1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

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1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

March 6, 1976

MEMORANDUM FOR THE PRESIDENT

FROM:

BO CALLAWAY

SUBJECT:

Weekly Report #32 - Week Ending March 6, 1976

GENERAL CAMPAIGN ORGANIZATION

A new PFC State Chairmen List, incorporating new chairmen in Louisiana, Maine and South Carolina, and giving delegate information in both primary and convention states is being distributed and is attached at TAB A. We now have chairmen in all states except Delaware, Kentucky, New York, Vermont, Virginia and West Virginia. Vermont and New York GOP Chairmen have requested that we not set up a formal PFC organization at this time, but we expect to appoint chairmen in the other states soon. Also attached is an updated staff roster with phone extensions.

PFC estimates, after the early primaries and caucuses, are that you have approximately 240 delegates. A press release announced this count by state on March 4. (TAB B)

Fred Slight's mailing to PFC leadership on key issues related to the nation's health care system is attached at TAB C. He has also completed the first edition of the President Ford Fact Book, which was mailed this weekend to PFC leadership. Fred and Rob Quartel did an excellent job with this first edition being three months ahead of its '1972' counterpart - and completed with 1/8 the staff as in '72. This will be updated regularly. A FACT BOOK is enclosed for your information.

Advisory Councils for special groups are being appointed. Ed DeBolt, along with Bill Baroody and Roy Hughes, chaired a meeting last Monday, and a general agreement was reached on the direction this activity should take. Everyone understood the budget limitations and agreed that special group activities for the time being would be voluntary.

A sample mailing is attached at TAB D of the National Advisory Board of Business and Professional Londons. This offert is headed by Bill Low, under the direction of Ed DeBolt.

ALABAMA - On March 5 all sixteen delegate names were filed for at-large positions. A list is attached at TAB E. The district delegate slates will be filed on the 19th, the filing deadline for the State.

ALASKA - Precinct caucuses in Anchorage are on March 9. This is Reagan's strongest area in the State, and although a recent telephone poll in that city showed you surprisingly strong, our organization is hoping for a 50/50 split. Precinct caucuses in other parts of the State are held from the 9th to the 18th of March.

FLORIDA - TV ads are running at maximum levels on 15 stations in the major media markets, and additional radio and TV spots have been added in the Panhandle area. A Cuban translation of the radio spot is playing in the Miami area. A full page "victory" ad, similar to the one used in New Hampshire, was placed in five daily newspapers on Friday. The half-page Older Citizens ad was placed in newspapers on March 1 and March 8. Mrs. Ford's paid radio spots have been aired in the major media areas and her PSA will be used on Monday and Tuesday.

A total of 194,213 calls have been made in Florida through Friday with 49.4% "for Ford" and 37.9% undecided. Daily percentages for the last six days all showed "for Ford" running above 50%. For Election Day activities ten phone centers will be operating with a total of 1,819 volunteers lined up for both center and home phoning.

We've seen a loss of momentum in the past few days, which can be equally attributed to Reagan's attack on foreign policy, his heavy 4-day schedule in the State and your not returning to the State before Election Day. Although we're still looking for a strong victory, it may be less than we had hoped and may not be the "knock-out" blow we would have liked.

Howard Baker and Rog Morton are both in the State and each is doing press events on Sunday and Monday. Bob Sikes released a statement on Friday in support of your defense position:

"Although I am a Democrat, I am first an American and I am reluctant to see our President accused of failing to support an adequate defense for America. The truth is that President Ford's budget is the first in years which shows an improved situation that yields defense dollars. Cuts in recent years in defense had been made by Congress more than by the Administration. In my long association with the President, he has always been a strong supporter of adequate security and an effective defense and he has consistently helped me in my efforts to strengthen the 5 military installations in Northwest Florida."

<u>ILLINOIS</u> - The "people" reaction and press reaction to your trip were excellent and our field people throughout the State reported a very positive response. On Saturday, the Chicago Tribune announced the results of an independent poll of 700 people, showing 54% Ford, 36% Reagan and 10% undecided. The name of the polling firm was not released, only the information that it was commissioned by a candidate other than Ford or Reagan.

18 telephone centers are in operation and through Thursday 40,694 people have been contacted. Of this number 44.6% identified themselves as "for Ford" with 47% undecided.

Of the 96 district delegates who will be elected during the primary, we have 88 running as authorized Ford delegates, and an additional 8 who will be listed as uncommitted but who are supporting you. the 5 at-large delegates will be elected at the State Convention during the third week in June.

Phil Crane has written a "letter to the editor" of the Chicago Tribune criticizing their endorsement of you, and Dick Ogilvie plans to respond with his own letter.

Jack Ford's trip was extremely well-received and a Sunday wrap-up article by the Sun Times said he is a great asset to his father's campaign, proving himself knowledgeable on the issues, very open and candid, and expressing a real interest in the political system. (See Youth Activities) (TAB F)

MINNESOTA - We missed reporting on the results of their precinct caucuses last week, which were held on the 24th. However, a straw poll conducted in 100 precincts by the State GOP showed a 55/35 split for you, with the remainder undecided. We have a well-organized group there who are in the process of getting the delegates lists from each precinct for appropriate follow through. County Conventions are scheduled from March 13 through the 31st and District Conventions (at which the 24 district delegates are selected) are held from April 19 through May 15. The 19 delegates at-large are elected at the State Convention on June 24-26.

NORTH CAROLINA - Reagan's organization cancelled this week's TV schedule, using the excuse that they were cutting new, up-dated tapes. We believe they're running out of money.

Through Thursday of last week our phone banks had contacted 74,490 people, but the overall "for Ford" percentage dropped to 41.9% (from 44.3%) with undecideds going up to 44.6% (from 42.2%). In chacking with Bill Russell, our campaign director in the State, he said this is a result of phoning into the more conservative, rural areas, since they have completed most of the initial calls into the better-organized, urban areas.

OREGON - Elliot Richardson met with PFC leaders Thursday evening before leaving for the 12th Annual Dorchester Conference in Seaside, Oregon. Richardson spoke for the PFC at the Conference, while Reagan was represented by Ed Meese, a former staff member in his administration.

Straw poll results, however, conducted during the meeting showed 323 (58%) for Ford, 130 (23%) Reagan, and 102 (19%) undecided. This is considered a very moderate group so the results are not surprising. However, many of the undecideds voted that way as they were against a straw poll being taken, not because they hadn't made up their minds.

SOUTH CAROLINA - Jim Holshouser was in Columbia on Thursday to announce John Bourne's appointment as PFC Chairman. They received good press coverage; and, Governor Edwards, although not present, also made good comments to the Press about Bourne. Their precinct caucuses begin on Thursday and run through Saturday. We've agreed with Edwards to push for an uncommitted delegation at this time rather than try to force a confrontation. However, a mailing to approximately 6,000 people who have attended previous caucuses will be mailed Wednesday over Bourne's signature.

<u>VIRGINIA</u> - At the State GOP Executive Committee meeting last week, Mills Godwin strongly reiterated his support for you and warned pro-Reagan members present not to get themselves in too deep. He said he thought it would all be over in two weeks and they would all be working together.

Clif Humphries, our new field man, who's trouble shooting for Ed Terrill, spent last week in Virginia and has lined up an initial organization in the 1st, 8th and 10th districts and has good contact in all the others except the 4th. This is Bob Daniel's district and is very conservative, with a strong Reagan organization. Hopefully, all of the districts will be organized by the time Mills Godwin gets a statewide chairman for us and a complete organization can be announced at the same time.

Clif reports a well-organized and active Reagan organization, but fairly widespread support for you that's just waiting for the right channel to work through. We should be able to give them this channel within a week or two.

WASHINGTON - Precinct caucuses were held on March 2 and a GOP-conducted straw poll of 100 precincts show 49% Ford, 40% Reagan, 2% Rockefeller and 9% undecided. Another poll conducted by the Seattle Times shows you with an 8% lead over Reagan in a race against all Presidential candidates. This is just about the way Nola Haerle and our PFC people called it, as Reagan has a strong organization in the state; and in addition to working for pro-Reagan delegates, they are trying to take over the State party structure.

<u>WISCONSIN</u> - Jon Holt spent two days with Charlie Davis and the Wisconsin PFC last week and reports that the organizational groundwork has been well laid, but they need to concentrate more on getting good volunteer workers.

They have identified 18 key cities (population over 20,000) and storefront headquarters have been set up in 13 of these to date. 8 of the 16 scheduled phone banks are in operation, and daily reporting is scheduled to begin on March 15. Their goal is approximately 200,000 calls.

Joan Boehm has been hired as Press Secretary and will also help with Advocate scheduling in the State. One additional person will be hired as phone bank coordinator, who will work with Dick Schilffarth, the Election Day coordinator. Dick is virtually a full-time volunteer, who has had good experience in the area in previous campaigns.

All nine districts have chairmen, and in addition to having chairmen in the 18 "key" cities, township directors are being chosen in the outlying areas. Warren Knowles sends a campaign kit to each director when identified and encourages them to have coffees, home phoning, etc. 175 township directors have been identified at present, with their goal being 1,000.

Jim Mills, our Senior Citizen coordinator, was also in the State and is developing a program through the PFC and Chamber of Commerce for getting Older Americans to the polls on Election Day. Since an extremely high percentage of these voters have indicated their support for you, this will almost be a public service program rather than strictly a PFC effort.

Wisconsin primary rules are fairly confusing, and as in the past, cross-over voting is permitted. However, the Democrat Party just ruled that their primary will be binding, rather than advisory, so conservatives supporting Wallace will have to vote in the Democrat primary to assure him a percentage of the delegates, rather than voting for Reagan in our primary.

Only the candidates' names will appear on the ballot, as we did not file a slate, fearing it would confuse the issue at this point. Rather, the State Party can choose a slate between April 27 and June 1, representative of the primary vote, and the candidate has until June 5 to disapprove and file his own slate, which then becomes official. Results of the primary are binding and based on "winner-take-all" by District and at-large. There are 4 delegates per Congressional District (25) and 9 at-large. Delegates must sign a pledge, binding them to their candidate on all ballots, unless released.

In a precinct poll conducted by the Milwaukee Journal, respondents were asked which primary they were more likely to vote in. Of those who said "Republican," 56% preferred you and 36% preferred Reagan.

LEGAL

The Federal Communications Commission held in favor of Campaign '76 and ruled that the political advertising of WGN and WGN-TV (Chicago) would deny reasonable access to the media by federal candidates. Their policy has been to limit the purchase of political spots to a minimum of five minutes. Bob Marmet, an FCC attorney, successfully handled this matter for the PFC.

Bob Visser will be working with Jack Stiles in coordinating communication and follow-up activities regarding elected delegates, and Tim Ryan is finishing a comprehensive review of the delegate selection rules and regulations on a state-by-state basis. A five-man volunteer task force of lawyers in the area is helping him with the project.

TREASURER'S REPORT

This week we raised \$357,414 and we have a request pending at the FEC for \$500,000 in matching funds. Our total contributions figure is now over the \$5 Million mark and stands at \$5,312,941. Disbursements for the week totaled \$450,067. (TAB G)

FINANCE

Alabama is the second State to reach its quota and an additional fourteen states have reached the 50% mark. (These figures, however, represent matching funds also) Only six States lack an actual Chairman, although one of these, New York, has a headquarters and a number of people working.

Max Fisher has added five members to his Executive Committee and is spending a great deal of his time working with this Committee in raising funds. (TAB H)

MISCELLANEOUS

RADIO ACTUALITIES - In addition to Senators Brooke and Baker, Elliot Richardson, Jim Holshouser and Dick Ogilvie, State Representative Susan Catania in Chicago, Congressman Kelly in Florida and myself in Washington were fed to the system this week in Massachusetts, Florida, Illinois and North Carolina. 219 actual feeds were made as a result of 248 calls, which includes 20 stations accepting Mrs. Ford's PSA.

In addition, a special feed of your meeting with members of the Broward County Minutemen Club was sent to five stations in the Ft. Lauderdale area.

MISCELLANEOUS (continued)

VOLUNTEER ACTIVITY - As of March 4, Judy McLennan reports that there have been 325 volunteers, 124 coming at least once a week, working for the Campaign. The Treasurer's Office has utilized 46 of these volunteers, three of which work a five-day week. They are Ernest Wood, Dan O'Conner, Pat Patrick; in addition, Charles Slappy works five days per week in Research.

YOUTH ACTIVITY - Young Texans for Ford held a statewide organizational meeting February 29. They have over 100 high school clubs and over 25 college clubs. PFC in Texas deems the college vote crucial in several Congressional Districts where the Republican primary vote is under 1,500.

Northwestern University students prefer Ford (60%) over Reagan (24%), the <u>Daily Northwestern</u> reported February 27.

Young Illinois for Ford sponsored Jack Ford on a four-day whirlwind tour of the State, March 2 through 5. Jack made 29 appearances and held 12 press conferences in 17 Congressional Districts. At times, the audiences were well over 1,200 and always enthusiastic. The Young Illinois for Ford leadership gave Jack a surprise birthday party which received live television coverage in Chicago. Press clippings are attached at TAB F, and they represent tremendous media attention, including national coverage.

ADVOCATE SCHEDULE

In addition to Mrs. Ford's travel West to Arizona and California this week, several "official" appearances by Bill Clements in Florida, Carla Hills in Texas, Frank Zarb in North Carolina and Ohio, and Donald Rumsfeld and Tom Kleppe in Illinois - following is the Advocate schedule for the week of March 7:

FLORIDA

Rog Morton and Howard Baker continuing their schedule which began last Thursday; will be back in Washington Monday night.

ILLINOIS

Earl Butz in Rock Island County on Monday for a PFC fundraiser and meeting with Farm Bureau and on Tuesday for Farm Bureau meetings and PFC fundraisers in Sterling, Rockford, Freeport and Woodstock.

Rog Morton in Dupage County for Rotary Club luncheon and in Springfield for a fundraiser Thursday; Friday he's in Moline for press conference, in Alton for business luncheon and in Elgin for PFC Rally.

Carla Hills in Peoria on Friday for a Rotary Club luncheon (official).

<u>ADVOCATE SCHEDULE</u> (continued)

LOUISIANA Tom Kleppe in New Orleans for a fundraising

luncheon on Thursday

MICHIGAN Earl Butz in Holland on Friday for a

Lincoln Day Dinner speech with Congressman

VanderJagt.

NEW MEXICO Vice President Rockefeller in Albuquerque on

Friday for a Lincoln Day Dinner speech

NEW YORK Elliot Richardson in New York City on Thursday

for a fundraising reception.

NORTH CAROLINA Bo Callaway on Monday afternoon at Raleigh

and Tuesday morning at Burlington

Senator Griffin in Wilmington on Friday for Headquarters Opening and on Saturday in

Wilmington for reception and coffee.

PFC SCHEDULE - Week of March 8

March 8 Final date for delegate candidates to file

in MARYLAND.

March 8-27 MINNESOTA County Conventions.

March 9 FLORIDA Primary.

Precinct caucuses in Anchorage, ALASKA - remainder

of state through the 18th; district caucuses

being held through the 31st.

March 11 Secretary of State certifies names of

candidates for Primary in TENNESSEE.

March 12 Last day for delegate petition if filed by

PFC in NEBRASKA.

SOUTH CAROLINA precinct caucuses through March 15.

Copy to: Rog Morton

Dick Cheney

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1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

March 5, 1976

MEMORANDUM TO:

PFC STATE CHAIRMEN

PFC FINANCE STATE CHAIRMEN

PFC ADVISORY BOARD

PFC FINANCE EXECUTIVE COMMITTEE

PFC POLITICAL DIVISION

PFC REGIONAL COORDINATORS

FROM: BO CALLAWAY

Attached is an up-to-date PFC Chairmen list with primary/convention designation and number of delegates for each state and territory.

Please notify Margaret Preece in my office if there are any additions, deletions or corrections, telephone 202/457-6420.

Attachment (15-pages)

1928 L STREET, N.W., SUITE 250 WASHINGTON, D.C. 20036 (202) 457-6400

March 1, 1976

STATE ORGANIZATIONS

Legend:	P Primary State + number of del C Convention State + number of O Office Telephone R Residence Telephone	
ALABAMA	CO-CHAIRMEN	
P 37 May 4	Charles Chapman, Jr. P. O. Box 220 Dothan, AL 36301	205/794-8607 (0) 205/792-7270 (R)
	Mildred Ann Lee 4227 Overlook Road S. Birmingham, AL 35222	205/595-8212 (R)
	ALABAMA HEADQUARTERS Glenda Culp, Ofc Mgr 2024-26 6th Ave N Birmingham, AL 35203	205/324-6637 205/870-7173
ALASKA	CO-CHAIRMEN	
C 19 May 21-22	State Senator Mike Colletta Alaska State Senate Pouch 5 State Capitol Building Juneau, AS 99811	907/279-1536 (0)
	Representative Keith Specking Alaska State Legislature State Capitol Building Juneau, AS 99811	907/465-3800 (0)
	ALASKA HEADQUARTERS Gerry Abramczyk Campaign Coordinator 415 L Street Anchorage, AS 99501	907/276-3673 907/274-3979 (R)

ARIZONA	CO-CHAIRMEN	
C 29 April 24	Burton Kruglick 1333 East Camelback Road Phoenix, AZ 85012	602/264-2581 (O) 602/947-0707 (R)
	Barbara (Mrs. R.C.) Janoff 5169 E. Peppertree Circle Tucson, AZ 85711	602/790-2626 (R) 602/622-6446 (O)
	ARIZONA HEADQUARTERS	602/277-4855 Phoenix
	Karen Vance, Secretary 40 East Thomas Road Suite 107 Phoenix, AZ 85012	602/622-6446 Tucson
	Leslie Daniels, Secretary 2221 East Broadway Tucson, AZ 85719	602/885-0539 (R)
ARKANSAS	CO-CHAIRMEN	
P 27 To be determined	Guy Newcomb P. O. Box 129 Osecola, AR 72370	501/563-3535 (0) 501-563-2117 (R)
•	Mrs. Dorothy Webb 4924 East Crestwood Little Rock, AR 72207	501/375-2371 (0) 501/375-7108 (0) 501/663-3836 (R)
	ARKANSAS HEADQUARTERS	501/663-5114 (R) 501/375-2371
	Mrs. Dorothy Webb 106 East Capitol Ave Little Rock, AR 72201	
CALIFORNIA	CO-CHAIRMEN	
P 167 June 8	Attorney General Evelle Younger 3580 Wilshire Blvd, Suite 800 Los Angeles, CA 90010	213/620-3145 (O) 213/662-1627 (R)
•	* State Senator Denny Carpenter State Capitol Sacramento, CA 95814	916/445-5831 (0) 714/640-8600 (R) (In Newport Beach)
	CALIFORNIA HEADQUARTERS David Liggett, Campaign Mgr 1116 Wilshire Blvd Los Angeles, CA 90017	213/482-5180 213/379-9136 (R)

^{*} In his district office 714/557-3200

<u> ĆOLORADO</u>	CHAIRMAN	
C 31 July 10	Steve Duncan 4846 South Nelson Littleton, CO 80224	303/893-1000 (O) 303/973-2713 (R)
	COLORADO HEADQUARTERS Bill Graham, Executive Director 1612 Court Place, Suite 920 Denver, CO 80202	303/571-1996
CONNECTICUT C 35 July 16-17	CHAIRMAN Joseph B. Burns 477 Connecticut Blvd East Hartford, CN 06108	203/528-4109 (0) 203/521-7489 (R)
DISTRICT OF COLUMBIA P 14 May 4	CHAIRMAN Dr. William Cooper 825 New Hampshire Ave., NW Washington, DC 20037	202/337-2727 (O) 202/362-8841 (R)
FLORIDA P 66 March 9	CHAIRMAN Honorable Lou Frey U. S. House of Representatives Washington, DC 20515	202/255-3671
	FLORIDA HEADQUARTERS	305/843-3673
Mail: Bulk Delivery:	Oscar Juarez, Campaign Manager Bill Roberts, Asst. Campaign Mgr P. O. Box 1706 Orlando, FL 32802 Howard Johnson, E. Colonial at In	305/843-8700 (R) @ Howard Johnson Moto where he ofc is
GEORGIA	CHAIRMAN	
P 48 May 4	Matthew Patton Kilpatrick Cody Rogers McClatchey & Regenstein 100 Peachtree Street Atlanta, GA 30303	404/522-3100 (0) 404/874-0429 (R) 404/522-1949 (O-Night)
	GEORGIA HEADQUARTERS Susan Tucker, Campaign Coordinate 2410 Equitable Bldg Atlanta, GA 30303	404/522-9410 (0) or 404/237-1121 (R)

HAWAII	CHAIRMAN	
C 19 May 15-17	Vern F. Brye 35 Pueohola Place Kailua, HW 96813	808/841-5831 (0)
	HAWAII HEADQUARTERS	808/524-0946
	413-415 Merchandise Mart Bldg Honolulu, HW 96813	
IDAHO	CHAIRMAN	
P 21 May 25	David H. Leroy 910 North 17th Boise, ID 83702	208/384-8750 (0)
	IDAHO HEADQUARTERS	208/342-7676
• :	Roy Eiguren, Executive Director P. O. Box 1151, 305 N. 8th St. Boise, ID 83701	
ILLINOIS	CO-CHAIRMEN	
P 101 March 16	Honorable Richard B. Ogilvie Isham, Lincoln & Beale One First National Bank Bldg Chicago, IL 60670	312/786-7500 (O) 312/944-4289 (R)(Unlist
	Honorable Marguerite Stitt Chur 300 Church Street Evanston, IL 60201	ch 312/864-4831(0)
	Honorable Leslie C. Arends Honorary Co-Chairman Melvin, Illinois	217/388-2258 (0)
	Honorable Charles H. Percy Honorary Co-Chairman United States Senate Washington, DC 20510	202/225-2152 (0)
	ILLINOIS HEADQUARTERS Art Falls, Campaign Manager Pat Goldman, Office Manager 127 North Dearborn Street, Room Chicago, IL 60602	312/641-6438 312/467-5630 (R) 808

INDIANA	CHAIRMAN		
P 54 May 4	Donald Cox 1010 Sycamore Street Evansville, IN 47718	812/426-2211 812/422-6270	
,	INDIANA HEADQUARTERS	317/634-8024	•
	J. C. Beck, Executive Director Ruby Miller, Office Manager Circle Tower, Suite 1125-31 5 East Market Street Indianapolis, IN 46204		(R) (R)
IOWA	CHAIRMAN		
C 36 June 18-19	Ralph McCartney 200 Kelly Street Charles City, IO 50616	515/228-3727(515/228-2518(
	John Spooner, Executive Director	(515/244-2452 (515/244-2455 (515/244-2466 (515/244-2478 Spooner: 515/278-4108	(R)
KANSAS	CO-CHAIRMEN		
C 34 May 22	William Falstad Box 360 Fredonia, KN 66786	316/378-2146 316/378-3587	
	Mrs. Harold (Carol) Wiebe 301 Willow Road Hillsboro, KN 67063	316/947-3085 316/947-5734	
	KANSAS HEADQUARTERS	316/947-3085	
	Mrs. Carol Wiebe Box 83 Hillsboro, KN 67063		
LOUISIANA	CHAIRMAN		
C 41 June 5	Ben C. Toledano 704 Carondelet Street New Orleans, LA 70130	504/581-3838 504/891-9724	

MAINE	CHAIRMAN	
C 20	John R. (Jock) McKernan	207/289-3595 (0)* 207/942-4891 (Law Ofc)
April 30-May 1	Bangor, Maine 04401	207/942-6552 (R) *Office as Republican
		Floor Leader
MARYLAND	CO-CHAIRMEN	
P 43 May 18		
	Robert Pascal 112 Hatton Drive Severna Park, MD 21146	301/263-4173 (0) 301/647-2213 (R)
MASSACHUSETTS	<u>CHAIRMA</u> N	
P 43 March 2	Honorable Silvio Conte U. S. House of Representatives Washington, DC 20515	202/225-5206 (0)
•	MASSACHUSETTS HEADQUARTERS	617/489-2505 (0)
	David Sparks, Campaign Manager 68 Leonard Street Belmont, MA 02178	617/562-5853 (R)
MICHIGAN	CHAIRMAN	
P and C 84 May 18-P	Peter Fletcher P. O. Box 407 Ypsilanti, MI 48197	313/482-0445 (0)
June 11-12-C	Honorary Co-Chairmen	
	Honorable Robert Griffin Honorable William C. Milliken Honorable George Romney	202/224-6221 (0) 517/373-3410 (0)
	MICHIGAN HEADQUARTERS	517/487-5413 (0)
	Kathleen Seglund 223 North Walnut Street Lansing, Michigan 48933	

MINNESOTA	STATE CHAIRMAN	
C 42 June 24-26	Honorable Harold (Hap) LeVander, Drover's State Bank Bldg South St. Paul, MN 55075	Jr. 612/451-1831 (0) 612/739-4553 (R)
	STEERING COMMITTEEPERSONS	
	Ancher Nelsen Rural Route Hutchinson, MN 55350	612/879-5140 (R)
	Mrs. Dorothy Liljegren 16545 9th Avenue North Wayzata, MN 55391	612/473-0782 (0)
	MINNESOTA HEADQUARTERS	612/831-4227
.	Herb Johnson, Campaign Manager Donna Herman, Secretary 4660 W. 77th St., Rm 159 Minneapolis, MN 55435	612/488-8790 (R)
MISSISSIPPI	STATE CHAIRMAN	
C 30 April 10	Doug Shanks (Douglas W.) P. O. Box 17 City Hall Jackson, Miss. 39205	601/948-4518 (0) 601/373-4304 (R)
	MISSISSIPPI HEADQUARTERS	601/354-2886
	Lisa Byron, Secretary 414 South State Street Jackson, Miss. 39205	,
MISSOURI	STATE CHAIRMAN	
C 49 June 12	Gene McNary c/o St. Louis County Board of Supervisors 7900 Forsyth Clayton, MO 63105	314/889-2016 (0) 314/725-8159 (R)
	MISSOURI HEADQUARTERS	314/862-4010
	John Williams, Campaign Coordina Gail Ohlendorf, Office Manager 7908 Bonhome St. Louis, MO 63105	ator 314/725-8159 (R) 314/966-2397 (R)

MONTANA	STATE CHAIRMAN	
P 20 June 1	Kenneth R. Neill (Ken) P. O. Box 1484 Great Falls, Montana 59403	406/727-2200 (O) 406/761-5345 (R)
•	MONTANA HEADQUARTERS	406/727-3452
	Sharon Ashton, Exec. Director P. O. Box 1976 Great Falls, Montana 59403	406/453-7348 (R)
NEBRASKA	STATE CHAIRMAN	
P 25 May 11	William E. (Bill) Barrett 507 Washington Lexington, NB 68850	308/324-5581 (O) 308/324-3778 (R)
	VICE Chairman	
· ,	Mrs. William (Dee) Graham 8119 Harney Street Omaha, NB 68114	402/391-3499 (R)
	NEBRASKA HEADQUARTERS	308/324-5621
	Mrs. Elaine Remmenga P. O. Box 711 Lexington, NB 68850	308/785-2297 (R)
NEVADA	STATE CHAIRMAN (SOUTH)	
P 18 May 25	Oran Gragson 3700 Apache Lane Las Vegas, NV 89107	702/642-2567 (0) 702/878-4334 (R)
	SOUTHERN HEADQUARTERS OFFICE	702/386-0010
	110 West Wyoming Las Vegas, NV 89102	
	STATE CO-CHAIRMEN (NORTH)	•
	John Flanigan 2750 Holcomb Lane Reno, NV 825-5163	702/825-5163 (0)
	Lee Bond 1660 Catalpa Lane Reno, NV 89509	(0) 702/825-8635
·	NORTHERN HEADQUARTERS OFFICE	
	Mrs. Frank (Nadine) Bauer Mrs. Marjorie J. Brewer (Marge)	702/825-8635 (R) 702/359-1657 (R)

NEW HAMPSHIRE	STATE CHAIRMAN		
P 21 February 24	Honorable James Cleveland U. S. House of Representatives Washington, DC 20515	202/225-5206	
	HONORARY CHAIRMAN		
	Honorable Norris Cotton National Bank Building Lebanon, NY 03766		
	NEW HAMPSHIRE HEADQUARTERS	603/228-0150	
	John Michels, Campaign Manager	603/228-1378 603/768-3441	(R in Dan
	150 North Main Street Concord, NY 03301	617/723-7902	
NEW JERSEY	STATE CHAIRMAN	·	ton apt.)
P 67 June 8	Honorable Thomas H. Kean One Elizabeth Plaza Elizabeth, NJ 07202	201/354-7070	(0)
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	500 Elizabeth Avenue Somerset, NY 08873		
NEW MEXICO	STATE CO-CHAIRMEN		
C & P 21 June 1 - P June 26 - C	Bob Grant 9720 D Candelaria, NE Albuquerque, NM 87112	505/296-6226 505/298-3414	
dune 20 - 0	Mrs. Richard (Karen) Peterson 860 El Caminito Santa Fe, NM 87501	505/983-8224	(R)
	Honorable Pete Domenici(Honorary U. S. Senate Washington, DC 20510)202/224-6621	(0)
	Honorable Manuel Lujan, Jr. (Hon.) U. S. House of Representatives Washington, DC 20515)202/225-6316	(0)
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NORTH CAROLINA	STATE CO-CHAIRMEN
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·	Mrs. Parks M. (Margaret) King, Jr704/525-0666 (R) 431 Scofield Road 704/525-7150 (R) Charlotte, NC 28209
	NORTH CAROLINA HEADQUARTERS 919/821-5021
	Bill Russell, Campaign Manager 919/872-5815 (R) Betsy Hamilton, Office Manager P. O. Eox 10742 Raleigh, NC 27611
NORTH DAKOTA	STATE CO-CHAIRMEN
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· . · ·	State Representative Marjorie Kermott 200 7th Avenue SE 701/838-0528 (0) Minot, ND 58701
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	Honorable Frances P. Bolton 1800 Richmond Road Lyndhurst, Ohio 44124
· ·	OHIO HEADQUARTERS Jane George 21 East State Street, Suite 118 Columbus, Ohio 43215

OKLAHOMA	STATE CHAIRMAN		
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	OREGON HEADQUARTERS	503/223-3333	
	Sylvia Gullekson, Office Mgr 1300 SW 5th Avenue Portland, OR 97201	503/245-3277	(R)
PENNSYLVANIA P 103 April 27	STATE CHAIRMAN Drew Lewis One Plymouth Meeting Plymouth Meeting, PA 19462	215/825-5200 215/584-4443	(0) (R)
	VICE CHAIRMAN	,	
	Mrs. Davitt S. (Marian) Bell Woodland Manor Apts #B-311 5903 5th Avenue Pittsburgh, PA 15232	412/362-6306	(R)
,·	PENNSYLVANIA HEADQUARTERS Andy Supplee, Executive Dir. 1 Plymouth Meeting, Suite 520 Plymouth Meeting, PA 19462	215/828-2000 215/525-2516	(R)

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STATE CHAIRMAN RHODE ISLAND Honorable Vincent A. Cianci, Jr. 401/421-2489 (0) P 401/421-7740 (0) Ex.233 Executive Chamber 19 City Hall June 1 Providence, RI 02903 STATE CHAIRMAN SOUTH CAROLINA Honorable John E. Bourne, Jr. 803/554-5700 (0) Mayor, City of North Charleston 803/774-2951 (R) April 24 City Hall 36 P. O. Box 5817 29406 Charleston, SC STATE CHAIRMAN SOUTH DAKOTA 605/224-3378 (0) David Volk 605/224-5305 (R) Office of the State Treasurer 20 State Capitol June 1 Pierre, SD 57501 VICE CHAIRWOMAN Mrs. Robert (Barbara) Gunderson 605/342-3815 (R) 1317 W. Blvd Rapid City, SD 57701 HONORARY CO-CHAIRMEN Honorable Ben Reifel 215 9th Avenue, SE 57701 Aberdeen SD 605/342-8289 (R) Honorable E. Y. Berry Hisega Rapid City, SD 57701 605/224-1292 SOUTH DAKOTA HEADQUARTERS

> Ms. Joyce Hazeltine 110 West Missouri Pierre, SD 57501

TENNESSEE	HONORARY CHAIRMAN	,	
P 43 May 6	Honorable Howard Baker U. S. Senate Washington, DC 20510	202/224-4944	(0)
•	CO-CHAIRMEN		
	Mrs. James R. (Ann) Tuck(MID) 4403 Iroquois Avenue Nashville, TN 37205	615/292-9988	(R)
,	Kyle Testerman (EAST) 7332 Rotherwood Drive Knoxville, TN 37919	615/588-1617	(R)
	Honorable Robert B. Martin(WEST) War Memorial Bldg Rm 207 Nashville, TN	615/741-3923 901/386-1552 901/323-3277	(U-Memphis
<u>TEXAS</u>	HONORARY CHAIRMAN		
P 100 May 1	Honorable John Tower United States Senate Washington, DC 20510	202/224-2934	(0)
	TEXAS HEADQUARTERS	512/459-4101	
	Mrs. Malcolm (Beryl) Milburn)	512/477-8384	(R)
	Campaign Director Mrs. Eleanor (Ellie) Selig Roger Wallace, Campaign Mgr P. O. Box 15345 Austin, TX 78761	512/379-3640 514/474-9442	
UTAH	CO-CHAIRMEN		
C 20 July 16-17	Warren E. Pugh State Senator 5124 Cottonwood Lane Salt Lake City, UT 84117	801/322-5823	(0)
	Myrene R. Brewer 2466 Taylor Avenue Ogden, UT 84401	801/621-3505	(0)

WASHINGTON	WESTERN CHAIRMAN	•
C 38 June 18-19	Fred Baker P. O. Box 33117 Seattle, WA 98177	206/546-2795 (0) 206/447-2602 (R)
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	EASTERN CHAIRMAN	
	Honorable David Rodgers Mayor of Spokane City Hall, North 221 Wall St.	509/456-2665 (0) 509/535-1166 (R)
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	Eleanor Domaskin, Campaign Mgr President Ford Committee Davenport Hotel Spokane, WA 99210	
WISCONSIN	STATE CHAIRMAN	
P 45 April 6	Honorable Warren Knowles Chairman of the Board Inland Heritage Corp. P. O. Box 339 Milwaukee; WI 53201	414/475-6660 (0) 414/961-0474 (R) 414/273-1000 (O -Ex.47)
	WISCONSIN HEADQUARTERS	414/224-9630
:	Charles O. Davis Executive Director 229 East Wisconsin Avenue Milwaukee, WI 53202	414/964-5700 (0) 414/782-4031 (R)
WYOMING	STATE CHAIRMAN	
C 17 May 8	Vince Horn 200 City Center Blvd Casper, WY 82601	307/265-6375 (0)

No. of

The following states have no formal PFC organization at the present time. They are listed here with their delegate information.

DELAWARE

C 17 June 19

KENTUCKY	TERRITORIES	Delegates
P 27	Puerto Rico	8
May 25	Guam	4
MORE WORK	Virgin Island	s 4

NEW YORK

154 April 6

VIRGINIA

C 51 June 4-6

VERMONT

C ('Beauty Contest' Primary held March 2)
To be determined
18

WEST VIRGINIA

P 28 May 11

, •	CHAIRMAN'S OFFICE		PRESS	
	Bo Callaway	6420	Peter Kaye	6430
	Tommie Hyde	6421	Grace Marie Prathe	
	Mimi Austin	6422	Babs Beckwith	
	Angela Raish	6420	Ned Greene	
	Margaret Preece		Danh Duong	6452
	Leo Thorsness	6488	Mark Rosenker	6439
	Glenda Leggitt	6488	Bill Hart	6439
	Ed DeBolt	6483		• • • • • • • • • • • • • • • • • • • •
	Linda Moore	6483	GENERAL COUNSEL	
	POLITICAL DIVISION	•	Bob Visser	6424
		-	Diane Mixon	6424
	Stu Spencer	6426	Tim Ryan	6424
	Nancy Thompson	6427	Jean Riner	6424
	Skip Watts	6453		
	Barbara Wise	6453	TREASURER	
	Ed Terrill	6456		•
	Peggy Sager	6456	Bob Moot	457-6600
	Jack Stiles	6487	Tom Moran	457-6600
			Les Benjamin	457-6600
	ADMINISTRATION	•	James Oliver	457-6600
	*	· ·	Jan Wzorek	457-6600
	Bob Marik	6444	Alberta Boisseau	457-6600
	Jim Cochran	6442	Eve Griffin	457-6600
	Mary Howe	6445	Karen Moot	457-6600
	Barbara Norris	6492	Sue Stover Sheldon Taylor Nancy Hedberg	457-6600
	Pat Gentleman	6492	Sheldon Taylor	457-6600
	Judy McLennan	833-8950	Nancy Hedberg	457-6600
	Carolyn Booth	466-2110	Barbara Moran	43/-6600
	Linda Bennett		Valeria Spearman	457-6600
		466-2110		
	Jim Mills		FINANCE	
	John Whitaker			
	Bruce Davis	833-8950	Robert Mosbacher	6460
		6447	Max Fisher	6460
	John Behlke	6490	Bob Odell	6460
			Carol Fleishman	6464
	Research		Leonard Pasek	6463
			Millie Bighinatti	
	Fred Slight	6494	June_Peterson	6460
	Joy Manson	6494	Bob Fry	6466
	Ralph Stanley	6441	Judy Jones	6470
	Charles Slappey	6441	Alice Paterick	6470
	Rob Quartel	6436	Sam Banks	6470
			David Howell	6470
	Scheduling/Advocat	es	Chad Ragland	6470
	D1-1-16 1	6400	Roy Sather	6460
	Dick Mastrangelo	6428	Fred Bush	6490 6490
	Kathy Plowman	6428	Theresa Elmore	6490
	Margaret Tutwiler	6429	GAMBATON 176	022 0050
	Grace Tyler	6480	CAMPAIGN '76	833-8950
	Ginger Neussle	6450		
			,	

В

For release:

Contact: Peter Kaye (202) 457-6430

THURSDAY, MARCH 4, 1976

President Ford heads for the March 9 Florida primary election with victories locked up in all three early primary states and the lead in every presidential preference caucus held to date.

"The President is winning primary victories, he's sewing up delegates across the country, and he has real momentum going into Florida," campaign chairman Bo Callaway said following Tuesday night's primary victories in Massachusetts and Vermont.

President Ford took a 3-2 lead over his Republican challenger in Massachusetts and won 4-1 in Vermont. This followed his important primary win in New Hampshire a week ago.

And the President already has about 1/5 of the delegates he will need to win his party's nomination at the Republican National Convention in Kansas City in August.

The President Ford Committee estimates Mr. Ford has more than 240 delegates either committed or ready to support him at the convention; 1129 votes are needed for nomination.

The delegate count in the following states shows: .

- --New Hampshire: The President won 18 of the state's 21 delegates in the Feb. 24 primary voting.
- --Massachusetts: He will take his 62 per cent proportional share which would be 27 of the state's 43 delegates based upon March 2 primary results.

- --Vermont: Although not bound by Tuesday's vote, most of the 18 delegates are expected to support the President in the state's spring caucuses.
- --District of Columbia: All 14 delegates are supporting the President and have been endorsed by the D.C. Central Committee virtually locking up the delegates for the President in anticipation of the May 4 primary.
- --Hawaii: At least 17 of the state's 19 delegates are expected to cast convention votes for the President based upon polls conducted following the Jan. 27 precinct meetings.
- --Puerto Rico: The territory has named its eight convention delegates; although technically uncommitted, most of them are expected to back President Ford.
- --Iowa: His 60 per cent lead in the January precinct caucuses held through the county caucuses conducted Saturday. The state has 36 convention delegates.
- --Minnesota: A sample poll of 100 precincts taken following the Feb. 24 precinct caucuses shows President Ford with 53 per cent of the delegates, ex-Gov. Reagan with 36 per cent and 11 per cent uncommitted. The state sends 46 delegates to Kansas City.
- --Pennsylvania: This is one of only five states with more than 100 delegates. Reagan did not enter the Pennsylvania primary. Ford is expected to win the lion's share of the 103

delegates.

--Washington State: A poll of 100 precincts conducted Tuesday night following caucuses there shows President Ford winning 49 per cent of the state's 38 delegates and Reagan taking 40 per cent with the rest uncommitted or going to other candidates. The poll was conducted by the Washington Republican State Central Committee.

1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

March 5, 1976

MEMORANDUM FOR

FROM:

SUBJECT :-

PFC LEADERSHIP
FRED SLIGHT

DIRECTOR OF RESEARCH

A Perspective on the Presidential Veto

Some of President Ford's critics have offered comments on his vetoes which have ranged from the inane to the insane.

I thought you might find the attached piece to be of interest in putting the veto, and President Ford's use of it, in its proper perspective.

Something else which may be of interest to you is the chart below which illustrates the number of vetoes issued by past Presidents and the number of instances in which the Congress has overridden these vetoes. Clearly, the partisan composition of the current Congress has been a significant factor in its ability to override the vetoes of President Ford.

President	Years	Vetoes	<u>Overrides</u>
Ford Nixon Johnson Kennedy Eisenhower Truman Roosevelt Hoover	18 mos. 5½ 5 3 8 8 12	46 43 30 21 181 250 635	7 5 0 0 2 12 9
	12 4		9 3

attachment

THE VETO & PRESIDENT FORD'S USE OF IT

"It not only serves as a shield to the executive, but it furnishes an additional security against the enaction of improper laws. It establishes a salutary check upon the legislative body calculated to guard the community against the effects of faction, precipitancy, or of any impulse unfriendly to the public good, which may happen to influence a majority of that body."

Alexander Hamilton The Federalist Papers, #72 March 21, 1788

What Alexander Hamilton wrote in defining the Presidential veto power -- in the rather formidable language of the 18th century -- President Ford believes in and has frequently had to practice 200 years later. Over the space of eighteen months, the President time and again has had to face the ill-conceived, poorly written, extremely costly and often blatantly political legislative mistakes of a partisan Democrat Congress. The President has, over this time, responsibly exercised his veto power in some 46 instances and has been overridden only seven times. In using the veto, President Ford has tried to save the American taxpayer the direct cost of \$26 billion in excessive or ill-conceived spending programs. The Congress, in its overrides, has cost the taxpayer \$13 billion.

There are four primary reasons, in tune with what the Founding Fathers foresaw, that President Ford has judiciously and responsibly exercised his veto power.

Concern Over Increase in Federal Spending

President Ford is very concerned about the growth of the spending rate for Federal programs during the past 20 years. If the spending rate continues to grow at a similar pace over the next 20 years, government spending would constitute more than 55% of the nation's gross national product. The veto is an effective means for checking this trend.

Concern Over National Priorities

The President is anxious for the Congress to act quickly and responsibly in building on the progress that has been made in such vital areas as energy and the economy. Moreover, President Ford has urged Congress to join him in better addressing our commitments and responsibilities abroad as well as insuring our strength at home. Until Congress deals effectively and completely with such top priority issues as these, the President will not tie up government resources in programs whose needs are less immediate.

Concern About the Federal Deficit

The President is determined to stop the increase in the Federal deficit, which is now in excess of his goals due to Congressional fiscal irresponsibility. One need only to look to the problems of New York City to see the grim consequences which can result from the continuation of such huge deficit spending. The veto is a valuable way to assure that the Federal government will begin to live within its means.

Expertise in Legislative Matters

The President's 25 years in Congress has given him a legislative knowledge unique among recent Presidents. This valuable background enables him to separate effective, cost conscious, well-written legislation from proposals that duplicate other programs, or that he knows to be solely politically motivated or simply impossible to responsibly administer. The President has vetoed legislation not because he necessarily disagrees with the goals of the proposals, but because he knows that the legislation has been poorly constructed and will not live up to its claims.

Those critics who say the President uses his veto power too frequently should listen again to the words of Hamilton:

"It is evident that there would be greater danger of his not using his power when necessary, than of his using it too often, or too much."

1828 L STREET, N.W., SUITE 250, WASHINGTON, D.C. 20036 (202) 457-6400

March 5, 1976

MEMORANDUM FOR:

PFC LEADERSHIP

FROM:

FRED SLIGHT -

Director of Research

SUBJECT:

President Ford's Special Message on Block Grants for Health Care

President Ford last week sent to the Congress a special message requesting passage of legislation which would overhaul the nation's health care system in a major way:

"In the past 10 year period (1965-1975) Federal spending for health has increased from \$5 billion to \$37 billion. With greater Federal funding has come a multitude of Federal programs, regulations and restrictions -- all motivated by the best of intentions but each adding to the confusion and overlap and inequity that now characterizes our efforts at the national level."

The legislation which the President proposed is designed to remedy these problems. Specifically, the proposed Financial Assistance for Health Care Act of 1976 would consolidate Medicaid and 15 categorical Federal health programs into a \$10 billion block grant to the states. Future funding for the block grant program would increase in increments of \$500 million annually to ensure that no state would receive, in the future, less under this proposal than it received in 1976.

The enactment of this legislation would produce a more equitable distribution of Federal health dollars by providing funds according to a formula giving primary weight to the low-income population of a state. The formula also takes into account the relative tax effort made by a state and its per capita income.

Proposals under this plan include:

* An increase of \$17 million in food and drug safety funding;

* Drug abuse prevention funding of \$50 million;

* Allocation of \$319 million to improve the training and utilization of doctors and other health professionals, especially where there is maldistribution of their services;

* Expansion by 38% of the National Health Service Corps' demonstration program to help communities attract health professionals to underserved areas;

* Authorization of \$4.5 billion to assure continued quality care for veterans by providing for increases in medical staff and research related to VA health care delivery.

In addition, the Medicare improvements which the President recommended to the Congress on February 11 represent a balanced response to other needed program reforms. The President's earlier proposal is designed to improve catastrophic health cost protection for our aged and disabled, restrain cost increases in the Medicare program and provide training for the hospital insurance trust fund.

Attached for your additional information is a copy of the President's message to Congress and two accompanying fact sheets.

Attachments

Office of the White House Press Secretary

THE WHITE HOUSE

TO THE CONGRESS OF THE UNITED STATES:

The health of our people is one of our Nation's most vital resources.

Significant progress has been made in improving the health of the Nation's people during the last 25 years, as can be seen in the reductions in the infant mortality rate, increases in life expectancy, and the conquering of some communicable diseases. This progress has come under a largely private health care system with the support of public funds.

In the past 10 year period (1965-1975) Federal spending for health has increased from \$5 billion to \$37 billion. With greater Federal funding has come a multitude of Federal programs, regulations and restrictions — all motivated by the best of intentions but each adding to the confusion and overlap and inequity that now characterizes our efforts at the national level.

Today I am proposing to the Congress legislation that addresses these problems. I am asking Congress to enact the Financial Assistance for Health Care Act which will consolidate Medicaid and 15 categorical Federal health programs into a \$10 billion block grant to the States. I am proposing that future Federal funding for this new program be increased annually in increments of \$500 million plus the amounts needed after 1980 to ensure that no State will in the future receive less under this proposal than it received in fiscal year 1976.

The Financial Assistance for Health Care proposal is being submitted after extensive consultation with organizations representing the publicly elected officials who will be responsible for administering the program. I believe this proposal represents a major step toward overcoming some of the most serious defects in our present system of Federal financing of health care.

My proposal is designed to achieve a more equitable distribution of Federal health dollars among States and to increase State control over health spending. My proposal also recognizes the appropriate Federal role in providing financial assistance to State and local governments to improve the quality and distribution of health services.

The enactment of this legislation will achieve a more equitable distribution of Federal health dollars by providing funds according to a formula giving primary weight to a State's low-income population. The formula also takes into account the relative "tax effort" made by a State and the per capita income of that State.

Let me emphasize that every State will receive more Federal funds in fiscal years 1977, 1978 and 1979 under the block grant than it received in fiscal year 1976. My proposal also allows for a gradual phase in of the distribution formula in future years to ensure a systematic, orderly transition that will permit States to adjust to the new program.

To assure accountability and responsive ss to the public, my proposal requires each State to develop an annual health care plan as a condition to receiving Federal funds. This plan will be developed through a Statewide public review and comment process which will assure participation by all concerned parties. Thus, increased State responsibility will be coupled with expanded public participation, and accountability in the development of State health policies.

This proposed consolidation of health programs is essential to continue our national progress in the field of health. It is designed to permit States greater flexibility in providing for delivery of health care services to those with low income. It eliminates the requirements for State matching. And it recognizes the need for a cooperative relationship among governments at all levels. My proposal would reduce Federal red tape, increase local control over health spending, and expand public participation in health planning.

While I am proposing to increase State control over health spending, we will continue to concentrate our efforts in areas of appropriate Federal responsibility. For example, my budget proposals for 1977 include the following:

- ... In food and drug safety, I have asked for \$225 million in 1977, an increase of \$17 million, to enable further progress in priority areas;
- --- In the area of drug abuse prevention, I propose almost \$500 million for prevention and treatment to expand national drug abuse treatment capacity to meet the current need
- ... My budget requests more than \$3 billion for health research, including continued support of major national efforts in cancer and heart disease research and support for new scientific opportunities in the fields of environmental health, aging, and immunology
- In our effort to improve the training and utilization of doctors and other health professionals, I have requested new legislation and funding of \$319 million, designed to concentrate on the problems of geographic and specialty maldistribution of health professionals;
- To assist local communities to attract physicians, dentists and other health professionals to underserved areas. I am proposing to expand the lational Health Service Corps demonstration program 38% from \$18 million to \$25 million.
- To assist the development of a strong health maintenance alternative, I have directed HE'I to move rapidly in administering the dual option provisions of the INIO Act. And, to complete the 5-year effort to demonstrate and test the

health maintenance organization concept, I have requested an additional year's authorization for new commitments. As of last June, there were 10 health maintenance organizations certified through the dual option provisions

- To provide improved health services to American Indians and Alaska Matives: I am asking for 0355 million. Spending by the Indian Health Service alone in 1977 will result in over 0535 per beneficiary; or over \$2.740 per Indian family of four
- ... In the area of veterans health care, I have requested \$4.5 billion to assure continued quality care by providing for increases in medical staff and research related to VA health care delivery.

A realistic assessment of the present health care programs and the responsibilities of Federal. State, and local governments fully demonstrates that the reforms I am proposing in Federal health care are needed now. The Medicare Improvements of 1976 that I recommended to the Congress on February 11 also represents a balanced response to needed program reforms. This proposal is designed to improve catastrophic health cost protection for our aged and disabled, restrain cost increases in the Medicare program and provide training for the hospital insurance trust fund.

I request that the Congress give both these measures the earliest possible consideration.

GERALD R. FORD

THE WHITE HOUSE,

February 25, 1976.

#

Office of the White House Press Secretary

THE WHITE HOUSE

FINANCIAL ASSISTANCE FOR HEALTH CARE ACT

FACT SHEET

The President is proposing to improve the efficiency and equity of health services to the poor by consolidating 16 Federal health programs, including Medicaid, into one \$10 billion block grant to the States. Every State will receive more in FY 1977, 1978 and 1979 than it received in FY 1976. And, no State will ever receive less than it did in FY 1976.

BACKGROUND

The existing array of Federal categorical health programs includes varying eligibility requirements. This results in expensive and cumbersome program administration as well as gaps in coverage for those who are needy but categorically ineligible, such as two-parent families, childless couples and single individuals.

To receive Medicaid funds, States are currently required to provide matching funds. Under the existing structure of health programs, some States with high per capita income receive more than four times as much Federal money per low-income recipient as do States with low per capita income.

Also, the current system involves programs administered at the Federal level by six different HEW agencies requiring over 2300 employees and close to 3000 grants and contracts to run. Under the President's proposal, one HEW health agency with 100 employees would be responsible.

DESCRIPTION OF PROGRAM

The objectives of the Financial Assistance for Health Care Act are to:

- -- improve access to quality health care at reasonable costs;
- -- achieve over time a more equitable distribution of Federal health dollars among States in relationship to those persons most in need;
- -- increase State and local control over health spending to:
 - allow each State to set its own priorities for health programs based on the particular needs of its low-income population and its resources;
 - allow each State to integrate its programs into a cohesive total; and
 - increase the States' motivation to control rising health care costs;
- -- restrain the growth of Federal spending and the Federal bureaucracy and reduce Federal red tape.

The proposal includes a requirement for the development by the States of a State Health Care Plan. Public participation in the development of the plan is required to ensure that increased State responsibility is coupled with expanded public involvement in the formation of State health policies.

A. Programs Included

The President's proposal would consolidate 16 Federal health programs into one \$10 billion block grant to the States, to be effective October 1, 1976. The programs, which fall into four major categories are:

- (1) Medicaid;
- (2) Public Health Service (PHS) preventive and community health programs:
 - -- Community Mental Health Centers
 - -- Alcohol Project and State Formula Grants
 - -- Venereal Disease
 - -- Immunization
 - -- Rat Control
 - -- Lead Paint Poisoning Prevention
 - -- Community Health Centers
 - -- State Health Grants
 - -- Maternal and Child Health
 - -- Family Planning
 - -- Migrant Health
 - -- Emergency Medical Services:
- (3) Health planning, construction and resources development programs; and
- (4) Developmental disabilities.

A chart is attached to the Supplemental Fact Sheet (Appendix A) which compares the flow of Federal health service dollars under current laws to the flow of funds under the President's proposed consolidation and illustrates the proposed simplification.

B. Funding

The FY 1977 Budget requests \$10 billion for the State block grant with \$500 million annual increments in Federal funds in future years, plus the amounts needed after 1980 to ensure that no State will in the future receive less under this proposal than it received in Fiscal Year 1976. An additional \$1.5 million in budget authority is requested for program administration costs for an estimated 100 positions.

Office of the White House Press Secretary

THE WHITE HOUSE

FINANCIAL ASSISTANCE FOR HEALTH CARE ACT SUPPLEMENTAL FACT SHEET

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I. Distribution Formula

After an initial period of transition, funds will be distributed according to a formula giving primary weight to a State's low-income population. The formula gives weight also to the relative "tax effort" made by a State and to a State's per capita income.

·II. Phase in of Formula

The distribution formula will be gradually phased in to allow States to make program adjustments. At no time will a State receive less than it did in FY 1976. For the first three years of the program beginning October 1, 1976, the maximum annual increase for any State will not exceed 10 percent.

In subsequent years States will continue to move toward the amount allocated by the formula increases in subsequent years are limited to a maximum of 20 percent over the previous year. The distribution of block grant funds is shown in Appendix B.

III. Protection for Direct Federal Grantees

To avoid disruptions in health services delivery and to insure an orderly gradual transition to the block grant program, direct Federal grantees (such as community mental health centers, neighborhood health centers, and alcoholism programs) will be protected from large budgetary reductions during the first three years of the program. Grantees will be guaranteed at least 80 percent of their FY 1976 grant level in the first year, 50 percent in the second year, and 25 percent in the third year.

IV. State Financial Participation

No State match is required under the block grant program. States and localities spent \$16 billion of their own funds for health purposes in 1975. At least this level of spending is expected to continue.

V. Reimbursement and Cost-Sharing

States will have broad latitude on reimbursement levels and methodologies and may impose any level of premiums or cost-sharing they deem appropriate on services. States may not permit providers to extra-bill patients above the level of payment authorized by States.

'. VI. Covered Services

- A. Personal Health Care. At least 90 percent of Federal funds must be spent on personal health care services. These include a broad range of physical and mental health activities including all services now covered by Medicaid, as well as other personal health services deemed appropriate by States (for example, living arrangements that could substitute for institutional care).
- B. Community and Environmental Health Activities. At least 5 percent of Federal funds must be spent for (1) community health protection (e.g., disease control environmental health, health education), (2) community based mental health services, including alcoholism and drug abuse treatment, and (3) developmental disabilities programs.
 - C. Other Health Activities. The remaining 5 percent may be spent on other State selected health activities including State and sub State planning, rate regulation data acquisition and analysis and resources development. They may also be spent for activities in categories A and B described above.

Services currently provided under Medicaid and the PHS grants are listed in Appendix C.

VII. Target Population and Eligibility

States will have broad discretion in setting income and other standards for defining the eligible population, except that funds must be used to assure that personal health care services are provided to low income persons. States are not required to use Federal categorical restrictions in determining eligibility (e.g., childless couples, single persons between ages 21 and 65, and intact families may qualify for assistance). And States may deduct out-of-pocket medical expenses in counting income.

States may not impose duration of residence requirements as a condition of participation, nor illegally discriminate against service applicants or recipients. Changes in eligibility from existing State standards must be presented for public review and comment as part of the State Plan.

Services financed with the 5 percent community health protection, mental health, and disabilities monies may be offered to all individuals without regard to income.

VIII. State Plan Requirements

A. A State Health Care Plan must be developed annually as a condition of receiving Federal funds. It will have two major components: A general requirements part will cover the entire State population and both publicly and privately financed health services. A second part will concentrate on the population and services covered by the Financial Assistance for Health Care Act.

The State Health Care Plan must provide assurance that the funds for services included in the Plan will be passed by the State to those units of government which are responsible under the law for providing those services.

The State Health Care Plan should be directed at achieving . State-defined goals consistent with the following objectives of the Act:

- -- Assuring all citizens of the State, and particularly low-income persons, access to needed health services of acceptable quality;
- -- Development and utilization of preventive health services;
- -- Prevention or reduction of inappropriate institutional care;
- Encouraging the use of ambulatory care in lieu of inpatient services;
- -- Provision of primary care services especially for those located in rural or medically underserved areas;
- -- Assurance of the most appropriate, effective, and efficient utilization of existing health care facilities and services;
- -- Promotion of community health.

The Plan must describe the relationship of its provisions to the achievement of these goals, with particular reference to its effect on children, the elderly, migrants, the mentally ill, the developmentally disabled, the handicapped, alcoholics and drug abusers.

B. General Requirements

This portion of the State Health Care Plan must include at least the following information:

- -- Analysis of the supply and distribution of State health care <u>facilities</u> and <u>services</u> (e.g., inpatient, ambulatory, long-term care);
- -- Assessment of the supply of health <u>manpower</u> and manpower training programs;
- -- Analysis of the sources of health <u>financing</u> available to State residents (e.g., private insurance, public subsidies);
- -- Assessment of the health needs of the population and the availability of needed services, especially in medically underserved areas (e.g., rural areas).
- C. Requirements Concerning State-Supported Health Services

This portion of the State Health Care Plan must include at least the following:

Definition of the eligible population, including the numbers and categories of individuals to be served (e.g., aged, children). States must provide a rationale for differences in coverage from the plan of the previous year or, from current eligibility standards.

- -- Definition of covered services -- including amount, duration and scope -- and a rationale for any change from current State programs. (See Appendix C).
- Estimates of individuals to be served and of the expenditures for each service to be provided and each category of individuals to whom services are provided.
- Identification of categories of service providers, specification of the standards for each group of providers, explanation of the process for enforcing these standards, and identification of the State agency (agencies) responsible for enforcement. States must provide a rationale for differences in provider standards over existing standards.
- -- Description of the <u>methods</u> used <u>to reimburse</u> each category of providers and the levels of reimbursement proposed to be offered.
- -- Explanation of the mechanisms for program coordination between the State's personal health services program and other human service programs (e.g., Medicare, SSI, Title XX).
- -- Description of a system under which service applicants and recipients may file complaints and receive a <u>fair</u> hearing.
- --- Provisions regarding the <u>safeguarding of information</u> on applicants and beneficiaries.
- Definition of the <u>organizational structure</u> responsible for administration of funds provided under the Financial Assistance for Health Care Act.
- -- Description of quality assurance system(s) to be used for each type of provider. States must have quality of care systems including peer review of services provided based on objective normal criteria and standards.
- -- Description of the State planning, reporting, and other activities in the field of health.

D. Planning Process

An open and public planning process, including designation of substate planning bodies, wherever practical, composed of elected officials of local general purpose government, providers, consumers, insurors and health education institutions is required. Where local funds are used to help finance services under the Plan, elected officials of local governments must be consulted regarding State Plan priorities.

Both parts of the State Health Care Plan must be published and made available for public review and comment. State Plan publication, review, and amendment procedures will be monitored by HEW.

IX. Certificate-of-Need

To assure efficient development and distribution of costly institutional health services, States must administer a certificate-of-need program that includes a review and approval or disapproval of new institutional health care services proposed to be offered in the State.

X. Reports

States must submit a report to HEW at the end of each program year which accounts for the use of Federal funds in accordance with the State Plan and explains major variances.

XI. Enforcement, Audit, Compliance, Penalties

States must have a mechanism for citizens to file complaints and receive a hearing. In addition, aggrieved citizens may bring civil suit. States must also have procedures for auditing block grant expenditures and evaluating State compliance with the State Health Care Plan. HEW will approve these State procedures and require certifications from States that they are complying with their State Plans.

HEW may hold compliance hearings and terminate all Federal funds when there is both a finding of noncompliance and State refusal to come into compliance or alternatively, reduce Federal payments by up to three (3) percent for each requirement for which a State is not in compliance.

XII. Federal Health Planning Activities

1. National Council for Health Planning and Policy

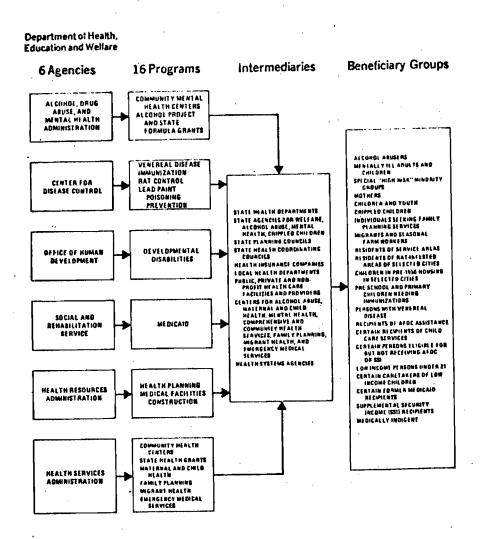
A National Health Planning and Policy Council will continue to serve as a forum for addressing issues of nationwide concern affecting health care in the U.S. The Council will be composed of representatives of major health interests, including consumers, State and local government providers, insurors, and educational institutions. The Council will address such concerns as (1) health costs; (2) manpower; (3) resources allocation/planning and regulation by States and (4) the impact of new medical technology on the costs and quality of health care.

2. Federal Technical Assistance and Research for Health Planning

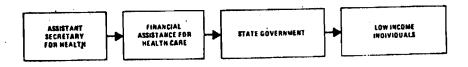
The Department will continue to develop technical assistance materials, including data, analyses, and comparative studies to assist States in their health planning and regulatory activities. The Department will also continue to conduct research on the impact of health planning and regulatory decisions.

Flow of Federal Health Services Dollars

Before Consolidation



After Consolidation (\$10 Billion in Budget Authority in 1977)



•	· .	•									
STATE	FY1976	FY1977	FY1978	FY1979	FY1980	FY1981	FY1982	FY1983	FY1984	FY1985	FY1986
JIAIC	LITAIO	, , , , ,									
•				207.6	249.1	298.9	358.7	375.3	389.7	404.1	418.6
LABAMA	156.0	171.5	188.7		11.6	11.5	11.5	11.5	11.5	11.6	11.6
LASKA	11.5	11.8	12.0	12.3	20.0	24.0	28.8	34.2	41.1	49.3	59.1
RIZONA	12.5	13.8	15.2	16.7		213.0	225.7	234.7	243.8	252.8	261.8
RKANSAS	111.1	122.2	134.4	147.9	177.5		1126.4	1124.8	1135.3	1177.3	1219.4
AL IFORNIA	1146	1155.2	1173.0	1198.8	1133.5	1127.5	1120.4	1124.0	*******		
AL IFORMIA	1124.8	11330-					120.0	124.8	129.6	134.4	139.2
OL ORADO		94.5	96.0	98.l	110.4	115.2	120.0		110.6	111.1	111.0
	92.1	113.5	115.2	117.8	111.3	110.8	110.7	110.5	24 • 4	25.3	26.2
ONNECT ICUT	110.5	14.2	15.7	17.2	20.7	21.7	22.6	23.5		74.7	74.6
ELAWARE	12.9		77.4	79.1	74.8	74.4	74.4	74.2	74.3	503.4	521.4
ISTRICT OF COLUMBIA	74.2	76.3	199.1	219.0	262.8	315.4	378.5	449.4	485.4	703.4	321.44
LORIDA	164.5	181.0	17741								453.7
			285.2	313.7	359.8	375.5	391.1	406.8	422.4	438.1	40.1
EORG IA	235.7	259.3	30.6	31.2	31.8	33,2	34.5	35.9	37.3	38.7	
AWA I I	29.3	30.1		41.3	43.6	45.5	47,4	49.3	51.2	53.1	\$5.0
DAHO	31.1	34.2	37.6	488.3	461.7	459.2	458.8	458.1	458.7	462.9	479.4
LLINDIS	458.1	470.5	477.7	180.1	202.2	211.0	219.8	228.6	237.4	246.2	255.0
ND I A NA	157.8	173.6	176.3	1 00 • 1	2020		•				
	,				138.6	154.2	160.6	167.0	173.4	179.9	186.3
OHA :	86.8	95.5	105.0	115.5		118.1	123.0	127.9	132.9	137.8	142.7
ANSAS	70.9	78.0	85.8	94.4	113.2	292.2	320.2	333.0	345.8	358.6	371.4
ENTUCKY	152.4	167.7	184.4	202.9	243.5		369.2	438.3	504.1	522.8	541.5
OUISIANA	160.5	176.6	194.2	213.6	256.4	307.6		95.6	99.2	102.9	106.6
	64.4	70.9	71.9	79.1	84.5	88.2	91.9	77.0	,,,-		
IA INE							. 70 0	140 7	174.9	181.3	187.8
A OVI AND	140 7	174.3	177.0	180.9	171.0	170.1	170.0	169.7	-	356.1	355.8
MARYLAND	169.7	363.6	369.2	377.3	356.8	354.9	354.6	354.1	354.5	464.2	463.8
ASSACHUSETTS	354.1	473.9	481.2	491.8	465.0	462.5	462.1	461.4	462.0	262.1	271.4
HICHIGAN	461.4		201.6	206.1	215.3	224.6	234.0	243.4	252.7		448.8
AI NNES OTA	193.3	198.6	140.8	154.9	185.9	223.1	267.7	317.9	381 • 4	433.4	440.0
ISS ISS IPP I	116.4	128.0	140.0	13447							220
•			124 7	139.3	167.2	200.7	240.8	285.9	316.1	327.8	339.
4ISSOURI	104.7	115.2	126.7		41.2	49.4	51.4	53.5	55.6	57.6	59.
IONTANA	25.8	28.4	31.2	34.3	64.8	77.8	88.3	91.8	95•3	98.9	102 •
NEBRASKA	40.6	44.7	49.1	54.0	22.1	23.0	24.0	24.9	25.9	26.8	27.
NE VADA	15.7	. 17.3	19.0	21.0		32.2	33.5	34.8	36.2	. 37.5	38.
NEW HAMPSHIRE	25.7	26.4	26.8	29.5	30.8	26.6	22.0	•			
AP 41 - 19-21-11 mark 4 - 12 m					2// 2	245 0	244.7	244.4	244.7	245.8	250.
NEW JERSEY	244.4	251.0	254.9	260.5	246.3	245.0	79.5	94.5	113.3	136.0	151.
NEM MEXICO	34.6	38.0	41.9	46.0	55.2	66.3	1668.8	1666.4	1668.6	1676.2	1674.
· -	1666.4	1711.4	1737.8	1776.0	1679.2	1670.4	_	449.2	466.5	, 483.8	501.
NEW YORK	179.2	191.6	210.8	231.8	278.2	333.8	400.6	41.5	43.1	44.7	46.
ORTH CAROLINA	21.1	23.2	≥5. 6	28.1	33.7	38.3	39.9	41.7	47.1		
NORTH DAKOTA	2301	2.742	4		•			424 7	443.1	459.5	476.
·	302. 3	310.4	341.5	349.0	377.5	393.9	410.3	426.7		225.7	233.
DH10		148.1	162.9	166.5	185.4	193.4	201.5	209.6	217.6	128.3	132
OKLAHOMA	134.6	_	94.7	96.8	105.4	110.0	114.6	119.1	123.7		714.
OREGON	78.3	86.1	510.5	521.8	566.B	591.5	6 16.1	640.7	665.4	690.0	60.
PENNS YL VAN I A	451.9	464.1		64.6		60.7	60.7	60.6	60.7	60.9	9U•
RHODE ISLAND	6 0.6	62.2	63.2	04.0	• ^{61.0}				-		

(\$ MILLIONS)

FISCAL YEARS 1976 THROUGH 1986

DISTRIBUTION OF FUNDS BY STATE

RUN 1 MAX GAIN	0.20		NET	GRANT (S MI	LLIONSI						
STATE	FY1976	FY1977	FY1978	FY1979	FY1980	FY1981	EA1485	FY1983	FY1984	FY1985	FY1986
SOUTH CAROLINA SOUTH DAKOTA TENNESSEE TEXAS UTAH	103.6 23.2 160.9 503.8	113.9 25.5 177.0 554.2 42.5	125.3 28.1 194.7 609.6 46.7	137.8 30.9 214.2 670.5 51.4	165.4 37.0 257.0 739.0 61.7	198.5 44.5 308.4 771.1 72.8	238.2 53.4 353.9 803.3 75.8	282.8 63.3 368.1 835.4 78.9	299.0 72.3 382.2 867.5 81.9	310.1 75.0 396.4 899.7 84.9	321.1 77.7 410.6 931.8 88.0
VERMONT VIRGINIA WASHINGTON WEST VIRGINIA WISCONSIN WYOMING Other*	32.0 140.0 137.5 49.6 276.1 8.0	32.9 154.0 141.2 54.6 283.5 8.8 45.0	36.1 169.4 143.4 60.0 287.9 9.6 47.3	36.9 186.3 146.6 66.0 294.2 10.6 49.5	40.0 223.6 138.6 79.2 278.2 12.7 51.7	41.7 265.0 138.4 95.1 276.7 15.3 54.0	43.4 276.1 144.1 114.1 276.5 18.3 56.3	45.2 287.1 149.9 135.5 281.3 20.5 58.5	46.9 298.2 155.7 162.5 292.1 21.3 60.8	48.7 309.2 161.4 195.1 302.9 22.1 63.0	50.4 320.2 167.2 218.6 313.7 22.9 65.3
TOTALS	9466.32										
		10,000	10,500	11,000	11,500	12,200	12,900	13,500	14,050	14,550	15,000

^{*} Puerto Rico, Virgin Islands, Guam, Am. Samoa, Trust Territories

Services Now Covered Under Medicaid and PHS Grants

Medicaid Services

Required

·Hospital services (inpatient and outpatient)
Physician services
Labs and X-ray services
Skilled nursing facility services for persons
over 21
Screening, diagnosis, and treatment of children
(includes outreach and referral services)
Family planning
Medically-related Home Health Care services
Transportation to necessary medical care

Optional

Private nursing services Clinic services Dental services Physical therapy Drugs Intermediate care facility services Mental hospital services for persons over 65 Prosthetic devices, eyeglasses, and hearing aids Inpatient psychiatric hospital services for persons under 21 Other diagnostic, screening, preventive, and rehabilitative services Skilled nursing facility services for persons under 21 Services of other practitioners licensed under State law

PHS Grantee Services

Community Mental Health Centers
Alcoholism Services
Rat Control
Lead-based paint
Immunizations
Venereal disease
Comprehensive Health Centers
Family Planning
Maternal and Child Health
Emergency Medical Services
Migrant Health Services
Health Planning, Construction, and Resources Development