEMORANDUM TO PHIL BUCHEN

FROM: Clay T. Whitehead



Bob Griffin called and suggested that there is no one Jewish religious leader that would be acceptable to the various factions of Judaism. Jack Javits suggested that Max Fisher be contacted to name two or three representative Jewish leaders. Griffin very much feels that Fisher should meet with the President. This might be combined with the meeting Romney proposes with Max Fisher on voluntary action.



COPY

8/13/74

MEMORANDUM FOR: Tom Whitehead

FROM: W. W. Scranton

Governor Romney was in to see me this morning. He has talked with the President several times about voluntary action and believes strongly that well-organized action encouraged by the President could be of great support to him (the President) in his immediate bipartisan effort. Governor Romney suggests that he and Max Fisher and Bob Hill, the head of the National Center for Voluntary Action, would like to see the President soon in line with your efforts to have various groups and types consult with the President now.

You may reach Governor Romney at

(313) 642-5011

8/13/74

To: Phil Buchen  
From: Tom Whitehead

Do you want to talk to him or do you want me to?

Tom:

Suggest you do, if you don't mind, but let me know outcome. Please.

Phil



MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

TO: The President

From: Counsellor Rush  
and L. Wm. Seidman

Date: August 14, 1974 5:30 p. m.

Subject: ECONOMIC SUMMIT CONFERENCE

Background

We have talked with senior officials (Burns, Simon, Rush, Sawhill, Ash, Greenspan, Dunn, and Jones) and all appear to agree that the first step in planning the Conference is to determine what goals we shall try to achieve. Possible goals include:

- (1) Study the causes of inflation and alternative cures.
- (2) Determination of broad areas of agreement on inflation actions required.
- (3) Provide a forum for public discussion of a variety of ideas to control inflation.
- (4) Develop bi-partisan support for fiscal '75 - '76 budget expenditures to be used in January '75 budget address.
- (5) Achieve specific actions such as
  - (a) Reduction of "uncontrolable" items in budget through legislative action.
  - (b) Creation of management-labor cooperation.
  - (c) Development of contingency plan for unemployment actions.
  - (d) Development of special legislation in housing, utilities, and other areas.

Many other possible goals have been suggested, and these are examples only. Determination of goals desired will control overall format and timing schedule of Conference.



Decisions needed

- (1) Shall a meeting with bipartisan leadership of Congress be held as first step in planning summit on Tuesday, August 20?
- (2) If the meeting is held, shall any part be public?
- (3) Do you wish to discuss goals with staff or others prior to such a meeting with leadership?

cc: Gen. Haig

THE WHITE HOUSE  
WASHINGTON

August 14, 1974

MEMORANDUM FOR: PHIL BUCHEN  
FROM: BILL BAROODY, JR.   
SUBJECT: Presidential Meetings

Attached is that portion of the list I gave you Sunday which you gave me guidance on yesterday. I have added the names you requested and only those you indicated should be on this priority list.

One category is missing: law enforcement. Chief Jerry Wilson, whom you suggested we consult with, is out camping and will return on Monday. If you agree, I would like to hold off finalizing that list until we can consult with him.

Attachment

CF: Tom Whitehead



SUGGESTED INVITEES FOR PRESIDENTIAL MEETING

GENERAL BUSINESS

1. DAVID PACKARD -- Chairman, Hewlett-Packard
2. HENRY FORD -- Chairman, Ford Motor Company
3. WILSON S. JOHNSON -- Chairman & President, National Federation of Independent Business  
(or)  
CARL A. BECK -- President, Charles Beck Machine Corporation (Small machine company) and past President of National Small Business Men's Association (Highly respected).
4. ARTHUR WOOD -- Chairman, Sears, Roebuck and Company
5. REGINALD H. JONES -- Chairman & Chief Executive Officer, General Electric
6. SMALL MERCHANT -- See Tab A for selection of a small merchant known to President from former Congressional District.
7. J. IRWIN MILLER -- Chairman, Cummins Engine

BANKING AND FINANCE

1. DAVID ROCKEFELLER -- Chairman, Chase-Manhattan
2. PETER G. PETERSON -- Chairman, Lehman Brothers Corporation
3. ROBERT R. DOCKSON -- President & Chief Executive Officer, California Federal Savings and Loan  
(or)  
E. STANLEY ENLUND -- Chairman & Chief Executive Officer, First Savings and Loan Association of Chicago  
(or)



WILLIAM P. SAWYER -- President, New England Federal Savings and Loan

BUSINESS INTEREST GROUPS  
(Meet as a Group)

JOHN HARPER -- Chairman, Business Roundtable

E. DOUGLAS KENNA -- President, National Association of Manufacturers

ARCH BOOTH -- President, U.S. Chamber of Commerce

SANDY TROWBRIDGE -- President, The Conference Board

WILLIAM TAYLOR -- President, American Society of Association Executives

AGRICULTURE

1. WILLIAM KUHFUSS -- President, American Farm Bureau
2. SMALL FARMER -- See Tab A for selection of a small farmer known to President from former Congressional District.
3. JOHN SCOTT -- Master, National Grange
4. KENNETH D. NADEN -- Executive Vice President, National Council of Farmer Cooperatives
5. TONY T. DECHANT -- President, Farmers' Union

ARTS

1. NANCY HANKS -- Chairman, National Endowment for the Arts

BLACKS

1. ROY WILKINS -- Executive Director, National Association for the Advancement of Colored People

2. VERNON JORDAN -- Executive Director, National Urban League
3. REVEREND JESSE JACKSON -- People's United to Save Humanity
4. HELEN EDMONDS -- LINKS, INC. (National social service organization) VP addressed at Hilton a month ago
5. DOROTHY HEIGHT -- National President, National Council of Negro Women

#### RELIGIOUS

1. JOHN CARDINAL KROL -- Chairman, National Conference of Catholic Bishops
2. PRESIDING BISHOP ALLIN -- Episcopal Church
3. BILLY ZEOLIE -- Evangelist
4. ARCHBISHOP YAKAVOS -- Greek Orthodox Church
5. -- President, National Council of the Churches of Christ

#### SCIENTIFIC COMMUNITY

1. HARVEY BROOKS -- Harvard  
was the Dean of School of Engineering

#### EDUCATIONAL INSTITUTIONS

1. REVEREND THEODORE HESBURGH -- President, Notre Dame University
2. CLIFFORD WHARTON -- President of Michigan State University (Black)
3. MARTIN MYERSON -- President, University of Pennsylvania

(or)

- ED LEVI -- President, University of Chicago
4. ROY HUDSON -- President, Hampton Institute (Black)
5. REVEREND ROBERT J.  
HENLE -- President, Georgetown University
6. ELIZABETH J.  
MCCORMACK -- President, Manhattan College, NY
7. ALEX HURD -- President, Vanderbilt University
8. RICHARD RICHARDSON -- President, Northampton County  
Community College
9. GLEN A. OLDS -- President, Kent State University

A



THE WHITE HOUSE  
WASHINGTON  
August 14, 1974

Mildred:

Re: our discussion. Would appreciate any thoughts on whether these names are appropriate for the President to meet with individually. They are good representatives of small business and agriculture from his district.

Thank you.

Bill Baroody

FEDERAL ENERGY ADMINISTRATION

WASHINGTON, D.C. 20461

August 14, 1974

MEMORANDUM FOR: Bill Baroody  
Assistant to the President

SUBJECT: Response to your Telephone Call of 9:00 A.M.,  
this date, Regarding Suggestions

A. Small Businessman or Marketer/Retailer

1. Frank Fehsenfeld, Crystal Flash Inc. -- Independent petroleum product marketer in Grand Rapids -- contributing Republican -- worked closely with us during "Energy Crunch" -- extremely bright and articulate -- middle aged -- also has bituminous company in another state -- I highly recommend.
2. Frederick Meijer, President Meijer Thrifty Acres, Inc. -- President of large but local retail outlet chain -- we also worked closely with him during the "Energy Crunch" and with his attorney concerning difficulty in obtaining petroleum for his retail gasoline outlets -- has been a contributing Republican, but is somewhat of a fence-sitter -- has good ties with so-called liberal elements in the Grand Rapids metropolitan area -- highly respected and respectable.
3. David Meany, President of Kawasaki Mid-West (motor-cycle distributor based in Grand Rapids area) -- as with the above persons, Mr. Ford also personally knows Mr. Meany and participated at the grand opening for the facility now occupied by the company -- has been a contributor -- young, bright and articulate -- business appears thriving -- not positive on any substantive assist from former Congressman Ford other than participation at grand opening.
4. Jamie Ladd, Ladd Builders, Inc. -- nominal Republican -- young, bright and articulate -- head of family business -- has sought Ford assistance in past re home builders related questions.

5. John Ramjeet -- politics unknown, but definitely Ford leaning -- no known contribution record -- naturalized U.S. citizen of Indian descent -- real "American Firster" -- president of two nursing homes in the Grand Rapids metropolitan area -- Ford office has assisted in immigration problems regarding nurses to staff the two facilities.
6. Some Minority Businessmen who Mr. Ford knows and may have assisted in the past include:

Tom Williamson, Golden-Glow Tavern; Fred Tillman, Astronaut Painting; John Bankston, Grand Rapids Times (newspaper). If you are curious about these, I will discuss them on the phone.

## B. Agriculture

### 1. Agriculture - Business

Larry Smith of Lake Odessa, Smith Bros. Elevators -- very loyal party member with good contribution record -- knows Ford personally -- has sought assistance at various times and made inputs to the Congressman on a timely basis.

### 2. Farmer

- a. Merlin Kraft of Sparta, Michigan -- fruit farmer -- very loyal Ford partisan and party worker -- well spoken and articulate -- middle aged -- has sought Ford assistance from time to time regarding fertilizers, pesticides, and other agricultural matters.
- b. John Westbrook, Ionia, Michigan, Ionia County Commissioner (R) and party worker -- middle aged -- very decent chap -- has sought the advice and counsel of the Ford office from time to time -- extremely loyal -- Ford partisan.
- c. Elton Smith of Caledonia -- President of Michigan Farm Bureau -- elderly -- not too articulate -- Ford knows well -- party contributor -- has high respect as farmer -- has never sought Ford's but has made agricultural inputs to Ford on a timely basis.

## C. Women

1. Mrs. ~~Merina~~ (Stella) Amann of Gentic Drive, S.E., Grand Rapids -- converted Democrat and loyal party worker (recently) after assist from Ford office in correcting immigration difficulty for her sister, after attorney's mis-handling -- thick Italian accent -- excitable -- attractive -- was a participant in the Ford testimonial dinner in Grand Rapids of this year.
2. Mary Ann Keeler, wife of the President of Keeler Brass, Inc. -- \$\$\$ -- middle aged -- articulate -- excellent contribution record -- has sought Ford assistance in art related endeavors and other cultural events in the Grand Rapids metropolitan area -- could be a good choice.
3. Phyliss Melinn -- has sought Ford assistance repeatedly with POW/MIA and her MIA son, Rick Medaris -- may be a less<sup>a</sup> Ford sympathizer than previously -- should be handled carefully -- Ford knows personally -- no known partisan political participation -- envisions self as a modern day Joan of Arc regarding the MIA question.

If there are any questions or you wish to discuss the above, please call me on 254-7534.

Gordon E. Vander Till

*Bill - this is rough copy, but I felt the ideas and not the form were important.*

*Gord Vander Till*